



FY 2026/27  
**PROPOSED  
BUDGET**

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# City of Scottsdale Proposed Fiscal Year 2026/27 Budget

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# **FY 2026/27**

## **Proposed Budget**

### **Transmittal Letter**



## **Budget Message from City Manager Greg Caton**

As City Manager, I am pleased to present the City of Scottsdale's Proposed Fiscal Year 2026/27 Budget. This budget reflects a thoughtful and collaborative effort to align our financial resources with the priorities of our community while maintaining Scottsdale's long-standing commitment to fiscal responsibility and service excellence.

The Fiscal Year 2026/27 Proposed Budget totals \$2.119 billion, representing a decrease of \$84.7 million, or 3.8 percent, from the prior year. The General Fund remains balanced, with a projected FY 2026/27 ending fund balance of \$214.4 million. Scottsdale continues to maintain a strong financial position, supported by disciplined financial management and a commitment to long-term sustainability.

### **Strategic Investment Priorities**

This year's budget prioritizes targeted investments in areas that deliver the greatest value to our community:

- Public Safety – Expanding and strengthening core services, including continued implementation of the city's Ambulance Service, investments in fire staffing and workforce development, and targeted compensation adjustments to recruit and retain high-quality police and fire personnel.
- Infrastructure and Maintenance – Continued investment in pavement preservation, water and sewer systems, and critical infrastructure through a disciplined and deliverable Capital Improvement Plan.
- Economic Drivers – Strategic investments in assets such as WestWorld and Scottsdale Stadium that support tourism, economic vitality, and long-term revenue generation.
- Voter-Approved Priorities – Continued implementation of Bond 2019 and Proposition 490, supporting investments in parks, the McDowell Sonoran Preserve, infrastructure, and community amenities.

### **Capital Improvement Plan: Focused and Deliverable**

This year's Capital Improvement Plan (CIP) totals \$956.1 million and reflects a more focused, achievable, and results-driven approach to capital planning.

Beginning in the summer of 2025, staff initiated a comprehensive review of all capital projects through the establishment of a Capital Review Team consisting of the City Manager's Office and Transportation and Infrastructure staff. Through weekly meetings and detailed project-level analysis, the team evaluated existing and proposed projects to ensure alignment with community priorities, readiness, and available resources.

This process emphasized improved project scoping, the use of feasibility studies and a commitment to advancing only those projects that are well-defined and deliver clear community benefit. The result is a capital program that is more disciplined, more executable, and better positioned to deliver projects on time and within budget.

### **Operational Discipline and Strategic Reinvestment**

As part of this year's budget process, departments were challenged to identify up to a 10 percent reduction in operating budgets and a 2 percent reduction in positions while examining vacant positions. This effort provided an opportunity to conduct a comprehensive, line-by-line review of expenditures, identify efficiencies and ensure alignment with organizational priorities.

Because of these efforts, the overall operating budget reflects a net decrease while still maintaining the ability to make deliberate, priority investments primarily in public safety.

The continued implementation of the city's Ambulance Service remains a key priority, along with targeted investments in public safety compensation, including longevity pay and a 1 percent market adjustment for police and fire personnel. In addition, this budget includes a \$2 million contribution toward reducing the Fire PSPRS unfunded liability and continued investment in workforce development to address anticipated future staffing needs within the Fire Department.

The budget results in a slight reduction in position count while still adding new positions in the Fire Department to support critical services. Absent these additions, the organization would have experienced an even more significant net reduction in staffing. This reflects a disciplined reallocation of resources, reducing where possible while reinvesting in the services that matter most to the community.

### **Investing in Our Employees**

Our employees are the foundation of Scottsdale's success, and this budget continues to invest in attracting, retaining, and supporting a high-performing workforce.

The Fiscal Year 2026/27 Budget includes a 3 percent merit increase and a 1 percent market adjustment, along with a one-time 1 percent payment for employees at the top of their pay range who are not eligible for merit increases. These investments ensure we remain competitive in a challenging labor market while recognizing the contributions of our employees.

The budget also includes continued focus on hard-to-fill positions, including Police dispatch and water operations, as well as funding for future compensation studies to ensure long-term alignment with market conditions.

In addition, the city is advancing plans for an employee health clinic. This initiative supports employee well-being while also representing a fiscally responsible approach to managing long-term healthcare costs through early intervention and preventative care.

### **Revenue and Financial Outlook**

The development of this year's budget reflects a conservative and disciplined approach to revenue forecasting. While the city has experienced strong revenue growth in recent years, projections for the coming years reflect a return to more moderate, sustainable growth levels.

At the same time, the city continues to face upward pressure on costs related to personnel, goods, and services. Managing these pressures will require ongoing discipline and awareness across the organization, ensuring we remain efficient and responsive while maintaining service levels.

Importantly, the city has taken a measured approach to water and sewer rate adjustments, keeping increases lower than many neighboring communities while continuing to invest in critical infrastructure.

### **Preparing for the Future**

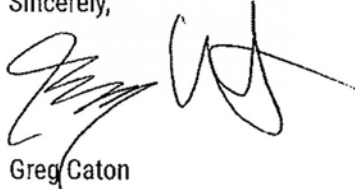
Scottsdale's continued success is grounded in its commitment to being a safe, livable, and economically vibrant community. This budget reflects a balanced approach maintaining strong financial stewardship while making strategic investments that support long-term sustainability.

While we remain mindful of potential economic headwinds, Scottsdale's position as a premier destination and its strong economic development foundation provide resilience for the future. The organization remains well-positioned to adapt to changing conditions while continuing to deliver the high-quality services our residents expect.

**Conclusion**

The Fiscal Year 2026/27 Budget reflects a disciplined, strategic and forward-looking approach to financial management. By aligning resources with community priorities, investing in our workforce, and maintaining a strong financial foundation, Scottsdale is well-prepared to meet both current needs and future challenges.

Sincerely,

A handwritten signature in black ink, appearing to be 'Greg Caton', written in a cursive style.

Greg Caton  
City Manager

# **FY 2026/27**

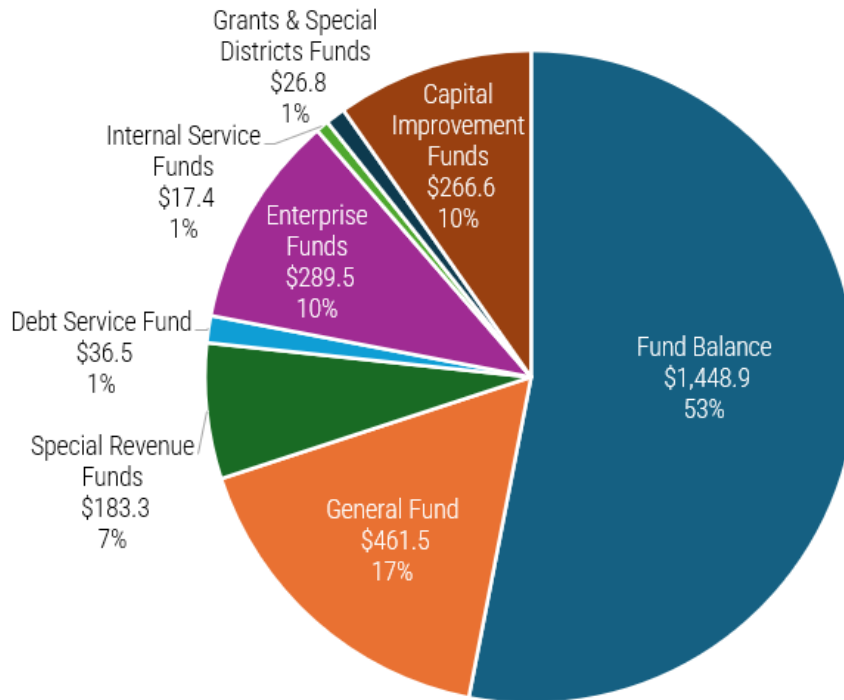
## **Proposed Budget**

### **Overview**

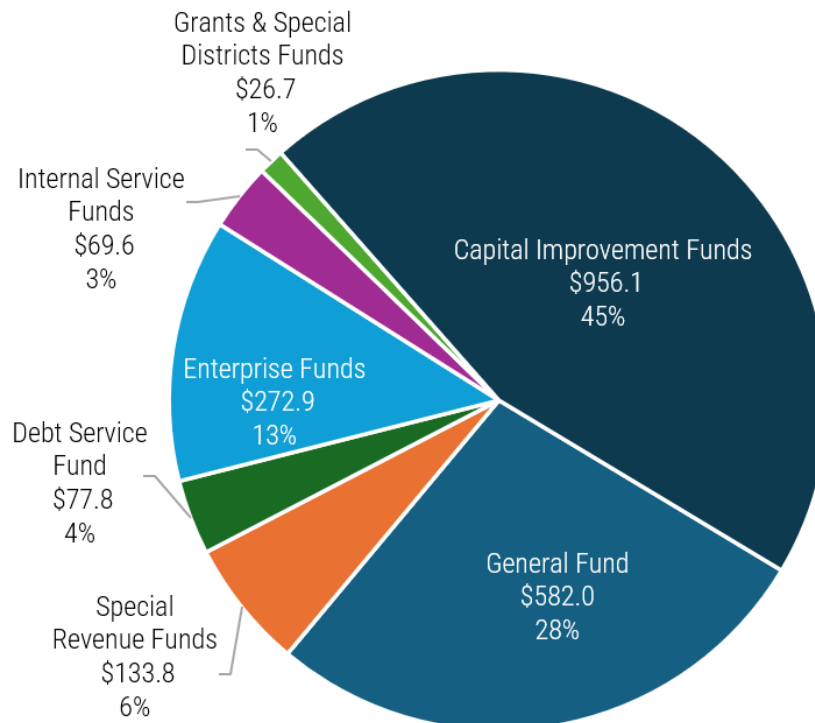


## Total Budget Overview

The City of Scottsdale FY 2026/27 proposed budget anticipates a total of \$2,730.6 million in revenues and carryforward fund balance. The total amount of fund balance available of \$1,448.9 million consists of fund balances available in the General Fund and other operating funds of \$715.8 million and fund balances available in the capital improvement funds of \$733.1 million. . A complete detail of revenues can be found on the Total Appropriation schedule.



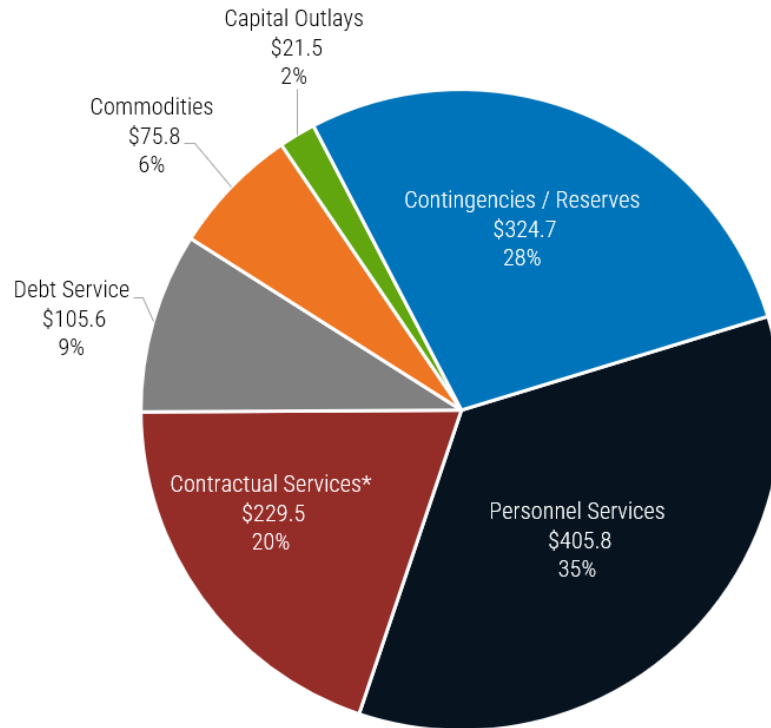
The total City of Scottsdale FY 2026/27 proposed budget appropriation is \$2,118.9 million, which includes \$398.8 million in contingencies/reserves. The Capital Improvement Plan and its associated contingencies/reserves accounts for 45 percent of the total proposed budget appropriation at \$2,118.9 million.



Rounding differences may occur.

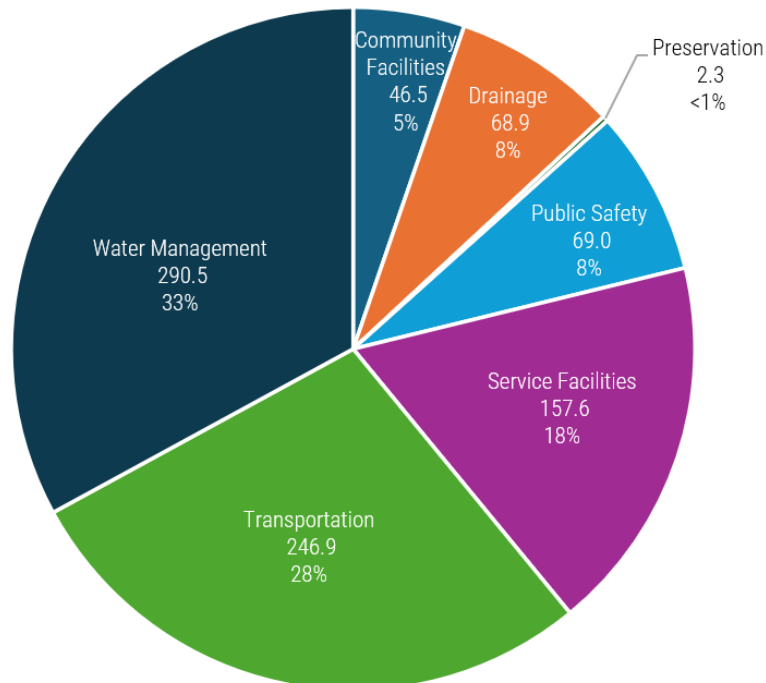
## Total Budget Overview

The total operating budget appropriation is \$1,162.8 million, which accounts for 55% of the total proposed budget appropriation of \$2,118.9 million. The largest expense category is Personnel Services at \$405.8 million or 35 percent of the operating budget. The total operating budget appropriation also includes \$324.7 million in contingencies/reserves.



\* Includes Internal Service Offsets and Indirect Costs.

The total Capital Improvement Plan appropriation is \$956.1 million, and includes \$74.2 million in contingencies/reserves. Below is the breakdown by program.



Rounding differences may occur.

# Total Budget Overview

Total budget appropriation by expense category is displayed below.

	Sources			Uses						Ending Balance	
	Beginning Balance	Revenue	Transfers In	Personnel Services	Contractual & Debt Service	Commodities	Capital Outlays	Contingencies / Reserves	Other <sup>1</sup>		Transfers Out
<b>General Fund</b>	214,297,188	451,113,217	21,708,463	309,077,383	98,900,409	11,263,982	4,821,698	143,015,868	-	48,613,182	71,426,346
<b>Ambulance Service Fund</b>	-	10,370,951	4,502,446	10,149,038	2,553,597	1,769,228	401,514	-	-	-	-
<b>Special Revenue Funds</b>	27,773,494	57,123,922	-	13,948,889	19,877,020	1,464,991	1,747,091	4,703,799	-	32,502,845	10,652,781
Transportation	167,189,771	31,387,133	-	-	-	-	-	25,000,000	-	17,826,544	155,750,360
Preservation	-	26,919,309	-	-	-	-	-	-	-	26,919,309	-
P&P - Park Allocation	1,317,186	46,102	3,684,703	1,063,453	1,171,889	428,050	666,875	998,480	-	-	721,244
P&P - Park Maintenance	1,436,912	50,292	4,737,476	1,164,315	1,959,606	212,800	93,600	1,029,123	-	-	1,765,146
P&P - Preserve Maintenance	522,386	8,364	1,842,352	1,350,703	2,286,666	56,595	11,880	432,613	-	-	498,445
P&P - Police Ranger	811,586	28,406	2,631,931	1,349,895	305,892	76,159	76,159	519,584	-	-	1,220,393
P&P - Fire Mitigation	5,250,034	183,751	13,422,848	985,000	850,000	200,000	200,000	2,039,969	-	4,758,089	10,023,575
P&P - Park Improvements	32,895,957	24,839,426	-	6,801,570	4,504,223	1,991,511	-	1,500,000	-	10,341,975	32,596,104
Special Programs	17,833,172	40,445,354	-	971,010	24,945,204	14,750	-	4,000,000	-	17,541,290	10,806,272
Tourism Development	6,243,045	2,297,052	200,000	1,337,847	548,566	190,020	242,000	3,069,646	-	1,510,000	1,842,018
Stadium Facility	<b>261,278,548</b>	<b>188,829,111</b>	<b>26,519,909</b>	<b>27,987,682</b>	<b>54,320,856</b>	<b>5,282,876</b>	<b>2,961,446</b>	<b>48,298,214</b>	-	<b>111,400,052</b>	<b>225,676,887</b>
<b>Subtotal</b>	6,162,218	36,514,509	35,100,093	-	69,297,560	-	-	8,479,260	-	-	-
<b>Debt Service Fund</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Enterprise Funds</b>	122,892,666	238,870,698	9,506,989	33,223,276	75,718,057	46,168,051	78,896	57,299,047	9,215,366	69,135,027	80,432,633
Water & Water Reclamation	14,826,017	38,872,816	-	12,214,129	16,654,373	953,794	1,000,220	5,920,943	1,983,771	3,930,755	11,040,948
Solid Waste	22,074,463	11,747,292	492,600	1,876,818	3,527,432	66,968	152,500	6,080,623	786,301	1,721,323	20,122,990
Aviation	<b>159,793,146</b>	<b>289,490,806</b>	<b>9,999,589</b>	<b>47,314,223</b>	<b>95,899,862</b>	<b>47,188,813</b>	<b>1,231,616</b>	<b>69,300,613</b>	<b>11,965,438</b>	<b>74,787,105</b>	<b>111,595,871</b>
<b>Subtotal</b>	7,101,769	854,700	-	6,120,959	2,343,886	9,192,704	50,000	1,000,000	(15,656,279)	74,867	4,830,332
<b>Internal Service Funds</b>	4,650,000	3,428,499	100,000	-	-	200,000	10,785,171	1,000,000	(10,985,171)	6,962,000	216,499
Fleet Management	1,086,846	480,489	-	-	-	-	1,185,894	100,000	(1,185,894)	-	1,467,335
Fleet Replacement	39,729,021	1,403,735	-	2,825,851	16,423,487	538,949	-	40,276,984	(19,254,485)	321,970	8,469,126
Risk Management	21,748,499	11,272,460	116,645	347,077	49,540,575	-	-	11,881,850	(37,101,024)	-	-
Healthcare Self-Insurance	<b>74,316,135</b>	<b>17,439,883</b>	<b>216,645</b>	<b>9,293,887</b>	<b>68,307,948</b>	<b>9,981,653</b>	<b>12,021,065</b>	<b>54,258,884</b>	<b>(84,182,659)</b>	<b>7,358,687</b>	<b>14,982,292</b>
<b>Subtotal</b>	-	26,108,984	-	1,979,674	17,373,689	361,893	85,828	6,307,900	-	-	-
<b>Grants &amp; Special Districts</b>	(54,067)	662,985	-	608,918	-	-	-	-	-	-	-
Grants	<b>(54,067)</b>	<b>26,771,969</b>	<b>-</b>	<b>1,979,674</b>	<b>17,982,607</b>	<b>361,893</b>	<b>85,828</b>	<b>6,307,900</b>	<b>-</b>	<b>-</b>	<b>-</b>
Special Districts	-	-	-	-	-	-	-	-	-	-	-
<b>Total Operating Funds</b>	<b>715,788,163</b>	<b>1,015,030,446</b>	<b>98,046,545</b>	<b>405,801,907</b>	<b>407,262,339</b>	<b>75,798,445</b>	<b>21,523,167</b>	<b>924,655,689</b>	<b>(72,217,415)</b>	<b>242,159,176</b>	<b>423,881,846</b>
<b>Capital Improvement Funds</b>	<b>793,149,578</b>	<b>266,647,030</b>	<b>146,523,477</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>881,949,146</b>	<b>74,158,032</b>	<b>-</b>	<b>2,410,846</b>	<b>187,802,061</b>
<b>Total All Funds</b>	<b>1,448,937,741</b>	<b>1,281,677,476</b>	<b>244,570,022</b>	<b>405,801,907</b>	<b>407,262,339</b>	<b>75,798,445</b>	<b>903,472,313</b>	<b>398,813,721</b>	<b>(72,217,415)</b>	<b>244,570,022</b>	<b>611,683,907</b>
<b>Total Operating Budget Appropriation<sup>2</sup> 1,162,824,132</b>										<b>956,107,178</b>	
<b>Total Capital Budget Appropriation</b>										<b>2,410,846</b>	
<b>Total Budget Appropriation<sup>2</sup> 2,118,981,310</b>											

<sup>1</sup>Other includes Internal Service Offsets and Indirect Costs.

<sup>2</sup>Total Budget Appropriation excludes Transfers Out and assumes the use of reserve appropriations.

**TOTAL APPROPRIATION**

Description	General Fund <sup>(a)</sup>	Special Revenue Funds	Debt Service Fund	Enterprise Funds	Internal Service Funds	Grants & Special Districts	Capital Improvement Funds	Total
<b>Beginning Fund Balance</b>	<b>214,297,188</b>	<b>261,273,543</b>	<b>6,162,218</b>	<b>159,793,146</b>	<b>74,316,135</b>	<b>-54,067</b>	<b>733,149,578</b>	<b>1,448,937,741</b>
<b>Revenues</b>								
<b>Taxes - Local</b>								
Sales Tax	182,649,426	88,396,189	-	257,245	-	-	17,946,209	289,249,069
Sales Tax - Public Safety	17,946,209	-	-	-	-	-	-	17,946,209
Transient Occupancy Tax	-	35,915,222	-	-	-	-	-	35,915,222
Electric & Gas Franchise	10,967,384	265,000	-	-	-	-	-	11,232,384
Cable TV License Fee	2,692,156	-	-	-	-	-	-	2,692,156
Salt River Project In Lieu	200,000	-	-	-	-	-	-	200,000
Stormwater Fee	971,942	-	-	341,100	-	-	-	1,313,042
Stormwater Fee - CIP	-	7,902,150	-	-	-	-	-	7,902,150
<b>Property Tax</b>								
Property Tax	41,130,647	-	36,514,509	-	568,735	-	-	78,213,891
<b>State Shared Revenues</b>								
State Shared Sales Tax	37,759,045	-	-	-	-	-	-	37,759,045
State Shared Income Tax	51,488,168	-	-	-	-	-	-	51,488,168
Auto Lieu Tax	13,323,572	-	-	-	-	-	-	13,323,572
<b>Taxes- From Other Agencies</b>								
Highway User Tax	-	18,811,189	-	-	-	-	-	18,811,189
Local Transportation Assistance Fund	-	610,000	-	-	-	-	-	610,000
<b>Utilities &amp; Enterprises</b>								
Water Service Charges	-	-	-	148,679,433	-	-	11,000,000	159,679,433
Water Reclamation Service Charges	-	-	-	64,425,686	-	-	7,900,000	72,325,686
Refuse/Recycling	-	-	-	38,436,135	-	-	-	38,436,135
Airport Fees	-	-	-	10,534,898	-	-	-	10,534,898
Non-Potable Water Service Charges	-	-	-	19,731,600	-	-	2,100,000	21,831,600
<b>Charges for Service/Other</b>								
Westworld Equestrian Facility Fees	6,666,875	1,651,090	-	-	-	-	-	8,317,965
Other Revenue	-	-	-	-	-	662,985	-	662,985
Contributions & Donations	-	1,973,086	-	11,000	-	1,576,955	-	3,561,041
Property Rental	6,386,877	7,193,598	-	441,790	-	-	-	14,022,265
Intergovernmental	6,220,486	542,556	-	-	-	-	128,462,119	135,225,161
<b>License Permits &amp; Fees</b>								
Business & Liquor Licenses	2,671,565	50,160	-	-	-	-	-	2,721,725
Fire Charges For Services	12,177,629	-	-	-	-	-	-	12,177,629
Recreation Fees	5,818,882	4,387,590	-	-	-	-	-	10,206,472
<b>Fines Fees &amp; Forfeitures</b>								
Court Fines	4,113,661	2,618,654	-	-	-	-	-	6,732,315
Library	78,726	139,646	-	-	-	-	-	218,372
Parking Fines	241,000	-	-	-	-	-	-	241,000
Photo Radar	2,644,511	-	-	-	-	-	-	2,644,511
Police Fees	-	95,400	-	-	-	-	-	95,400
<b>Interest Earnings</b>								
Interest Earnings	18,588,997	8,612,391	-	4,575,867	-	-	6,499,806	38,277,061
<b>Building Permit Fees &amp; Charges</b>								
Building Permit Fees & Charges	24,025,388	126,120	-	-	-	-	75,000	24,226,508
<b>Other Revenue</b>								
Grants	-	-	-	-	-	16,554,541	13,663,896	30,218,437
Reimbursements from Outside Sources	-	-	-	-	1,140,000	-	-	1,140,000
Intergovernmental Other	-	-	-	-	-	1,680,089	-	1,680,089
Miscellaneous Other	1,675,487	4,039,070	-	1,136,147	1,436,200	-	-	8,286,904
<b>Indirect/Direct Cost Allocations</b>								
Indirect Costs	10,456,844	-	-	919,905	-	-	-	11,376,749
Direct Cost Allocation (Fire)	588,691	-	-	-	-	-	-	588,691
<b>Other Financing Sources</b>								
Bond Proceeds	-	-	-	-	-	-	79,000,000	79,000,000
<b>Internal Service Charges</b>								
Fleet Management	-	-	-	-	29,503,449	-	-	29,503,449
PC Replacement	-	-	-	-	1,666,383	-	-	1,666,383
Self Insurance	-	-	-	-	67,307,969	-	-	67,307,969
Less Internal Service Funds Offset	-	-	-	-	-84,182,853	-	-	-84,182,853
<b>Subtotal</b>	<b>461,484,168</b>	<b>183,329,111</b>	<b>36,514,509</b>	<b>289,490,806</b>	<b>17,439,883</b>	<b>20,474,570</b>	<b>266,647,030</b>	<b>1,275,380,077</b>

Description	General Fund <sup>(a)</sup>	Special Revenue Funds	Debt Service Fund	Enterprise Funds	Internal Service Funds	Grants & Special Districts	Capital Improvement Funds	Total
<b>Other Activity</b>								
Grant Contingency	-	-	-	-	-	6,307,900	-	6,307,900
<b>Subtotal</b>	-	-	-	-	-	<b>6,307,900</b>	-	<b>6,307,900</b>
<b>Transfers In</b>								
From Fire Mitigation	-	2,631,931	-	-	-	-	-	2,631,931
From Park Improvements	-	13,422,848	-	-	-	-	-	13,422,848
From Park Maintenance	-	3,684,703	-	-	-	-	-	3,684,703
From Police Ranger	-	1,842,352	-	-	-	-	-	1,842,352
From Preserve Maintenan	-	4,737,476	-	-	-	-	-	4,737,476
From Wifa Debt	-	-	600,000	-	-	-	-	600,000
From CIP Stormwater	-	-	-	-	-	-	7,237,150	7,237,150
From AWT	-	-	-	4,494,254	-	-	-	4,494,254
From RWDS	-	-	-	900,000	-	-	-	900,000
From CIP Technology Citywide	-	-	-	-	-	-	268,687	268,687
From Debt Service MPC Bonds	-	-	16,673,549	4,605,335	-	-	-	21,278,884
From Debt Service GO Bonds	-	-	17,826,544	-	-	-	-	17,826,544
From CIP Construction Sales Tax	-	-	-	-	-	-	5,277,907	5,277,907
From CIP Excess Interest	-	-	-	-	-	-	13,588,997	13,588,997
From CIP	-	-	-	-	-	-	120,150,736	120,150,736
From Operating	14,811,573	200,000	-	-	216,645	-	-	15,228,218
From Franchise Fees	11,399,336	-	-	-	-	-	-	11,399,336
<b>Subtotal</b>	<b>26,210,909</b>	<b>26,519,309</b>	<b>35,100,093</b>	<b>9,999,589</b>	<b>216,645</b>	-	<b>146,523,477</b>	<b>244,570,022</b>
<b>Sources Total</b>	<b>487,695,077</b>	<b>209,848,420</b>	<b>71,614,602</b>	<b>299,490,395</b>	<b>17,656,528</b>	<b>26,782,470</b>	<b>413,170,507</b>	<b>1,526,257,999</b>
<b>Expenditures</b>								
Mayor And City Council	1,266,579	61,882	-	-	-	-	-	1,328,461
City Attorney's Office	9,672,641	-	-	-	19,741,037	-	-	29,413,678
City Clerk's Office	1,851,076	-	-	-	-	-	-	1,851,076
City Auditor's Office	1,461,803	-	-	-	-	-	-	1,461,803
City Court	6,649,699	2,368,631	-	-	-	-	-	9,018,330
City Manager's Office	4,646,770	-	-	-	-	750,881	-	5,397,651
City Treasurer's Office	15,399,056	-	-	3,109,964	-	-	-	18,509,020
Communications	2,602,659	-	-	-	-	-	-	2,602,659
Economic Development	1,375,837	20,406	-	-	-	20,000	-	1,416,243
Enterprise Operations/Administrative Services	10,966,965	2,633,109	-	5,234,810	-	-	-	18,834,884
Facilities Management	29,339,390	1,309,791	-	-	-	-	-	30,649,181
Fleet Management	-	-	-	-	28,923,959	-	-	28,923,959
Human Resources	6,351,058	-	-	-	49,934,902	-	-	56,285,960
Human Services	6,215,387	1,322,489	-	-	-	16,924,850	-	24,462,726
Information Technology	22,145,348	16,920	-	738,413	1,185,894	-	-	24,086,575
Library Services	9,630,028	186,240	-	-	-	-	-	9,816,268
Parks & Recreation	26,287,138	13,003,273	-	-	-	-	-	39,290,411
Preserve	-	3,549,648	-	-	-	-	-	3,549,648
Planning And Development Services	17,371,193	301,685	-	-	-	-	-	17,672,878
Fire Department	100,962,154	2,769,004	-	-	-	100,000	-	103,831,158
Police Department	150,133,886	4,161,936	-	-	-	2,005,353	-	156,301,175
Solid Waste Management	-	-	-	31,764,280	-	-	-	31,764,280
Special Districts	-	-	-	-	-	608,918	-	608,918
Tourism And Events	6,125,975	25,981,963	-	-	-	-	-	32,107,938
Transportation And Infrastructure	2,976,837	33,050,380	-	2,607,442	-	-	-	38,634,659
Water Resources	-	-	-	126,611,732	-	-	-	126,611,732
Personnel Programs	11,000,000	101,000	-	147,567	82,261	-	-	11,330,828
Savings from Vacant Positions	(6,000,000)	(330,000)	-	(818,777)	(313,500)	-	-	(7,462,277)
Less Internal Service Funds Offset	-	-	-	-	(84,182,853)	-	-	(84,182,853)
<b>Subtotal</b>	<b>438,431,479</b>	<b>90,508,356</b>	-	<b>169,395,431</b>	<b>15,371,700</b>	<b>20,410,002</b>	-	<b>734,116,967</b>
<b>Debt Service</b>								
Principal	153,838	34,371	53,825,000	23,465,000	-	-	-	77,478,209
Interest	351,552	9,632	15,461,862	10,728,323	-	-	-	26,551,369
Fiscal Agents Fees	-	-	10,698	11,200	-	-	-	21,898
<b>Subtotal</b>	<b>505,390</b>	<b>44,003</b>	<b>69,297,560</b>	<b>34,204,523</b>	-	-	-	<b>104,051,476</b>

Description	General Fund <sup>(a)</sup>	Special Revenue Funds	Debt Service Fund	Enterprise Funds	Internal Service Funds	Grants & Special Districts	Capital Improvement Funds	Total
<b>Capital</b>								
Community Facilities	-	-	-	-	-	-	46,530,410	46,530,410
Drainage & Flood Control	-	-	-	-	-	-	68,942,004	68,942,004
Preservation	-	-	-	-	-	-	2,347,439	2,347,439
Public Safety	-	-	-	-	-	-	69,010,815	69,010,815
Service Facilities	-	-	-	-	-	-	157,632,006	157,632,006
Transportation	-	-	-	-	-	-	246,939,927	246,939,927
Water Management	-	-	-	-	-	-	290,546,545	290,546,545
<b>Subtotal</b>	-	-	-	-	-	-	<b>881,949,146</b>	<b>881,949,146</b>
<b>Other Activity</b>								
Operating Reserve	84,812,694	3,703,799	-	39,068,229	37,776,984	-	-	165,361,706
Operating Contingency	12,000,000	5,172,576	-	6,500,000	8,414,118	-	-	32,086,694
Fleet Replacement Reserve	-	-	-	3,983,680	-	-	-	3,983,680
Incurred but Not Reported Reserve	-	-	-	-	3,904,000	-	-	3,904,000
Grant Contingency	-	-	-	-	-	6,307,900	2,000,000	8,307,900
Facilities Repair/Replacement	10,000,000	-	-	-	-	-	-	10,000,000
GO Debt Svc RES - Non-Preserve	-	-	3,419,747	-	-	-	-	3,419,747
Debt Stabilization Reserve	-	-	5,059,513	-	-	-	-	5,059,513
Water Drought Reserve	-	-	-	5,000,000	-	-	-	5,000,000
Premium Stabilization Reserve	-	-	-	-	4,163,732	-	-	4,163,732
Debt Service Reserve	-	25,000,000	-	9,748,704	-	-	-	34,748,704
Emergency Reserve	21,203,174	-	-	-	-	-	-	21,203,174
Destination Marketing Reserve	-	1,500,000	-	-	-	-	-	1,500,000
Stadium Lifecycle	-	3,069,646	-	-	-	-	-	3,069,646
Revenue Stabilization Reserve	-	3,347,193	-	5,000,000	-	-	-	8,347,193
Revenue Loss Reserve	15,000,000	-	-	-	-	-	-	15,000,000
General Fund Contingency	-	-	-	-	-	-	20,000,000	20,000,000
Transportation 0.2% Sales Tax Contingency	-	-	-	-	-	-	3,000,000	3,000,000
CIP Stormwater Utility Bill Fee Contingency	-	-	-	-	-	-	1,000,000	1,000,000
Water Rates Contingency	-	-	-	-	-	-	20,000,000	20,000,000
Sewer Rates Contingency	-	-	-	-	-	-	20,000,000	20,000,000
Aviation Funds Contingency	-	-	-	-	-	-	8,158,032	8,158,032
Appropriation Contingency	-	1,500,000	-	-	-	-	-	1,500,000
<b>Subtotal</b>	<b>143,015,868</b>	<b>43,293,214</b>	<b>8,479,260</b>	<b>69,300,613</b>	<b>54,258,834</b>	<b>6,307,900</b>	<b>74,158,032</b>	<b>398,813,721</b>
<b>TOTAL BUDGET</b>	<b>581,952,737</b>	<b>133,845,573</b>	<b>77,776,820</b>	<b>272,900,567</b>	<b>69,630,534</b>	<b>26,717,902</b>	<b>956,107,178</b>	<b>2,118,931,310</b>
<b>Transfers Out</b>								
To Fire Mitigation	-	2,631,931	-	-	-	-	-	2,631,931
To Park Improvements	-	13,422,848	-	-	-	-	-	13,422,848
To Park Maintenance	-	3,684,703	-	-	-	-	-	3,684,703
To Park Ranger	-	1,842,352	-	-	-	-	-	1,842,352
To Preserve Maint	-	4,737,476	-	-	-	-	-	4,737,476
To Debt Svc MPC Bonds	10,277,689	6,395,860	-	3,094,489	-	-	1,510,846	21,278,884
To Debt Svc GO Bonds	-	17,826,544	-	-	-	-	-	17,826,544
To AWT	-	-	-	4,494,254	-	-	-	4,494,254
To RWDS	-	-	-	-	-	-	900,000	900,000
To CIP Stormwater	-	7,237,150	-	-	-	-	-	7,237,150
To Operating	4,619,091	6,809,127	-	3,500,000	300,000	-	-	15,228,218
To Franchise Fees	-	-	-	11,399,336	-	-	-	11,399,336
To CIP	14,849,498	46,212,062	-	52,127,176	6,962,000	-	-	120,150,736
To CIP Construction Sales Tax	5,277,907	-	-	-	-	-	-	5,277,907
To CIP Excess Interest	13,588,997	-	-	-	-	-	-	13,588,997
To CIP Technology	-	-	-	171,850	96,837	-	-	268,687
To Wifa Debt	-	600,000	-	-	-	-	-	600,000
<b>Subtotal</b>	<b>48,613,182</b>	<b>111,400,052</b>	<b>-</b>	<b>74,787,105</b>	<b>7,358,837</b>	<b>-</b>	<b>2,410,846</b>	<b>244,570,022</b>
<b>Uses Total</b>	<b>630,565,919</b>	<b>245,245,625</b>	<b>77,776,820</b>	<b>347,687,672</b>	<b>76,989,371</b>	<b>26,717,902</b>	<b>958,518,024</b>	<b>2,363,501,332</b>
<b>Sources Over/(Under) Uses</b>	<b>(142,870,842)</b>	<b>(35,397,205)</b>	<b>(6,162,218)</b>	<b>(48,197,277)</b>	<b>(59,332,843)</b>	<b>64,568</b>	<b>(545,347,517)</b>	<b>(837,243,333)</b>
<b>Ending Fund Balance <sup>(b)</sup></b>	<b>71,426,346</b>	<b>225,876,338</b>	<b>-</b>	<b>111,595,869</b>	<b>14,983,292</b>	<b>10,501.00</b>	<b>187,802,061</b>	<b>611,694,408</b>
<b>Ending Fund Balance <sup>(c)</sup></b>	<b>214,442,214</b>	<b>269,169,552</b>	<b>8,479,260</b>	<b>180,896,482</b>	<b>69,242,126</b>	<b>6,318,401</b>	<b>261,960,093</b>	<b>1,010,508,129</b>

<sup>(a)</sup> Includes Ambulance Services.

<sup>(b)</sup> Includes use of reserve appropriations.

<sup>(c)</sup> Does not include use of reserve appropriations.

# **FY 2026/27**

## **Proposed Budget**

### **Revenue and Five-Year Forecasts**



# Revenue Summary

## Operating Revenue Forecasts

The city's largest sources of operating revenues are local sales and use tax, state shared taxes, property taxes, transient occupancy tax and user fees and charges. Given the volatility of tax revenues, the city adopts a conservative approach to revenue forecasting to reduce the risk of overspending or overextending resources.

Generally, revenue forecasts are based on an analysis of current and historical trends, economic data and known factors that can be reasonably quantified. Forecast risks exist as uncertainties and unknowns such as economic recessions, federal and state actions and geopolitical factors, can have significant impacts on revenues. Unknown and unpredictable events are not factored into our forecasts and assumptions, including potential state legislative actions that have not been passed and adopted.

## Local Sales and Use Tax (1.70%)

Forecast of local sales and use tax takes into consideration the following factors:

- From FY 2020/21 through FY 2023/24, the city experienced extraordinary post-pandemic consumer spending along with a sharp rise in inflation, which resulted in sales tax growth that significantly surpassed historical growth trends. This unprecedented rate of sales tax growth was not sustainable in the long run and has begun to show signs of reversion to historical trends.
- Prior to the pandemic, the 10-year historical sales tax growth averaged approximately 4.5 percent per year.

Allocation of Local Sales and Use Tax	FY24/25 Actuals	FY25/26 Forecast	FY26/27 Proposed
General Fund (1.0%)	179,113,472	177,272,919	182,649,426
Public Safety (0.1%)	17,613,279	17,411,726	17,946,209
Transportation Fund (0.2%)	34,077,032	33,543,355	34,557,571
Transportation CIP Fund (0.1%)	17,610,915	17,405,667	17,946,209
Preserve Tax Fund (0.2%) <sup>(1)</sup>	35,226,577	3,354,352	-
Preserve Tax Fund (0.15%)	26,419,962	26,117,571	26,919,309
Park and Preserve Tax Fund (0.15%) <sup>(2)</sup>	-	23,639,739	26,919,309
<b>Total Local Sales Tax</b>	<b>310,061,237</b>	<b>298,745,329</b>	<b>306,938,033</b>
% Change from prior year		-3.5%	2.7%

<sup>(1)</sup> The 0.20% Preserve tax expired on 6/30/25; collections received in FY 2025/26 represent taxes collected by vendors prior to expiration of the tax but were remitted to the city after July 1, 2025

<sup>(2)</sup> The 0.15% Park and Preserve tax was approved by voters in November 2024 and became effective 7/1/25

## Revenue Summary

### State Shared Revenues

Forecasts of State Shared Revenues are based on State revenue projections prepared by the Joint Legislative Budget Committee or the Arizona League of Cities and Towns and projected allocations to the city.

- State Shared Income Taxes are distributed to cities two years after the taxes are collected. Consequently, the State Shared Income Taxes budgeted in FY 2026/27 are distributions of individual and corporate income taxes collected by the State in FY 2024/25. The projected increase in State Shared Income Taxes in FY 2026/27 reflects healthy growth in wages and salaries, higher-than-expected capital gains payments that occurred during Tax Year 2024, and refunds that were lower than originally projected. Potential statewide conformity with the federal One, Big, Beautiful Bill Act (OBBBA) has not been factored into State Shared Income Tax projections; any conformity package will be factored into forecasts once passed by the Legislature and signed into law by the Governor.
- State Shared Sales Taxes are distributed as they are collected by the Arizona Department of Revenue. The State Shared Sales Tax projected for FY 2026/27 is based on the state's Joint Legislative Budget Committee forecasts.
- Auto In-Lieu Tax represents a portion of motor vehicle registration fees that are distributed as collected by the Arizona Department of Transportation. Projections of Auto In-Lieu Tax are based on historical trends.
- Highway User Revenue Funds (HURF) are distributed to cities and towns as they are collected by the Arizona Department of Transportation. HURF projections are based on historical trends.

	FY24/25 Actuals	FY25/26 Forecast	FY26/27 Proposed
General Fund			
State Shared Income Tax	51,989,431	48,032,139	51,488,168
State Shared Sales Tax	37,509,188	37,788,874	37,749,045
State Allocated Auto In-Lieu	13,170,337	13,021,355	13,323,572
Total	102,668,955	98,842,368	102,560,785
% Change from prior year		-3.7%	3.8%
Transportation Fund			
Highway User Revenue Fund	19,135,829	19,258,319	18,811,189
% Change from prior year		0.6%	-2.3%

### Transient Occupancy Tax (5%)

Forecast of transient occupancy tax is based on historical revenue trends, economic forecasts and tracking of available rooms and average hotel/motel lodging price.

	FY24/25 Actuals	FY25/26 Forecast	FY26/27 Proposal
Tourism Fund	34,735,601	33,000,000	35,915,222
% Change from prior year		-5.0%	8.9%

## Revenue Summary

### Property Tax Revenue

Forecast of primary property tax revenues is based on the maximum allowable levy and the value of new construction reported by the Maricopa County Assessor. The primary property tax levy is limited by state statute to two percent growth plus the value of new construction. Additionally, the primary property tax levy may include an assessment for tort liability claim payments made during the previous calendar year.

Forecast of secondary property tax revenues is based on anticipated debts service requirements for general obligation bonds. Secondary property tax is limited by state statute to the debt service amount needed plus no more than a 10 percent reserve.

	FY25/26 Forecast		FY26/27 Proposed	
	Rate	Amount	Rate	Amount
General Fund				
Primary property tax	0.4809	39,592,037	0.4735	40,723,413
% change from prior year				2.9%
Risk Management Fund				
Primary property tax - torts	0.0082	678,687	.0066	568,735
% change from prior year				-16.2%
G.O. Bond Debt Service Fund				
Secondary property tax	0.4233	34,851,032	0.4267	36,697,999
% change from prior year				5.3%

### User Fees and Charges

Forecasts of user fees and charges are based on historical trends, any relevant information from departments and fee increases presented to Council for adoption. Proposed changes to rates and fees were presented to Council on March 3, 2026, with final adoption scheduled for May 19, 2026.

### Other Revenues

Forecasts of all other revenues are based on a combination of historical trends and information provided by departments or relevant information obtained from outside sources.

**Sales Tax (1.00%) General Fund Five Year Forecast by Category (Rounding differences may occur)**

Revenue Category	FY 24/25	% of	FY 25/26	% of Total	FY 25/26	% of Total	FY 26/27	% of Total
	Actual	Total	Adopted		Forecast		Proposed	
Amusement	3,182,133	2%	2,894,879	2%	3,035,262	2%	3,095,967	2%
Automotive	21,677,968	12%	21,891,809	13%	21,428,223	12%	21,856,786	12%
Construction	19,615,649	11%	18,611,029	11%	20,348,553	11%	21,111,626	12%
Food	9,530,003	5%	9,329,154	5%	9,894,544	6%	10,098,058	6%
Hotel/Motel	10,533,298	6%	9,992,975	6%	10,614,137	6%	10,826,419	6%
Major Dept Stores	11,954,180	7%	12,208,415	7%	12,023,258	7%	12,165,335	7%
Manufacturing	2,779,271	2%	2,166,707	1%	3,105,287	2%	3,229,499	2%
Misc. Retail	39,993,213	22%	40,510,424	24%	42,149,931	24%	44,152,053	24%
Other Taxable	1,633,530	1%	3,293,994	2%	3,659,402	2%	3,769,184	2%
Rental	19,025,754	11%	14,430,591	8%	11,409,029	6%	11,637,210	6%
Restaurants	16,913,533	9%	15,663,153	9%	17,364,177	10%	17,723,091	10%
Service with Retail	9,247,362	5%	7,753,679	5%	9,540,409	5%	10,112,835	6%
Utilities	5,777,508	3%	5,812,263	3%	5,746,021	3%	5,809,141	3%
Wholesale	4,269,447	2%	3,535,490	2%	3,798,865	2%	3,874,841	2%
Penalty & Interest	951,799	1%	805,740	1%	1,109,198	1%	1,120,291	1%
License Fees	2,028,825	1%	1,887,000	1%	2,046,623	1%	2,067,090	1%
<b>Total</b>	<b>179,113,472</b>	<b>100%</b>	<b>170,787,302</b>	<b>100%</b>	<b>177,272,919</b>	<b>100%</b>	<b>182,649,426</b>	<b>100%</b>

Revenue Category	FY 27/28	% of	FY 28/29	% of Total	FY 29/30	% of Total	FY 30/31	% of Total
	Forecast	Total	Forecast		Forecast		Forecast	
Amusement	3,157,887	2%	3,221,046	2%	3,317,676	2%	3,433,795	2%
Automotive	22,293,922	12%	22,962,741	12%	23,881,251	12%	25,075,314	12%
Construction	21,903,311	12%	22,615,168	12%	23,293,624	12%	24,108,900	11%
Food	10,300,019	5%	10,557,521	5%	10,927,035	5%	11,309,481	5%
Hotel/Motel	11,042,947	6%	11,319,020	6%	11,715,187	6%	12,183,795	6%
Major Dept Stores	12,408,641	7%	12,718,858	7%	13,164,018	7%	13,756,400	7%
Manufacturing	3,358,679	2%	3,493,026	2%	3,632,748	2%	3,814,386	2%
Misc. Retail	46,028,514	24%	48,329,940	25%	50,746,439	25%	53,537,494	25%
Other Taxable	3,882,260	2%	4,018,139	2%	4,178,864	2%	4,346,019	2%
Rental	11,928,141	6%	12,285,986	6%	12,715,995	6%	13,224,634	6%
Restaurants	18,155,294	10%	18,699,954	10%	19,401,201	10%	20,177,249	10%
Service with Retail	10,618,478	6%	11,149,402	6%	11,706,874	6%	12,292,219	6%
Utilities	5,931,395	3%	6,050,024	3%	6,246,649	3%	6,465,282	3%
Wholesale	3,952,338	2%	4,070,909	2%	4,233,746	2%	4,445,433	2%
Penalty & Interest	1,131,495	1%	1,142,809	1%	1,159,954	1%	1,177,355	1%
License Fees	2,087,761	1%	2,108,639	1%	2,140,268	1%	2,172,373	1%
<b>Total</b>	<b>188,181,082</b>	<b>100%</b>	<b>194,743,182</b>	<b>100%</b>	<b>202,461,529</b>	<b>100%</b>	<b>211,520,129</b>	<b>100%</b>

**Sales Tax (0.10%) General Fund Public Safety Five Year Forecast by Category (Rounding differences may occur)**

Revenue Category	FY 24/25	% of	FY 25/26	% of Total	FY 25/26	% of Total	FY 26/27	% of Total
	Actual	Total	Adopted		Forecast		Proposed	
Amusement	318,213	2%	300,475	2%	303,526	2%	309,596	2%
Automotive	2,167,797	12%	2,272,262	13%	2,142,823	12%	2,185,678	12%
Construction	1,961,565	11%	1,931,733	11%	2,034,856	12%	2,111,163	12%
Food	953,000	5%	968,321	6%	989,455	6%	1,009,807	6%
Hotel/Motel	1,053,330	6%	999,297	6%	1,061,415	6%	1,082,640	6%
Major Dept Stores	1,195,418	7%	1,267,172	7%	1,202,327	7%	1,216,533	7%
Manufacturing	277,927	2%	224,892	1%	310,530	2%	322,951	2%
Misc. Retail	3,999,320	23%	4,204,781	24%	4,214,997	24%	4,415,206	25%
Other Taxable	163,353	1%	341,902	2%	365,941	2%	376,920	2%
Rental	1,902,568	11%	1,497,824	9%	1,140,904	7%	1,163,721	6%
Restaurants	1,691,355	10%	1,625,759	9%	1,736,418	10%	1,772,309	10%
Service with Retail	924,737	5%	804,794	5%	954,043	5%	1,011,285	6%
Utilities	577,752	3%	603,284	3%	574,604	3%	580,915	3%
Wholesale	426,945	2%	366,966	2%	379,887	2%	387,485	2%
<b>Total</b>	<b>17,613,279</b>	<b>100%</b>	<b>17,409,462</b>	<b>100%</b>	<b>17,411,726</b>	<b>100%</b>	<b>17,946,209</b>	<b>100%</b>

Revenue Category	FY 27/28	% of	FY 28/29	% of Total	FY 29/30	% of Total	FY 30/31	% of Total
	Forecast	Total	Forecast		Forecast		Forecast	
Amusement	315,790	2%	322,105	2%	331,768	2%	343,380	2%
Automotive	2,229,392	12%	2,296,275	12%	2,388,124	12%	2,507,530	12%
Construction	2,190,331	12%	2,261,517	12%	2,329,363	12%	2,410,890	12%
Food	1,030,001	6%	1,055,753	6%	1,092,704	5%	1,130,948	5%
Hotel/Motel	1,104,294	6%	1,131,901	6%	1,171,518	6%	1,218,382	6%
Major Dept Stores	1,240,865	7%	1,271,886	7%	1,316,404	7%	1,375,641	7%
Manufacturing	335,869	2%	349,303	2%	363,275	2%	381,440	2%
Misc. Retail	4,602,854	25%	4,832,994	25%	5,074,647	25%	5,353,751	26%
Other Taxable	388,226	2%	401,815	2%	417,886	2%	434,603	2%
Rental	1,192,815	6%	1,228,598	6%	1,271,599	6%	1,322,463	6%
Restaurants	1,815,531	10%	1,869,996	10%	1,940,121	10%	2,017,726	10%
Service with Retail	1,061,848	6%	1,114,941	6%	1,170,688	6%	1,229,222	6%
Utilities	593,141	3%	605,004	3%	624,666	3%	646,531	3%
Wholesale	395,235	2%	407,092	2%	423,375	2%	444,543	2%
<b>Total</b>	<b>18,496,192</b>	<b>100%</b>	<b>19,149,180</b>	<b>100%</b>	<b>19,916,138</b>	<b>100%</b>	<b>20,817,050</b>	<b>100%</b>

Sales Tax (0.20%) Transportation Five Year Forecast by Category (Rounding differences may occur)

Revenue Category	FY 24/25	% of	FY 25/26	% of Total	FY 25/26	% of Total	FY 26/27	% of Total
	Actual	Total	Adopted		Forecast		Proposed	
Amusement	617,683	2%	578,975	2%	590,517	2%	600,748	2%
Automotive	4,035,815	12%	4,378,362	13%	3,985,232	12%	4,043,791	12%
Construction	3,890,273	11%	3,722,207	11%	4,030,925	12%	4,187,765	12%
Food	1,899,607	6%	1,865,831	6%	1,971,589	6%	2,012,342	6%
Hotel/Motel	2,092,672	6%	1,998,595	6%	2,106,847	6%	2,150,970	6%
Major Dept Stores	2,341,265	7%	2,441,685	7%	2,335,798	7%	2,380,999	7%
Manufacturing	448,984	1%	433,342	1%	429,503	1%	446,681	1%
Misc. Retail	7,722,462	23%	8,102,084	24%	8,140,357	24%	8,523,379	25%
Other Taxable	260,925	1%	658,799	2%	607,769	2%	647,948	2%
Rental	3,793,875	11%	2,886,120	9%	2,269,453	7%	2,320,936	7%
Restaurants	3,365,417	10%	3,132,632	9%	3,455,488	10%	3,526,186	10%
Service with Retail	1,778,337	5%	1,550,735	5%	1,839,418	5%	1,945,123	6%
Utilities	1,145,404	3%	1,162,452	3%	1,140,722	3%	1,151,057	3%
Wholesale	684,312	2%	707,098	2%	639,737	2%	619,646	2%
<b>Total</b>	<b>34,077,032</b>	<b>100%</b>	<b>33,618,917</b>	<b>100%</b>	<b>33,543,355</b>	<b>100%</b>	<b>34,557,571</b>	<b>100%</b>

Revenue Category	FY 27/28	% of	FY 28/29	% of Total	FY 29/30	% of Total	FY 30/31	% of Total
	Forecast	Total	Forecast		Forecast		Forecast	
Amusement	612,761	2%	625,017	2%	643,769	2%	666,299	2%
Automotive	4,124,666	12%	4,248,406	12%	4,418,344	12%	4,639,261	12%
Construction	4,344,808	12%	4,486,013	12%	4,620,591	12%	4,782,315	12%
Food	2,052,588	6%	2,103,904	6%	2,177,540	6%	2,253,753	6%
Hotel/Motel	2,193,991	6%	2,248,839	6%	2,327,549	6%	2,420,651	6%
Major Dept Stores	2,428,618	7%	2,489,334	7%	2,576,461	7%	2,692,403	7%
Manufacturing	464,548	1%	483,131	1%	502,455	1%	527,578	1%
Misc. Retail	8,885,622	25%	9,329,902	25%	9,796,396	26%	10,335,199	26%
Other Taxable	667,387	2%	690,747	2%	718,375	2%	747,111	2%
Rental	2,378,961	7%	2,450,330	7%	2,536,090	7%	2,637,533	7%
Restaurants	3,612,178	10%	3,720,543	10%	3,860,063	10%	4,014,465	10%
Service with Retail	2,042,380	6%	2,144,498	6%	2,251,724	6%	2,364,310	6%
Utilities	1,175,281	3%	1,198,786	3%	1,237,749	3%	1,281,071	3%
Wholesale	632,038	2%	650,998	2%	677,039	2%	710,892	2%
<b>Total</b>	<b>35,615,827</b>	<b>100%</b>	<b>36,870,448</b>	<b>100%</b>	<b>38,344,145</b>	<b>100%</b>	<b>40,072,841</b>	<b>100%</b>

**Sales Tax (0.10%) Transportation Five Year Forecast by Category (Rounding differences may occur)**

Revenue Category	FY 24/25	% of	FY 25/26	% of Total	FY 25/26	% of Total	FY 26/27	% of Total
	Actual	Total	Adopted		Forecast		Proposed	
Amusement	318,208	2%	289,488	2%	303,526	2%	309,596	2%
Automotive	2,167,767	12%	2,189,180	13%	2,142,446	12%	2,185,678	12%
Construction	1,963,013	11%	1,861,102	11%	2,035,938	12%	2,111,163	12%
Food	952,131	5%	932,916	6%	989,345	6%	1,009,807	6%
Hotel/Motel	1,053,332	6%	999,297	6%	1,061,410	6%	1,082,640	6%
Major Dept Stores	1,195,488	7%	1,220,841	7%	1,202,327	7%	1,216,533	7%
Manufacturing	277,761	2%	216,671	1%	310,436	2%	322,951	2%
Misc. Retail	3,999,288	23%	4,051,043	24%	4,212,687	24%	4,415,206	25%
Other Taxable	163,295	1%	329,400	2%	366,128	2%	376,920	2%
Rental	1,901,396	11%	1,443,058	9%	1,140,470	7%	1,163,721	6%
Restaurants	1,691,220	10%	1,566,315	9%	1,733,101	10%	1,772,309	10%
Service with Retail	923,358	5%	775,368	5%	953,755	5%	1,011,285	6%
Utilities	577,323	3%	581,226	3%	574,197	3%	580,915	3%
Wholesale	427,334	2%	353,548	2%	379,901	2%	387,485	2%
<b>Total</b>	<b>17,610,915</b>	<b>100%</b>	<b>16,809,453</b>	<b>100%</b>	<b>17,405,667</b>	<b>100%</b>	<b>17,946,209</b>	<b>100%</b>

Revenue Category	FY 27/28	% of	FY 28/29	% of Total	FY 29/30	% of Total	FY 30/31	% of Total
	Forecast	Total	Forecast		Forecast		Forecast	
Amusement	315,790	2%	181,318	1%	-	-	-	-
Automotive	2,229,392	12%	1,494,784	11%	-	-	-	-
Construction	2,190,331	12%	1,566,776	12%	-	-	-	-
Food	1,030,001	6%	759,938	6%	-	-	-	-
Hotel/Motel	1,104,294	6%	649,715	5%	-	-	-	-
Major Dept Stores	1,240,865	7%	878,462	7%	-	-	-	-
Manufacturing	335,869	2%	263,834	2%	-	-	-	-
Misc. Retail	4,602,854	25%	3,265,801	25%	-	-	-	-
Other Taxable	388,226	2%	284,763	2%	-	-	-	-
Rental	1,192,815	6%	1,023,137	8%	-	-	-	-
Restaurants	1,815,531	10%	1,211,284	9%	-	-	-	-
Service with Retail	1,061,848	6%	812,002	6%	-	-	-	-
Utilities	593,141	3%	409,175	3%	-	-	-	-
Wholesale	395,235	2%	285,756	2%	-	-	-	-
<b>Total</b>	<b>18,496,192</b>	<b>100%</b>	<b>13,086,745</b>	<b>100%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Sales Tax (0.20%) 1995 McDowell Sonoran Preserve Five Year Forecast by Category (Rounding differences may occur)**

<b>Revenue Category</b>	<b>FY 24/25 Actual</b>	<b>% of Total</b>	<b>FY 25/26 Adopted</b>	<b>% of Total</b>	<b>FY 25/26 Forecast</b>	<b>% of Total</b>	<b>FY 26/27 Proposed</b>	<b>% of Total</b>
Amusement	636,427	2%	-	-	39,149	1%	-	-
Automotive	4,335,594	12%	-	-	391,021	12%	-	-
Construction	3,923,130	11%	-	-	493,565	15%	-	-
Food	1,906,001	5%	-	-	162,729	5%	-	-
Hotel/Motel	2,106,659	6%	-	-	113,768	3%	-	-
Major Dept Stores	2,390,836	7%	-	-	168,382	5%	-	-
Manufacturing	555,856	2%	-	-	109,366	3%	-	-
Misc. Retail	7,998,647	23%	-	-	747,656	22%	-	-
Other Taxable**	326,706	1%	-	-	76,911	2%	-	-
Rental	3,805,149	11%	-	-	246,258	7%	-	-
Restaurants	3,382,707	10%	-	-	346,135	10%	-	-
Service with Retail	1,849,474	5%	-	-	251,465	8%	-	-
Utilities	1,155,502	3%	-	-	110,546	3%	-	-
Wholesale	853,890	2%	-	-	84,773	3%	-	-
<b>Total</b>	<b>35,226,577</b>	<b>100%</b>	<b>-</b>	<b>-</b>	<b>3,341,724</b>	<b>100%</b>	<b>-</b>	<b>-</b>

<b>Revenue Category</b>	<b>FY 27/28 Forecast</b>	<b>% of Total</b>	<b>FY 28/29 Forecast</b>	<b>% of Total</b>	<b>FY 29/30 Forecast</b>	<b>% of Total</b>	<b>FY 30/31 Forecast</b>	<b>% of Total</b>
Amusement	-	-	-	-	-	-	-	-
Automotive	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Food	-	-	-	-	-	-	-	-
Hotel/Motel	-	-	-	-	-	-	-	-
Major Dept Stores	-	-	-	-	-	-	-	-
Manufacturing	-	-	-	-	-	-	-	-
Misc. Retail	-	-	-	-	-	-	-	-
Other Taxable**	-	-	-	-	-	-	-	-
Rental	-	-	-	-	-	-	-	-
Restaurants	-	-	-	-	-	-	-	-
Service with Retail	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Wholesale	-	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

The 1995 voter approved 0.20 percent of the city's sales tax dedicated to the purchase of land within the McDowell Sonoran Preserve expired in June 2025. June 2025 tax returns reported in July 2025, delinquent tax returns, and audits may result in additional funds after expiration date.

\*\*Amusement, Manufacturing, Service with Retail, and Wholesales were extracted to their own categories beginning in FY 2024/25.

**Sales Tax (0.15%) McDowell Mountain Preserve Five Year Forecast by Category (Rounding differences may occur)**

<b>Revenue Category</b>	<b>FY 24/25 Actual</b>	<b>% of Total</b>	<b>FY 25/26 Adopted</b>	<b>% of Total</b>	<b>FY 25/26 Forecast</b>	<b>% of Total</b>	<b>FY 26/27 Proposed*</b>	<b>% of Total</b>
Amusement	477,320	2%	434,231	2%	455,289	2%	464,393	2%
Automotive	3,251,696	12%	3,283,776	13%	3,214,234	12%	3,278,521	12%
Construction	2,942,349	11%	2,791,654	11%	3,052,283	12%	3,166,744	12%
Food	1,429,501	5%	1,399,373	6%	1,484,181	6%	1,514,709	6%
Hotel/Motel	1,579,995	6%	1,498,946	6%	1,592,121	6%	1,623,964	6%
Major Dept Stores	1,793,127	7%	1,831,262	7%	1,803,490	7%	1,824,802	7%
Manufacturing	416,894	2%	325,006	1%	465,794	2%	484,425	2%
Misc. Retail	5,998,987	23%	6,076,565	24%	6,322,494	24%	6,622,808	25%
Other Taxable	245,030	1%	494,097	2%	548,911	2%	565,377	2%
Rental	2,853,877	11%	2,164,589	9%	1,711,353	7%	1,745,581	6%
Restaurants	2,537,031	10%	2,349,473	9%	2,604,627	10%	2,658,463	10%
Service with Retail	1,387,110	5%	1,163,051	5%	1,431,061	5%	1,516,924	6%
Utilities	866,627	3%	871,839	3%	861,903	3%	871,373	3%
Wholesale	640,418	2%	530,323	2%	569,830	2%	581,225	2%
<b>Total</b>	<b>26,419,962</b>	<b>100%</b>	<b>25,214,185</b>	<b>100%</b>	<b>26,117,571</b>	<b>100%</b>	<b>26,919,309</b>	<b>100%</b>

<b>Revenue Category</b>	<b>FY 27/28 Forecast</b>	<b>% of Total</b>	<b>FY 28/29 Forecast</b>	<b>% of Total</b>	<b>FY 29/30 Forecast</b>	<b>% of Total</b>	<b>FY 30/31 Forecast</b>	<b>% of Total</b>
Amusement	-	-	-	-	-	-	-	-
Automotive	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Food	-	-	-	-	-	-	-	-
Hotel/Motel	-	-	-	-	-	-	-	-
Major Dept Stores	-	-	-	-	-	-	-	-
Manufacturing	-	-	-	-	-	-	-	-
Misc. Retail	-	-	-	-	-	-	-	-
Other Taxable	-	-	-	-	-	-	-	-
Rental	-	-	-	-	-	-	-	-
Restaurants	-	-	-	-	-	-	-	-
Service with Retail	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Wholesale	-	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

\*The 2004 voter approved 0.15% sales tax is dedicated to the purchase of land and improvements within the McDowell Sonoran Preserve and does not expire until 2034, but is shown on the five-year plan as ending in FY 2026/27 based on preliminary estimates and assumptions of early debt retirement, which may change if council approves additional qualified projects.

**Sales Tax (0.15%) 2024 Park and Preserve Five Year Forecast by Category (Rounding differences may occur)**

Revenue Category	FY 24/25	% of	FY 25/26	% of Total	FY 25/26	% of Total	FY 26/27	% of Total
	Actual	Total	Adopted		Forecast		Proposed	
Amusement	-	-	3,283,772	13%	449,409	2%	464,393	2%
Automotive	-	-	2,791,654	11%	3,120,964	12%	3,278,521	12%
Construction	-	-	1,399,373	6%	2,921,903	12%	3,166,744	12%
Food	-	-	1,498,946	6%	1,401,935	6%	1,514,709	6%
Hotel/Motel	-	-	1,831,262	7%	1,573,603	6%	1,623,964	6%
Major Dept Stores	-	-	6,076,565	24%	1,792,686	7%	1,824,802	7%
Manufacturing	-	-	494,097	2%	410,646	2%	484,425	2%
Misc. Retail	-	-	2,164,589	9%	6,192,546	24%	6,622,808	25%
Other Taxable	-	-	2,349,473	9%	530,312	2%	565,377	2%
Rental	-	-	871,839	3%	1,708,593	7%	1,745,581	6%
Restaurants	-	-	434,231	2%	2,512,256	10%	2,658,463	10%
Service with Retail	-	-	325,006	1%	1,366,611	5%	1,516,924	6%
Utilities	-	-	530,323	2%	853,730	3%	871,373	3%
Wholesale	-	-	1,163,051	5%	542,865	2%	581,225	2%
<b>Total</b>	-	-	<b>25,214,181</b>	<b>100%</b>	<b>25,378,059</b>	<b>100%</b>	<b>26,919,309</b>	<b>100%</b>

Revenue Category	FY 27/28	% of	FY 28/29	% of Total	FY 29/30	% of Total	FY 30/31	% of Total
	Forecast	Total	Forecast		Forecast		Forecast	
Amusement	473,684	2%	483,157	2%	497,652	2%	515,069	2%
Automotive	3,344,089	12%	3,444,411	12%	3,582,188	13%	3,761,298	14%
Construction	3,285,497	12%	3,392,275	12%	3,494,044	13%	3,616,336	13%
Food	1,545,003	6%	1,583,627	6%	1,639,054	6%	1,696,423	6%
Hotel/Motel	1,656,443	6%	1,697,854	6%	1,757,278	6%	1,827,570	7%
Major Dept Stores	1,861,296	7%	1,907,829	7%	1,974,602	7%	2,063,461	7%
Manufacturing	503,802	2%	523,954	2%	544,912	2%	572,158	2%
Misc. Retail	6,904,278	25%	7,249,493	26%	7,611,967	27%	8,030,624	29%
Other Taxable	582,340	2%	602,721	2%	626,829	2%	651,903	2%
Rental	1,789,221	6%	1,842,899	7%	1,907,401	7%	1,983,695	7%
Restaurants	2,723,294	10%	2,804,993	10%	2,910,182	10%	3,026,588	11%
Service with Retail	1,592,771	6%	1,672,411	6%	1,756,032	6%	1,843,833	7%
Utilities	889,709	3%	907,504	3%	936,996	3%	969,792	3%
Wholesale	592,852	2%	610,637	2%	635,062	2%	666,816	2%
<b>Total</b>	<b>27,744,279</b>	<b>100%</b>	<b>28,723,765</b>	<b>100%</b>	<b>29,874,199</b>	<b>100%</b>	<b>31,225,566</b>	<b>100%</b>

**CITY OF SCOTTSDALE  
GENERAL FUND  
FIVE YEAR FINANCIAL FORECAST**

	<b>*Actual 2024/25</b>	<b>*Adopted 2025/26</b>	<b>*Forecast 2025/26</b>	<b>Proposed 2026/27</b>	<b>Forecast 2027/28</b>	<b>Forecast 2028/29</b>	<b>Forecast 2029/30</b>	<b>Forecast 2030/31</b>
<b>Beginning Fund Balance</b>								
Emergency and Operating Reserve	89,051,001	86,576,601	93,440,772	113,097,781	106,015,868	112,021,858	114,037,269	117,820,419
Operating Contingency	13,662,223	17,268,072	14,838,309	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000
Facilities Repair/Replacement	-	-	-	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
PSPRS Pension Liabilities	134,481,927	157,012,086	164,865,930	47,499,407	54,726,346	48,780,003	47,001,360	43,486,353
Development Agreements	14,600,000	9,800,000	9,800,000	16,200,000	16,200,000	16,200,000	16,200,000	16,200,000
Innovation Initiatives	500,000	500,000	500,000	-	-	-	-	-
General Plan Initiatives	15,000,000	-	-	-	-	-	-	-
Revenue Loss Reserve	-	-	-	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
General Fund Balance	500,000	6,900,000	500,000	500,000	500,000	500,000	500,000	500,000
<b>Total Beginning Fund Balance</b>	<b>267,795,151</b>	<b>278,056,759</b>	<b>283,945,011</b>	<b>214,297,188</b>	<b>214,442,214</b>	<b>214,501,861</b>	<b>214,738,629</b>	<b>215,006,772</b>
<b>Revenues</b>								
<b>Taxes - Local</b>								
Sales Tax	179,113,472	170,787,302	177,272,919	182,649,426	188,181,082	194,743,182	202,461,529	211,520,129
Sales Tax - Public Safety	17,613,279	17,409,462	17,411,726	17,946,209	18,496,192	19,149,180	19,916,138	20,817,050
Electric & Gas Franchise	11,044,523	10,487,242	10,752,337	10,967,384	11,186,731	11,410,466	11,638,675	11,871,449
Cable TV License Fee	3,164,348	2,894,791	2,894,791	2,692,156	2,530,627	2,429,402	2,332,226	2,238,937
Salt River Project In Lieu	197,387	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Stormwater Fee	971,150	962,319	962,319	971,942	981,662	991,478	1,001,393	1,011,407
<b>State Shared Revenues</b>								
State Shared Sales Tax	37,509,188	38,560,076	37,788,874	37,759,045	39,005,093	40,331,267	41,581,536	42,953,727
State Shared Income Tax <sup>(a)</sup>	51,989,431	46,243,346	48,032,139	51,488,168	53,722,130	55,875,482	58,348,518	60,902,853
Auto Lieu Tax	13,170,337	12,401,290	13,021,355	13,323,572	13,590,043	13,861,844	14,139,081	14,421,863
<b>Property Tax</b>								
Property Tax	32,271,993	40,008,197	40,008,197	41,130,647	42,379,229	43,644,434	44,936,033	46,245,005
<b>Building Permit Fees &amp; Charges</b>								
Building Permit Fees & Charges	23,236,901	23,752,610	23,752,610	24,025,388	24,269,600	24,556,283	24,848,102	25,145,221
<b>Charges For Service/Other</b>								
Westworld Equestrian Facility Fees	7,909,388	6,614,024	7,143,024	6,666,875	6,731,158	6,794,869	6,859,218	6,924,209
Property Rental	5,972,604	5,924,773	5,924,773	6,386,877	6,396,825	6,465,295	6,534,934	6,607,899
Intergovernmental	5,628,242	6,022,182	6,022,182	6,220,486	6,513,481	6,821,125	7,144,151	7,483,329
Miscellaneous	2,119,458	1,787,411	1,787,411	1,675,487	1,689,319	1,706,370	1,723,748	1,741,679
<b>Interest Earnings</b>								
Interest Earnings	16,614,208	11,103,081	16,654,622	18,588,997	18,128,354	18,450,533	19,493,293	19,921,669

\*Amounts listed in Actual 2024/25, Adopted 2025/26, and Forecast 2025/26 reflect organizational changes made during FY 2025/26 and may differ from the amounts in Ordinance 4670 and Department Summaries.

	*Actual 2024/25	*Adopted 2025/26	*Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>License Permits &amp; Fees</b>								
Business & Liquor Licenses	2,671,966	2,669,037	2,669,037	2,671,565	2,687,200	2,692,200	2,697,200	2,702,200
Fire Charges For Services	3,193,065	3,044,362	3,044,362	1,806,678	1,347,740	1,340,989	1,334,401	1,332,983
Recreation Fees	5,947,254	6,009,970	5,725,437	5,818,882	5,855,573	5,887,492	5,920,153	5,959,442
<b>Indirect/Direct Cost Allocations</b>								
Indirect Costs	8,784,128	8,796,368	8,796,368	10,456,844	10,770,549	11,093,666	11,426,476	11,769,270
Direct Cost Allocation (Fire)	560,658	462,278	462,278	588,691	618,126	649,032	681,484	715,558
<b>Fines Fees &amp; Forfeitures</b>								
Court Fines	4,379,506	4,113,661	4,113,661	4,113,661	4,118,343	4,123,259	4,128,420	4,133,840
Library	49,902	43,726	43,726	78,726	77,122	80,000	83,000	86,131
Parking Fines	215,119	261,000	261,000	241,000	241,000	241,000	241,000	241,000
Photo Radar	2,719,280	2,644,511	2,644,511	2,644,511	2,644,511	2,644,511	2,644,511	2,644,511
Jail Dormitory <sup>(b)</sup>	292,721	149,818	292,700	-	120,000	292,700	292,700	292,700
<b>Other Revenues</b>								
Miscellaneous Other	15,900	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>437,355,409</b>	<b>423,352,837</b>	<b>437,682,358</b>	<b>451,113,217</b>	<b>462,481,690</b>	<b>476,476,059</b>	<b>492,607,920</b>	<b>509,884,061</b>
<b>Transfers In</b>								
Operating	6,620,144	7,580,670	7,580,670	10,309,127	10,195,723	10,283,643	9,373,322	9,717,696
CIP	6,245	-	-	-	-	-	-	-
Enterprise Franchise Fees	10,583,525	10,913,920	10,913,920	11,399,336	12,021,734	12,599,541	13,212,817	13,855,012
<b>Subtotal</b>	<b>17,209,914</b>	<b>18,494,590</b>	<b>18,494,590</b>	<b>21,708,463</b>	<b>22,217,457</b>	<b>22,883,184</b>	<b>22,586,139</b>	<b>23,572,708</b>
<b>Total Sources</b>	<b>454,565,323</b>	<b>441,847,427</b>	<b>456,176,948</b>	<b>472,821,680</b>	<b>484,699,147</b>	<b>499,359,243</b>	<b>515,194,059</b>	<b>533,456,769</b>
<b>Expenditures</b>								
Mayor And City Council	1,085,112	1,106,449	1,101,340	1,266,579	1,250,318	1,257,288	1,299,564	1,343,328
City Attorney's Office	9,024,909	9,924,074	10,149,374	9,672,641	10,625,875	10,737,023	11,158,417	11,595,554
City Clerk's Office	1,177,994	1,953,342	1,934,092	1,851,076	1,482,004	2,474,682	1,591,269	2,818,191
City Auditor's Office	974,256	1,379,751	1,360,107	1,461,803	1,554,692	1,574,785	1,632,068	1,690,215
City Court	5,940,918	6,602,524	6,501,873	6,649,699	7,144,881	7,232,956	7,536,011	7,860,619
City Manager's Office	3,322,700	3,731,987	3,688,339	4,646,770	4,992,771	5,073,482	5,292,989	5,505,377
City Treasurer's Office	12,893,125	14,589,951	14,410,662	15,399,056	16,348,716	16,536,683	17,301,842	18,093,749
Communications	3,451,585	4,119,065	4,064,635	2,602,659	2,777,031	2,804,903	2,916,111	3,015,654
Economic Development	1,300,495	1,385,527	1,369,067	1,375,837	1,360,171	1,374,965	1,429,713	1,486,636
Enterprise Operations/Administrative Services <sup>(c)</sup>	10,436,805	9,201,444	8,832,342	10,966,965	11,375,655	11,645,998	12,128,147	12,629,783
Facilities Management	26,583,494	29,395,932	29,350,934	29,339,390	29,996,921	30,763,021	31,741,806	32,794,594
Human Resources	4,414,333	5,569,163	5,505,219	6,351,058	6,801,116	6,537,235	6,846,776	7,158,693
Human Services	7,406,549	5,501,121	5,417,106	6,215,387	6,697,186	6,784,661	7,088,990	7,413,414
Information Technology	21,024,499	22,979,657	23,320,966	22,145,348	23,689,874	23,987,984	24,885,740	25,783,821
Library Services	8,526,856	9,622,054	9,480,465	9,630,028	10,260,076	10,429,201	10,887,434	11,354,746
Parks & Recreation	24,263,668	26,096,016	25,985,412	26,287,138	27,940,914	28,432,795	29,662,175	30,682,093
Preserve <sup>(d)</sup>	1,135,585	-	-	-	-	-	-	-

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	*Actual 2024/25	*Adopted 2025/26	*Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
Planning And Development Services	17,879,932	19,759,172	19,470,046	17,371,193	18,627,342	18,887,360	19,711,340	20,550,145
Fire Department <sup>(e)</sup>	69,733,481	80,550,568	79,687,657	86,088,756	91,069,387	91,993,941	94,727,498	94,401,731
Police Department <sup>(f)</sup>	136,023,497	202,849,778	200,617,983	150,133,886	154,879,023	156,688,602	162,366,912	167,919,648
Transportation And Infrastructure	866,511	3,401,633	3,351,916	2,976,837	3,262,108	3,115,717	3,243,710	3,372,592
Tourism And Events <sup>(g)</sup>	5,838,381	5,921,670	6,309,265	6,125,975	6,077,655	5,988,692	5,915,863	5,840,919
Personnel Programs <sup>(h)</sup>	-	4,700,442	1,001,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000
Vacancy Savings	-	(11,000,000)	(11,000,000)	(6,000,000)	(4,500,000)	(4,000,000)	(4,000,000)	(4,000,000)
Operating Impacts	-	-	-	-	2,843,054	4,269,911	4,332,247	4,711,291
<b>Subtotal</b>	<b>373,304,685</b>	<b>459,341,320</b>	<b>451,909,800</b>	<b>423,558,081</b>	<b>447,556,770</b>	<b>455,591,885</b>	<b>470,696,622</b>	<b>485,022,793</b>
<b>Debt Service</b>								
Contracts Payable	458,404	481,324	481,324	505,390	530,660	557,193	585,052	614,305
<b>Subtotal</b>	<b>458,404</b>	<b>481,324</b>	<b>481,324</b>	<b>505,390</b>	<b>530,660</b>	<b>557,193</b>	<b>585,052</b>	<b>614,305</b>
<b>TOTAL OPERATING BUDGET</b>	<b>373,763,089</b>	<b>459,822,644</b>	<b>452,391,124</b>	<b>424,063,471</b>	<b>448,087,430</b>	<b>456,149,078</b>	<b>471,281,674</b>	<b>485,637,098</b>
<b>Transfers Out</b>								
Operating	1,380,503	2,501,801	8,649,165	4,619,091	2,152,579	1,890,682	2,230,730	2,492,511
Debt Svc MPC Bonds	17,049,839	10,045,321	10,042,722	10,277,689	13,145,307	14,028,391	6,796,812	7,214,256
Transfer Station <sup>(i)</sup>	17,800,000	-	-	-	-	-	-	-
CIP	2,000,000	33,000,000	33,000,000	14,849,498	2,500,000	4,500,000	13,150,000	13,085,000
CIP Construction Sales Tax	9,807,824	4,652,758	5,087,138	5,277,907	5,475,828	5,653,792	5,823,406	6,027,225
CIP Excess Interest	16,614,208	11,103,080	16,654,622	13,588,997	13,278,354	16,900,533	15,643,293	18,991,669
<b>Subtotal</b>	<b>64,652,376</b>	<b>61,302,960</b>	<b>73,433,647</b>	<b>48,613,182</b>	<b>36,552,068</b>	<b>42,973,398</b>	<b>43,644,241</b>	<b>47,810,661</b>
<b>Total Uses</b>	<b>438,415,464</b>	<b>521,125,604</b>	<b>525,824,771</b>	<b>472,676,653</b>	<b>484,639,498</b>	<b>499,122,476</b>	<b>514,925,915</b>	<b>533,447,759</b>
<b>Sources Over/(Under) Uses</b>	<b>16,149,858</b>	<b>(79,278,177)</b>	<b>(69,647,823)</b>	<b>145,027</b>	<b>59,649</b>	<b>236,767</b>	<b>268,144</b>	<b>9,010</b>
<b>Ending Fund Balance</b>								
Emergency and Operating Reserve	93,440,772	114,955,661	113,097,781	106,015,868	112,021,858	114,037,269	117,820,419	121,409,274
Operating Contingency	14,838,309	15,401,012	15,008,074	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000
Facilities Repair/Replacement	-	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
PSPRS Pension Liabilities	164,865,930	26,700,000	44,491,333	54,726,346	48,780,003	47,001,360	43,486,353	39,906,509
Development Agreements	9,800,000	16,200,000	16,200,000	16,200,000	16,200,000	16,200,000	16,200,000	16,200,000
Innovation Initiatives	500,000	-	-	-	-	-	-	-
Revenue Loss Reserve	-	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
General Fund Balance	500,000	521,909	500,000	500,000	500,000	500,000	500,000	500,000
<b>Total Ending Fund Balance</b>	<b>283,945,011</b>	<b>198,778,582</b>	<b>214,297,188</b>	<b>214,442,214</b>	<b>214,501,861</b>	<b>214,738,629</b>	<b>215,006,772</b>	<b>215,015,783</b>

<sup>(a)</sup> At the date of publishing, the State of Arizona has not signed any law into effect that would address income tax conformity with the Federal Government's One Big Beautiful Bill Act (OBBA).

Forecasts will be updated only once a State bill has been signed into law.

<sup>(b)</sup> Due to the closure of Scottsdale Civic Center Jail for completion of a planned renovation capital project, Jail Dormitory Revenue will be \$0 until the Jail reopens during FY 2027/28.

<sup>(c)</sup> Includes the portion of WestWorld, professional baseball, and the newly formed Financial Management Services Division funded by the General Fund. Does not include Enterprise Funds (Water and Water Reclamation Fund, Solid Waste Fund, and Aviation Fund).

<sup>(d)</sup> Preserve has been established as a stand-alone department beginning in FY 2026/27.

**\*Amounts listed in Actual 2024/25, Adopted 2025/26, and Forecast 2025/26 reflect organizational changes made during FY 2025/26 and may differ from the amounts in Ordinance 4670 and Department Summaries.**

<b>*Actual</b>	<b>*Adopted</b>	<b>*Forecast</b>	<b>Proposed</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>
<b>2024/25</b>	<b>2025/26</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>

<sup>(e)</sup> Fire Department expenditures include an annual \$2 million contribution to the Public Safety Personnel Retirement System (PSPRS) to reduce employer contribution rates.

<sup>(f)</sup> The large decrease in Police Department expenditures in FY 2026/27 reflect the removal of the one-time \$50 million PSPRS contribution from FY 2025/26.

<sup>(g)</sup> Tourism and Events has been established as a stand-alone department beginning in FY 2026/27.

<sup>(h)</sup> Includes non-periodic personnel costs such as Leave Accruals, Parental Leave, Vacation Trade, and One-Time Merit Payments.

<sup>(i)</sup> Repayment of a \$17.8 million loan to the Solid Waste CIP Fund to support enhancements and expansion of the transfer station facility.

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**CITY OF SCOTTSDALE  
AMBULANCE SERVICE FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Ambulance Service Fund Balance	(1,337,777)	-	(4,183,733)	-	-	-	-	-
<b>Total Beginning Fund Balance</b>	<b>(1,337,777)</b>	<b>-</b>	<b>(4,183,733)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenues</b>								
Ambulance Net Collections	1,534,535	7,748,832	5,749,158	10,370,951	12,413,466	13,200,778	13,666,766	14,149,203
Interest Income Non-Pooled	6,071	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>1,540,605</b>	<b>7,748,832</b>	<b>5,749,158</b>	<b>10,370,951</b>	<b>12,413,466</b>	<b>13,200,778</b>	<b>13,666,766</b>	<b>14,149,202</b>
<b>Transfers In</b>								
General Fund Operating <sup>(a)</sup>	-	2,348,647	8,496,463	4,502,446	2,064,396	1,819,190	2,178,477	2,462,074
<b>Subtotal</b>	<b>-</b>	<b>2,348,647</b>	<b>8,496,463</b>	<b>4,502,446</b>	<b>2,064,396</b>	<b>1,819,190</b>	<b>2,178,477</b>	<b>2,462,074</b>
<b>Total Sources</b>	<b>1,540,605</b>	<b>10,097,479</b>	<b>14,245,621</b>	<b>14,873,397</b>	<b>14,477,862</b>	<b>15,019,968</b>	<b>15,845,243</b>	<b>16,611,276</b>
<b>Expenditures<sup>(b)(c)(d)</sup></b>								
Personnel Services	2,789,418	6,933,581	6,897,990	10,149,058	10,973,458	11,433,851	12,169,585	12,844,064
Contractual Services	797,367	1,295,219	1,295,219	2,553,597	2,363,993	2,391,738	2,424,611	2,456,663
Commodities	738,519	1,464,676	1,464,676	1,769,228	1,140,411	1,194,379	1,251,047	1,310,549
Capital Outlays	61,257	404,003	404,003	401,514	-	-	-	-
<b>Subtotal</b>	<b>4,386,561</b>	<b>10,097,479</b>	<b>10,061,888</b>	<b>14,873,397</b>	<b>14,477,862</b>	<b>15,019,968</b>	<b>15,845,243</b>	<b>16,611,276</b>
TOTAL OPERATING BUDGET	4,386,561	10,097,479	10,061,888	14,873,397	14,477,862	15,019,968	15,845,243	16,611,276
<b>Total Uses</b>	<b>4,386,561</b>	<b>10,097,479</b>	<b>10,061,888</b>	<b>14,873,397</b>	<b>14,477,862</b>	<b>15,019,968</b>	<b>15,845,243</b>	<b>16,611,276</b>
<b>Sources Over/(Under) Uses</b>	<b>(2,845,956)</b>	<b>-</b>	<b>4,183,733</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Ending Fund Balance</b>								
Ambulance Service Fund Balance	(4,183,733)	-	-	-	-	-	-	-
<b>Total Ending Fund Balance</b>	<b>(4,183,733)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<sup>(a)</sup> General Fund Operating Transfers provide support to the ambulance service.

<sup>(b)</sup> Indirect Costs not included in operating expenses.

<sup>(c)</sup> Some program direct costs (e.g. support costs) are accounted for in other fund Five Year Forecasts.

<sup>(d)</sup> A total of 15 ambulances (CIP projects EJ02 and PE2602) and four vehicles (CIP project PE2501) will be purchased at a total budgeted cost of \$6.7 million to fully implement all phases of the ambulance service.

**CITY OF SCOTTSDALE  
PRESERVATION FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Debt Service Reserve	38,849,700	26,406,235	26,670,700	17,826,544	115,742,300	-	-	-
Restricted For Capital	98,834,854	133,461,023	138,473,020	149,363,227	65,008,060	69,875,441	54,446,365	38,617,605
<b>Total Beginning Fund Balance</b>	<b>137,684,554</b>	<b>159,867,258</b>	<b>165,143,720</b>	<b>167,189,771</b>	<b>180,750,360</b>	<b>69,875,441</b>	<b>54,446,365</b>	<b>38,617,605</b>
<b>Revenues</b>								
Sales Tax - Preservation (0.15%) <sup>(a)</sup>	26,419,962	25,214,185	26,117,571	26,919,309	-	-	-	-
Sales Tax - Preservation (0.20%) <sup>(b)</sup>	35,226,577	-	3,341,724	-	-	-	-	-
Interest Earnings	4,819,936	4,436,344	4,454,704	4,467,824	4,867,381	1,945,924	1,546,240	1,131,488
<b>Subtotal</b>	<b>66,466,475</b>	<b>29,650,529</b>	<b>33,913,999</b>	<b>31,387,133</b>	<b>4,867,381</b>	<b>1,945,924</b>	<b>1,546,240</b>	<b>1,131,488</b>
<b>Total Sources</b>	<b>66,466,475</b>	<b>29,650,529</b>	<b>33,913,999</b>	<b>31,387,133</b>	<b>4,867,381</b>	<b>1,945,924</b>	<b>1,546,240</b>	<b>1,131,488</b>
<b>Transfers Out</b>								
CIP	157,128	11,750,000	5,500,000	-	-	17,375,000	17,375,000	-
Debt Service GO Bonds	38,850,180	26,406,235	26,367,948	17,826,544	115,742,300	-	-	-
<b>Subtotal</b>	<b>39,007,308</b>	<b>38,156,235</b>	<b>31,867,948</b>	<b>17,826,544</b>	<b>115,742,300</b>	<b>17,375,000</b>	<b>17,375,000</b>	<b>-</b>
<b>Total Uses</b>	<b>39,007,308</b>	<b>38,156,235</b>	<b>31,867,948</b>	<b>17,826,544</b>	<b>115,742,300</b>	<b>17,375,000</b>	<b>17,375,000</b>	<b>-</b>
<b>Sources Over/(Under) Uses</b>	<b>27,459,167</b>	<b>(8,505,706)</b>	<b>2,046,051</b>	<b>13,560,589</b>	<b>(110,874,919)</b>	<b>(15,429,076)</b>	<b>(15,828,760)</b>	<b>1,131,488</b>
<b>Ending Fund Balance</b>								
Debt Service Reserve	26,670,700	17,826,600	17,826,544	115,742,300	-	-	-	-
Restricted For Capital	138,473,020	133,534,952	149,363,227	65,008,060	69,875,441	54,446,365	38,617,605	39,749,093
<b>Total Ending Fund Balance</b>	<b>165,143,720</b>	<b>151,361,552</b>	<b>167,189,771</b>	<b>180,750,360</b>	<b>69,875,441</b>	<b>54,446,365</b>	<b>38,617,605</b>	<b>39,749,093</b>

<sup>(a)</sup> The 2004 voter approved 0.15 percent sales tax is dedicated to the purchase of land and improvements within the McDowell Sonoran Preserve and does not expire until 2034, but is shown on the five-year plan as ending after FY 2026/27 based on preliminary estimates and assumptions of early debt retirement, which may change if council approves additional qualified projects.

<sup>(b)</sup> The 1995 voter approved 0.20 percent sales tax was dedicated to the purchase of land within the McDowell Sonoran Preserve and expired on June 30, 2025. Collections received after FY 2024/25 represent taxes collected by vendors prior to expiration of the tax, but remitted to the city after July 1, 2025.

**CITY OF SCOTTSDALE  
STADIUM FACILITY FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Stadium Lifecycle	3,113,493	3,171,456	3,135,613	3,015,878	3,069,646	3,079,159	3,075,659	3,058,932
Stadium Facility Fund Balance	2,004,582	2,805,765	3,126,161	3,227,167	1,842,018	1,614,363	1,395,462	1,130,426
<b>Total Beginning Fund Balance</b>	<b>5,118,075</b>	<b>5,977,221</b>	<b>6,261,774</b>	<b>6,243,045</b>	<b>4,911,664</b>	<b>4,693,522</b>	<b>4,471,121</b>	<b>4,189,358</b>
<b>Revenues</b>								
Stadium Events <sup>(a)</sup>	513,541	660,598	890,598	688,248	722,660	758,794	796,734	836,570
Giants Stadium Operations	619,947	531,710	531,710	605,536	612,897	623,496	631,215	642,337
Giants Capital Contribution <sup>(b)</sup>	1,050,000	525,000	525,000	525,000	525,000	525,000	600,000	600,000
Giants Stadium Maintenance	173,765	172,500	172,500	172,500	173,765	173,765	173,765	173,765
Giants Stadium Lifecycle	171,280	180,265	180,265	170,768	128,856	118,230	107,438	94,939
Charros Capital Contribution	135,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000
<b>Subtotal</b>	<b>2,663,533</b>	<b>2,205,073</b>	<b>2,435,073</b>	<b>2,297,052</b>	<b>2,298,179</b>	<b>2,334,284</b>	<b>2,444,152</b>	<b>2,482,611</b>
<b>Transfers In</b>								
Operating <sup>(c)</sup>	-	-	-	200,000	200,000	200,000	200,000	200,000
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Total Sources</b>	<b>2,663,533</b>	<b>2,205,073</b>	<b>2,435,073</b>	<b>2,497,052</b>	<b>2,498,179</b>	<b>2,534,284</b>	<b>2,644,152</b>	<b>2,682,611</b>
<b>Expenditures</b>								
Personnel Services	258,766	947,340	930,372	1,337,847	1,471,711	1,500,915	1,580,749	1,664,024
Contractual Services <sup>(a)</sup>	391,312	434,289	434,289	548,566	323,450	330,387	340,476	350,239
Commodities	87,995	129,141	129,141	190,020	141,817	143,653	145,525	147,440
Capital Outlays <sup>(d)</sup>	121,761	1,150,000	300,000	242,000	119,343	121,730	124,165	126,648
<b>Subtotal</b>	<b>859,834</b>	<b>2,660,770</b>	<b>1,793,802</b>	<b>2,318,433</b>	<b>2,056,321</b>	<b>2,096,685</b>	<b>2,190,915</b>	<b>2,288,351</b>
<b>Transfers Out</b>								
Debt Service MPC Bonds	660,000	660,000	660,000	660,000	660,000	660,000	735,000	735,000
CIP <sup>(e)(f)</sup>	-	1,000,000	-	850,000	-	-	-	-
<b>Subtotal</b>	<b>660,000</b>	<b>1,660,000</b>	<b>660,000</b>	<b>1,510,000</b>	<b>660,000</b>	<b>660,000</b>	<b>735,000</b>	<b>735,000</b>
<b>Total Uses</b>	<b>1,519,834</b>	<b>4,320,770</b>	<b>2,453,802</b>	<b>3,828,433</b>	<b>2,716,321</b>	<b>2,756,685</b>	<b>2,925,915</b>	<b>3,023,351</b>
<b>Sources Over/(Under) Uses</b>	<b>1,143,699</b>	<b>(2,115,697)</b>	<b>(18,729)</b>	<b>(1,331,381)</b>	<b>(218,142)</b>	<b>(222,401)</b>	<b>(281,763)</b>	<b>(340,740)</b>
<b>Ending Fund Balance</b>								
Stadium Lifecycle	3,135,613	2,201,721	3,015,878	3,069,646	3,079,159	3,075,659	3,058,932	3,027,223
Stadium Facility Fund Balance	3,126,161	1,659,803	3,227,167	1,842,018	1,614,363	1,395,462	1,130,426	821,395
<b>Total Ending Fund Balance</b>	<b>6,261,774</b>	<b>3,861,524</b>	<b>6,243,045</b>	<b>4,911,664</b>	<b>4,693,522</b>	<b>4,471,121</b>	<b>4,189,358</b>	<b>3,848,618</b>

<sup>(a)</sup> The FY 2025/26 Stadium Events forecast includes West Coast Conference baseball tournament ticket revenue to be paid to the West Coast Conference in FY 2026/27.

<sup>(b)</sup> The FY 2024/25 Giants Capital Contribution includes the FY 2023/24 and FY 2024/25 contributions.

<sup>(c)</sup> The Operating Transfers In is a contribution from the Tourism Development Fund for operational support.

<sup>(d)</sup> The FY 2025/26 adopted Capital Outlays includes funding to replace the stadium sound system. Instead funding was used to contribute to the new scoreboard.

<sup>(e)</sup> The FY 2025/26 adopted transfer out to the CIP is related to a project that was ultimately not adopted, resulting in an adjustment to the FY 2025/26 forecast.

<sup>(f)</sup> Transfers Out to CIP in FY 2026/27 include the ADA Outfield and Retaining Wall Improvement project.

**CITY OF SCOTTSDALE  
DEBT SERVICE FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
G.O. Debt Service Reserve - Non-Preserve	5,163,899	3,803,932	7,523,169	1,102,705	3,419,747	3,753,454	2,783,400	2,305,900
Debt Stabilization Reserve	5,055,079	5,057,640	5,058,003	5,059,513	5,059,513	5,116,430	5,059,534	5,059,582
<b>Total Beginning Fund Balance</b>	<b>10,218,978</b>	<b>8,861,572</b>	<b>12,581,172</b>	<b>6,162,218</b>	<b>8,479,260</b>	<b>8,869,884</b>	<b>7,842,934</b>	<b>7,365,482</b>
<b>Revenues</b>								
Property Tax	29,116,605	34,851,032	34,676,777	36,514,509	38,494,318	26,807,244	22,582,218	22,853,750
Interest Income Non-Pooled	14,123	-	1,510	-	-	-	-	-
Miscellaneous Revenue <sup>(a)</sup>	524,572	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>29,655,302</b>	<b>34,851,032</b>	<b>34,678,287</b>	<b>36,514,509</b>	<b>38,494,318</b>	<b>26,807,244</b>	<b>22,582,218</b>	<b>22,853,750</b>
<b>Transfers In</b>								
WIFA Debt <sup>(b)</sup>	-	725,000	-	600,000	600,000	1,450,000	1,450,000	1,450,000
Debt Service MPC Bonds	23,436,352	16,449,774	16,447,187	16,673,549	19,547,957	20,465,721	12,831,653	16,272,725
Debt Service G.O. Bonds - Preserve <sup>(c)</sup>	38,850,180	26,406,235	26,367,948	17,826,544	115,742,300	-	-	-
Debt Service G.O. Bonds - Non-Preserve <sup>(d)</sup>	-	-	550,000	-	-	-	-	-
<b>Subtotal</b>	<b>62,286,533</b>	<b>43,581,009</b>	<b>43,365,135</b>	<b>35,100,093</b>	<b>135,890,257</b>	<b>21,915,721</b>	<b>14,281,653</b>	<b>17,722,725</b>
<b>Total Sources</b>	<b>91,941,834</b>	<b>78,432,041</b>	<b>78,043,422</b>	<b>71,614,602</b>	<b>174,384,575</b>	<b>48,722,965</b>	<b>36,863,871</b>	<b>40,576,475</b>
<b>Debt Service</b>								
G.O. Debt Service - Non-Preserve	27,283,747	34,984,366	41,647,241	34,197,467	38,103,694	27,834,194	23,059,670	22,872,470
G.O. Debt Service - Preserve <sup>(c)</sup>	38,850,680	26,406,235	26,367,948	17,826,544	115,742,300	-	-	-
WIFA Debt Service Fund <sup>(b)</sup>	-	725,000	-	600,000	600,000	1,450,000	1,450,000	1,450,000
MPC Excise Debt	23,445,214	16,447,187	16,447,187	16,673,549	19,547,957	20,465,721	12,831,653	16,272,725
<b>Subtotal</b>	<b>89,579,641</b>	<b>78,562,788</b>	<b>84,462,376</b>	<b>69,297,560</b>	<b>173,993,951</b>	<b>49,749,915</b>	<b>37,341,323</b>	<b>40,595,195</b>
<b>TOTAL OPERATING BUDGET</b>	<b>89,579,641</b>	<b>78,562,788</b>	<b>84,462,376</b>	<b>69,297,560</b>	<b>173,993,951</b>	<b>49,749,915</b>	<b>37,341,323</b>	<b>40,595,195</b>
<b>Total Uses</b>	<b>89,579,641</b>	<b>78,562,788</b>	<b>84,462,376</b>	<b>69,297,560</b>	<b>173,993,951</b>	<b>49,749,915</b>	<b>37,341,323</b>	<b>40,595,195</b>
<b>Sources Over/(Under) Uses</b>	<b>2,362,193</b>	<b>(130,747)</b>	<b>(6,418,954)</b>	<b>2,317,042</b>	<b>390,624</b>	<b>(1,026,950)</b>	<b>(477,452)</b>	<b>(18,720)</b>
<b>Ending Fund Balance</b>								
G.O. Debt Service Reserve - Non-Preserve	7,523,169	3,498,437	1,102,705	3,419,747	3,753,454	2,783,400	2,305,900	2,285,300
Debt Stabilization Reserve	5,058,003	5,232,388	5,059,513	5,059,513	5,116,430	5,059,534	5,059,582	5,061,462
<b>Total Ending Fund Balance</b>	<b>12,581,172</b>	<b>8,730,825</b>	<b>6,162,218</b>	<b>8,479,260</b>	<b>8,869,884</b>	<b>7,842,934</b>	<b>7,365,482</b>	<b>7,346,762</b>

<sup>(a)</sup> Miscellaneous revenue includes bond proceeds used to pay debt issuance costs, which are recorded as debt service expenses.

<sup>(b)</sup> WIFA debt will be issued for WestWorld drainage projects.

<sup>(c)</sup> The five-year plan shows G.O. Preservation Debt being retired early, with repayment currently expected to be completed in FY 2027/28. This may change if council approves additional qualified projects.

<sup>(d)</sup> Transfer of remaining 2019 G.O. Bond Issuance 2 proceeds to pay down existing debt.

**CITY OF SCOTTSDALE  
PC REPLACEMENT FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Contingency	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
PC Replacement Fund Balance	1,745,028	1,357,935	1,293,848	986,846	1,467,335	1,226,203	1,420,435	1,274,294
<b>Total Beginning Fund Balance</b>	<b>1,845,028</b>	<b>1,457,935</b>	<b>1,393,848</b>	<b>1,086,846</b>	<b>1,567,335</b>	<b>1,326,203</b>	<b>1,520,435</b>	<b>1,374,294</b>
<b>Revenues</b>								
PC Replacement Funds <sup>(a)</sup>	950,137	1,010,659	1,010,659	1,666,383	1,716,374	1,767,866	1,820,902	1,875,529
<b>Subtotal</b>	<b>950,137</b>	<b>1,010,659</b>	<b>1,010,659</b>	<b>1,666,383</b>	<b>1,716,374</b>	<b>1,767,866</b>	<b>1,820,902</b>	<b>1,875,529</b>
<b>Transfers In</b>								
<b>Total Sources</b>	<b>950,137</b>	<b>1,010,659</b>	<b>1,010,659</b>	<b>1,666,383</b>	<b>1,716,374</b>	<b>1,767,866</b>	<b>1,820,902</b>	<b>1,875,529</b>
<b>Expenditures</b>								
Computer Hardware Acquisition <sup>(b)</sup>	1,401,317	1,317,661	1,317,661	1,185,894	1,957,506	1,573,634	1,967,043	2,458,804
<b>Subtotal</b>	<b>1,401,317</b>	<b>1,317,661</b>	<b>1,317,661</b>	<b>1,185,894</b>	<b>1,957,506</b>	<b>1,573,634</b>	<b>1,967,043</b>	<b>2,458,804</b>
<b>TOTAL OPERATING BUDGET</b>	<b>1,401,317</b>	<b>1,317,661</b>	<b>1,317,661</b>	<b>1,185,894</b>	<b>1,957,506</b>	<b>1,573,634</b>	<b>1,967,043</b>	<b>2,458,804</b>
<b>Total Uses</b>	<b>1,401,317</b>	<b>1,317,661</b>	<b>1,317,661</b>	<b>1,185,894</b>	<b>1,957,506</b>	<b>1,573,634</b>	<b>1,967,043</b>	<b>2,458,804</b>
<b>Sources Over/(Under) Uses</b>	<b>(451,180)</b>	<b>(307,002)</b>	<b>(307,002)</b>	<b>480,489</b>	<b>(241,132)</b>	<b>194,232</b>	<b>(146,141)</b>	<b>(583,275)</b>
<b>Ending Fund Balance</b>								
Operating Contingency	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
PC Replacement Fund Balance	1,293,848	1,050,933	986,846	1,467,335	1,226,203	1,420,435	1,274,294	691,019
<b>Total Ending Fund Balance</b>	<b>1,393,848</b>	<b>1,150,933</b>	<b>1,086,846</b>	<b>1,567,335</b>	<b>1,326,203</b>	<b>1,520,435</b>	<b>1,374,294</b>	<b>791,019</b>

<sup>(a)</sup> Revenues into the PC Replacement Fund are internal service charges and are calculated to gradually utilize remaining fund balance while avoiding volatility from year-to-year.

<sup>(b)</sup> Computer Hardware Acquisition expenses fluctuate due to the replacement schedule of various types of city computers and the price trends in the PC industry.

**CITY OF SCOTTSDALE  
AVIATION FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Reserve	979,324	989,536	986,338	1,042,470	1,167,194	1,205,061	1,245,848	1,305,289
Fleet Replacement Reserve	1,890,800	3,755,000	3,755,000	3,867,650	3,983,680	4,103,190	4,226,286	4,353,074
Debt Service Reserve	430,675	430,175	430,175	430,675	429,749	429,749	430,249	430,311
Operating Contingency	-	-	-	500,000	500,000	500,000	500,000	500,000
Future Capital Replacement	11,072,680	10,733,156	11,482,411	16,233,668	20,122,391	25,102,336	30,059,324	35,725,062
<b>Total Beginning Fund Balance</b>	<b>14,373,479</b>	<b>15,907,867</b>	<b>16,653,924</b>	<b>22,074,463</b>	<b>26,203,013</b>	<b>31,340,335</b>	<b>36,461,706</b>	<b>42,313,736</b>
<b>Revenues</b>								
Airport Fees	9,869,639	9,391,985	10,331,184	10,534,898	10,850,945	11,176,474	11,511,770	11,857,124
Interest Earnings	522,399	577,458	635,204	752,760	844,550	941,353	1,161,558	1,289,595
Jet Fuel	261,521	259,461	285,407	257,245	264,962	272,911	281,099	289,532
Property Rental	191,458	196,493	216,142	202,389	208,460	214,716	221,156	227,790
<b>Subtotal</b>	<b>10,845,017</b>	<b>10,425,397</b>	<b>11,467,937</b>	<b>11,747,292</b>	<b>12,168,917</b>	<b>12,605,454</b>	<b>13,175,583</b>	<b>13,664,041</b>
<b>Transfers In</b>								
Debt Service MPC Bonds <sup>(a)</sup>	598,233	547,100	547,100	492,600	435,350	375,350	312,350	272,600
<b>Subtotal</b>	<b>598,233</b>	<b>547,100</b>	<b>547,100</b>	<b>492,600</b>	<b>435,350</b>	<b>375,350</b>	<b>312,350</b>	<b>272,600</b>
<b>Total Sources</b>	<b>11,443,250</b>	<b>10,972,497</b>	<b>12,015,037</b>	<b>12,239,892</b>	<b>12,604,267</b>	<b>12,980,804</b>	<b>13,487,933</b>	<b>13,936,641</b>
<b>Expenditures</b>								
Personnel Services	1,649,191	1,871,133	1,828,015	1,898,636	2,048,732	2,093,331	2,196,813	2,304,868
Contractual Services	1,432,888	1,696,461	1,696,461	1,806,188	1,904,539	1,980,498	2,075,189	2,172,756
Commodities	71,706	68,300	68,300	66,968	69,273	71,668	74,155	76,756
Capital Outlays <sup>(b)</sup>	61,857	12,000	12,000	152,500	13,000	15,000	14,000	14,500
Citywide Indirect Cost Allocation	169,051	138,476	138,476	177,610	182,938	188,427	194,079	199,902
Citywide Direct Cost Allocation	560,658	462,278	462,278	588,691	618,126	649,032	681,484	715,556
Personnel Programs	-	7,922	4,350	-	-	-	-	-
Vacancy Savings	-	(40,000)	(40,000)	(21,818)	(16,365)	(14,564)	(14,564)	(14,564)
<b>Subtotal</b>	<b>3,945,351</b>	<b>4,216,570</b>	<b>4,169,880</b>	<b>4,668,775</b>	<b>4,820,243</b>	<b>4,983,392</b>	<b>5,221,156</b>	<b>5,469,774</b>

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Debt Service</b>								
MPC Bonds Debt Svc - Airport	1,722,744	1,720,744	1,720,744	1,721,244	1,718,994	1,718,994	1,720,994	1,721,244
	<b>1,722,744</b>	<b>1,720,744</b>	<b>1,720,744</b>	<b>1,721,244</b>	<b>1,718,994</b>	<b>1,718,994</b>	<b>1,720,994</b>	<b>1,721,244</b>
<b>TOTAL OPERATING BUDGET</b>	<b>5,668,095</b>	<b>5,937,314</b>	<b>5,890,624</b>	<b>6,390,019</b>	<b>6,539,237</b>	<b>6,702,386</b>	<b>6,942,150</b>	<b>7,191,018</b>
<b>Transfers Out</b>								
Debt Service MPC Bonds <sup>(a)</sup>	598,233	547,100	547,100	492,600	435,350	375,350	312,350	272,600
CIP	2,820,439	42,085	42,085	1,207,628	477,072	748,618	368,300	307,401
CIP Technology	76,038	114,689	114,689	21,095	15,286	33,079	13,103	-
<b>Subtotal</b>	<b>3,494,710</b>	<b>703,874</b>	<b>703,874</b>	<b>1,721,323</b>	<b>927,708</b>	<b>1,157,047</b>	<b>693,753</b>	<b>580,001</b>
<b>Total Uses</b>	<b>9,162,805</b>	<b>6,641,188</b>	<b>6,594,498</b>	<b>8,111,342</b>	<b>7,466,945</b>	<b>7,859,433</b>	<b>7,635,903</b>	<b>7,771,019</b>
<b>Sources Over/(Under) Uses</b>	<b>2,280,445</b>	<b>4,331,309</b>	<b>5,420,539</b>	<b>4,128,550</b>	<b>5,137,322</b>	<b>5,121,371</b>	<b>5,852,030</b>	<b>6,165,622</b>
<b>Ending Fund Balance</b>								
Operating Reserve	986,338	1,054,143	1,042,470	1,167,194	1,205,061	1,245,848	1,305,289	1,367,444
Fleet Replacement Reserve	3,755,000	3,867,650	3,867,650	3,983,680	4,103,190	4,226,286	4,353,074	4,483,666
Debt Service Reserve	430,175	430,300	430,675	429,749	429,749	430,249	430,311	430,311
Operating Contingency	-	-	500,000	500,000	500,000	500,000	500,000	500,000
Future Capital Replacement	11,482,411	14,887,084	16,233,668	20,122,391	25,102,336	30,059,324	35,725,062	41,697,937
<b>Total Ending Fund Balance</b>	<b>16,653,924</b>	<b>20,239,176</b>	<b>22,074,463</b>	<b>26,203,013</b>	<b>31,340,335</b>	<b>36,461,706</b>	<b>42,313,736</b>	<b>48,479,358</b>

<sup>(a)</sup> Intrafund Transfers for Debt Service

<sup>(b)</sup> The increase in Capital Outlays is due to the one-time replacement of two airport vehicles.

**CITY OF SCOTTSDALE  
FLEET MANAGEMENT FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Contingency	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Electric Vehicle Contingency	1,000,000	-	-	-	-	-	-	-
Fleet Management Fund Balance	10,345,663	20,175,484	18,426,033	6,101,769	4,830,332	3,783,641	2,702,953	1,471,938
<b>Total Beginning Fund Balance</b>	<b>12,345,663</b>	<b>21,175,484</b>	<b>19,426,033</b>	<b>7,101,769</b>	<b>5,830,332</b>	<b>4,783,641</b>	<b>3,702,953</b>	<b>2,471,938</b>
<b>Revenues</b>								
Maintenance & Operations	11,033,248	10,923,737	11,923,737	11,929,596	12,168,192	12,411,556	12,659,787	12,912,983
Fuel <sup>(a)</sup>	3,836,350	5,576,328	4,776,328	3,726,683	3,801,216	3,877,240	3,954,785	4,033,880
Reimbursements from Outside Sources	495,084	578,912	578,912	590,000	601,800	613,836	626,113	638,635
Miscellaneous <sup>(b)</sup>	658,540	24,721	24,721	264,700	264,700	264,700	264,700	264,700
Rental Rates <sup>(c)</sup>	15,140,316	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>31,163,538</b>	<b>17,103,698</b>	<b>17,303,698</b>	<b>16,510,979</b>	<b>16,835,908</b>	<b>17,167,332</b>	<b>17,505,385</b>	<b>17,850,198</b>
<b>Total Sources</b>	<b>31,163,538</b>	<b>17,103,698</b>	<b>17,303,698</b>	<b>16,510,979</b>	<b>16,835,908</b>	<b>17,167,332</b>	<b>17,505,385</b>	<b>17,850,198</b>
<b>Expenditures</b>								
Fuel <sup>(a)</sup>	3,336,521	5,049,609	4,449,609	4,422,904	3,899,426	3,977,381	4,056,906	4,138,031
Vehicle Acquisitions <sup>(c)</sup>	7,188,135	-	-	-	-	-	-	-
Fleet Management Operations	11,387,847	11,598,945	11,523,141	11,760,155	12,273,937	12,487,978	12,877,791	13,280,609
Fleet Management Administration	902,947	944,125	929,763	899,109	961,673	969,081	1,007,158	1,044,439
Fleet Management Parts Supply	625,941	780,923	768,796	790,444	856,934	876,366	922,967	971,436
Motorpool	73,869	75,864	75,864	66,176	67,500	68,850	70,227	71,631
Personnel Programs	-	123,389	114,489	82,261	88,751	90,011	94,120	98,428
Vacancy Savings	-	(306,780)	(222,533)	(313,500)	(320,400)	(327,500)	(334,700)	(300,000)
<b>Subtotal</b>	<b>23,515,260</b>	<b>18,266,075</b>	<b>17,639,129</b>	<b>17,707,549</b>	<b>17,827,821</b>	<b>18,142,167</b>	<b>18,694,469</b>	<b>19,304,574</b>
<b>TOTAL OPERATING BUDGET</b>	<b>23,515,260</b>	<b>18,266,075</b>	<b>17,639,129</b>	<b>17,707,549</b>	<b>17,827,821</b>	<b>18,142,167</b>	<b>18,694,469</b>	<b>19,304,574</b>
<b>Transfers Out</b>								
Transfers Out - Operating <sup>(d)</sup>	-	12,500,000	11,700,000	-	-	-	-	-
Transfers Out - CIP	500,000	237,650	237,650	-	-	-	-	-
Transfers Out - CIP Technology	67,909	51,183	51,183	74,867	54,778	105,853	41,931	-
<b>Subtotal</b>	<b>567,909</b>	<b>12,788,833</b>	<b>11,988,833</b>	<b>74,867</b>	<b>54,778</b>	<b>105,853</b>	<b>41,931</b>	<b>-</b>
<b>Total Uses</b>	<b>24,083,169</b>	<b>31,054,908</b>	<b>29,627,962</b>	<b>17,782,416</b>	<b>17,882,599</b>	<b>18,248,020</b>	<b>18,736,400</b>	<b>19,304,574</b>
<b>Sources Over/(Under) Uses</b>	<b>7,080,369</b>	<b>(13,951,210)</b>	<b>(12,324,264)</b>	<b>(1,271,437)</b>	<b>(1,046,691)</b>	<b>(1,080,688)</b>	<b>(1,231,015)</b>	<b>(1,454,376)</b>
<b>Ending Fund Balance</b>								
Operating Contingency	897,123	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Electric Vehicle Contingency	1,000,000	-	-	-	-	-	-	-
Fleet Management Fund Balance	17,528,910	6,224,274	6,101,769	4,830,332	3,783,641	2,702,953	1,471,938	17,562
<b>Total Ending Fund Balance</b>	<b>19,426,033</b>	<b>7,224,274</b>	<b>7,101,769</b>	<b>5,830,332</b>	<b>4,783,641</b>	<b>3,702,953</b>	<b>2,471,938</b>	<b>1,017,562</b>

<sup>(a)</sup> The reduction in fuel revenues and expenses is due in part to Renewable Identification Number (RIN) credits received from the federal government for the use of CNG in fleet operations. These credits are recorded as Miscellaneous revenue and allow Fleet to keep fuel expenses artificially low for departments.

<sup>(b)</sup> The Miscellaneous revenue in FY 2024/25 was due to the sale of surplus property. Revenue from the sale of surplus property was moved to the Fleet Replacement Fund beginning in FY 2025/26. Miscellaneous revenue from FY 2026/27 forward reflects RIN credits.

<sup>(c)</sup> Rental Rates are collected from departments to support the purchase of new vehicles. Beginning in FY 2025/26, vehicle acquisitions were moved to the new Fleet Replacement Fund; as a result, Rental Rates are deposited into the Fleet Replacement Fund rather than the Fleet Management Fund, and no activity will be recorded under Vehicle Acquisitions in the Fleet Management Fund.

<sup>(d)</sup> The \$11.7 million Transfer Out in FY 2025/26 was a one-time transfer used to establish the Fleet Replacement Fund.

**CITY OF SCOTTSDALE  
FLEET REPLACEMENT FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Contingency	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Fleet Replacement Fund Balance	-	-	-	3,650,000	216,499	800,000	1,401,001	2,020,002
<b>Total Beginning Fund Balance</b>	-	-	-	<b>4,650,000</b>	<b>1,216,499</b>	<b>1,800,000</b>	<b>2,401,001</b>	<b>3,020,002</b>
<b>Revenues</b>								
Rental Rates	-	15,494,758	15,494,758	13,847,170	14,124,115	14,406,598	14,694,730	14,988,624
Surplus Property Liquidation	-	550,000	550,000	566,500	583,500	601,000	619,000	637,570
<b>Subtotal</b>	-	<b>16,044,758</b>	<b>16,044,758</b>	<b>14,413,670</b>	<b>14,707,615</b>	<b>15,007,598</b>	<b>15,313,730</b>	<b>15,626,194</b>
<b>Transfers In</b>								
Operating <sup>(a)</sup>	-	12,600,000	11,700,000	100,000	100,000	100,000	100,000	100,000
<b>Subtotal</b>	-	<b>12,600,000</b>	<b>11,700,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Total Sources</b>	-	<b>28,644,758</b>	<b>27,744,758</b>	<b>14,513,670</b>	<b>14,807,615</b>	<b>15,107,598</b>	<b>15,413,730</b>	<b>15,726,194</b>
<b>Expenditures</b>								
Vehicle Acquisition <sup>(b)</sup>	-	27,094,758	23,094,758	10,985,171	14,224,114	14,506,597	14,794,729	15,088,623
<b>Subtotal</b>	-	<b>27,094,758</b>	<b>23,094,758</b>	<b>10,985,171</b>	<b>14,224,114</b>	<b>14,506,597</b>	<b>14,794,729</b>	<b>15,088,623</b>
<b>TOTAL OPERATING BUDGET</b>	-	<b>27,094,758</b>	<b>23,094,758</b>	<b>10,985,171</b>	<b>14,224,114</b>	<b>14,506,597</b>	<b>14,794,729</b>	<b>15,088,623</b>
<b>Transfers Out</b>								
CIP <sup>(c)</sup>	-	-	-	6,962,000	-	-	-	-
<b>Subtotal</b>	-	-	-	<b>6,962,000</b>	-	-	-	-
<b>Total Uses</b>	-	<b>27,094,758</b>	<b>23,094,758</b>	<b>17,947,171</b>	<b>14,224,114</b>	<b>14,506,597</b>	<b>14,794,729</b>	<b>15,088,623</b>
<b>Sources Over/(Under) Uses</b>	-	<b>1,550,000</b>	<b>4,650,000</b>	<b>(3,433,501)</b>	<b>583,501</b>	<b>601,001</b>	<b>619,001</b>	<b>637,571</b>
<b>Ending Fund Balance</b>								
Operating Contingency	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Fleet Replacement Fund Balance	-	550,000	3,650,000	216,499	800,000	1,401,001	2,020,002	2,657,573
<b>Total Ending Fund Balance</b>	-	<b>1,550,000</b>	<b>4,650,000</b>	<b>1,216,499</b>	<b>1,800,000</b>	<b>2,401,001</b>	<b>3,020,002</b>	<b>3,657,573</b>

<sup>(a)</sup> The Fleet Replacement Fund was established in FY 2025/26 with an initial transfer of funds from the Fleet Management Fund. The FY 2025/26 forecast reflects \$0.8 million less than the adopted budget due to acquisitions that were received and paid in FY 2024/25 prior to the fund's creation. Annual \$0.1 million transfers from the Risk Management Fund to the Fleet Replacement Fund are budgeted to cover replacement of totaled vehicles.

<sup>(b)</sup> The \$4.0 million reduction in the vehicle acquisition forecast for FY 2025/26 reflects assets that were ordered during the fiscal year but are not expected to be received and paid for until FY 2026/27.

<sup>(c)</sup> The large Transfer Out reflects funding moved to the Fleet Acquisition Prepays CIP project, which is used to prepay vehicle purchases with extended production lead times, higher costs, or advance-payment discounts. These assets include fire apparatus and other large vehicle acquisitions.

**CITY OF SCOTTSDALE  
RISK MANAGEMENT FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Reserve	27,875,137	32,324,065	33,712,681	37,229,021	37,776,984	37,557,551	36,103,430	33,637,384
Operating Contingency	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
<b>Total Beginning Fund Balance</b>	<b>30,375,137</b>	<b>34,824,065</b>	<b>36,212,681</b>	<b>39,729,021</b>	<b>40,276,984</b>	<b>40,057,551</b>	<b>38,603,430</b>	<b>36,137,384</b>
<b>Revenues</b>								
Self Insurance (Property and Workers' Comp)	19,088,542	20,050,923	20,050,923	19,200,000	19,700,000	20,200,000	21,200,000	22,200,000
Property Tax <sup>(a)</sup>	1,258,922	678,687	678,687	568,735	900,000	900,000	900,000	900,000
Reimbursements from Outside Sources	747,728	525,000	525,000	550,000	600,000	650,000	700,000	750,000
Miscellaneous	313,602	240,000	240,000	285,000	310,000	340,000	370,000	400,000
Unemployment Claims	49,093	54,485	54,485	54,485	55,000	55,000	55,000	55,000
<b>Subtotal</b>	<b>21,457,887</b>	<b>21,549,095</b>	<b>21,549,095</b>	<b>20,658,220</b>	<b>21,565,000</b>	<b>22,145,000</b>	<b>23,225,000</b>	<b>24,305,000</b>
<b>Transfers In</b>								
CIP Technology	25,598	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>25,598</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources</b>	<b>21,483,485</b>	<b>21,549,095</b>	<b>21,549,095</b>	<b>20,658,220</b>	<b>21,565,000</b>	<b>22,145,000</b>	<b>23,225,000</b>	<b>24,305,000</b>
<b>Expenditures</b>								
Insurance and Bond Premiums	5,792,105	6,081,380	6,070,000	6,750,000	7,424,999	8,167,498	8,984,247	9,882,671
Workers Compensation	4,744,181	5,598,704	5,598,704	5,668,184	6,169,434	6,720,546	7,326,506	7,992,796
Safety And Risk Management	1,932,651	2,584,173	2,584,173	3,146,545	3,388,650	3,469,831	3,650,243	3,833,813
Liability	1,568,103	3,770,611	1,500,000	2,301,395	2,581,657	2,829,003	3,127,406	3,423,366
Physical Damage	1,080,130	1,255,854	1,255,854	1,190,262	1,308,789	1,437,009	1,579,644	1,736,423
Safety	193,386	-	300,000	329,509	362,459	398,704	438,574	482,429
Loss Prevention	-	-	400,000	285,000	299,250	314,213	329,925	346,421
Safety Grants Program	180,392	203,181	155,003	70,142	75,751	81,809	88,353	95,419
Unemployment	8,853	52,500	52,500	47,250	49,896	52,391	55,011	57,762
Personnel Programs <sup>(b)</sup>	-	2,888	350	-	-	-	-	-
<b>Subtotal</b>	<b>15,499,802</b>	<b>19,549,291</b>	<b>17,916,584</b>	<b>19,788,287</b>	<b>21,660,885</b>	<b>23,471,004</b>	<b>25,579,908</b>	<b>27,851,100</b>
<b>TOTAL OPERATING BUDGET</b>	<b>15,499,802</b>	<b>19,549,291</b>	<b>17,916,584</b>	<b>19,788,287</b>	<b>21,660,885</b>	<b>23,471,004</b>	<b>25,579,908</b>	<b>27,851,100</b>
<b>Transfers Out</b>								
CIP	100,000	16,171	-	-	-	-	-	-
CIP Technology	46,139	-	16,171	21,970	23,548	28,117	11,138	-
Operating <sup>(c)</sup>	-	100,000	100,000	300,000	100,000	100,000	100,000	100,000
<b>Subtotal</b>	<b>146,139</b>	<b>116,171</b>	<b>116,171</b>	<b>321,970</b>	<b>123,548</b>	<b>128,117</b>	<b>111,138</b>	<b>100,000</b>
<b>Total Uses</b>	<b>15,645,941</b>	<b>19,665,462</b>	<b>18,032,755</b>	<b>20,110,257</b>	<b>21,784,433</b>	<b>23,599,121</b>	<b>25,691,046</b>	<b>27,951,100</b>
<b>Sources Over/(Under) Uses</b>	<b>5,837,544</b>	<b>1,883,633</b>	<b>3,516,340</b>	<b>547,963</b>	<b>(219,433)</b>	<b>(1,454,121)</b>	<b>(2,466,046)</b>	<b>(3,646,100)</b>
<b>Ending Fund Balance</b>								
Operating Reserve	33,712,681	34,207,698	37,229,021	37,776,984	37,557,551	36,103,430	33,637,384	29,991,284
Operating Contingency	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
<b>Total Ending Fund Balance</b>	<b>36,212,681</b>	<b>36,707,698</b>	<b>39,729,021</b>	<b>40,276,984</b>	<b>40,057,551</b>	<b>38,603,430</b>	<b>36,137,384</b>	<b>32,491,284</b>

<sup>(a)</sup> Property Tax forecasts reflect approximate recent historical volume and scale of involuntary tort claims.

<sup>(b)</sup> Includes non-periodic personnel costs such as Leave Accruals, Parental Leave, Vacation Trade, and One-Time Merit Payments.

<sup>(c)</sup> Operating transfers in FY 2026/27 include \$100K to the Fleet Replacement Fund to cover replacement of totaled vehicles and \$200K to Facilities to replace handrails at the Scottsdale Center for the Performing Arts.

**CITY OF SCOTTSDALE  
TOURISM DEVELOPMENT FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual FY2024/25	Adopted FY2025/26	Forecast FY2025/26	Proposed FY2026/27	Forecast FY2027/28	Forecast FY2028/29	Forecast FY2029/30	Forecast FY2030/31
<b>Beginning Fund Balance</b>								
Dest. Marketing - Operating Contingency	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Operating Contingency	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Destination Marketing Fund Balance	5,713,284	6,221,667	6,342,723	5,964,254	5,498,389	5,079,092	4,693,081	4,342,530
Non-Dest Marketing Fund Balance	7,927,637	4,491,716	4,878,187	7,868,919	5,307,884	9,525,045	14,110,584	20,564,847
<b>Total Beginning Fund Balance</b>	<b>17,640,921</b>	<b>14,713,383</b>	<b>15,220,909</b>	<b>17,833,172</b>	<b>14,806,272</b>	<b>18,604,137</b>	<b>22,803,665</b>	<b>28,907,378</b>
<b>Revenues</b>								
Transient Occupancy Tax	34,735,601	33,000,000	35,211,000	35,915,222	36,633,524	37,366,194	38,113,516	38,875,786
Property Rental	3,912,536	3,657,800	3,910,000	3,988,200	4,067,964	4,149,323	4,232,310	4,316,956
Interest Earnings	410,219	592,737	592,732	526,932	460,218	588,581	728,029	921,188
Miscellaneous	10,886	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Transfers In <sup>(a)</sup>	1,036,616	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>40,105,858</b>	<b>37,265,537</b>	<b>39,728,732</b>	<b>40,445,354</b>	<b>41,176,706</b>	<b>42,119,098</b>	<b>43,088,855</b>	<b>44,128,930</b>
<b>Total Sources</b>	<b>40,105,858</b>	<b>37,265,537</b>	<b>39,728,732</b>	<b>40,445,354</b>	<b>41,176,706</b>	<b>42,119,098</b>	<b>43,088,855</b>	<b>44,128,930</b>
<b>Expenditures</b>								
Destination Marketing Contract - 45%	15,575,117	14,850,000	15,844,950	16,161,850	16,485,086	16,814,787	17,151,082	17,494,104
Destination Marketing - 5%	1,334,198	2,343,722	2,343,722	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Other Commitments <sup>(b)(c)</sup>	2,162,629	2,789,041	1,838,389	2,600,135	2,009,939	2,020,386	2,030,985	2,041,664
Event Retention And Development - 9% <sup>(c)</sup>	2,657,715	2,970,004	4,020,514	3,232,370	3,297,017	3,362,957	3,430,216	3,498,821
Administration and Research - 4%	872,707	1,316,659	1,200,543	1,436,609	1,465,341	1,494,648	1,524,541	1,555,031
Tour De Scottsdale	200,000	-	200,000	203,230	203,297	203,363	203,499	203,633
Personnel Programs	-	1,982	900	-	-	-	-	-
<b>Subtotal</b>	<b>22,602,366</b>	<b>24,271,408</b>	<b>25,249,018</b>	<b>25,930,964</b>	<b>25,757,383</b>	<b>26,192,779</b>	<b>26,636,824</b>	<b>27,089,620</b>
<b>TOTAL OPERATING BUDGET</b>	<b>22,602,366</b>	<b>24,271,408</b>	<b>25,249,018</b>	<b>25,930,964</b>	<b>25,757,383</b>	<b>26,192,779</b>	<b>26,636,824</b>	<b>27,089,620</b>

	Actual FY2024/25	Adopted FY2025/26	Forecast FY2025/26	Proposed FY2026/27	Forecast FY2027/28	Forecast FY2028/29	Forecast FY2029/30	Forecast FY2030/31
<b>Transfers Out</b>								
General Fund Transfer - 12%	4,168,272	3,960,000	4,225,320	4,309,827	4,396,023	4,483,943	4,573,622	4,665,094
Operating <sup>(b)</sup>	3,031,900	1,533,800	1,268,480	2,234,300	2,234,700	2,234,700	1,234,700	1,234,700
Debt Service Fund <sup>(b)</sup>	4,973,332	4,985,387	4,985,387	4,972,223	4,990,735	5,008,149	4,539,996	7,584,180
CIP <sup>(b)(d)</sup>	7,750,000	1,676,263	1,388,264	6,024,940	-	-	-	-
<b>Subtotal</b>	<b>19,923,504</b>	<b>12,155,450</b>	<b>11,867,451</b>	<b>17,541,290</b>	<b>11,621,458</b>	<b>11,726,792</b>	<b>10,348,318</b>	<b>13,483,974</b>
<b>Total Uses</b>	<b>42,525,870</b>	<b>36,426,858</b>	<b>37,116,469</b>	<b>43,472,254</b>	<b>37,378,841</b>	<b>37,919,571</b>	<b>36,985,142</b>	<b>40,573,594</b>
<b>Sources Over/(Under) Uses</b>	<b>(2,420,012)</b>	<b>838,679</b>	<b>2,612,263</b>	<b>(3,026,900)</b>	<b>3,797,865</b>	<b>4,199,528</b>	<b>6,103,713</b>	<b>3,555,336</b>
<b>Ending Fund Balance</b>								
Dest. Marketing - Operating Contingency	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Non-Dest. Marketing - Operating Contingency	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Destination Marketing Fund Balance	6,342,723	5,734,635	5,964,254	5,498,389	5,079,092	4,693,081	4,342,530	4,029,585
Non-Dest Marketing Fund Balance	4,878,187	5,817,427	7,868,919	5,307,884	9,525,045	14,110,584	20,564,847	24,433,129
<b>Total Ending Fund Balance</b>	<b>15,220,909</b>	<b>15,552,062</b>	<b>17,833,172</b>	<b>14,806,272</b>	<b>18,604,137</b>	<b>22,803,665</b>	<b>28,907,378</b>	<b>32,462,714</b>

<sup>(a)</sup> FY 2024/25 includes the return of a prior transfer out to Facilities for the Arizona State Route 101 Traffic Interchange project which was transferred out to the CIP instead.

<sup>(b)</sup> Per Financial Policy 10.02, the 25 percent for Other Commitments can be utilized for tourism-related Operating, Capital, and Transfer Out uses.

<sup>(c)</sup> Multiple expenditure items have been reallocated between the Event Retention and Development - 9% and the Other Commitments - 25% categories as part of the FY 2025/26 forecast and are planned to carry over to future years.

<sup>(d)</sup> Per Financial Policy 10.02, the 25 percent for Other Commitments cannot have a single commitment exceed \$600,000, unless approved by council. The CIP Transfers Out contains a project that exceeds \$600,000. Adoption of the budget would serve as approval by council in compliance with Policy 10.02.

**CITY OF SCOTTSDALE  
TOURISM - DESTINATION MARKETING  
FIVE YEAR FINANCIAL FORECAST**

	Actual FY2024/25	Adopted FY2025/26	Forecast FY2025/26	Proposed FY2026/27	Forecast FY2027/28	Forecast FY2028/29	Forecast FY2029/30	Forecast FY2030/31
<b>Beginning Fund Balance</b>								
Dest. Marketing - Operating Contingency	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Destination Marketing Fund Balance	5,713,284	6,221,667	6,342,712	5,964,243	5,498,378	5,079,081	4,693,070	4,342,520
<b>Total Beginning Fund Balance</b>	<b>7,213,284</b>	<b>7,721,667</b>	<b>7,842,712</b>	<b>7,464,243</b>	<b>6,998,378</b>	<b>6,579,081</b>	<b>6,193,070</b>	<b>5,842,520</b>
<b>Revenues</b>								
Transient Occupancy Tax	17,367,790	16,500,000	17,605,500	17,957,611	18,316,762	18,683,097	19,056,758	19,437,893
Interest Earnings	170,953	204,708	204,703	238,374	249,027	245,679	243,774	243,265
<b>Subtotal</b>	<b>17,538,743</b>	<b>16,704,708</b>	<b>17,810,203</b>	<b>18,195,985</b>	<b>18,565,789</b>	<b>18,928,776</b>	<b>19,300,532</b>	<b>19,681,158</b>
<b>Total Sources</b>	<b>17,538,743</b>	<b>16,704,708</b>	<b>17,810,203</b>	<b>18,195,985</b>	<b>18,565,789</b>	<b>18,928,776</b>	<b>19,300,532</b>	<b>19,681,158</b>
<b>Expenditures</b>								
Destination Marketing Contract - 45%	15,575,117	14,850,000	15,844,950	16,161,850	16,485,086	16,814,787	17,151,082	17,494,104
Destination Marketing - 5%	1,334,198	2,343,722	2,343,722	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
<b>Subtotal</b>	<b>16,909,315</b>	<b>17,193,722</b>	<b>18,188,672</b>	<b>18,661,850</b>	<b>18,985,086</b>	<b>19,314,787</b>	<b>19,651,082</b>	<b>19,994,104</b>
<b>TOTAL OPERATING BUDGET</b>	<b>16,909,315</b>	<b>17,193,722</b>	<b>18,188,672</b>	<b>18,661,850</b>	<b>18,985,086</b>	<b>19,314,787</b>	<b>19,651,082</b>	<b>19,994,104</b>
<b>Total Uses</b>	<b>16,909,315</b>	<b>17,193,722</b>	<b>18,188,672</b>	<b>18,661,850</b>	<b>18,985,086</b>	<b>19,314,787</b>	<b>19,651,082</b>	<b>19,994,104</b>
<b>Sources Over/(Under) Uses</b>	<b>629,428</b>	<b>(489,014)</b>	<b>(378,469)</b>	<b>(465,865)</b>	<b>(419,297)</b>	<b>(386,011)</b>	<b>(350,550)</b>	<b>(312,945)</b>
<b>Ending Fund Balance</b>								
Dest. Marketing - Operating Contingency	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Destination Marketing Fund Balance	6,342,712	5,732,653	5,964,243	5,498,378	5,079,081	4,693,070	4,342,520	4,029,575
<b>Total Ending Fund Balance</b>	<b>7,842,712</b>	<b>7,232,653</b>	<b>7,464,243</b>	<b>6,998,378</b>	<b>6,579,081</b>	<b>6,193,070</b>	<b>5,842,520</b>	<b>5,529,575</b>

**CITY OF SCOTTSDALE  
TOURISM - NON-DESTINATION MARKETING  
FIVE YEAR FINANCIAL FORECAST**

	Actual FY2024/25	Adopted FY2025/26	Forecast FY2025/26	Proposed FY2026/27	Forecast FY2027/28	Forecast FY2028/29	Forecast FY2029/30	Forecast FY2030/31
<b>Beginning Fund Balance</b>								
Non-Dest Marketing - Operating Contingency	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Non-Dest Marketing Fund Balance	7,927,637	4,491,716	4,878,187	7,868,919	5,307,884	9,525,045	14,110,584	20,564,847
<b>Total Beginning Fund Balance</b>	<b>10,427,637</b>	<b>6,991,716</b>	<b>7,378,187</b>	<b>10,368,919</b>	<b>7,807,884</b>	<b>12,025,045</b>	<b>16,610,584</b>	<b>23,064,847</b>
<b>Revenues</b>								
Transient Occupancy Tax	17,367,801	16,500,000	17,605,500	17,957,611	18,316,762	18,683,097	19,056,758	19,437,893
Property Rental	3,912,536	3,657,800	3,910,000	3,988,200	4,067,964	4,149,323	4,232,310	4,316,956
Interest Earnings	239,266	388,029	388,029	288,558	211,191	342,902	484,255	677,923
Miscellaneous	10,886	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Transfers In <sup>(a)</sup>	1,036,616	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>22,567,105</b>	<b>20,560,829</b>	<b>21,918,529</b>	<b>22,249,369</b>	<b>22,610,917</b>	<b>23,190,322</b>	<b>23,788,323</b>	<b>24,447,772</b>
<b>Total Sources</b>	<b>22,567,105</b>	<b>20,560,829</b>	<b>21,918,529</b>	<b>22,249,369</b>	<b>22,610,917</b>	<b>23,190,322</b>	<b>23,788,323</b>	<b>24,447,772</b>
<b>Expenditures</b>								
Other Commitments <sup>(b)(c)</sup>	2,162,629	1,318,641	1,838,389	2,600,135	2,009,939	2,020,386	2,030,985	2,041,664
Event Retention And Development - 9% <sup>(c)</sup>	2,657,715	2,970,004	4,020,514	3,232,370	3,297,017	3,362,957	3,430,216	3,498,821
Administration and Research - 4%	872,707	2,789,041	1,200,543	1,436,609	1,465,341	1,494,648	1,524,541	1,555,031
Personnel Programs	-	1,982	900	-	-	-	-	-
<b>Subtotal</b>	<b>5,693,051</b>	<b>7,079,668</b>	<b>7,060,346</b>	<b>7,269,114</b>	<b>6,772,297</b>	<b>6,877,991</b>	<b>6,985,742</b>	<b>7,095,516</b>
<b>TOTAL OPERATING BUDGET</b>	<b>5,693,051</b>	<b>7,079,668</b>	<b>7,060,346</b>	<b>7,269,114</b>	<b>6,772,297</b>	<b>6,877,991</b>	<b>6,985,742</b>	<b>7,095,516</b>

	Actual FY2024/25	Adopted FY2025/26	Forecast FY2025/26	Proposed FY2026/27	Forecast FY2027/28	Forecast FY2028/29	Forecast FY2029/30	Forecast FY2030/31
<b>Transfers Out</b>								
General Fund Transfer - 12%	4,168,272	3,960,000	4,225,320	4,309,827	4,396,023	4,483,943	4,573,622	4,665,094
Operating <sup>(b)</sup>	3,031,900	1,533,800	1,268,480	2,234,300	2,234,700	2,234,700	1,234,700	1,234,700
Debt Service Fund <sup>(b)</sup>	4,973,332	4,985,387	4,985,387	4,972,223	4,990,735	5,008,149	4,539,996	7,584,180
CIP <sup>(b)(d)</sup>	7,750,000	1,676,263	1,388,264	6,024,940	-	-	-	-
<b>Subtotal</b>	<b>19,923,504</b>	<b>12,155,450</b>	<b>11,867,451</b>	<b>17,541,290</b>	<b>11,621,458</b>	<b>11,726,792</b>	<b>10,348,318</b>	<b>13,483,974</b>
<b>Total Uses</b>	<b>25,616,555</b>	<b>19,235,118</b>	<b>18,927,797</b>	<b>24,810,404</b>	<b>18,393,755</b>	<b>18,604,783</b>	<b>17,334,060</b>	<b>20,579,490</b>
<b>Sources Over/(Under) Uses</b>	<b>(3,049,451)</b>	<b>1,325,711</b>	<b>2,990,732</b>	<b>(2,561,035)</b>	<b>4,217,162</b>	<b>4,585,539</b>	<b>6,454,263</b>	<b>3,868,281</b>
<b>Ending Fund Balance</b>								
Non-Dest Marketing - Operating Contingency	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Non-Dest Marketing Fund Balance	4,878,187	5,817,427	7,868,919	5,307,884	9,525,045	14,110,584	20,564,847	24,433,129
<b>Total Ending Fund Balance</b>	<b>7,378,187</b>	<b>8,317,427</b>	<b>10,368,919</b>	<b>7,807,884</b>	<b>12,025,045</b>	<b>16,610,584</b>	<b>23,064,847</b>	<b>26,933,129</b>

<sup>(a)</sup> FY 2024/25 includes the return of a prior transfer out to Facilities for the Arizona State Route 101 Traffic Interchange project which was transferred out to the CIP instead.

<sup>(b)</sup> Per Financial Policy 10.02, the 25 percent for Other Commitments can be utilized for tourism-related Operating, Capital, and Transfer Out uses.

<sup>(c)</sup> Multiple expenditure items have been reallocated between the Event Retention and Development - 9% and the Other Commitments - 25% categories as part of the FY 2025/26 forecast and are planned to carry over to future years.

<sup>(d)</sup> Per Financial Policy 10.02, the 25 percent for Other Commitments cannot have a single commitment exceed \$600,000, unless approved by council. The CIP Transfers Out contains a project that exceeds \$600,000. Adoption of the budget would serve as approval by council in compliance with Policy 10.02.

**CITY OF SCOTTSDALE  
PARK AND PRESERVE ALLOCATION FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>	-	-	-	-	-	-	-	-
<b>Revenues</b>								
Sales Tax	-	25,214,181	25,378,059	26,919,309	27,744,279	28,723,765	29,874,199	31,225,566
<b>Subtotal</b>	-	<b>25,214,181</b>	<b>25,378,059</b>	<b>26,919,309</b>	<b>27,744,279</b>	<b>28,723,765</b>	<b>29,874,199</b>	<b>31,225,566</b>
<b>Total Sources</b>	-	<b>25,214,181</b>	<b>25,378,059</b>	<b>26,919,309</b>	<b>27,744,279</b>	<b>28,723,765</b>	<b>29,874,199</b>	<b>31,225,566</b>
<b>Transfers Out</b>								
WIFA Debt <sup>(a)(b)</sup>	-	725,000	-	600,000	600,000	1,450,000	1,450,000	1,450,000
Fire Mitigation - 10%	-	2,448,918	2,537,806	2,631,931	2,714,428	2,727,377	2,842,420	2,977,557
Park Improvements - 51%	-	12,489,482	12,942,810	13,422,848	13,843,582	13,909,620	14,496,341	15,185,539
Park Maintenance - 14%	-	3,428,485	3,552,928	3,684,703	3,800,199	3,818,327	3,979,388	4,168,579
Police Ranger - 7%	-	1,714,243	1,776,464	1,842,352	1,900,100	1,909,164	1,989,694	2,084,290
Preserve Maintenance - 18%	-	4,408,053	4,568,051	4,737,476	4,885,970	4,909,278	5,116,356	5,359,602
<b>Subtotal</b>	-	<b>25,214,181</b>	<b>25,378,059</b>	<b>26,919,309</b>	<b>27,744,279</b>	<b>28,723,765</b>	<b>29,874,199</b>	<b>31,225,566</b>
<b>Total Uses</b>	-	<b>25,214,181</b>	<b>25,378,059</b>	<b>26,919,309</b>	<b>27,744,279</b>	<b>28,723,765</b>	<b>29,874,199</b>	<b>31,225,566</b>
<b>Sources Over/(Under) Uses</b>	-	-	-	-	-	-	-	-
<b>Ending Fund Balance</b>	-	-	-	-	-	-	-	-

<sup>(a)</sup> WIFA Debt is dedicated to funding WestWorld drainage projects.

<sup>(b)</sup> All allocations to other Park and Preserve Tax Funds are calculated after deducting WIFA debt from the 0.15% Park and Preserve Sales tax collections.

**CITY OF SCOTTSDALE  
PARK AND PRESERVE TAX FUND - PARK MAINTENANCE  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Contingency	-	-	-	223,574	332,827	292,025	302,263	308,997
Revenue Stabilization Reserve	-	-	-	447,148	665,653	584,049	604,526	617,994
Park Maintenance Fund Balance	-	-	-	646,463	721,243	1,783,792	2,641,872	3,635,288
<b>Total Beginning Fund Balance</b>	-	-	-	<b>1,317,186</b>	<b>1,719,724</b>	<b>2,659,866</b>	<b>3,548,660</b>	<b>4,562,279</b>
<b>Revenues</b>								
Interest Earnings	-	-	-	46,102	60,190	93,095	124,203	159,680
<b>Subtotal</b>	-	-	-	<b>46,102</b>	<b>60,190</b>	<b>93,095</b>	<b>124,203</b>	<b>159,680</b>
<b>Transfers In</b>								
Park Maintenance - 14%	-	3,428,485	3,552,928	3,684,703	3,800,199	3,818,327	3,979,388	4,168,579
<b>Subtotal</b>	-	<b>3,428,485</b>	<b>3,552,928</b>	<b>3,684,703</b>	<b>3,800,199</b>	<b>3,818,327</b>	<b>3,979,388</b>	<b>4,168,579</b>
<b>Total Sources</b>	-	<b>3,428,485</b>	<b>3,552,928</b>	<b>3,730,805</b>	<b>3,860,389</b>	<b>3,911,422</b>	<b>4,103,591</b>	<b>4,328,259</b>
<b>Expenditures</b>								
Personnel Services	-	254,033	254,033	1,063,453	1,271,347	1,295,775	1,362,572	1,432,166
Contractual Services	-	1,514,249	1,514,249	1,171,889	1,268,250	1,336,203	1,336,750	1,339,762
Commodities	-	176,400	176,400	426,050	380,650	390,650	390,650	400,650
Capital Outlays	-	291,060	291,060	666,875	-	-	-	-
<b>Subtotal</b>	-	<b>2,235,742</b>	<b>2,235,742</b>	<b>3,328,267</b>	<b>2,920,247</b>	<b>3,022,628</b>	<b>3,089,972</b>	<b>3,172,578</b>
TOTAL OPERATING BUDGET	-	<b>2,235,742</b>	<b>2,235,742</b>	<b>3,328,267</b>	<b>2,920,247</b>	<b>3,022,628</b>	<b>3,089,972</b>	<b>3,172,578</b>
<b>Total Uses</b>	-	<b>2,235,742</b>	<b>2,235,742</b>	<b>3,328,267</b>	<b>2,920,247</b>	<b>3,022,628</b>	<b>3,089,972</b>	<b>3,172,578</b>
<b>Sources Over/(Under) Uses</b>	-	<b>1,192,743</b>	<b>1,317,186</b>	<b>402,538</b>	<b>940,142</b>	<b>888,794</b>	<b>1,013,619</b>	<b>1,155,681</b>
<b>Ending Fund Balance</b>								
Operating Contingency	-	223,574	223,574	332,827	292,025	302,263	308,997	317,258
Revenue Stabilization Reserve	-	447,148	447,148	665,653	584,049	604,526	617,994	634,516
Park Maintenance Fund Balance <sup>(a)</sup>	-	522,020	646,463	721,243	1,783,792	2,641,872	3,635,288	4,766,187
<b>Total Ending Fund Balance</b>	-	<b>1,192,743</b>	<b>1,317,186</b>	<b>1,719,724</b>	<b>2,659,866</b>	<b>3,548,660</b>	<b>4,562,279</b>	<b>5,717,960</b>

<sup>(a)</sup> As the program is not yet fully developed, fund balance appears to build over the five year horizon. Fund balance is expected to be expended as the program is developed.

**CITY OF SCOTTSDALE  
PARK AND PRESERVE TAX FUND - PRESERVE MAINTENANCE  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Contingency	-	-	-	313,114	343,041	352,412	365,340	381,681
Revenue Stabilization Reserve	-	-	-	626,228	686,082	704,823	730,681	763,363
Preserve Maintenance Fund Balance	-	-	-	497,570	1,765,146	3,196,689	4,562,665	6,011,237
<b>Total Beginning Fund Balance</b>	-	-	-	<b>1,436,912</b>	<b>2,794,269</b>	<b>4,253,923</b>	<b>5,658,686</b>	<b>7,156,282</b>
<b>Revenues</b>								
Interest Earnings	-	-	-	50,292	97,799	148,887	198,054	250,470
<b>Subtotal</b>	-	-	-	<b>50,292</b>	<b>97,799</b>	<b>148,887</b>	<b>198,054</b>	<b>250,470</b>
<b>Transfers In</b>								
Preserve Maintenance - 18%	-	4,408,053	4,568,051	4,737,476	4,885,970	4,909,278	5,116,356	5,359,602
<b>Subtotal</b>	-	<b>4,408,053</b>	<b>4,568,051</b>	<b>4,737,476</b>	<b>4,885,970</b>	<b>4,909,278</b>	<b>5,116,356</b>	<b>5,359,602</b>
<b>Total Sources</b>	-	<b>4,408,053</b>	<b>4,568,051</b>	<b>4,787,768</b>	<b>4,983,769</b>	<b>5,058,165</b>	<b>5,314,410</b>	<b>5,610,072</b>
<b>Expenditures</b>								
Preserve Planning and Administration	-	1,741,621	1,726,139	2,018,161	2,054,365	2,123,277	2,223,294	2,327,486
Sonoran Desert Preservation	-	400,000	400,000	400,000	415,750	432,288	449,652	467,885
Wildland Fire Mitigation	-	350,000	350,000	350,000	367,500	385,875	405,169	425,427
Invasive Plant Management	-	350,000	350,000	350,000	364,500	379,725	395,711	412,497
Sonoran Desert Education	-	75,000	75,000	170,000	173,750	177,688	181,823	186,164
Restoration Of Degraded Lands	-	50,000	50,000	62,250	64,250	66,350	68,555	70,870
Habitat Protection - Monitoring	-	100,000	100,000	40,000	42,000	44,100	46,305	48,620
Cultural History Protection	-	80,000	80,000	40,000	42,000	44,100	46,305	48,620
<b>Subtotal</b>	-	<b>3,146,621</b>	<b>3,131,139</b>	<b>3,430,411</b>	<b>3,524,115</b>	<b>3,653,403</b>	<b>3,816,814</b>	<b>3,987,570</b>
TOTAL OPERATING BUDGET	-	<b>3,146,621</b>	<b>3,131,139</b>	<b>3,430,411</b>	<b>3,524,115</b>	<b>3,653,403</b>	<b>3,816,814</b>	<b>3,987,570</b>
<b>Total Uses</b>	-	<b>3,146,621</b>	<b>3,131,139</b>	<b>3,430,411</b>	<b>3,524,115</b>	<b>3,653,403</b>	<b>3,816,814</b>	<b>3,987,570</b>
<b>Sources Over/(Under) Uses</b>	-	<b>1,261,432</b>	<b>1,436,912</b>	<b>1,357,357</b>	<b>1,459,654</b>	<b>1,404,762</b>	<b>1,497,596</b>	<b>1,622,502</b>
<b>Ending Fund Balance</b>								
Operating Contingency	-	314,662	313,114	343,041	352,412	365,340	381,681	398,757
Revenue Stabilization Reserve	-	629,324	626,228	686,082	704,823	730,681	763,363	797,514
Preserve Maintenance Fund Balance <sup>(a)</sup>	-	317,446	497,570	1,765,146	3,196,689	4,562,665	6,011,237	7,582,513
<b>Total Ending Fund Balance</b>	-	<b>1,261,432</b>	<b>1,436,912</b>	<b>2,794,269</b>	<b>4,253,923</b>	<b>5,658,686</b>	<b>7,156,282</b>	<b>8,778,784</b>

<sup>(a)</sup> As the program is not yet fully developed, fund balance appears to build over the five year horizon. Fund balance is expected to be expended as the program is developed.

**CITY OF SCOTTSDALE  
PARK AND PRESERVE FUND - POLICE RANGER  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Contingency	-	-	-	125,408	144,204	154,590	165,070	181,519
Revenue Stabilization Reserve				250,816	288,409	309,181	330,139	363,038
Police Ranger Fund Balance	-	-	-	146,163	498,444	850,279	1,136,136	1,346,759
<b>Total Beginning Fund Balance</b>	-	-	-	<b>522,386</b>	<b>931,058</b>	<b>1,314,050</b>	<b>1,631,345</b>	<b>1,891,316</b>
<b>Revenues</b>								
Interest Earnings	-	-	-	8,364	28,796	58,828	85,467	109,584
<b>Subtotal</b>	-	-	-	<b>8,364</b>	<b>28,796</b>	<b>58,828</b>	<b>85,467</b>	<b>109,584</b>
<b>Transfers In</b>								
Police Ranger - 7%	-	1,714,243	1,776,464	1,842,352	1,900,100	1,909,164	1,989,694	2,084,290
<b>Subtotal</b>	-	<b>1,714,243</b>	<b>1,776,464</b>	<b>1,842,352</b>	<b>1,900,100</b>	<b>1,909,164</b>	<b>1,989,694</b>	<b>2,084,290</b>
<b>Total Sources</b>	-	<b>1,714,243</b>	<b>1,776,464</b>	<b>1,850,716</b>	<b>1,928,896</b>	<b>1,967,992</b>	<b>2,075,161</b>	<b>2,193,874</b>
<b>Expenditures</b>								
Personnel Services	-	819,113	818,179	1,350,703	1,449,995	1,549,993	1,709,451	1,725,904
Contractual Services	-	25,405	25,405	22,866	24,009	25,210	26,470	27,794
Commodities	-	62,894	62,894	56,595	59,425	62,396	65,516	68,792
Capital Outlays	-	347,600	347,600	11,880	12,474	13,098	13,753	14,440
<b>Subtotal</b>	-	<b>1,255,012</b>	<b>1,254,078</b>	<b>1,442,044</b>	<b>1,545,903</b>	<b>1,650,697</b>	<b>1,815,190</b>	<b>1,836,930</b>
TOTAL OPERATING BUDGET	-	1,255,012	1,254,078	1,442,044	1,545,903	1,650,697	1,815,190	1,836,930
<b>Total Uses</b>	-	<b>1,255,012</b>	<b>1,254,078</b>	<b>1,442,044</b>	<b>1,545,903</b>	<b>1,650,697</b>	<b>1,815,190</b>	<b>1,836,930</b>
<b>Sources Over/(Under) Uses</b>	-	<b>459,231</b>	<b>522,386</b>	<b>408,672</b>	<b>382,993</b>	<b>317,295</b>	<b>259,971</b>	<b>356,944</b>
<b>Ending Fund Balance</b>								
Operating Contingency	-	125,501	125,408	144,204	154,590	165,070	181,519	183,693
Revenue Stabilization Reserve	-	251,002	250,816	288,409	309,181	330,139	363,038	367,386
Police Ranger Fund Balance	-	82,727	146,163	498,444	850,279	1,136,136	1,346,759	1,697,180
<b>Total Ending Fund Balance</b>	-	<b>459,231</b>	<b>522,386</b>	<b>931,058</b>	<b>1,314,050</b>	<b>1,631,345</b>	<b>1,891,316</b>	<b>2,248,259</b>

**CITY OF SCOTTSDALE  
PARK AND PRESERVE TAX FUND - FIRE MITIGATION  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Contingency	-	-	-	172,622	173,195	179,002	181,283	185,944
Revenue Stabilization Reserve	-	-	-	345,244	346,389	358,004	362,567	371,889
Fire Mitigation Fund Balance	-	-	-	293,720	1,220,393	2,188,280	3,191,363	4,291,089
<b>Total Beginning Fund Balance</b>	-	-	-	<b>811,586</b>	<b>1,739,977</b>	<b>2,725,286</b>	<b>3,735,214</b>	<b>4,848,922</b>
<b>Revenues</b>								
Interest Earnings	-	-	-	28,406	60,899	95,385	130,732	169,712
<b>Subtotal</b>	-	-	-	<b>28,406</b>	<b>60,899</b>	<b>95,385</b>	<b>130,732</b>	<b>169,712</b>
<b>Transfers In</b>								
Fire Mitigation - 10%	-	2,448,918	2,537,806	2,631,931	2,714,428	2,727,377	2,842,420	2,977,557
<b>Subtotal</b>	-	<b>2,448,918</b>	<b>2,537,806</b>	<b>2,631,931</b>	<b>2,714,428</b>	<b>2,727,377</b>	<b>2,842,420</b>	<b>2,977,557</b>
<b>Total Sources</b>	-	<b>2,448,918</b>	<b>2,537,806</b>	<b>2,660,337</b>	<b>2,775,327</b>	<b>2,822,762</b>	<b>2,973,152</b>	<b>3,147,269</b>
<b>Expenditures</b>								
Personnel Services	-	1,225,140	1,197,326	1,349,895	1,398,311	1,411,152	1,447,289	1,484,808
Contractual Services	-	398,150	398,150	305,892	315,392	325,367	335,840	346,838
Commodities	-	99,860	99,860	76,159	76,315	76,315	76,315	76,315
Capital Outlays	-	30,884	30,884	-	-	-	-	-
<b>Subtotal</b>	-	<b>1,754,034</b>	<b>1,726,220</b>	<b>1,731,946</b>	<b>1,790,018</b>	<b>1,812,834</b>	<b>1,859,444</b>	<b>1,907,961</b>
TOTAL OPERATING BUDGET	-	<b>1,754,034</b>	<b>1,726,220</b>	<b>1,731,946</b>	<b>1,790,018</b>	<b>1,812,834</b>	<b>1,859,444</b>	<b>1,907,961</b>
<b>Total Uses</b>	-	<b>1,754,034</b>	<b>1,726,220</b>	<b>1,731,946</b>	<b>1,790,018</b>	<b>1,812,834</b>	<b>1,859,444</b>	<b>1,907,961</b>
<b>Sources Over/(Under) Uses</b>	-	<b>694,884</b>	<b>811,586</b>	<b>928,391</b>	<b>985,309</b>	<b>1,009,928</b>	<b>1,113,708</b>	<b>1,239,308</b>
<b>Ending Fund Balance</b>								
Operating Contingency	-	175,403	172,622	173,195	179,002	181,283	185,944	190,796
Revenue Stabilization Reserve	-	350,807	345,244	346,389	358,004	362,567	371,889	381,592
Fire Mitigation Fund Balance <sup>(a)</sup>	-	168,674	293,720	1,220,393	2,188,280	3,191,363	4,291,089	5,515,842
<b>Total Ending Fund Balance</b>	-	<b>694,884</b>	<b>811,586</b>	<b>1,739,977</b>	<b>2,725,286</b>	<b>3,735,214</b>	<b>4,848,922</b>	<b>6,088,230</b>

<sup>(a)</sup> As the program is not yet fully developed, fund balance appears to build over the five year horizon. Fund balance is expected to be expended as the program is developed.

**CITY OF SCOTTSDALE**  
**PARK AND PRESERVE TAX FUND - PARK IMPROVEMENTS**  
**FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Contingency	-	-	-	769,278	679,309	178,500	227,504	241,762
Revenue Stabilization Reserve	-	-	-	1,294,281	1,360,660	1,426,581	1,476,867	1,579,267
Park Improvements Fund Balance	-	-	-	3,186,475	10,023,575	22,939,270	35,333,611	48,591,999
<b>Total Beginning Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,250,034</b>	<b>12,063,544</b>	<b>24,544,350</b>	<b>37,037,982</b>	<b>50,413,029</b>
<b>Revenues</b>								
Interest Earnings	-	-	-	183,751	422,224	859,052	1,296,329	1,764,456
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>183,751</b>	<b>422,224</b>	<b>859,052</b>	<b>1,296,329</b>	<b>1,764,456</b>
<b>Transfers In</b>								
Park Improvements - 51%	-	12,489,482	12,942,810	13,422,848	13,843,582	13,909,620	14,496,341	15,185,539
<b>Subtotal</b>	<b>-</b>	<b>12,489,482</b>	<b>12,942,810</b>	<b>13,422,848</b>	<b>13,843,582</b>	<b>13,909,620</b>	<b>14,496,341</b>	<b>15,185,539</b>
<b>Total Sources</b>	<b>-</b>	<b>12,489,482</b>	<b>12,942,810</b>	<b>13,606,599</b>	<b>14,265,806</b>	<b>14,768,672</b>	<b>15,792,670</b>	<b>16,949,995</b>
<b>Expenditures</b>								
Contractual Services	-	1,870,000	1,870,000	985,000	310,000	310,000	310,000	310,000
Commodities	-	660,000	660,000	850,000	725,000	755,000	755,000	805,000
Capital Outlays	-	200,000	200,000	200,000	-	400,000	400,000	400,000
<b>Subtotal</b>	<b>-</b>	<b>2,730,000</b>	<b>2,730,000</b>	<b>2,035,000</b>	<b>1,035,000</b>	<b>1,465,000</b>	<b>1,465,000</b>	<b>1,515,000</b>
<b>TOTAL OPERATING BUDGET</b>	<b>-</b>	<b>2,730,000</b>	<b>2,730,000</b>	<b>2,035,000</b>	<b>1,035,000</b>	<b>1,465,000</b>	<b>1,465,000</b>	<b>1,515,000</b>
<b>Transfers Out</b>								
CIP	-	4,962,776	4,962,776	4,758,089	750,000	810,040	952,624	-
<b>Subtotal</b>	<b>-</b>	<b>4,962,776</b>	<b>4,962,776</b>	<b>4,758,089</b>	<b>750,000</b>	<b>810,040</b>	<b>952,624</b>	<b>-</b>
<b>Total Uses</b>	<b>-</b>	<b>7,692,776</b>	<b>7,692,776</b>	<b>6,793,089</b>	<b>1,785,000</b>	<b>2,275,040</b>	<b>2,417,624</b>	<b>1,515,000</b>
<b>Sources Over/(Under) Uses</b>	<b>-</b>	<b>4,796,706</b>	<b>5,250,034</b>	<b>6,813,510</b>	<b>12,480,806</b>	<b>12,493,632</b>	<b>13,375,046</b>	<b>15,434,995</b>
<b>Ending Fund Balance</b>								
Operating Contingency	-	769,278	769,278	679,309	178,500	227,504	241,762	151,500
Revenue Stabilization Reserve <sup>(a)</sup>	-	1,538,555	1,294,281	1,360,660	1,426,581	1,476,867	1,579,267	1,695,000
Park Improvements Fund Balance <sup>(b)</sup>	-	2,488,873	3,186,475	10,023,575	22,939,270	35,333,611	48,591,999	64,001,524
<b>Total Ending Fund Balance</b>	<b>-</b>	<b>4,796,706</b>	<b>5,250,034</b>	<b>12,063,544</b>	<b>24,544,350</b>	<b>37,037,982</b>	<b>50,413,029</b>	<b>65,848,024</b>

<sup>(a)</sup> To ensure reserve consistency over the five year planning period, the Revenue Stabilization Reserve is 10% of overall revenues into the fund. This represents an exception to Comprehensive Financial Policy 2.04.

<sup>(b)</sup> The Park Improvements Fund balance will be utilized for future Transfers Out to the CIP to fund park improvement projects. Several feasibility studies will occur during FY 2026/27; once costs are known, they will be added to the CIP.

**CITY OF SCOTTSDALE  
SPECIAL PROGRAMS FUNDS  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Appropriation Contingency <sup>(a)</sup>	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Reserve - City Court	6,319,251	6,911,908	6,820,742	7,469,314	7,910,126	7,971,970	7,996,218	7,917,622
Reserve - City Manager	4,486	4,486	4,211	4,211	4,211	4,211	4,211	4,211
Reserve - Economic Development	406	406	406	406	-	-	-	-
Reserve - Enterprise Operations/Administrative Services	4,979,741	4,355,932	4,136,635	3,598,179	4,561,679	5,632,104	7,397,104	9,162,104
Reserve - Human Services	2,448,993	1,970,847	3,395,792	5,700,281	6,263,668	6,658,013	7,056,283	7,458,535
Reserve - Library Services	87,477	185,912	209,517	233,122	256,727	280,804	305,362	330,412
Reserve - Mayor and City Council	10,304	45,707	9,804	2,998	4,416	4,034	3,652	4,270
Reserve - Parks & Recreation	820,537	849,499	2,789,911	2,896,637	3,084,380	3,293,264	3,808,906	4,987,014
Reserve - Planning and Development Services	5,970,422	5,672,601	8,508,646	8,103,153	7,851,468	7,801,748	7,752,023	7,702,280
Reserve - Preserve	343,703	243,621	219,319	119,237	-	-	-	-
Reserve - Fire Department	996,412	968,644	1,346,401	1,297,254	1,083,201	849,497	596,045	318,593
Reserve - Police Department <sup>(b)</sup>	1,512,898	1,693,159	3,351,490	3,177,549	2,765,841	2,421,583	2,150,702	1,894,331
Reserve - Transportation and Infrastructure	345,207	378,938	186,998	202,289	231,061	245,256	259,451	273,646
Reserve - Tourism And Events	122,951	103,326	103,326	91,326	79,326	67,226	55,126	43,026
<b>Total Beginning Fund Balance</b>	<b>23,962,788</b>	<b>23,384,986</b>	<b>31,083,200</b>	<b>32,895,957</b>	<b>34,096,104</b>	<b>35,229,710</b>	<b>37,385,083</b>	<b>40,096,044</b>
<b>Revenues</b>								
City Court	2,528,571	2,756,622	2,756,622	2,809,442	2,574,018	2,574,942	2,569,207	2,573,425
City Manager's Office <sup>(c)</sup>	(275)	-	-	-	-	-	-	-
Economic Development	-	20,000	20,000	20,000	-	-	-	-
Enterprise Operations/Administrative Services	1,409,944	1,801,790	1,961,364	1,771,090	1,771,400	1,771,715	1,772,050	1,772,405
Human Services	1,325,999	3,036,474	3,036,474	1,885,876	1,898,717	1,911,778	1,925,061	2,048,573
Library Services	274,701	209,845	209,845	209,845	214,042	218,323	222,689	227,144
Mayor And City Council	-	103,500	60,000	63,300	61,500	61,500	62,500	61,500
Parks & Recreation	4,459,597	5,826,995	5,826,995	6,605,534	6,079,548	6,185,392	6,727,186	6,943,654
Planning And Development Services	10,753,573	8,178,373	8,178,373	7,952,150	7,935,510	7,956,360	7,973,040	7,989,720
Fire Department	809,486	818,005	818,005	823,005	825,505	828,005	828,005	828,005
Police Department <sup>(b)</sup>	3,685,478	4,720,984	2,308,184	2,308,184	2,423,593	2,544,773	2,672,012	2,805,612
Transportation And Infrastructure	296,404	345,000	345,000	352,000	295,000	295,000	295,000	295,000
Tourism And Events	31,377	39,000	39,000	39,000	39,000	39,000	39,000	39,000
<b>Subtotal</b>	<b>25,574,855</b>	<b>27,856,588</b>	<b>25,559,862</b>	<b>24,839,426</b>	<b>24,117,833</b>	<b>24,386,788</b>	<b>25,085,750</b>	<b>25,584,038</b>

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Transfers In</b>								
Operating	329,101	-	-	-	-	-	-	-
CIP	2,592	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>331,693</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources</b>	<b>25,906,549</b>	<b>27,856,588</b>	<b>25,559,862</b>	<b>24,839,426</b>	<b>24,117,833</b>	<b>24,386,788</b>	<b>25,085,750</b>	<b>25,584,038</b>
<b>Expenditures</b>								
City Court	1,969,649	2,141,824	2,108,050	2,368,631	2,512,174	2,550,694	2,647,803	2,655,410
Economic Development	-	20,000	20,000	20,406	-	-	-	-
Enterprise Operations/Administrative Services	77,894	100,006	100,006	96,090	6,400	6,715	7,050	7,405
Human Services	379,199	811,985	731,985	1,322,489	1,504,373	1,513,508	1,522,810	1,074,314
Library Services	152,662	186,240	186,240	186,240	189,965	193,764	197,639	201,593
Mayor And City Council	500	68,806	66,806	61,882	61,882	61,882	61,882	61,882
Parks & Recreation	3,811,143	5,066,487	5,008,484	4,954,466	5,182,999	5,268,070	5,453,733	5,652,716
Preserve	124,384	100,082	100,082	119,237	-	-	-	-
Planning And Development Services	394,362	715,493	715,493	301,685	49,720	49,725	49,743	49,748
Fire Department	458,664	919,006	867,152	1,037,058	1,059,209	1,081,457	1,105,457	1,129,935
Police Department <sup>(b)</sup>	2,064,102	4,359,034	2,482,125	2,719,892	2,767,851	2,815,654	2,928,382	3,007,283
Transportation And Infrastructure	12	255,817	15,817	14,225	15,805	15,805	15,805	15,805
Tourism And Events	51,002	51,000	51,000	51,000	51,100	51,100	51,100	51,100
<i>Personnel Programs</i>	-	1,950	-	-	-	-	-	-
<b>Subtotal</b>	<b>9,483,573</b>	<b>14,797,730</b>	<b>12,453,240</b>	<b>13,253,301</b>	<b>13,401,478</b>	<b>13,608,374</b>	<b>14,041,404</b>	<b>13,907,191</b>
<b>Debt Service</b>								
Contracts Payable	60,410	48,892	48,892	44,003	-	-	-	-
<b>Subtotal</b>	<b>60,410</b>	<b>48,892</b>	<b>48,892</b>	<b>44,003</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL OPERATING BUDGET</b>	<b>9,543,983</b>	<b>14,846,622</b>	<b>12,502,132</b>	<b>13,297,304</b>	<b>13,401,478</b>	<b>13,608,374</b>	<b>14,041,404</b>	<b>13,907,191</b>
<b>Transfers Out</b>								
Other	713,291	-	265,000	265,000	265,000	265,000	265,000	265,000
Debt Service Fund	753,181	759,066	759,066	763,637	751,915	769,181	759,845	739,289
CIP	620,000	5,137,819	3,017,284	2,076,188	1,294,575	300,000	-	-
CIP Stormwater Fee	7,155,681	7,203,623	7,203,623	7,237,150	7,271,260	7,288,860	7,308,540	7,324,420
<b>Subtotal</b>	<b>9,242,153</b>	<b>13,100,508</b>	<b>11,244,973</b>	<b>10,341,975</b>	<b>9,582,750</b>	<b>8,623,041</b>	<b>8,333,385</b>	<b>8,328,709</b>
<b>Total Uses</b>	<b>18,786,137</b>	<b>27,947,130</b>	<b>23,747,105</b>	<b>23,639,279</b>	<b>22,984,227</b>	<b>22,231,414</b>	<b>22,374,788</b>	<b>22,235,899</b>

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Sources Over/(Under) Uses</b>	<b>7,120,412</b>	<b>(90,542)</b>	<b>1,812,757</b>	<b>1,200,147</b>	<b>1,133,606</b>	<b>2,155,374</b>	<b>2,710,962</b>	<b>3,348,139</b>
<b>Ending Fund Balance</b>								
Appropriation Contingency <sup>(a)</sup>	1,195,809	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Reserve - City Court	6,820,742	7,526,706	7,469,314	7,910,126	7,971,970	7,996,218	7,917,622	7,835,637
Reserve - City Manager	4,211	4,486	4,211	4,211	4,211	4,211	4,211	4,211
Reserve - Economic Development	406	406	406	-	-	-	-	-
Reserve - Enterprise Operations/Administrative Services	4,136,635	2,360,820	3,598,179	4,561,679	5,632,104	7,397,104	9,162,104	10,927,104
Reserve - Human Services	3,395,792	4,195,336	5,700,281	6,263,668	6,658,013	7,056,283	7,458,535	8,432,794
Reserve - Library Services	209,517	209,517	233,122	256,727	280,804	305,362	330,412	355,962
Reserve - Mayor and City Council	9,804	80,401	2,998	4,416	4,034	3,652	4,270	3,888
Reserve - Parks & Recreation	2,789,911	350,778	2,896,637	3,084,380	3,293,264	3,808,906	4,987,014	6,203,964
Reserve - Planning and Development Services	8,508,646	5,267,108	8,103,153	7,851,468	7,801,748	7,752,023	7,702,280	7,652,532
Reserve - Preserve	219,319	143,539	119,237	-	-	-	-	-
Reserve - Fire Department	1,346,401	867,643	1,297,254	1,083,201	849,497	596,045	318,593	16,662
Reserve - Police Department <sup>(b)</sup>	3,351,490	1,777,149	3,177,549	2,765,841	2,421,583	2,150,702	1,894,331	1,692,661
Reserve - Transportation and Infrastructure	186,998	419,229	202,289	231,061	245,256	259,451	273,646	287,841
Reserve - Tourism And Events	103,326	91,326	91,326	79,326	67,226	55,126	43,026	30,926
<b>Total Ending Fund Balance</b>	<b>31,083,200</b>	<b>23,294,444</b>	<b>32,895,957</b>	<b>34,096,104</b>	<b>35,229,710</b>	<b>37,385,083</b>	<b>40,096,044</b>	<b>43,444,182</b>

<sup>(a)</sup> Unfunded contingency not included in the beginning or ending fund balances that allows for the use of unanticipated revenues from a dedicated funding source with Council's approval.

<sup>(b)</sup> Adopted FY 2025/26 includes Racketeer Influenced and Corrupt Organizations Act (RICO) funding that was moved during the year to the Grants Fund to comply with Schedule of Expenditures of Federal Awards (SEFA) regulations.

<sup>(c)</sup> Refund related to catalytic converter event funding that was expensed in a prior year.

**CITY OF SCOTTSDALE  
TRANSPORTATION FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Reserve	3,230,530	3,450,395	2,899,620	3,678,413	3,703,799	4,043,882	4,172,006	4,360,104
Operating Contingency	1,000,000	1,000,000	752,843	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Transportation Fund Balance <sup>(a)</sup>	34,617,009	26,360,353	28,839,959	23,095,081	10,652,781	3,523,439	2,790,618	1,788,258
<b>Total Beginning Fund Balance</b>	<b>38,847,539</b>	<b>30,810,748</b>	<b>32,492,422</b>	<b>27,773,494</b>	<b>15,356,580</b>	<b>8,567,321</b>	<b>7,962,624</b>	<b>7,148,362</b>
<b>Revenues</b>								
Sales Tax	34,077,032	33,618,917	33,543,355	34,557,571	35,615,827	36,870,448	38,344,145	40,072,841
Highway User Tax	19,135,829	19,537,489	19,258,319	18,811,189	19,222,100	19,665,800	20,094,900	20,516,700
Interest Earnings	2,848,669	2,942,285	2,823,307	2,820,484	2,809,202	2,806,393	2,803,586	2,800,783
Local Transportation Assistance Fund	610,192	610,000	610,000	610,000	610,000	610,000	610,000	610,000
Intergovernmental	192,406	221,734	221,734	306,734	313,719	320,869	345,306	335,680
Miscellaneous	477,450	12,100	12,100	12,100	12,100	12,100	7,100	7,100
Property Rental	5,225	5,844	5,844	5,844	5,844	5,844	5,844	5,844
Building Permit Fees & Charges	31,192	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>57,377,995</b>	<b>56,948,369</b>	<b>56,474,659</b>	<b>57,123,922</b>	<b>58,588,792</b>	<b>60,291,454</b>	<b>62,210,881</b>	<b>64,348,948</b>
<b>Transfers In</b>								
CIP	862	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>862</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources</b>	<b>57,378,857</b>	<b>56,948,369</b>	<b>56,474,659</b>	<b>57,123,922</b>	<b>58,588,792</b>	<b>60,291,454</b>	<b>62,210,881</b>	<b>64,348,948</b>
<b>Expenditures</b>								
Personnel Services	9,720,517	13,124,523	12,902,494	14,177,890	15,338,789	15,588,714	16,326,005	17,099,930
Contractual Services	15,764,656	20,287,020	20,268,440	19,877,020	21,089,978	21,780,610	22,607,537	23,285,255
Commodities	1,309,382	1,487,294	1,486,844	1,464,991	1,423,996	1,452,289	1,481,158	1,510,674
Capital Outlays	2,201,644	2,283,022	2,302,052	1,747,091	1,782,829	1,818,467	1,854,819	1,891,899
Personnel Programs <sup>(b)</sup>	-	268,664	24,300	101,000	103,020	105,080	107,182	109,326
Vacancy Savings	-	(368,136)	(200,000)	(330,000)	(330,694)	(331,003)	(332,264)	(335,630)
Operating Impacts <sup>(c)</sup>	-	-	-	-	1,030,900	1,305,900	1,556,600	1,988,340
<b>Subtotal</b>	<b>28,996,198</b>	<b>37,082,387</b>	<b>36,784,130</b>	<b>37,037,991</b>	<b>40,438,817</b>	<b>41,720,058</b>	<b>43,601,036</b>	<b>45,549,794</b>
<b>TOTAL OPERATING BUDGET</b>	<b>28,996,198</b>	<b>37,082,387</b>	<b>36,784,130</b>	<b>37,037,991</b>	<b>40,438,817</b>	<b>41,720,058</b>	<b>43,601,036</b>	<b>45,549,794</b>
<b>Transfers Out</b>								
CIP	34,638,516	24,409,457	24,409,457	32,502,845	24,939,234	19,176,093	19,424,107	20,302,755
CIP Technology	99,259	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>34,737,775</b>	<b>24,409,457</b>	<b>24,409,457</b>	<b>32,502,845</b>	<b>24,939,234</b>	<b>19,176,093</b>	<b>19,424,107</b>	<b>20,302,755</b>
<b>Total Uses</b>	<b>63,733,973</b>	<b>61,491,844</b>	<b>61,193,587</b>	<b>69,540,836</b>	<b>65,378,051</b>	<b>60,896,151</b>	<b>63,025,143</b>	<b>65,852,549</b>
<b>Sources Over/(Under) Uses</b>	<b>(6,355,116)</b>	<b>(4,543,475)</b>	<b>(4,718,928)</b>	<b>(12,416,914)</b>	<b>(6,789,259)</b>	<b>(604,697)</b>	<b>(814,262)</b>	<b>(1,503,601)</b>
<b>Ending Fund Balance</b>								
Operating Reserve	2,899,620	3,708,239	3,678,413	3,703,799	4,043,882	4,172,006	4,360,104	4,554,979
Operating Contingency	752,843	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Transportation Fund Balance <sup>(a)</sup>	28,839,960	21,559,034	23,095,081	10,652,781	3,523,439	2,790,618	1,788,258	89,782
<b>Total Ending Fund Balance</b>	<b>32,492,423</b>	<b>26,267,273</b>	<b>27,773,494</b>	<b>15,356,580</b>	<b>8,567,321</b>	<b>7,962,624</b>	<b>7,148,362</b>	<b>5,644,761</b>

<sup>(a)</sup> The gradual decrease of the fund balance reflects the city's intentional use of dedicated transportation revenues to fully invest in street and transportation projects rather than accumulate unused balances.

<sup>(b)</sup> Includes non-periodic personnel costs such as Leave Accruals, Parental Leave, and Vacation Trade.

<sup>(c)</sup> Operating Impacts reflect ongoing costs associated with new capital projects, including staffing, utility, and maintenance expenses.

**CITY OF SCOTTSDALE  
WATER AND WATER RECLAMATION  
FIVE YEAR FINANCIAL FORECAST**

	Actual FY2024/25	Adopted FY2025/26	Forecast FY2025/26	Proposed FY2026/27	Forecast FY2027/28	Forecast FY2028/29	Forecast FY2029/30	Forecast FY2030/31
<b>Beginning Fund Balance</b>								
Debt Service Reserve	-	9,538,125	9,538,125	9,725,825	9,318,955	10,272,820	10,759,645	10,202,374
Operating Reserve	27,949,618	29,496,679	28,691,916	31,190,482	32,980,092	34,267,415	35,568,540	37,064,002
Operating Contingency	4,750,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Revenue Stabilization Reserve <sup>(a)</sup>	-	-	-	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Capital Replacement and New Water Source Reserve	71,313,724	73,499,591	80,818,164	66,976,359	80,432,633	73,664,447	84,183,180	87,775,452
Water Drought Reserve	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	-	-	-
<b>Total Beginning Fund Balance</b>	<b>109,013,342</b>	<b>122,534,395</b>	<b>129,048,205</b>	<b>122,892,666</b>	<b>137,731,680</b>	<b>128,204,682</b>	<b>140,511,365</b>	<b>145,041,827</b>
<b>Revenues</b>								
Water Service Fees	141,021,824	142,943,240	142,943,240	148,679,433	160,750,133	168,772,405	177,216,934	186,055,600
Sewer Service Fees	55,765,618	60,413,477	60,413,477	64,425,686	68,574,521	72,000,734	75,597,416	79,374,455
Non-Potable Water Service Charges	20,259,578	18,676,089	18,676,089	19,731,600	20,544,550	21,394,800	22,285,200	23,216,600
Interest Earnings	3,429,377	2,426,151	2,426,151	3,386,426	4,026,718	4,067,352	4,195,601	4,477,235
Indirect Costs	919,905	919,905	919,905	919,905	919,905	919,905	919,905	919,905
Miscellaneous	5,385,565	3,141,964	3,141,964	1,136,147	1,009,657	1,025,467	1,039,597	1,056,027
Federal Grants	369,093	492,914	492,914	-	-	-	-	-
Miscellaneous	682,608	396,456	396,456	484,947	345,457	347,967	348,497	351,127
Stormwater Fee	336,472	339,642	339,642	341,100	342,540	343,440	344,160	344,880
Property Rental	221,670	232,679	232,679	239,401	248,702	261,290	268,478	279,883
Contributions & Donations	8,000	9,000	9,000	11,000	11,000	11,000	11,000	11,000
<b>Subtotal</b>	<b>227,717,102</b>	<b>229,595,061</b>	<b>229,595,061</b>	<b>238,870,698</b>	<b>256,427,725</b>	<b>268,796,393</b>	<b>281,878,292</b>	<b>295,735,585</b>
<b>Transfers In</b>								
Debt Svc MPC Bonds <sup>(b)</sup>	9,441,613	6,250,567	6,250,567	4,112,735	3,716,516	3,230,255	2,590,383	1,993,714
AWT	3,739,058	4,059,573	4,059,573	4,494,254	3,235,837	3,357,055	3,502,062	3,549,958
RWDS	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000
<b>Subtotal</b>	<b>14,080,671</b>	<b>11,210,140</b>	<b>11,210,140</b>	<b>9,506,989</b>	<b>7,852,353</b>	<b>7,487,310</b>	<b>6,992,445</b>	<b>6,443,672</b>
<b>Total Sources</b>	<b>241,797,773</b>	<b>240,805,201</b>	<b>240,805,201</b>	<b>248,377,687</b>	<b>264,280,078</b>	<b>276,283,703</b>	<b>288,870,737</b>	<b>302,179,257</b>

	Actual FY2024/25	Adopted FY2025/26	Forecast FY2025/26	Proposed FY2026/27	Forecast FY2027/28	Forecast FY2028/29	Forecast FY2029/30	Forecast FY2030/31
<b>Expenditures</b>								
Personnel Services	26,362,586	33,294,364	32,722,617	33,877,820	36,473,723	37,110,934	38,643,773	40,372,964
Contractual Services	37,842,596	38,943,630	38,943,630	43,234,778	45,741,748	47,965,695	50,360,277	52,855,199
Commodities	42,464,896	45,048,861	45,028,200	46,151,850	45,776,740	47,555,597	49,341,666	50,324,535
Capital Outlays	600,196	441,300	461,961	95,097	104,125	108,282	112,618	117,145
Citywide Indirect Cost Allocation	6,577,485	6,652,569	6,652,569	8,295,463	8,544,327	8,800,657	9,064,676	9,336,617
Department Indirect Cost	919,905	919,905	919,905	919,905	919,905	919,905	919,905	919,905
Personnel Programs <sup>(c)</sup>	-	661,294	43,600	-	-	-	-	-
Vacancy Savings	-	(1,200,000)	-	(654,545)	(490,909)	(436,909)	(436,909)	(436,909)
Operating Impacts						250,000	250,000	250,000
<b>Subtotal</b>	<b>114,767,664</b>	<b>124,761,923</b>	<b>124,772,482</b>	<b>131,920,368</b>	<b>137,069,659</b>	<b>142,274,161</b>	<b>148,256,006</b>	<b>153,739,456</b>
<b>Debt Service</b>								
MPC Bonds Debt Service-Sewer	7,343,747	7,127,643	7,127,643	12,944,762	14,469,650	16,252,222	18,171,086	16,018,735
MPC Bonds Debt Service-Water	16,210,360	16,027,871	16,027,871	19,538,517	22,806,170	24,839,059	24,867,493	24,790,763
Future Debt Service <sup>(d)</sup>	-	11,018,000	-	-	-	-	-	-
<b>Subtotal</b>	<b>23,554,107</b>	<b>34,173,514</b>	<b>23,155,514</b>	<b>32,483,279</b>	<b>37,275,819</b>	<b>41,091,280</b>	<b>43,038,578</b>	<b>40,809,497</b>
<b>TOTAL OPERATING BUDGET</b>	<b>138,321,771</b>	<b>158,935,437</b>	<b>147,927,996</b>	<b>164,403,647</b>	<b>174,345,478</b>	<b>183,365,441</b>	<b>191,294,584</b>	<b>194,548,953</b>
<b>Transfers Out</b>								
Franchise Fees	10,583,525	10,913,920	10,913,920	11,399,336	12,021,734	12,599,541	13,212,817	13,855,012
Debt Svc MPC Bonds <sup>(b)</sup>	7,614,086	2,953,425	2,953,425	2,601,889	2,338,320	2,028,132	1,608,191	1,428,613
CIP	60,087,640	79,074,794	79,074,794	50,639,548	81,865,707	62,626,852	74,722,620	78,079,964
AWT	3,739,058	4,059,573	4,059,573	4,494,254	3,235,837	3,357,055	3,502,062	3,549,958
CIP Technology	1,416,830	2,031,032	2,031,032	-	-	-	-	-
<b>Subtotal</b>	<b>83,441,139</b>	<b>99,032,744</b>	<b>99,032,744</b>	<b>69,135,027</b>	<b>99,461,598</b>	<b>80,611,580</b>	<b>93,045,690</b>	<b>96,913,547</b>
<b>Total Uses</b>	<b>221,762,910</b>	<b>257,968,181</b>	<b>246,960,740</b>	<b>233,538,674</b>	<b>273,807,076</b>	<b>263,977,021</b>	<b>284,340,274</b>	<b>291,462,500</b>
<b>Sources Over/(Under) Uses</b>	<b>20,034,863</b>	<b>(17,162,980)</b>	<b>(6,155,539)</b>	<b>14,839,014</b>	<b>(9,526,998)</b>	<b>12,306,683</b>	<b>4,530,463</b>	<b>10,716,758</b>
<b>Ending Fund Balance</b>								
Debt Service Reserve	9,538,125	9,725,825	9,725,825	9,318,955	10,272,820	10,759,645	10,202,374	10,202,374
Operating Reserve	28,691,916	31,190,482	31,190,482	32,980,092	34,267,415	35,568,540	37,064,002	38,434,864
Operating Contingency	4,750,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Revenue Stabilization Reserve <sup>(a)</sup>	-	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Capital Replacement and New Water Source Reserve	108,170,981	49,455,108	66,976,359	80,432,633	73,664,447	84,183,180	87,775,452	97,121,347
Water Drought Reserve	5,000,000	5,000,000	5,000,000	5,000,000	-	-	-	-
<b>Total Ending Fund Balance</b>	<b>129,048,205</b>	<b>105,371,415</b>	<b>122,892,666</b>	<b>137,731,680</b>	<b>128,204,682</b>	<b>140,511,365</b>	<b>145,041,827</b>	<b>155,758,585</b>

<sup>(a)</sup> Revenue Stabilization Reserve of \$5.0 million was established to safeguard against fluctuations in collections and other revenues.

<sup>(b)</sup> These debt transfers are intrafund transfers accross both operating and capital Water and Water Reclamation Funds that ultimately net to \$0. Additionally, these transfers do not impact the city's Debt Service Fund.

<sup>(c)</sup> Includes non-periodic personnel costs such as Leave Accruals, Parental Leave, Vacation Trade, and One-Time Merit Payments.

<sup>(d)</sup> The FY 2025/26 Adopted Amount was not dedicated to either Water or Sewer Funds to allow issuance flexibility. Since the issuances have been made, they are now reflected within Water and Sewer Funds, resepectively.

**CITY OF SCOTTSDALE  
SOLID WASTE FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Operating Reserve	4,169,593	5,027,082	5,027,082	5,138,729	4,920,943	5,072,584	5,179,008	5,352,085
Operating Contingency	600,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Reserves	7,604,832	4,264,878	7,071,897	8,687,289	11,040,848	12,412,860	13,243,911	13,273,787
<b>Total Beginning Fund Balance</b>	<b>12,374,425</b>	<b>10,291,960</b>	<b>13,098,979</b>	<b>14,826,017</b>	<b>16,961,791</b>	<b>18,485,444</b>	<b>19,422,919</b>	<b>19,625,872</b>
<b>Revenues</b>								
Solid Waste Service Charges - Residential	31,966,050	33,431,829	33,431,829	34,230,913	34,401,547	34,573,034	34,745,379	34,918,586
Solid Waste Service Charges - Commercial	4,690,014	4,669,583	4,669,583	4,205,222	4,223,949	4,245,082	4,266,323	4,287,570
Interest Earnings	385,813	299,423	299,423	436,681	511,439	576,399	641,268	701,842
<b>Subtotal</b>	<b>37,041,876</b>	<b>38,400,835</b>	<b>38,400,835</b>	<b>38,872,816</b>	<b>39,136,935</b>	<b>39,394,515</b>	<b>39,652,970</b>	<b>39,907,998</b>
<b>Total Sources</b>	<b>37,041,876</b>	<b>38,400,835</b>	<b>38,400,835</b>	<b>38,872,816</b>	<b>39,136,935</b>	<b>39,394,515</b>	<b>39,652,970</b>	<b>39,907,998</b>
<b>Expenditures</b>								
Personnel Services	11,684,252	12,150,298	11,944,383	12,208,980	13,699,092	13,913,370	14,546,635	15,210,481
Contractual Services <sup>(a)</sup>	16,309,011	19,563,457	19,563,457	16,654,371	17,045,392	17,444,953	17,874,343	18,299,070
Commodities	707,707	966,652	966,652	953,793	970,466	990,362	1,010,759	1,031,771
Capital Outlays <sup>(b)</sup>	1,400	6,720	6,720	1,000,220	225	229	233	237
Citywide Indirect Cost Allocation	2,037,592	2,005,323	2,005,323	1,983,771	2,043,284	2,104,582	2,167,720	2,232,752
Personnel Programs	0	80,689	32,750	147,567	165,578	168,168	175,822	183,846
Vacancy Savings	-	(332,345)	(261,093)	(142,414)	(106,811)	(94,943)	(94,943)	(94,943)
<b>Subtotal</b>	<b>30,739,962</b>	<b>34,440,794</b>	<b>34,258,192</b>	<b>32,806,288</b>	<b>33,817,226</b>	<b>34,526,721</b>	<b>35,680,569</b>	<b>36,863,214</b>
<b>TOTAL OPERATING BUDGET</b>	<b>30,739,962</b>	<b>34,440,794</b>	<b>34,258,192</b>	<b>32,806,288</b>	<b>33,817,226</b>	<b>34,526,721</b>	<b>35,680,569</b>	<b>36,863,214</b>
<b>Transfers Out</b>								
Other <sup>(c)</sup>	-	2,086,870	2,086,870	3,500,000	3,500,000	3,500,000	3,500,000	3,752,901
CIP <sup>(d)</sup>	5,442,219	200,000	200,000	280,000	140,000	255,000	200,000	240,000
CIP Technology	135,141	128,735	128,735	150,755	156,056	175,319	69,448	-
<b>Subtotal</b>	<b>5,577,360</b>	<b>2,415,605</b>	<b>2,415,605</b>	<b>3,930,755</b>	<b>3,796,056</b>	<b>3,930,319</b>	<b>3,769,448</b>	<b>3,992,901</b>
<b>Total Uses</b>	<b>36,317,322</b>	<b>36,856,399</b>	<b>36,673,797</b>	<b>36,737,043</b>	<b>37,613,282</b>	<b>38,457,040</b>	<b>39,450,017</b>	<b>40,856,115</b>
<b>Sources Over/(Under) Uses</b>	<b>724,554</b>	<b>1,544,436</b>	<b>1,727,038</b>	<b>2,135,773</b>	<b>1,523,653</b>	<b>937,475</b>	<b>202,953</b>	<b>(948,117)</b>
<b>Ending Fund Balance</b>								
Operating Reserve	5,027,082	5,166,119	5,138,729	4,920,943	5,072,584	5,179,008	5,352,085	5,529,482
Operating Contingency	707,216	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Reserves	7,364,681	5,670,277	8,687,289	11,040,848	12,412,860	13,243,911	13,273,787	12,148,273
<b>Total Ending Fund Balance</b>	<b>13,098,979</b>	<b>11,836,396</b>	<b>14,826,017</b>	<b>16,961,791</b>	<b>18,485,444</b>	<b>19,422,919</b>	<b>19,625,872</b>	<b>18,677,755</b>

<sup>(a)</sup> FY 2026/27 reflects a decrease in Contractual Services due to reduced internal service charges for Fleet Rental, Fuel, and Maintenance & Repair.

<sup>(b)</sup> The increase in Capital Outlays expenses in FY 2026/27 is due to the planned purchase of two new vehicles.

<sup>(c)</sup> Repayment of a \$17.8 million loan from the General Fund for the Solid Waste Transfer Station capital project.

<sup>(d)</sup> Supports ongoing updates to Solid Waste infrastructure through the systematic upgrade or replacement of specialized structures and equipment that support Solid Waste operations.

**CITY OF SCOTTSDALE  
HEALTHCARE SELF INSURANCE FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Incurring but Not Report Reserve	2,812,827	2,868,895	2,933,869	3,513,000	3,904,000	4,337,000	4,820,000	5,345,000
Operating Contingency	3,191,193	3,254,728	3,327,158	3,482,674	3,814,118	4,132,496	4,467,093	4,810,419
Premium Stabilization Reserve	3,377,725	3,364,565	3,481,333	3,803,472	4,163,732	4,589,009	5,152,639	5,573,986
Healthcare Self Insurance Reserve	12,284,204	13,301,545	11,306,184	10,949,353	8,469,126	7,111,813	7,495,569	8,046,318
<b>Total Beginning Fund Balance</b>	<b>21,665,949</b>	<b>22,789,733</b>	<b>21,048,544</b>	<b>21,748,499</b>	<b>20,350,976</b>	<b>20,170,318</b>	<b>21,935,301</b>	<b>23,775,723</b>
<b>Revenues</b>								
Employer Contribution - Medical	29,718,854	30,278,084	32,583,084	36,172,956	39,993,386	45,006,138	48,796,138	52,673,810
Employee Contributions - Medical	8,649,821	9,192,108	9,434,916	9,934,958	10,953,823	12,327,632	13,365,324	14,426,782
Employer Contribution - Dental	871,693	893,137	901,151	928,068	954,013	1,002,741	1,010,891	1,011,161
Employee Contributions - Dental	774,956	792,527	798,918	823,003	846,011	889,223	896,450	896,689
Disabled Retiree Contributions	176,330	213,497	177,301	194,499	213,366	234,062	256,766	281,672
Miscellaneous	296,247	305,184	311,844	320,000	320,000	320,000	320,000	320,000
<b>Subtotal</b>	<b>40,487,901</b>	<b>41,674,537</b>	<b>44,207,214</b>	<b>48,373,484</b>	<b>53,280,599</b>	<b>59,779,796</b>	<b>64,645,568</b>	<b>69,610,112</b>
<b>Transfers In</b>								
Operating	102,602	150,000	32,827	116,645	88,183	71,492	52,253	30,437
<b>Subtotal</b>	<b>102,602</b>	<b>150,000</b>	<b>32,827</b>	<b>116,645</b>	<b>88,183</b>	<b>71,492</b>	<b>52,253</b>	<b>30,437</b>
<b>Total Sources</b>	<b>40,590,503</b>	<b>41,824,537</b>	<b>44,240,041</b>	<b>48,490,129</b>	<b>53,368,782</b>	<b>59,851,287</b>	<b>64,697,822</b>	<b>69,640,551</b>
<b>Expenditures</b>								
Medical Claims <sup>(a)</sup>	36,692,224	38,915,249	38,440,316	42,202,304	45,829,054	49,641,585	53,553,766	57,439,350
Employee Clinic <sup>(b)</sup>		530,000	30,000	1,750,000	1,188,369	1,245,287	1,305,051	1,367,804
Insurance & Bond Premiums	1,636,500	1,658,147	2,090,880	2,518,272	3,021,926	3,626,312	4,351,626	5,222,004
Administrative Fees	604,352	603,736	594,818	929,924	957,730	986,586	1,016,228	1,046,657
Dental Claims	1,550,972	1,611,763	1,590,423	1,638,136	1,670,899	1,704,317	1,738,403	1,773,171
City Administration	237,094	237,656	264,860	246,056	271,475	279,005	288,855	299,056
Live Life Well Program	330,061	334,988	291,550	334,869	341,898	335,123	335,379	335,632
Behavioral Health Insurance Claims	156,705	163,142	237,238	268,091	268,091	268,091	268,091	268,091
<b>Subtotal</b>	<b>41,207,908</b>	<b>44,054,681</b>	<b>43,540,085</b>	<b>49,887,652</b>	<b>53,549,440</b>	<b>58,086,305</b>	<b>62,857,399</b>	<b>67,751,765</b>
TOTAL OPERATING BUDGET	41,207,908	44,054,681	43,540,085	49,887,652	53,549,440	58,086,305	62,857,399	67,751,765
<b>Total Uses</b>	<b>41,207,908</b>	<b>44,054,681</b>	<b>43,540,085</b>	<b>49,887,652</b>	<b>53,549,440</b>	<b>58,086,305</b>	<b>62,857,399</b>	<b>67,751,765</b>
<b>Sources Over/(Under) Uses</b>	<b>(617,405)</b>	<b>(2,230,144)</b>	<b>699,955</b>	<b>(1,397,523)</b>	<b>(180,658)</b>	<b>1,764,983</b>	<b>1,840,422</b>	<b>1,888,784</b>
<b>Ending Fund Balance</b>								
Incurring but Not Report Reserve	2,933,869	3,109,297	3,513,000	3,904,000	4,337,000	4,820,000	5,345,000	5,927,000
Operating Contingency	3,327,158	3,525,850	3,482,674	3,814,118	4,132,496	4,467,093	4,810,419	5,151,489
Premium Stabilization Reserve	3,481,333	3,599,134	3,803,472	4,163,732	4,589,009	5,152,639	5,573,986	6,003,734
Healthcare Self Insurance Reserve	11,306,184	10,325,308	10,949,353	8,469,126	7,111,813	7,495,569	8,046,318	8,582,283
<b>Total Ending Fund Balance</b>	<b>21,048,544</b>	<b>20,559,589</b>	<b>21,748,499</b>	<b>20,350,976</b>	<b>20,170,318</b>	<b>21,935,301</b>	<b>23,775,723</b>	<b>25,664,507</b>

<sup>(a)</sup> Medical Claims includes projected savings resulting from establishment of a new employee clinic.

<sup>(b)</sup> Employee Clinic expenditures are preliminary and subject to change.

**CITY OF SCOTTSDALE  
GRANT FUNDS  
FINANCIAL FORECAST**

	Adopted 2025/26	Proposed 2026/27
<b>Revenues</b>		
Housing Choice Voucher Program	10,796,471	11,168,007
Grants	1,908,726	2,112,920
RICO <sup>(a)</sup>	-	1,680,089
CDBG	1,932,511	3,097,469
Home Investment Partnership	1,020,699	1,742,599
<b>Subtotal</b>	<b>19,637,740</b>	<b>19,801,084</b>
<b>Other Activity</b>		
Grants Contingency	7,979,333	6,307,900
<b>Subtotal</b>	<b>7,979,333</b>	<b>6,307,900</b>
<b>Transfers In</b>		
CIP	1,192,098	-
<b>Subtotal</b>	<b>1,192,098</b>	-
<b>Total Sources</b>	<b>24,829,838</b>	<b>26,108,984</b>
<b>Expenditures</b>		
Housing Choice Voucher Program	10,796,471	11,168,007
Grants	1,965,989	2,123,421
RICO <sup>(a)</sup>	-	1,680,089
CDBG	2,805,678	3,086,968
Home Investment Partnership	1,270,699	1,742,599
<b>Subtotal</b>	<b>20,818,170</b>	<b>19,801,084</b>
<b>Other Activity</b>		
Grants Contingency	7,979,333	6,307,900
<b>Subtotal</b>	<b>7,979,333</b>	<b>6,307,900</b>
<b>Transfers Out</b>		
Other	-	-
CIP Technology	11,668	-
<b>Subtotal</b>	<b>11,668</b>	-
<b>Total Uses</b>	<b>24,829,838</b>	<b>26,108,984</b>
<b>Sources Over/(Under) Uses</b>	-	-

<sup>(a)</sup> Racketeer Influenced and Corrupt Organizations Act (RICO) funding was moved during FY 2025/26 from the Special Programs Fund to comply with the Schedule of Expenditures of Federal Awards (SEFA) regulations.

**CITY OF SCOTTSDALE  
SPECIAL DISTRICTS FUND  
FIVE YEAR FINANCIAL FORECAST**

	Actual 2024/25	Adopted 2025/26	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Beginning Fund Balance</b>								
Streetlight Districts	(2,327)	-	(54,067)	(54,067)	-	-	-	-
<b>Total Beginning Fund Balance</b>	<b>(2,327)</b>	<b>-</b>	<b>(54,067)</b>	<b>(54,067)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenues</b>								
Streetlight Districts	524,816	579,465	579,465	662,985	621,096	633,518	646,189	659,112
<b>Subtotal</b>	<b>524,816</b>	<b>579,465</b>	<b>579,465</b>	<b>662,985</b>	<b>621,096</b>	<b>633,518</b>	<b>646,189</b>	<b>659,112</b>
<b>Transfers In</b>								
Operating <sup>(a)</sup>	-	3,154	3,154	-	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>3,154</b>	<b>3,154</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources</b>	<b>524,816</b>	<b>582,619</b>	<b>582,619</b>	<b>662,985</b>	<b>621,096</b>	<b>633,518</b>	<b>646,189</b>	<b>659,112</b>
<b>Expenditures</b>								
Streetlight Districts	576,556	582,619	582,619	608,918	621,096	633,518	646,189	659,112
<b>Subtotal</b>	<b>576,556</b>	<b>582,619</b>	<b>582,619</b>	<b>608,918</b>	<b>621,096</b>	<b>633,518</b>	<b>646,189</b>	<b>659,112</b>
TOTAL OPERATING BUDGET	576,556	582,619	582,619	608,918	621,096	633,518	646,189	659,112
<b>Total Uses</b>	<b>576,556</b>	<b>582,619</b>	<b>582,619</b>	<b>608,918</b>	<b>621,096</b>	<b>633,518</b>	<b>646,189</b>	<b>659,112</b>
<b>Sources Over/(Under) Uses</b>	<b>(51,740)</b>	<b>-</b>	<b>-</b>	<b>54,067</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Ending Fund Balance</b>								
Streetlight Districts <sup>(b)</sup>	(54,067)	-	(54,067)	-	-	-	-	-
<b>Total Ending Fund Balance</b>	<b>(54,067)</b>	<b>-</b>	<b>(54,067)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<sup>(a)</sup> FY 2025/26 transfer from the General Fund to address a one-time tax exemption.

<sup>(b)</sup> The negative ending fund balance in FY 2024/25 is due to the impact of the Qasimyar v. Maricopa judgment.

<b>Exhibit A</b>						
<b>Summary Table of proposed changes to rates and fees for FY 2026/27</b>						
<b>Rate or Fee for Service/Class/Etc.</b>	<b>Rate or Fee Assessed</b>	<b>FY 2025/26 Current Rate or Fee</b>	<b>FY 2026/27 Proposed Rate or Fee</b>	<b>Change in Rate or Fee per User</b>	<b>Additional Anticipated Annual Revenue</b>	<b>Notes/Summary Report/Data Supporting New or Adjusted Fee (including reference to reports) *Full Written Report/Data Follows the Fee Schedule*</b>
<b>Water Resources</b>						
<b>The following adjusted/new fees are proposed for Water Resources:</b>						
Water	Base fee and volume	Various	Various	Various	\$6,260,000	Reference Rate Report
Sewer	Base fee and volume	Various	Various	Various	\$2,048,000	Reference Rate Report
5/8" Meter Service Line Only	Per development	\$2,400	\$2,790	\$390	\$390	Increase due to the higher cost of materials.
5/8" Meter Service Line, Meter, & Delivery	Per development	\$2,690	\$3,080	\$390	\$390	Increase due to the higher cost of materials.
3/4" Meter Service Line Only	Per development	\$2,410	\$2,800	\$390	\$390	Increase due to the higher cost of materials.
3/4" Meter Service Line, Meter, & Delivery	Per development	\$2,730	\$3,120	\$390	\$1,170	Increase due to the higher cost of materials.
1" Meter Service Line Only	Per development	\$2,440	\$2,830	\$390	\$1,170	Increase due to the higher cost of materials.
1" Meter Service Line, Meter, & Delivery	Per development	\$2,880	\$3,270	\$390	\$57,330	Increase due to the higher cost of materials.
2" Meter Service Line Only	Per development	\$3,920	\$4,090	\$170	\$340	Increase due to the higher cost of materials.
2" Meter Service Line, Meter, & Delivery	Per development	\$4,790	\$4,960	\$170	\$850	Increase due to the higher cost of materials.
Bulk Water Rate	Per 1,000 gallons	\$2.42	\$2.53	\$0.11	\$2,753	Increase due to CAP rate increase resulting in higher delivery costs.
<b>Total for Water Resources</b>					<b>\$8,372,783</b>	<b>Water &amp; Water Reclamation Fund</b>

Rate or Fee for Service/Class/Etc.	Rate or Fee Assessed	FY 2025/26 Current Rate or Fee	FY 2026/27 Proposed Rate or Fee	Change in Rate or Fee per User	Additional Anticipated Annual Revenue	Notes/Summary Report/Data Supporting New or Adjusted Fee (including reference to reports) *Full Written Report/Data Follows the Fee Schedule*
<b>Solid Waste</b>						
<b>The following adjusted fees are proposed for Single Family Residential:</b>						
Single Family Res: 20 Gallon	Per month	\$31.78	\$32.42	\$0.64	\$15,022	The city is proposing to increase residential refuse rates 2% to cover operating and capital costs. This will increase Solid Waste revenues by approximately \$15,022.08. Total proposed rate is equal to \$32.42 including \$0.08 fee paid to the State of Arizona pursuant to A.R.S. §49-836.
Single Family Res: 90 gallon	Per month	\$31.78	\$32.42	\$0.64	\$640,274	The city is proposing to increase residential refuse rates 2% to cover operating and capital costs. This will increase Solid Waste revenues by approximately \$640,273.92. Total proposed rate is equal to \$32.42 including \$0.08 fee paid to the State of Arizona pursuant to A.R.S. §49-836.
Single Family Res: Extra Cart - 90 gallon	Per month	\$16.13	\$16.45	\$0.32	\$15,997	The city is proposing to increase residential refuse rates 2% to cover operating and capital costs. This will increase Solid Waste revenues by approximately \$15,997.44. Total proposed rate is equal to \$16.45 including \$0.08 fee paid to the State of Arizona pursuant to Section §49-836.
<b>Subtotal</b>					<b>\$671,293</b>	<b>Solid Waste Fund</b>
<b>The following adjusted fees are proposed for Commercial Front Load Refuse Customers (including Holiday Park):</b>						
Commercial Front Load Refuse: 2 Yard	Per month	\$117.52	\$122.22	\$4.70	\$2,030	The city is proposing to increase commercial front load service rates by 4% to cover commercial operating and capital costs.
Commercial Front Load Refuse: 3 Yard	Per month	\$126.42	\$131.48	\$5.06	\$8,683	The city is proposing to increase commercial front load service rates by 4% to cover commercial operating and capital costs.
Commercial Front Load Refuse: 4 Yard	Per month	\$135.74	\$141.17	\$5.43	\$30,299	The city is proposing to increase commercial front load service rates by 4% to cover commercial operating and capital costs.
Commercial Front Load Refuse: 5 Yard	Per month	\$144.29	\$150.06	\$5.77	\$2,908	The city is proposing to increase commercial front load service rates by 4% to cover commercial operating and capital costs.
Commercial Front Load Refuse: 6 Yard	Per month	\$153.19	\$159.32	\$6.13	\$39,428	The city is proposing to increase commercial front load service rates by 4% to cover commercial operating and capital costs.
Commercial Front Load Refuse: 8 Yard	Per month	\$166.31	\$172.97	\$6.66	\$30,529	The city is proposing to increase commercial front load service rates by 4% to cover commercial operating and capital costs.
Holiday Park	Per month	\$119.83	\$124.63	\$4.80	\$7,315	The city is proposing to increase commercial front load service rates by 4% to cover commercial operating and capital costs.
<b>Subtotal</b>					<b>\$121,194</b>	<b>Solid Waste Fund</b>

Rate or Fee for Service/Class/Etc.	Rate or Fee Assessed	FY 2025/26 Current Rate or Fee	FY 2026/27 Proposed Rate or Fee	Change in Rate or Fee per User	Additional Anticipated Annual Revenue	Notes/Summary Report/Data Supporting New or Adjusted Fee (including reference to reports) *Full Written Report/Data Follows the Fee Schedule*
<b>The following adjusted fees are proposed for Commercial Roll-off customers:</b>						
Commercial Roll-Off: 20 Yard	Per pull	\$651.05	\$677.09	\$26.04	\$3,489	The city is proposing to increase commercial roll-off service rates by 4% to cover commercial operating and capital costs.
Commercial Roll-Off: 30 Yard	Per pull	\$651.05	\$677.09	\$26.04	\$4,114	The city is proposing to increase commercial roll-off service rates by 4% to cover commercial operating and capital costs.
Commercial Roll-Off: 40 Yard	Per pull	\$651.05	\$677.09	\$26.04	\$12,890	The city is proposing to increase commercial roll-off service rates by 4% to cover commercial operating and capital costs.
<b>Subtotal</b>					<b>\$20,493</b>	<b>Solid Waste Fund</b>
<b>The following adjusted fees are proposed for Commercial Front Load Recycle customers:</b>						
Commercial Front Load Recycle: 2 Yard	Per month	\$93.00	\$96.72	\$3.72	\$134	The city is proposing to increase commercial recycling service rates by 4% to cover commercial operating and capital costs.
Commercial Front Load Recycle: 3 Yard	Per month	\$97.74	\$101.65	\$3.91	\$282	The city is proposing to increase commercial recycling service rates by 4% to cover commercial operating and capital costs.
Commercial Front Load Recycle: 4 Yard	Per month	\$102.51	\$106.61	\$4.10	\$1,771	The city is proposing to increase commercial recycling service rates by 4% to cover commercial operating and capital costs.
Commercial Front Load Recycle: 6 Yard	Per month	\$112.00	\$116.48	\$4.48	\$1,613	The city is proposing to increase commercial recycling service rates by 4% to cover commercial operating and capital costs.
Commercial Front Load Recycle: 8 Yard	Per month	\$121.52	\$126.39	\$4.87	\$1,812	The city is proposing to increase commercial recycling service rates by 4% to cover commercial operating and capital costs.
<b>Subtotal</b>					<b>\$5,611</b>	<b>Solid Waste Fund</b>

Rate or Fee for Service/Class/Etc.	Rate or Fee Assessed	FY 2025/26 Current Rate or Fee	FY 2026/27 Proposed Rate or Fee	Change in Rate or Fee per User	Additional Anticipated Annual Revenue	Notes/Summary Report/Data Supporting New or Adjusted Fee (including reference to reports) *Full Written Report/Data Follows the Fee Schedule*
<b>The following adjusted fees are proposed for Commercial Side Load Recycle Carts customer:</b>						
Commercial Recycle Carts: 90 gallon	Per month	\$14.30	\$14.87	\$0.57	\$1,819	The city is proposing to increase commercial recycling carts service rates by 4% to cover commercial operating and capital costs.
Commercial Recycle Carts: 300 gallon	Per month	\$46.77	\$48.64	\$1.87	\$2,827	The city is proposing to increase commercial recycling carts service rates by 4% to cover commercial operating and capital costs.
<b>Subtotal</b>					<b>\$4,647</b>	<b>Solid Waste Fund</b>
<b>The following adjusted fees are proposed for Commercial Roll-Off Compactor customers:</b>						
Roll-Off Compactor Charge - Commercial	Per pull	\$57.20	\$59.49	\$2.29	\$179	The city is proposing to increase roll-off compactor charge service rates by 4% to cover commercial operating and capital costs.
<b>Subtotal</b>					<b>\$179</b>	<b>Solid Waste Fund</b>
<b>The following adjusted fees are proposed for Commercial Roll-Off Customers:</b>						
Roll-Off Additional Ton Fee	Per pull	\$49.23	\$50.70	\$1.47	\$4,232	The city is proposing to increase roll-off additional tonnage fee by 3% to cover roll-off operating and capital costs.
<b>Subtotal</b>					<b>\$4,232</b>	<b>Solid Waste Fund</b>
<b>Total for Public Works - Solid Waste</b>					<b>\$827,649</b>	<b>Solid Waste Fund</b>

Rate or Fee for Service/Class/Etc.	Rate or Fee Assessed	FY 2025/26 Current Rate or Fee	FY 2026/27 Proposed Rate or Fee	Change in Rate or Fee per User	Additional Anticipated Annual Revenue	Notes/Summary Report/Data Supporting New or Adjusted Fee (including reference to reports) *Full Written Report/Data Follows the Fee Schedule*
<b>Planning &amp; Development Services</b>						
<b>The following adjusted/new fees are proposed by Planning &amp; Development Services:</b>						
REMOVE - Development Review - Land Division - Major Subdivision (Preliminary Plat)	Per rate or fee	\$3,656 + 20 Per lot	\$0	varies	(\$23,576)	Eliminated to comply with State mandate
REMOVE - Development Review - Land Division - Minor Subdivision	Per rate or fee	\$1,825 + 20 Per lot	\$0	varies	(\$24,305)	Eliminated to comply with State mandate
REMOVE - Plat Fees - Land Combination - Residential	Per rate or fee	\$863	\$0	varies	(\$4,315)	Eliminated to comply with State mandate
REMOVE - Plat Fee - Land Combination - Commercial	Per rate or fee	\$1,757	\$0	varies	(\$12,299)	Eliminated to comply with State mandate
REMOVE - General Plan - CD ROM	Per rate or fee	\$13.39 each	\$0	varies	\$0	Eliminated due to non use
REMOVE - General Plan - Summary Map	Per rate or fee	\$13.39 each	\$0	varies	\$0	Eliminated due to non use
REMOVE - General Plan - Book	Per rate or fee	\$55.65 each	\$0	varies	\$0	Eliminated due to non use
REMOVE - Compact Discs - Custom CD	Per rate or fee	\$6.56 each	\$0	varies	\$0	Eliminated due to non use
REMOVE - Ordinance Zoning Book	Per rate or fee	\$205 each	\$0	varies	\$0	Eliminated due to non use
REMOVE - Ordinance Floodplain Book	Per rate or fee	\$9 each	\$0	varies	\$0	Eliminated due to non use
Administrative Development Review - Accessory Dwelling Units (ADU's)	Per case	\$0	\$131	varies	\$2,620	Added due to State mandate - estimated 20 new cases
Multi-Family Conversion (Adaptive Reuse)	Per case	\$0	\$2,309	varies	\$4,618	Added due to State mandate - estimated 2 new cases
Middle Housing	Per case	\$0	\$2,309	varies	\$11,545	Added due to State mandate - estimated 5 new cases
Preliminary Plat	Per case	\$0	\$1,500 + \$100 per lot	varies	\$52,500	Modified due to State mandate
Plat Fee - Final Plat	Per case	\$0	\$3,000 + \$250 per lot	varies	\$76,250	Modified due to State mandate
Plat Fee - Certificate of Correction	Per case	\$121 per hour	\$1,000 per case	varies	\$2,000	Modified due to State mandate
<b>Total for Planning &amp; Development Services</b>					<b>\$85,038</b>	<b>General Fund</b>

Rate or Fee for Service/Class/Etc.	Rate or Fee Assessed	FY 2025/26 Current Rate or Fee	FY 2026/27 Proposed Rate or Fee	Change in Rate or Fee per User	Additional Anticipated Annual Revenue	Notes/Summary Report/Data Supporting New or Adjusted Fee (including reference to reports) *Full Written Report/Data Follows the Fee Schedule*
<b>Parks &amp; Recreation &amp; Preserve</b>						
<b>The following adjusted fees are proposed by Parks &amp; Recreation &amp; Preserve:</b>						
REMOVE - YSFA Partner Daytime Field Rental Rate	Per hour	\$5	\$0	(\$5)	(\$113,670)	Removing year-round rate and implementing primary and non-primary season rates.
REMOVE - YSFA Partner Evening Field Rental Rate	Per hour	\$12.50	\$0	(\$12.50)	(\$284,175)	Removing year-round rate and implementing primary and non-primary season rates.
REMOVE - Annual Professional Photography Permit	Daily	\$300	\$0	(\$300)	(\$3,900)	On March 3, 2026, the City Council voted to accept the City's Proposed Fiscal Year 2026/27 Rates and Fees with amendments, with one amendment being elimination of the Annual Professional Photography Permit Fee, which had been set at \$300 per applicant. Removing this fee aligns the Parks & Recreation and Preserve Schedule of Program Charges, Rental Fees, and Fines with the direction approved by Council.
YSFA Partner Primary Season Daytime Field Rental Rate	Per hour	\$0	50% of resident rate (Partner rate currently: \$5)	\$5	\$68,200	Primary season YSFA partner team rate remains the same as the previous year-round rate of 50% of the set field rental rate for residents, as per the Youth Sports Field Allocation (YSFA) Policy.
YSFA Partner Primary Season Evening Field Rental Rate	Per hour	\$0	50% of resident rate (Partner rate currently: \$12.50)	\$12.50	\$170,500	Primary season YSFA partner team rate remains the same as the previous year-round rate of 50% of the set field rental rate for residents, as per the Youth Sports Field Allocation (YSFA) Policy.
YSFA Partner Non-primary season Daytime Field Rental Rate	Per hour	\$0	75% of resident rate (Partner rate currently: \$7.50)	\$7.50	\$68,205	Non-primary season partner team rate set at 75% of the set fee for residents as per the Youth Sports Field Allocation (YSFA) Policy.
YSFA Partner Non-primary season Evening Field Rental Rate	Per hour	\$0	75% of the resident rate (Partner rate currently: \$18.75)	\$18.75	\$170,513	Non-primary season partner team rate set at 75% of the set fee for residents as per the Youth Sports Field Allocation (YSFA) Policy.
McCormick-Stillman Railroad Park Roundhouse Entry	Per hour	\$6	\$6	\$0	\$0	Formalize current pilot fees for entry to the McCormick-Stillman Railroad Park Roundhouse. Pilot fees have been in effect since August 1, 2025. No change to current fee.
<b>Total for Parks &amp; Recreation &amp; Preserve</b>					<u>\$79,573</u> <u>(\$3,900)</u>	<b>Special Programs Fund</b> <b>General Fund</b>

Rate or Fee for Service/Class/Etc.	Rate or Fee Assessed	FY 2025/26 Current Rate or Fee	FY 2026/27 Proposed Rate or Fee	Change in Rate or Fee per User	Additional Anticipated Annual Revenue	Notes/Summary Report/Data Supporting New or Adjusted Fee (including reference to reports) *Full Written Report/Data Follows the Fee Schedule*
<b>Scottsdale Stadium</b>						
<b>The following adjusted fees are proposed by Enterprise Operations:</b>						
Fieldhouse- Full Day Weekend	Per day	\$4,600	\$4,830	\$230	\$2,300	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The consumer price index ("CPI") has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Fieldhouse- Full Day Weekday	Per day	\$3,450	\$3,625	\$175	\$2,625	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Banyan Room- Full Day Weekend	Per day	\$2,300	\$2,425	\$125	\$1,250	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Banyan Room- Full Day Weekday	Per day	\$1,725	\$1,825	\$100	\$1,300	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
REMOVE - Banyan Room- Half Day Weekday	Per half day	\$805	\$0	\$0	(\$4,025)	The Banyan Room is the most difficult room to haul equipment to which leads to increased staff time to set up the space due to the mandatory use of an elevator to haul tables and chairs. Additionally, very few events opt for the half day rate.
Press Level- Single Suites, Meetings- Full Day Weekend	Per day	\$575	\$605	\$30	\$90	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Press Level- Single Suites, Meetings- Full Day Weekday	Per day	\$403	\$425	\$22.50	\$67.50	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Press Level- Single Suites, Meetings- Half Day Weekday	Per half day	\$230	\$245	\$15	\$30	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Press Level- All Suites/Rooms, Meetings - Full Day Weekend	Per day	\$1,725	\$1,810	\$85	\$850	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Press Level- All Suites/Rooms, Meetings - Full Day Weekday	Per day	\$1,150	\$1,210	\$60	\$600	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Press Level All Suites/Rooms, Meetings - Half Day Weekday	Per half day	\$920	\$975	\$55	\$165	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Team Store- Full Day Weekend	Per day	\$920	\$975	\$55	\$165	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.

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Team Store- Full Day Weekday	Per day	\$575	\$605	\$30	\$90	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Team Store- Half Day Weekday	Per half day	\$403	\$425	\$22.50	\$67.50	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Charro Lodge - Full Day Weekend	Per day	\$1,725	\$1,825	\$100	\$600	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Charro Lodge - Full Day Weekday	Per day	\$1,725	\$1,825	\$100	\$600	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Main Field Rental-Non-Baseball-Full Day Weekend	Per day	\$1,725	\$1,825	\$100	\$500	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Main Field Rental- Non-Baseball- Full Day Weekday	Per day	\$1,725	\$1,825	\$100	\$500	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Main Field Rental- Non-Baseball- Half Day Weekday	Per half day	\$863	\$905	\$43	\$85	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Dugout & Home Plate Ceremonies	Per day	\$863	\$905	\$43	\$85	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Full Facility- Weekend	Per day	\$11,500	\$12,075	\$575	\$575	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Full Facility - Weekday	Per day	\$9,200	\$9,675	\$475	\$475	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
First Base Patio- Full Day Weekend [New fee, currently a pilot fee]	Per day	\$0	\$1,825	\$1,825	\$18,250	A pilot fee for the First Base Patio was introduced in 2024 as it was a newly constructed space. This pilot fee was successful at attracting reservations at the established price, which matches the Charro Lodge (a similar space). We are proposing the First Base Patio pilot fees be made permanent.
First Base Patio- Full Day Weekday [New fee, currently a pilot fee]	Per day	\$0	\$1,825	\$1,825	\$18,250	A pilot fee for the First Base Patio was introduced in 2024 as it was a newly constructed space. This pilot fee was successful at attracting reservations at the established price, which matches the Charro Lodge (a similar space). We are proposing the First Base Patio pilot fees be made permanent.

Rate or Fee for Service/Class/Etc.	Rate or Fee Assessed	FY 2025/26 Current Rate or Fee	FY 2026/27 Proposed Rate or Fee	Change in Rate or Fee per User	Additional Anticipated Annual Revenue	Notes/Summary Report/Data Supporting New or Adjusted Fee (including reference to reports) <b>*Full Written Report/Data Follows the Fee Schedule*</b>
Left Field Berm Patio- Full Day Weekend [New Fee]	Per day	\$0	\$1,825	\$1,825	\$18,250	A pilot fee for the First Base Patio was introduced in 2024 as it was a newly constructed space. This pilot fee was successful at attracting reservations at the established price, which matches the Charro Lodge (a similar space). Based on the First Base Patio pilot fee success, a new Left Field Berm Patio fee (a new space as of last Spring) is being proposed to continue to encourage clients to rent multiple outdoor spaces to create their ideal events. We are proposing the First Base Patio pilot fees be made permanent and that Left Field Patio fees match the same rate as they are similar sized spaces.
Left Field Berm Patio- Full Day Weekday [New Fee]	Per day	\$0	\$1,825	\$1,825	\$18,250	A pilot fee for the First Base Patio was introduced in 2024 as it was a newly constructed space. This pilot fee was successful at attracting reservations at the established price, which matches the Charro Lodge (a similar space). Based on the First Base Patio pilot fee success, a new Left Field Berm Patio fee (a new space as of last Spring) is being proposed to continue to encourage clients to rent multiple outdoor spaces to create their ideal events. We are proposing the First Base Patio pilot fees be made permanent and that Left Field Patio fees match the same rate as they are similar sized spaces.
Lower Level Locker Room [New Fee]	Per day	\$0	\$700	\$700	\$2,100	Proposing new locker room fee as the space is becoming popular to rent for events and baseball games. The proposed new fees are competitive with surrounding ballparks around the Valley.
Upper Level Locker Room- Full Day Weekend [New Fee]	Per day	\$0	\$1,300	\$1,300	\$2,600	Proposing new locker room fee as the space is becoming popular to rent for events and baseball games. The proposed new fees are competitive with surrounding ballparks around the Valley.
Upper Level Locker Room - Full Day Weekday [New Fee]	Per day	\$0	\$1,050	\$1,050	\$2,100	Proposing new locker room fee as the space is becoming popular to rent for events and baseball games. The proposed new fees are competitive with surrounding ballparks around the Valley.
Main Field Rental - Sports- Full Day Weekend	Per day	\$1,380	\$1,450	\$70	\$700	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Main Field Rental Sports- Full Day Weekday	Per day	\$1,380	\$1,450	\$70	\$700	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Main Field Rental Sports- Half Day Weekday	Per half day	\$690	\$725	\$35	\$175	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.

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Practice Field Rental- Full Day Weekend	Per day	\$552	\$580	\$28	\$140	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Practice Field Rental- Full Day Weekday	Per day	\$552	\$580	\$28	\$140	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Practice Field Rental- Half Day Weekday	Per half day	\$276	\$290	\$14	\$70	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Batting Cage Rental- Full Day Weekend	Per day	\$230	\$245	\$15	\$75	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Batting Cage Rental- Full Day Weekday	Per day	\$230	\$245	\$15	\$75	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
Batting Cage Rental- Half Day Weekday	Per half day	\$115	\$120	\$5	\$25	Rate increases are based on increasing costs to operate and rent out the stadium tied to inflationary factors. The CPI has increased annually since the last fee increase in 2023. Custodial costs increased 10% in 2023 and 6.5% in 2024.
<b>Total for Scottsdale Stadium</b>					<b>\$90,895</b>	<b>Stadium Facility Fund</b>

Rate or Fee for Service/Class/Etc.	Rate or Fee Assessed	FY 2025/26 Current Rate or Fee	FY 2026/27 Proposed Rate or Fee	Change in Rate or Fee per User	Additional Anticipated Annual Revenue	Notes/Summary Report/Data Supporting New or Adjusted Fee (including reference to reports) <b>*Full Written Report/Data Follows the Fee Schedule*</b>
<b>Tourism &amp; Events</b>						
<b>The following adjusted fees are proposed by Tourism &amp; Events:</b>						
Event Directional Street Banner - Horizontal Banner Fee	Per banner	\$150	\$200	\$50	\$1,100	The proposed banner fees will phase-in a 3-year cost recovery approach to reach 100% cost recovery by FY 2028/29 of Tourism & Events contract cost for install/removals that will be directly passed on to the banner rental clients.
Event Directional Street Banner - Vertical Banner Fee	Per banner	\$25	\$33	\$8	\$11,200	The proposed banner fees will phase-in a 3-year cost recovery approach to reach 100% cost recovery by FY 2028/29 of Tourism & Events contract cost for install/removals that will be directly passed on to the banner rental clients.
<b>Total for Tourism &amp; Events</b>					<b>\$12,300</b>	<b>General Fund</b>
<b>Library &amp; Human Services</b>						
<b>The following new fees are proposed by Library &amp; Human Services:</b>						
NEW - Platinum Room booking fee	Per hour	\$0	\$10	\$10	\$5,000	Establish a new booking fee consistent with the fees charged for other room booking fees within the library system.
NEW - Collaboration Room booking fee	Per hour	\$0	\$5	\$5	\$2,500	Establish a new booking fee consistent with the fees charged for other room booking fees within the library system.
NEW - Collection Agency Fee	Per borrower with long overdue materials	\$0	\$15	\$15	\$9,000	Re-establish the collection agency fee. The \$15 fee would cover 128% of the collection agency expenses (\$11.73), allow for inflation, potential increases to postage costs, material replacement costs, and staff time offsets.
NEW - 3D-Printer Usage Fee	Per gram	\$0	\$0.10	\$0.10	\$500	The 3D-Printer Usage Fee is a cost recovery mechanism that will generate modest revenue.
<b>Total for Library &amp; Human Services</b>					<b>\$17,000</b>	<b>General Fund</b>

Rate or Fee for Service/Class/Etc.	Rate or Fee Assessed	FY 2025/26 Current Rate or Fee	FY 2026/27 Proposed Rate or Fee	Change in Rate or Fee per User	Additional Anticipated Annual Revenue	Notes/Summary Report/Data Supporting New or Adjusted Fee (including reference to reports) <b>*Full Written Report/Data Follows the Fee Schedule*</b>
<b>Police Department</b>						
<b>The following adjusted fees are proposed by Police Department:</b>						
Off-Duty Officer	Per Hour	\$75	\$85	\$10	\$0	The proposed rate increase would increase SPD rates from the bottom half of comparable agencies to the top half, ensuring we remain competitive and aligned with industry standards.
Off-Duty Sergeant	Per Hour	\$85	\$95	\$10	\$0	The proposed rate increase would increase SPD rates from the bottom half of comparable agencies to the top half, ensuring we remain competitive and aligned with industry standards.
Off-Duty Lieutenant	Per Hour	\$95	\$105	\$10	\$0	The proposed rate increase would increase SPD rates from the bottom half of comparable agencies to the top half, ensuring we remain competitive and aligned with industry standards.
Off-Duty Officer - Holiday	Per Hour	\$112.50	\$127.50	\$15.00	\$0	The proposed rate increase would increase SPD rates from the bottom half of comparable agencies to the top half, ensuring we remain competitive and aligned with industry standards.
Off-Duty Sergeant - Holiday	Per Hour	\$127.50	\$142.50	\$15.00	\$0	The proposed rate increase would increase SPD rates from the bottom half of comparable agencies to the top half, ensuring we remain competitive and aligned with industry standards.
Off-Duty Lieutenant - Holiday	Per Hour	\$142.50	\$157.50	\$15.00	\$0	The proposed rate increase would increase SPD rates from the bottom half of comparable agencies to the top half, ensuring we remain competitive and aligned with industry standards.
Vehicle Use Fee	Per Hour	\$7	\$8	\$1	\$3,571	The proposed rate increase would increase SPD rates from the bottom half of comparable agencies to the top half, ensuring we remain aligned with industry standards.
<b>Total for Police Department</b>					<b>\$3,571</b>	<b>General Fund</b>
<b>Additional Anticipation Annual Revenue by Fund:</b>						
					<b>General Fund</b>	<b>\$114,009</b>
					<b>Special Programs Fund</b>	<b>\$79,573</b>
					<b>Stadium Facility Fund</b>	<b>\$90,895</b>
					<b>Solid Waste Fund</b>	<b>\$827,649</b>
					<b>Water &amp; Water Reclamation Fund</b>	<b>\$8,372,783</b>

# **FY 2026/27**

## **Proposed Budget**

### **Operating Expenditures**



# Operating Expenditure Summary

## Operating Expenditure Forecasts

The city's major categories of operating expenditures are personnel costs, contracts and commodities, debt service and operating capital outlays.

Generally, expenditure forecasts are based on current expenditure needs to maintain the current level of service, plus anticipated price or costs increases and new requests which may consist of new personnel, additional programs and services or one-time expenditure needs.

Forecast risks exist as uncertainties and unknowns can have significant impacts on operating expenditures. Unknown and unpredictable events are not factored into our forecasts and assumptions, including pending state legislative actions that have not been passed or adopted.

## Change from Prior Year Adopted Operating Budget

	Adopted FY 25/26 Budget	Proposed FY 26/27 Budget	\$ Change	% Change
<b>Total City - Operating Budget</b>				
Personnel Services	430,450,982	405,801,907	(24,649,075)	-5.73%
Contractual Services	222,580,441	229,472,549	6,892,108	3.10%
Debt Service	114,987,262	105,572,375	(9,414,887)	-8.19%
Commodities	76,362,622	75,798,445	(562,177)	-0.74%
Capital Outlays	40,798,889	21,523,167	(19,275,722)	-47.25%
Operating Expenditures	885,180,196	838,168,443	(47,011,753)	-5.31%
Contingencies and Reserves	344,325,810	324,655,689	(19,670,121)	-5.7%
<b>Total Operating Budget</b>	<b>1,229,506,006</b>	<b>1,162,824,132</b>	<b>(66,681,874)</b>	<b>-5.4%</b>

- Personnel Services – decrease due to the removal of a one-time \$50 million contribution to the Public Safety Personnel Retirement System (PSPRS) from FY 2025/26 along with the net elimination of 8.33 FTE positions (both full-time and part-time) when compared to the Adopted FY 2025/26 Budget; these decreases are partially offset by proposed new personnel, annual salary adjustments including an additional \$6.9 million for compensation study adjustments and one-time additional payment to PSPRS of \$2.0 million. See details of personnel expenditures and assumptions below.
- Contractual Services – increase in healthcare costs (\$5.8 million), additional appropriations in Tourism Development Fund (\$1.6 million), increases in Water Resources (\$4.3 million) and various other adjustments.
- Debt Service – decrease due to repayments and maturity of certain Preserve debt net of debt service for new debt issued for the Bond 2019 program and water and wastewater.

## Operating Expenditure Summary

- Commodities – various adjustments throughout departments.
- Capital Outlays – decrease in fleet vehicle acquisitions compared to FY 2025/26 (\$16.2 million), a reduction in planned capital outlays within the Scottsdale Stadium and Transportation and Infrastructure Department (\$1.4 million), and other various capital outlays adjustments throughout departments.
- Contingencies/Reserves – decrease due to various adjustments to contingencies and reserves throughout funds.

## Personnel Expenditures

Personnel expenditures proposed for FY 2026/27 include new full time equivalent requests as follows:

Adopted FY 2025/26 FTEs	2,796.90 FTE
New FY 2025/26 Reclassifications/Positions	0.87 FTE
FY 2026/27 Requests	-9.20 FTE
<b>Proposed FY 2026/27 FTEs</b>	<b>2,788.57 FTE</b>

Salary and benefit assumptions included in the proposed budget are as follows:

Salary and Benefits	FY25/26 Approved Budget	FY26/27 Proposed Budget
Salary adjustments – police and fire step program	5%	5%
Salary adjustments– non-step program merit	Up to 3%	Up to 3%
Salary adjustments – market increase	2%	1%
Allowance for various compensation studies	\$5,250,000	\$6,900,000
Self-Insured medical claims estimated increase	8.9%	9.7%
Retirement Contributions:		
Arizona State Retirement System	12.00%	11.98%
Public Safety Personnel Retirement System – Police T1/T2	52.55%	52.38%
Public Safety Personnel Retirement System – Police T3	47.03%	46.71%
Public Safety Personnel Retirement System – Fire T1/T2	29.10%	30.12%
Public Safety Personnel Retirement System – Fire T3	23.69%	27.83%
Additional contribution for Police PSPRS	\$50,000,000	\$-
Additional contribution for Fire PSPRS	\$-	\$2,000,000

## Non-Personnel Operating Expenditures

Other operating expenditures are budgeted based on department requested needs. Details of operating expenditures by department can be found in the department summary pages of the proposed budget.

**Description**

The voters elect the Mayor and six Councilmembers to enact local legislation, adopt budgets, and determine policies. The City Council appoints six charter officers to advise them on policy issues and run day-to-day operations. The City Council establishes the city's mission, goals, programs and policies to serve the needs of the citizens of Scottsdale.

**Services Provided**

- Enact local legislation and determine policies.
- Appoint charter officers and board and commission members.
- Represent constituents and respond to citizen issues.

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	9.00	9.00	0.00
% of city's FTEs		0.32%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
General Fund	1,085,112	1,106,449	1,266,579	160,130
Special Programs Fund	500	68,806	61,882	-6,924
Grant Funds	13,000	5,000		-5,000
<b>TOTAL BUDGET</b>	<b>1,098,612</b>	<b>1,180,255</b>	<b>1,328,461</b>	<b>148,206</b>

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	939,759	924,137	993,058	68,921
Contractual Services	130,422	164,577	203,014	38,437
Commodities	28,215	91,541	132,389	40,848
Capital Outlays	216	-	-	-
<b>TOTAL BUDGET</b>	<b>1,098,612</b>	<b>1,180,255</b>	<b>1,328,461</b>	<b>148,206</b>

**Budget Notes and Significant Changes**

- The increase in Personnel Services is due to merit and market adjustments applied to eligible employees in FY 2026/27.
- The increase in Contractual Services is due to increases in training and travel expenses.
- The increase in Commodities is due to one-time purchases for office furniture.

**Description**

The City Attorney serves as the chief legal advisor to the City Council, Mayor, and all city departments and employees on matters relating to their official powers and duties, as established in the City Charter. The City Attorney is also the Chief Prosecutor for the City of Scottsdale. The City Attorney reports to and serves at the pleasure of the City Council. The City Attorney drafts legal documents, represents the city in all legal matters, and prosecutes cases in City Court. The Office includes four divisions: Civil, Prosecution, Safety and Risk Management, and Victim Services, that work to protect the city's legal interests, uphold the rule of law, support public safety, pursue justice, support victims, provide safety and risk services, and maintain public trust.

**Services Provided**

- Provides legal advice to the City Council, boards, commissions, and all city departments and employees.
- Drafts and reviews ordinances, resolutions, contracts, and other legal documents.
- Represents the city in civil litigation and handles matters involving public safety, land use, public records, taxation, real estate, employment, environmental issues, and constitutional law.
- Prosecutes misdemeanor, petty, and certain civil offenses occurring within Scottsdale, and handles related court proceedings and appeals.
- Provides training and support to city departments and statewide law enforcement partners; manages conflict cases for other prosecutorial agencies.
- Provides required victim notification, offers domestic violence victim advocacy and safety planning, and victim assistance with protective orders and referrals to community resources.
- Manages the city's safety, loss prevention, workers' compensation, insurance, risk transfer, and claims programs through best-practice risk management and workplace safety initiatives.

	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	66.13	68.13	2.00
% of city's FTEs		2.44%	

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY FUND</b>				
General Fund	9,024,909	9,924,074	9,672,641	-251,433
Self Insurance Funds	15,490,949	19,493,903	19,741,037	247,134
<b>TOTAL BUDGET</b>	<b>24,515,858</b>	<b>29,417,977</b>	<b>29,413,678</b>	<b>-4,299</b>

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	9,889,638	10,548,403	11,354,117	805,714
Contractual Services	14,160,352	18,428,737	17,457,502	-971,235
Commodities	463,716	437,787	599,559	161,772
Capital Outlays	2,152	3,050	2,500	-550
<b>TOTAL BUDGET</b>	<b>24,515,858</b>	<b>29,417,977</b>	<b>29,413,678</b>	<b>-4,299</b>

**Budget Notes and Significant Changes**

- The net increase of 2.00 FTE is due to the addition of a Prosecution Compliance Officer (1.00 FTE, General Fund) and a Workers' Compensation Manager (1.00 FTE, Self Insurance Funds).
- The increase in Personnel Services is primarily due to:
  - The addition of 2.00 FTE (General Fund, Self Insurance Funds).
  - Shifting internal legal service expenses from Contractual Services to Personnel Services (General Fund, Self Insurance Funds).
  - Merit and market adjustments to eligible employees in FY 2026/27 (General Fund, Self Insurance Funds).
- The decrease in Contractual Services is primarily due to: 1) a change in cost for property, liability and workers' compensation insurance (General Fund); and 2) shifting internal legal service expenses from Contractual Services to Personnel Services (Self Insurance Funds).
- The increase in Commodities is primarily due to: 1) establishing a Loss Prevention Program budget; and 2) First Aid supplies for city buildings (Self Insurance Funds).

**Description**

The City Auditor's Office conducts audits to independently evaluate the operational efficiency and effectiveness, compliance, and accountability of city departments, offices, boards, activities and agencies. The Office performs its audits in accordance with generally accepted government auditing standards, which provide a framework for conducting high quality audits with competence, integrity, objectivity, and independence.

**Services Provided**

- Provides public audit reports evaluating the efficiency, effectiveness, compliance, and accountability of city operations.
- Supports the Audit Committee's sunset reviews of the city's boards and commissions.
- Maintains the City Auditor's Integrity Line to allow reports of potential fraud or waste by employees, residents, or vendors.

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	6.75	6.75	0.00
% of city's FTEs		0.24%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
General Fund	974,256	1,379,751	1,461,803	122,745
<b>TOTAL BUDGET</b>	<b>974,256</b>	<b>1,379,751</b>	<b>1,461,803</b>	<b>122,745</b>

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	797,955	1,121,142	1,164,724	43,582
Contractual Services	174,032	257,589	296,279	38,690
Commodities	2,269	1,020	800	-220
<b>TOTAL BUDGET</b>	<b>974,256</b>	<b>1,379,751</b>	<b>1,461,803</b>	<b>82,052</b>

**Budget Notes and Significant Changes**

- The increase in Personnel Services is due to merit and market adjustments applied to eligible employees in FY 2026/27.
- The increase in Contractual Services is due to cost increases in the Annual Financial Audit contract.

**Description**

The City Clerk's Office conducts all local elections, gives notice of all City Council meetings, keeps the official records of Council proceedings, administers the city's records management program, authenticates ordinances and resolutions, coordinates the city's boards, commissions, and task forces, and provides administrative support to the Council. The Clerk's Office prepares and distributes Council meeting agendas, produces Council meeting minutes, preserves the permanent records of the city, ensures that legal requirements for the publication of ordinances and resolutions are met, and accepts legal filings on behalf of the City of Scottsdale.

**Services Provided**

- Provides timely notice of public meetings in compliance with the requirements of state law and city policy.
- Prepares, distributes, and posts Council meeting agendas.
- Maintains the official records of all Council proceedings.
- Posts legal notices in compliance with state law and city policy.
- Oversees the Council meeting agenda planner and issues the annual Council meeting calendar.
- Oversees the city's records management program.
- Accumulates, authenticates, and preserves the city's official documents and makes them available to the public.
- Coordinates the city's 30 public bodies (boards, commissions, committees, and task forces).
- Accepts legal filings on behalf of the City of Scottsdale.
- Oversees City of Scottsdale municipal elections.
- Processes candidate, referendum, initiative, and recall petitions.
- Ensures official actions, ordinances, resolutions, contracts, bonds, and other formal agreements are attested to and countersigned as required by the City Charter.

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	8.00	8.00	0.00
% of city's FTEs		0.29%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
General Fund	1,177,994	1,953,342	1,851,076	-56,540
<b>TOTAL BUDGET</b>	<b>1,177,994</b>	<b>1,953,342</b>	<b>1,851,076</b>	<b>-56,540</b>

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	780,589	1,136,800	1,201,006	64,206
Contractual Services	393,383	813,467	646,693	-166,774
Commodities	4,022	3,075	3,377	302
Capital Outlays	0	-	-	-
<b>TOTAL BUDGET</b>	<b>1,177,994</b>	<b>1,953,342</b>	<b>1,851,076</b>	<b>-102,266</b>

**Budget Notes and Significant Changes**

- The increase in Personnel Services is due to merit and market adjustments applied to eligible employees in FY 2026/27.
- The decrease in Contractual Services is due to the removal of the one time budget for the November 2025 Special Election. This reduction is partially offset by the addition of the 2026 election budget.

**Description**

The Scottsdale City Court is part of the Arizona integrated judicial system and is the judicial branch for the City of Scottsdale. It serves the community by providing a dignified professional forum for the efficient resolution of cases. The court hears civil traffic and misdemeanor violations, petty offenses, city ordinance and code violations, and issues protective orders.

**Services Provided**

- Provides customers continual access (on-site, telephonic, web and hearings) to resolve cases and service customers.
- Enforces court-ordered financial sanctions through the collection of \$17.6 million in fines, fees and state surcharges annually.
- Manages non-financial sanctions for 28,200 cases with numerous programs including home detention/electronic monitoring, incarceration, treatment, diversion, defensive driving school, probation, and community restitution.

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	61.59	61.59	-
% of city's FTEs		2.21%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
General Fund	5,940,918	6,602,524	6,649,699	235,179
Special Programs Fund	1,969,649	2,141,824	2,368,631	281,773
<b>TOTAL BUDGET</b>	<b>7,910,567</b>	<b>8,744,348</b>	<b>9,018,330</b>	<b>516,952</b>

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	6,709,816	7,276,123	7,494,552	218,429
Contractual Services	1,105,477	1,330,861	1,404,908	74,047
Commodities	91,883	137,364	118,870	-18,494
Capital Outlays	3,391	-	-	-
<b>TOTAL BUDGET</b>	<b>7,910,567</b>	<b>8,744,348</b>	<b>9,018,330</b>	<b>273,982</b>

**Budget Notes and Significant Changes**

- The increase in Personnel Services is due to merit and market adjustments applied to eligible employees in FY 2026/27.

**Description**

The City Manager’s Office provides the organizational leadership necessary to successfully implement the policy direction of the City Council and ensure the efficient, effective and economical delivery of city services to Scottsdale’s citizens.

**Services Provided**

- The City Manager’s Office provides executive leadership and supervision to division and department directors, and coordinates organization-wide strategic planning, high performance and innovation efforts.
- Through the Management Associate Program within the City Manager’s Office, the team provides cross-departmental assistance on special projects.
- The City Manager’s Office provides customer service and conflict resolution to the community by way of the city’s Constituent Services Team.
- Through the City Manager’s Office Community Involvement Team, staff connects residents with the city through events, programs and outreach. The team also partners with departments to strengthen civic engagement through training and shared resources, establishing standards for public outreach and serving as a centralized resource for public participation.
- The Office also has ADA/Title VI oversight including grievance handling, reporting efforts and self-evaluation and transition plan contract administration.
- Through the Government Relations team, the City Manager’s Office advocates the city’s positions at local, regional, State and Federal levels and supports regional efforts through membership and participation in various regional groups.

	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES</b>
	<b>2025/26</b>	<b>2026/27</b>	<b>TO 2026/27</b>
<b>STAFF SUMMARY</b>			<b>FROM</b>
			<b>2025/26</b>
Full-time Equivalents (FTE)	16.65	20.15	3.50
% of city's FTEs		0.72%	

	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES</b>
	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>TO 2026/27</b>
<b>EXPENDITURES BY FUND</b>				<b>FROM</b>
				<b>2025/26</b>
General Fund	3,676,814	4,195,146	4,646,770	451,624
Grant Funds	-	-	750,881	750,881
<b>TOTAL BUDGET</b>	<b>3,676,814</b>	<b>4,195,146</b>	<b>5,397,651</b>	<b>1,202,505</b>

<b>EXPENDITURES BY TYPE</b>	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES</b>
	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>TO 2026/27 FROM 2025/26</b>
Personnel Services	2,877,893	3,105,858	3,549,821	443,963
Contractual Services	735,326	1,037,782	1,768,040	730,258
Commodities	57,845	51,506	79,790	28,284
Capital Outlays	5,750	-	-	-
<b>TOTAL BUDGET</b>	<b>3,676,814</b>	<b>4,195,146</b>	<b>5,397,651</b>	<b>1,202,505</b>

**Budget Notes and Significant Changes**

- The net increase of 3.50 FTE is due to change in city reporting structure carried out during FY 2025/26 (5.50 FTE) and the elimination of an Assistant City Manager position (-1.00 FTE) and a Government Relations Director position (-1.00 FTE) .
- The increase in Personnel Services is due to the addition of FTEs and the merit and market adjustment applied to eligible employees in FY 2026/27.
- The increase in Contractual Services is due to the organizational restructuring that shifted operating expenses and related grant-funded activities from the Communications Department to the City Manager’s Office, partially offset by reduced funding for Scottsdale Innovation Team Pilot Projects and Innovation Training.
- The increase in Commodities is due to the reallocations of operating expenses from the Communications Department to the City Manager’s Office associated with the change in the city reporting structure.

**Description**

The City Treasurer serves as the Chief Financial Officer of the city and manages the city’s financial affairs in accordance with city charter and city code. The City Treasurer oversees the financial services divisions that receive and disburse all money of the city, manages the city’s investments and debt, and prepares monthly and annual financial reports, provides long range financial estimates and maintain the official financial records of the city.

**Services Provided**

- Oversees the Accounting, Budget, Business Services and Purchasing Divisions.
- Maintains the city's accounting and financial reporting systems in conformance with state and federal laws, Generally Accepted Accounting Principles (GAAP) and standards of the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).
- Professionally serves citizens, businesses, and guests in the collection of taxes or fees due to city offered enterprise and/or general funded services.
- Provides financial advice and analysis of key city initiatives to City Council, Citizen Boards and Commissions, city staff and the general public.
- Works collaboratively with the City Manager to develop a fiscally sound budget that preserves the city's long-term fiscal stability.
- Prepares and administers all quotes, solicitations, bids, proposals and scopes of work; contracts and purchases all goods and services (including construction); and trains the city's contract administrators.

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	108.00	107.00	-1.00
% of city's FTEs		3.84%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
General Fund	12,893,125	14,589,951	15,399,056	809,105
Sewer Funds	893,720	1,061,378	1,022,030	-39,348
Solid Waste Fund	888,545	1,067,202	1,029,655	-37,547
Water Funds	1,049,776	1,096,406	1,058,278	-38,128
<b>TOTAL BUDGET</b>	<b>15,725,167</b>	<b>17,814,937</b>	<b>18,509,020</b>	<b>694,083</b>

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	11,099,324	12,833,976	13,220,124	386,148
Contractual Services	4,453,749	4,711,870	5,090,768	378,898
Commodities	130,565	250,991	189,615	-61,376
Capital Outlays	41,529	18,100	8,513	-9,587
<b>TOTAL BUDGET</b>	<b>15,725,167</b>	<b>17,814,937</b>	<b>18,509,020</b>	<b>694,083</b>

**Budget Notes and Significant Changes**

- The net decrease of 1.00 FTE is due to:
  - The elimination of a Senior Budget Analyst position (-1.00 FTE) and a Utility Billing Specialist position (-1.00 FTE) as part of a city initiative to assess vacant positions for elimination.
  - The addition of a Senior Bidding and Contract Analyst position (1.00 FTE).
- The increase in Personnel Services is due to merit and market adjustments applied to eligible employees in FY 2026/27; the increase is partially offset by the net reduction of 1.00 FTE.
- The increase in Contractual Services is due to one-time funding to support and enhance the newly implemented budget development system and on-going funding to procure reporting support the newly implemented Enterprise Resources Planning system.
- The decrease in Commodities is due to reducing the furniture and minor equipment budgets to prioritize other needs.

**Description**

The Communications Department creates and distributes timely, accurate and relevant information to the public, businesses, employees and other audiences, fosters employee engagement through communication, video production, events and recognition, and leads online and in person community outreach and resident engagement programs.

**Services Provided**

- Creates and coordinates resident communications and media relations.
- Creates and coordinates public involvement and resident engagement, awareness and recognition events.
- Provides video production and public meeting access and support.
- Handles employee communication, recognition and celebrations.

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	26.63	16.50	-10.13
% of city's FTEs		0.59%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
General Fund	3,451,585	4,119,065	2,602,659	-1,516,406
Grant Fund	1,072,040	812,090	-	-812,090
<b>TOTAL BUDGET</b>	<b>4,523,625</b>	<b>4,931,155</b>	<b>2,602,659</b>	<b>-2,328,496</b>

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	2,618,959	3,156,837	2,120,883	-1,035,954
Contractual Services	1,723,991	1,610,265	386,600	-1,223,665
Commodities	178,745	164,053	95,177	-68,876
Capital Outlays	1,930	-	-	-
<b>TOTAL BUDGET</b>	<b>4,523,625</b>	<b>4,931,155</b>	<b>2,602,659</b>	<b>-2,328,496</b>

**Budget Notes and Significant Changes**

- The net decrease of 10.13 FTE is due to change in city reporting structure carried out during FY 2025/26 (-8.13 FTE) and the elimination of a Video Production Assistant position (-1.00 FTE) and a Public Affairs Specialist (-1.00 FTE) position in FY 2026/27.
- The decrease in Personnel Services is due to the reduction of 10.13 FTE; the decrease is partially offset by merit and market adjustments to eligible employees in FY 2026/27.
- The decrease in Contractual Services is due to the elimination of one-time carryover funding to complete the phase one Americans with Disabilities Act (ADA) transition plan, and the reallocation of operating expenses to other departments associated with the change in city reporting structure.

**Description**

Through its economic development investments and programs, the city retains, grows, and attracts targeted sources of wealth generation to enhance the community’s tax base and quality of life, preserve the natural environment and foster prosperity for all citizens. The department supports the business retention, expansion, attraction, entrepreneurial ecosystem development and small business startup programming that are critical to Scottsdale's economic health and sustainability. It does this through a combination of research, marketing, business outreach and support, program development and process improvement.

**Services Provided**

- Develops and deploys programs, services, and products used in assisting existing businesses in retention and expansion efforts to maintain and improve the viability of the local economy.
- Develops and executes initiatives designed to attract quality firms and jobs, domestic and global, in targeted sectors to ensure long-term viability of the city's revenue and employment base.
- Conducts extensive outreach and marketing activities to raise awareness of the assets of the community and enhance the corporate brand of Scottsdale.
- Supports efforts that will enable Scottsdale's present and future employers to cultivate, retain and attract talent.
- Maintains, develops and analyzes unique data sets required to make an effective case for the retention and attraction of target industry sectors within the city.

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	6.00	6.00	-
% of city's FTEs		0.22%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
General Fund	1,300,495	1,385,527	1,375,837	-9,690
Grant Funds	6,592	10,000	20,000	10,000
Special Programs Fund	-	20,000	20,406	406
<b>TOTAL BUDGET</b>	<b>1,307,087</b>	<b>1,415,527</b>	<b>1,416,243</b>	<b>716</b>

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	921,008	955,954	860,200	-95,754
Contractual Services	380,393	448,773	547,143	98,370
Commodities	5,686	10,800	8,900	-1,900
<b>TOTAL BUDGET</b>	<b>1,307,087</b>	<b>1,415,527</b>	<b>1,416,243</b>	<b>716</b>

**Budget Notes and Significant Changes**

- The decrease in Personnel Services is due to the Tourism and Economic Development Senior Director position now being allocated 50% to the Tourism and Events Department. The decrease would be larger but is partially offset by merit and market adjustments applied to eligible employees in FY 2026/27 (General Fund).
- The increase in Contractual Services is primarily due to one-time funding for the development of an Economic Development Strategic Plan (General Fund).

**Description**

The Enterprise Operations/Administrative Services Department consists of four divisions: 1) Aviation, 2) Financial Management Services, 3) Scottsdale Stadium, and 4) WestWorld. The department’s mission is to collaborate across divisions to develop new strategic approaches to financial sustainability, operational performance, and revenue generation, while supporting effective operating and capital planning, and identifying opportunities for operational synergies across enterprise activities.

**Services Provided**

- Aviation – The Aviation Division is comprised of two major programs: Airport Operations and Administration. Airport Operations is responsible for the day-to-day operations, safety, security, and maintenance of Scottsdale Airport. The Administration program carries out financial and business administration, aeronautical business permitting, capital project planning, marketing, and community outreach functions for the Aviation Enterprise Fund.
- Financial Management Services – Financial Management Services provides coordinated financial analysis, modeling, and budget support for departments within the City Manager’s organization. The division works with department leadership to improve consistency in financial analysis, long-range planning, and enterprise fund evaluation, supporting informed operational and executive decision-making. Financial Management Services complements the work of the City Treasurer’s Office by strengthening departmental financial analysis and coordination while the Treasurer continues to carry out charter responsibilities.
- Scottsdale Stadium – Scottsdale Stadium encompasses both operations and maintenance at Scottsdale Stadium and Indian School Park Professional Baseball facilities. Stadium operations coordinates and executes public and privately hosted events within the newly renovated multi-use facilities such as the Fieldhouse, Banyan Room, Press Level, Charro Lodge, and playing surfaces. The maintenance and operations teams support the San Francisco Giants Spring Training season and Scottsdale’s tourism by hosting year-round events. Indian School Park Professional Baseball hosts several professional baseball spring training activities, as well as youth and adult tournaments throughout the year, and consists of 4.5 fields and a clubhouse.
- WestWorld – WestWorld is a year-round, premier event venue with significant indoor and outdoor infrastructure capable of supporting large scale equestrian and special events. Services and events include consumer and car shows, concerts, festivals, sporting events at the polo field and at Bell 94 and Reata sports complexes, equestrian feed and bedding store, recreational vehicle parking, and a full banquet facility with catering services.

**ENTERPRISE OPERATIONS/ADMINISTRATIVE SERVICES**

**DEPARTMENT SUMMARY**

	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES</b>
	<b>2025/26</b>	<b>2026/27</b>	<b>TO 2026/27</b>
<b>STAFF SUMMARY</b>			<b>FROM</b>
			<b>2025/26</b>
Full-time Equivalents (FTE)	109.66	85.38	-24.28
% of city's FTEs		3.06%	

	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES</b>
	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>TO 2026/27</b>
<b>EXPENDITURES BY FUND</b>				<b>FROM</b>
				<b>2025/26</b>
Aviation Fund	3,945,350	4,208,648	4,690,593	481,945
General Fund	16,914,400	15,655,532	10,966,965	-4,688,567
Park and Preserve Tax Funds	-	-	218,586	218,586
Special Programs Fund	3,413,033	4,327,288	96,090	-4,231,198
Stadium Facility Fund	859,834	2,660,770	2,318,433	-342,337
Tourism Development Fund	22,602,366	24,269,426	-	-24,269,426
Water Funds	-	-	544,216	544,216
<b>TOTAL BUDGET</b>	<b>47,734,983</b>	<b>51,121,664</b>	<b>18,834,884</b>	<b>-32,286,780</b>

	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES</b>
	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>TO 2026/27</b>
<b>EXPENDITURES BY TYPE</b>				<b>FROM</b>
				<b>2025/26</b>
Personnel Services	9,832,612	11,360,143	10,241,008	-1,119,135
Contractual Services	35,536,905	36,504,159	6,654,984	-29,849,175
Commodities	1,884,867	1,989,632	1,328,882	-660,750
Capital Outlays	480,598	1,267,730	610,008	-657,722
<b>TOTAL BUDGET</b>	<b>47,734,983</b>	<b>51,121,664</b>	<b>18,834,884</b>	<b>-32,286,780</b>

**Budget Notes and Significant Changes**

- See the Budget Notes and Significant Changes in the Division Summaries for: 1) Aviation, 2) Financial Management Services, 3) Scottsdale Stadium, and 4) WestWorld for an explanation related to the Enterprise Operations/Administrative Services Department changes in FY 2026/27 compared to FY 2025/26.
- Beginning in FY 2026/27, the McCormick-Stillman Railroad Park Division moved to the Parks and Recreation Department, reducing FTE by 37.59 (-5.00 FTE, General Fund)(-32.59 FTE, Special Programs Fund) and overall expenditures by \$4.7 million. See the Parks and Recreation Department Summary for Budget Notes and Significant Changes.
- Beginning in FY 2026/27, the Tourism and Events Division moved out of the Enterprise Operations/Administrative Services Department reducing FTE by 7.69 (-2.00 FTE, General Fund)(-5.69, Special Programs Fund) and overall expenditures by \$32.1 million. Tourism and Events is now a separate department. See the Tourism and Events Department Summary for Budget Notes and Significant Changes.
- Department Budget Summary totals do not include anticipated vacancy savings, personnel programs (e.g. leave accruals, salary adjustments as a result of class and comp studies), or debt service.

**Description**

The Aviation Division provides a safe, secure, and efficient operating environment for the airport users and tenants. Aviation is comprised of two major programs: Airport Operations and Airport Administration. The Aviation Division receives grants from the Federal Aviation Administration (FAA) and the State of Arizona (ADOT). As mandated by FAA grant assurance No. 25 (Airport Revenues), all revenues generated at the airport and any local taxes on aviation fuel can only be used for operating or capital costs of the airport.

**Services Provided**

- Airport operations is responsible for the day-to-day operations, safety, security, and maintenance of the Scottsdale Airport. Airport administration carries out the financial business relations, contract, lease and license agreements, airport tenant relations, aeronautical business permitting, capital project planning, marketing, and community outreach functions.

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	15.48	15.48	0.00
% of city's FTEs		0.56%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
Aviation Fund	3,945,350	4,208,648	4,690,593	481,945
<b>TOTAL BUDGET</b>	<b>3,945,350</b>	<b>4,208,648</b>	<b>4,690,593</b>	<b>481,945</b>

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	1,649,191	1,831,133	1,898,636	67,503
Contractual Services	2,162,596	2,297,215	2,572,489	275,274
Commodities	71,706	68,300	66,968	-1,332
Capital Outlays	61,857	12,000	152,500	140,500
<b>TOTAL BUDGET</b>	<b>3,945,350</b>	<b>4,208,648</b>	<b>4,690,593</b>	<b>481,945</b>

**Budget Notes and Significant Changes**

- The increase in Personnel Services is due to merit and market adjustments applied to eligible employees.
- The increase in Contractual Services is primarily due to increased costs for expanded security and inflationary costs associated with insurance policy premiums.
- The increase in Capital Outlays is due to the budgeted one-time expenditures for replacing two airport vehicles.
- Division Budget Summary totals do not include anticipated vacancy savings, personnel programs (e.g. leave accruals, salary adjustments as a result of class and comp studies), or debt service.

**Description**

Financial Management Services (FMS) provides coordinated financial analysis, budget support, enterprise fund analysis, and contract-related financial services for departments within the City Manager’s organization. The division aligns financial professionals who previously operated within individual departments under a shared management structure while continuing to support the same operational programs and services. By coordinating financial expertise across departments, the division promotes consistent financial methodologies, improved analytical tools, and stronger collaboration to support executive and operational decision-making. FMS complements the City Treasurer’s Office by strengthening the quality and consistency of departmental financial analysis, while the Treasurer continues to carry out independent charter responsibilities. The division currently supports departments with complex financial operations, including enterprise funds and major operational programs, while other departments will continue to maintain their existing financial liaison structures where appropriate.

**Services Provided**

- Provides operational assistance through financial support, assessment, evaluation, financial modeling, forecasting and long-range planning in an effort to maximize departmental effectiveness and support executive level decision making.
- Assists departments in preparing consistent, data-driven financial analysis and reporting to support the City Manager and other city leaders.
- Assists departments in budget preparation in coordination with the City Treasurer’s Office during the annual citywide budget process and supports the ongoing monitoring of budgets throughout the fiscal year.
- Provides Enterprise Fund analysis, including financial modeling to support rate and fee evaluations and long-term financial sustainability.
- Performs financial impact analysis for major initiatives, policy decisions and capital projects.
- Supports coordination of complex contract-related financial analysis in collaboration with Purchasing, Risk Management, the City Attorney's and the City Treasurer’s Office.
- Supports departmental financial performance evaluation and identification of financial risks and trends to inform operational and executive decision making.

**FINANCIAL MANAGEMENT SERVICES**

**DIVISION SUMMARY**

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	-	13.00	13.00
% of city's FTEs		0.47%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
General Fund	-	-	1,198,602	1,198,602
Park and Preserve Tax Funds	-	-	218,586	218,586
Water Funds	-	-	544,216	544,216
<b>TOTAL BUDGET</b>	-	-	<b>1,961,404</b>	<b>1,961,404</b>

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	-	-	1,957,529	1,957,529
Contractual Services	-	-	3,375	3,375
Commodities	-	-	500	500
Capital Outlays	-	-	-	-
<b>TOTAL BUDGET</b>	-	-	<b>1,961,404</b>	<b>1,961,404</b>

**Budget Notes and Significant Changes**

- Financial Management Services is a new division within the Enterprise Operations/Administrative Services Department resulting from a reorganization that moved 12.00 FTE from the City Manager's Office (2.00 FTE), Water Resources (5.00 FTE), Parks and Recreation (1.00 FTE) and Police (4.00 FTE) departments.
- A Management Analyst position was added (1.00 FTE, Park and Preserve Tax Funds) to support activities in the new division.

**SCOTTSDALE STADIUM**

**DIVISION SUMMARY**

			<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	
Full-time Equivalents (FTE)	17.90	21.90	4.00
% of city's FTEs		0.79%	

				<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	
General Fund	1,438,941	993,557	1,149,183	155,626
Special Programs Fund	-	305,113	-	-305,113
Stadium Facility Fund	859,834	2,660,770	2,318,433	-342,337
<b>TOTAL BUDGET</b>	<b>2,298,775</b>	<b>3,959,440</b>	<b>3,467,616</b>	<b>-491,824</b>

				<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	
Personnel Services	1,287,812	1,502,150	2,014,362	512,212
Contractual Services	696,943	1,052,808	902,724	-150,084
Commodities	192,258	254,482	308,530	54,048
Capital Outlays	121,761	1,150,000	242,000	-908,000
<b>TOTAL BUDGET</b>	<b>2,298,775</b>	<b>3,959,440</b>	<b>3,467,616</b>	<b>-491,824</b>

**Budget Notes and Significant Changes**

- The increase of 4.00 FTE is due to a change in city reporting structure carried out during FY 2025/26 (1.00 FTE General Fund, 1.00 FTE Stadium Facility Fund) and the addition of four part-time Custodians (2.00 FTE, Stadium Facility Fund).
- The increase in Personnel Services is primarily due to: 1) the increase of 4.00 FTE (General Fund, Stadium Facility Fund); and 2) merit and market adjustments to eligible employees in FY 2026/27 (General Fund, Stadium Facility Fund).
- The decrease in Contractual Services is primarily due to a change in city reporting structure carried out during FY 2025/26 (Special Programs Fund). The decrease would have been larger but is partially offset by a one-time payment to the West Coast Conference for ticket revenue (Stadium Facility Fund).
- The decrease in Capital Outlays is primarily due to one-time funding in FY 2025/26 to contribute to the new scoreboard (Stadium Facility Fund).

	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	31.00	35.00	4.00
% of city's FTEs		1.26%	

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY FUND</b>				
General Fund	8,837,574	8,041,145	8,619,179	578,034
Special Programs Fund	77,894	100,006	96,090	-3,916
<b>TOTAL BUDGET</b>	<b>8,915,468</b>	<b>8,141,151</b>	<b>8,715,269</b>	<b>574,118</b>

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	3,394,018	3,845,036	4,370,481	525,445
Contractual Services	4,597,638	3,283,512	3,176,396	-107,116
Commodities	887,112	970,143	952,884	-17,259
Capital Outlays	36,700	42,460	215,508	173,048
<b>TOTAL BUDGET</b>	<b>8,915,468</b>	<b>8,141,151</b>	<b>8,715,269</b>	<b>574,118</b>

**Budget Notes and Significant Changes**

- The net increase of 4.00 FTE is due to:
  - The addition of an Events Director position (1.00 FTE, General Fund).
  - The addition of eight part-time Maintenance Worker I positions (4.00 FTE, General Fund).
  - The elimination of two part-time Intern positions (-1.00 FTE, General Fund) as part of a city initiative to assess vacant positions for elimination.
- The net increase in Personnel Services is primarily due to: 1) the addition of 4.00 FTE; and 2) merit and market adjustments to eligible employees in FY 2026/27 (General Fund).
- The decrease in Contractual Services is primarily due to: 1) a reduction to organic waste removal; and 2) a decrease in cost for property, liability and workers' compensation insurance (General Fund).
- The increase in Capital Outlays is primarily due to one-time funding to purchase a reach lift and disk pull trailer (General Fund).
- Division Budget Summary totals do not include anticipated vacancy savings, personnel programs (e.g. leave accruals, salary adjustments as a result of class and comp studies), or debt service.

**Description**

The Facilities Management Department provides on-demand and preventive maintenance services along with scheduled life-cycle equipment replacements and Americans with Disabilities Act (ADA) improvements for approximately three million square feet of city-owned facilities. These facilities include office buildings, museums, performance venues, libraries, well sites, and recreation, aquatic and tennis centers, as well as critical infrastructure for Public Safety and Water Resources Departments. Examples of other, less traditional facilities maintained include the multi-use pathways along the Arizona Canal and the Indian Bend Wash greenbelt, sports field lighting, screen walls, flood control warning flashing light devices, and floodgates along some city streets. The Facilities Management Department also manages payments for all General Fund utilities, as well as those used to maintain the medians and rights-of-way.

**Services Provided**

- Provides on-demand, preventive maintenance services, life-cycle equipment replacements, and discretionary tenant improvements or building modifications. In-house expertise includes journeyman-level plumbers, electricians, heating, ventilation and air conditioning technicians, carpenters, mill workers, exterior/interior painters, locksmiths, concrete, metal work, and welding technicians. These technicians protect the city’s infrastructure and minimize the risk of major-system failures.
- Provides citywide strategic space management, space reporting, move/add/change support, and administration of the Integrated Workplace Management System (IWMS). The IWMS is a conglomerate of integrated applications used to manage and automate facilities' processes. The applications include Space Management, Work Order Management, Project Management, Capital Budgeting, Energy Management, Condition Assessment, Environmental Health & Safety, and Asset Management.
- Manages operating and capital improvement projects for large-scale preventive and predictive maintenance projects, life-cycle equipment replacement projects, tenant improvements and floor covering replacement, ADA assessments/projects, and development and management of energy efficiency modifications. Contract Administration also encompasses annual service contracts for fire/life safety systems, emergency generator systems, fire extinguisher inspection and maintenance, elevator maintenance, automated gate and automatic/overhead garage door maintenance, ice delivery, and pest management. It also oversees management of custodial services that provide routine and special janitorial services for nearly one million square feet of facility space.
- Steward a facility condition assessment program that continually identifies current and future facility deficiencies and asset renewal needs for development of a Capital Improvement Plan.

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	60.00	60.00	0.00
% of city's FTEs		2.15%	

**FACILITIES MANAGEMENT**

**DEPARTMENT SUMMARY**

EXPENDITURES BY FUND	ACTUAL	ADOPTED	PROPOSED	CHANGES
	2024/25	2025/26	2026/27	TO 2026/27 FROM 2025/26
General Fund	26,583,494	29,395,932	29,339,389	-56,543
Transportation Fund	1,459,402	1,395,410	1,309,791	-85,619
<b>TOTAL BUDGET</b>	<b>28,042,896</b>	<b>30,791,342</b>	<b>30,649,180</b>	<b>-142,162</b>

EXPENDITURES BY TYPE	ACTUAL	ADOPTED	PROPOSED	CHANGES
	2024/25	2025/26	2026/27	TO 2026/27 FROM 2025/26
Personnel Services	6,181,507	7,009,419	7,109,649	100,230
Contractual Services	19,745,044	21,060,150	21,081,013	20,863
Commodities	1,649,628	1,826,173	1,891,556	65,383
Capital Outlays	466,717	895,600	566,962	-328,638
<b>TOTAL BUDGET</b>	<b>28,042,896</b>	<b>30,791,342</b>	<b>30,649,180</b>	<b>-142,162</b>

**Budget Notes and Significant Changes**

- The increase in Personnel Services is due to merit and market adjustments applied to eligible employees in FY 2026/27.
- The increase in Contractual Services is primarily due to projected increases in utility expenses.
- The increase in Commodities is due to higher costs for maintenance and repair supplies: electrical components, plumbing supplies, lumber, concrete, etc.
- The decrease in Capital Outlays is due to:
  - Reduction in contracted services for replacement of major systems and tenant improvements.
  - Delay in implementation of ADA modifications.

**Description**

The Scottsdale Fire Department reduces the incidence and severity of emergencies through timely, skilled, and compassionate service. The department responds to all hazards, including fire, emergency medical, chemical, biological, nuclear, radiologic, wildland, and technical rescue incidents. The department derives its objectives through the development and review of its strategic plan and standard of cover planning documents in accordance with the City Council's mission and goals. It accomplishes these objectives within a systematic approach that relies on the redundancy of resources within an "automatic aid" system, ensuring that the closest appropriate resource, regardless of jurisdiction, is dispatched to the incident. The Fire Chief provides leadership, direction, and oversight for all personnel, programs, and functions, including community outreach and connectivity, recommendations regarding emergency resource deployment, and employee development and support within the system. Additionally, there is a critical need to ensure a contemporary workforce that is physically and mentally prepared to serve the public effectively.

**Services Provided**

- Provides advanced life support medical care, structural fire suppression, wildland fire pre-planning and suppression, fire prevention and inspection, wildland fire pre-planning and suppression, hazardous materials mitigation, airport protection/rescue, and technical search and rescue operations directly to Scottsdale residents and visitors.
- Trains residents and businesses in emergency preparedness through the "Firewise" program.
- Provides the required training to maintain medical certifications and firefighting skills, maintains the resource management inventory and delivers outreach programs and overall community safety.
- Conducts new construction plan reviews and inspections, fire safety occupancy inspections and cause of fire investigations.
- Manages and operates the ambulance service program.

**FIRE DEPARTMENT**

**DEPARTMENT SUMMARY**

	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>	<b>2025/26</b>	<b>2026/27</b>	
Full-time Equivalents (FTE)	42.00	42.00	0.00
Full-time Sworn Equivalents (FTE)	377.00	389.00	12.00
<b>TOTAL FTE</b>	<b>419.00</b>	<b>431.00</b>	<b>12.00</b>
% of city's FTEs		15.46%	

	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	
Ambulance Service Fund	4,386,561	10,097,479	14,873,397	4,775,918
General Fund	69,733,481	80,550,568	86,088,756	5,538,188
Grant Funds	178,972	-	100,000	100,000
Park and Preserve Tax Funds	-	1,754,034	1,731,946	-22,088
Special Programs Fund	458,664	919,006	1,037,058	118,052
<b>TOTAL BUDGET</b>	<b>74,757,677</b>	<b>93,321,087</b>	<b>103,831,157</b>	<b>10,510,070</b>

	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	
Personnel Services	56,698,995	67,929,121	78,832,179	10,903,058
Contractual Services	14,843,360	18,713,246	19,689,478	976,232
Commodities	2,951,187	4,725,513	4,081,946	-643,567
Capital Outlays	264,136	1,953,207	1,227,554	-725,653
<b>TOTAL BUDGET</b>	<b>74,757,677</b>	<b>93,321,087</b>	<b>103,831,157</b>	<b>10,510,070</b>

**Budget Notes and Significant Changes**

- The net increase of 12.00 FTE is due to: 1) staffing for Phase III of the ambulance service which includes the addition of 21 Firefighter positions (21.00 FTE Sworn) and one Management Analyst Senior position (1.00 FTE)(Ambulance Service Fund); and 2) the elimination of nine vacant Firefighter positions (9.00 FTE Sworn, Special Programs Fund) to utilize budget for overtime and one Firefighter Pipeline position (1.00 FTE, Ambulance Service Fund) to reallocate budget to contractual services.
- The net increase in Personnel Services is primarily due to:
  - The net increase of 12.00 FTE (Ambulance Service Fund, Special Programs Fund).
  - Merit, market, and step program adjustments to eligible employees in FY 2026/27 (General Fund, Ambulance Service Fund, Park and Preserve Tax Funds).
  - Increases in retirement contribution rates for the Public Safety Personnel Retirement System (General Fund, Ambulance Service Fund).
  - A \$2.0 million payment to the Public Safety Personnel Retirement System to pay down the unfunded liability (General Fund).
- The increase in Contractual Services is primarily due to costs associated with Phase III of the ambulance service such as tuition to train firefighters, fleet replacement costs, and billing and collection services (Ambulance Service Fund).
- The decrease in Commodities and Capital Outlays is primarily due to one-time funding for FY 2025/26 purchases (General Fund).

**Description**

Fleet Management is comprised of five major programs: Administration, Operations, Parts Supply, Fuel, and Vehicle Acquisitions. Administration provides financial planning, management support, and Information Technology (IT) support and data analysis for fleet functions. The Operations program maintains and repairs the city's fleet of vehicles to ensure safe, efficient, and cost-effective operations. Parts Supply manages the inventory of parts and materials required to maintain and repair city vehicles. Fuel manages six fuel sites throughout the city providing three fuel types: compressed natural gas (CNG), diesel, and unleaded. Vehicle Acquisitions coordinates the purchasing, equipping, and sale of the city's fleet.

**Services Provided**

- Provides administrative and managerial support and reporting for fleet operations to ensure safe, efficient, and cost-effective maintenance, repair, fueling, and replacement of city-owned vehicles and equipment.
- Supports city departments by maintaining and repairing 1,324 vehicles and pieces of field equipment consisting of 125 makes and 288 models. Additionally, 66 leased police undercover vehicles receive minor maintenance by fleet operations.
- Purchases supplies, parts and accessories required to maintain and repair vehicles and equipment, and develops and maintains related contracts.
- Manages fuel inventories at six fuel sites throughout the city providing three fuel types: CNG, diesel, and unleaded fuels and maintains regulatory compliance with city, county, state, and federal regulations.
- Procures and equips new vehicles, disposes of surplus vehicles and equipment and develops/maintains fleet service contracts. Vehicle Acquisitions also coordinates the "get ready" process with the applicable departments and vendors.

	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	55.00	53.00	-2.00
% of city's FTEs		1.90%	

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY FUND</b>				
Fleet Management Fund	23,515,260	18,449,466	17,938,788	-510,678
Fleet Replacement Fund	-	27,094,758	10,985,171	-16,109,587
Grant Funds	352,581	-	-	-
<b>TOTAL BUDGET</b>	<b>23,867,841</b>	<b>45,544,224</b>	<b>28,923,959</b>	<b>-16,620,265</b>

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	5,269,200	6,249,729	6,352,198	102,469
Contractual Services	2,944,416	2,303,065	2,343,886	40,821
Commodities	8,213,951	9,826,672	9,392,704	-433,968
Capital Outlays	7,440,274	27,164,758	10,835,171	-16,329,587
<b>TOTAL BUDGET</b>	<b>23,867,841</b>	<b>45,544,224</b>	<b>28,923,959</b>	<b>-16,620,265</b>

**Budget Notes and Significant Changes**

- The decrease of 2.00 FTE is due to the elimination of two Fleet Technician positions as a result of a city wide effort to assess and eliminate vacant positions.
- The increase in Personnel Services is due to merit and market adjustments applied to eligible employees in FY 2026/27. The increase would be larger, but it is partially offset by the elimination of two positions.
- The increase in Contractual Services is primarily due to projected increases for sublet repairs and towing services.
- The decrease in Commodities is due to a projected decrease in expenses for bulk fuel purchases.
- The decrease in Capital Outlays is due to funds being transferred to the Fleet Acquisition Prepays Fund to support advance payments for vehicles with extended production lead times, higher costs, or prepayment discounts. These acquisitions, including fire apparatus and other large vehicle assets, are therefore reflected as Transfers Out rather than Capital Outlays in FY 2026/27.

# HUMAN RESOURCES

# DEPARTMENT SUMMARY

### Description

The Human Resources Department provides employee-centric services for a world class organization.

### Services Provided

- Manages the recruitment/selection, pre-employment processes, and new employee orientations.
- Evaluates, recommends, and administers the various benefit programs offered by the city including self-insured health benefits, open enrollment, Arizona State Retirement System (ASRS) / Public Safety Personnel Retirement System (PSPRS) retirement, leave, Consolidated Omnibus Budget Reconciliation Act (COBRA), life and disability insurance, and wellness incentive programs.
- Conducts employee and management consultations and employee relations services.
- Creates, updates, and interprets city personnel policies, rules, and regulations.
- Responsible for responding to local, state, and federal regulatory agencies as applicable (Equal Employment Opportunity Commission, Department of Labor, Department of Justice, etc.)
- Manages the citywide employee compensation and job classification program.
- Creates, conducts, administers, and manages citywide employee training related to human resources policies and programs.
- Serves as Board Secretary to: Public Safety Personnel Retirement System for the Police and Fire local boards; Judicial Appointments Advisory Board and the Personnel Board.
- Manages processes associated with the American with Disabilities Act, Family and Medical Leave Act, and transitional duty.

	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	32.00	33.00	1.00
% of city's FTEs		1.18%	

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY FUND</b>				
General Fund	4,414,333	5,569,163	6,351,058	781,895
Self Insurance Funds	41,216,761	44,107,181	49,934,902	5,827,721
<b>TOTAL BUDGET</b>	<b>45,631,094</b>	<b>49,676,344</b>	<b>56,285,960</b>	<b>6,609,616</b>

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	3,814,694	4,625,371	5,122,050	496,679
Contractual Services	41,798,898	44,939,557	51,116,418	6,176,861
Commodities	11,894	51,416	47,492	-3,924
Capital Outlays	5,608	60,000	-	-60,000
<b>TOTAL BUDGET</b>	<b>45,631,094</b>	<b>49,676,344</b>	<b>56,285,960</b>	<b>6,609,616</b>

**Budget Notes and Significant Changes**

- The increase of 1.00 FTE is due to moving the volunteer coordinator position from the Communications Department to the Human Resources Department during FY 2025/26.
- The increase in Personnel Services is due to the addition of 1.00 FTE and merit and market adjustments applied to eligible employees in FY 2026/27.
- The increase in Contractual Services is primarily due to:
  - Healthcare plan premiums and cost increases (Self Insurance Funds).
  - The implementation of an on-site employee health clinic (Self Insurance Funds).
  - The implementation of the Human Resources module of the Enterprise Resource Planning (ERP) system (General Fund).
- The decrease in Capital Outlays is due to the elimination of one-time funding for furniture that was purchased in FY 2025/26. (General Fund).

**Description**

The Human Services Department is comprised of two divisions that support the quality of life in Scottsdale – Human Services and Housing and Community Assistance.

Human Services operates the Granite Reef and Via Linda senior centers, Paiute Neighborhood Center, Vista del Camino, Youth and Family Services. Additionally, Human Services oversees the Food Bank and provides a Day Relief program for individuals experiencing homelessness.

Housing and Community Assistance (HCA) provides rental assistance and case management to low-income families. HCA also manages Community Development Block Grants, and the Roof and Emergency Repair programs.

**Services Provided**

- Housing and Community Assistance (HCA), through the Scottsdale Housing Agency, provides Housing Choice Voucher rental assistance to low-income families and offers case management to participants enrolled in the Family Self-Sufficiency program. HCA also manages Community Development Block Grants, the HOME Investment Partnerships Program federal grants, the city's local funding sources (including Scottsdale Cares, General Funds and Endowment), the Green Housing Rehabilitation program, and the Roof and Emergency Repair programs.
- Granite Reef and Via Linda Senior Centers provide seniors with socialization opportunities, virtual and in-person recreation, food insecurity and nutrition programs, emergency financial assistance, senior and disability eligibility assistance, and health and wellness services..
- The Community Care Team within Human Services provides services that include Homeless Navigation, Food Bank operation, and Operation Fix It. The Homeless Navigation Team works in partnership with contracted non-profit agencies, serves people experiencing homelessness with Day Relief Centers access, meals, and showers. Additionally, the team provides guidance to social determinants of health (ID, transportation, medical, Supplemental Nutrition Assistance Program (SNAP), and Arizona Healthcare Cost Containment System (AHCCCS)).
- The Scottsdale Family Resource Center, in collaboration with First Things First, provides support for families with children from birth to age five. The center provides parent/child activities and offers workshops and referrals to services. The goal of the center is to increase the parenting skills of participants, particularly in the areas of child development and health.

**HUMAN SERVICES**

**DEPARTMENT SUMMARY**

	ADOPTED	PROPOSED	CHANGES TO 2026/27 FROM 2025/26
STAFF SUMMARY	2025/26	2026/27	
Full-time Equivalents (FTE)	72.29	68.78	-3.51
% of city's FTEs		2.47%	

	ACTUAL	ADOPTED	PROPOSED	CHANGES TO 2026/27 FROM 2025/26
EXPENDITURES BY FUND	2024/25	2025/26	2026/27	
General Fund	7,406,549	6,020,712	6,215,387	194,675
Grant Funds	13,179,999	17,481,425	16,924,850	-556,575
Special Programs Fund	379,199	811,985	1,322,489	510,504
<b>TOTAL BUDGET</b>	<b>20,965,747</b>	<b>24,314,122</b>	<b>24,462,726</b>	<b>148,604</b>

	ACTUAL	ADOPTED	PROPOSED	CHANGES TO 2026/27 FROM 2025/26
EXPENDITURES BY TYPE	2024/25	2025/26	2026/27	
Personnel Services	7,934,075	7,351,994	7,218,126	-133,868
Contractual Services	12,662,265	16,272,186	16,910,849	638,663
Commodities	304,834	639,942	333,751	-306,191
Capital Outlays	64,573	50,000	-	-50,000
<b>TOTAL BUDGET</b>	<b>20,965,747</b>	<b>24,314,122</b>	<b>24,462,726</b>	<b>148,604</b>

**Budget Notes and Significant Changes**

- Beginning in FY 2026/27, the Library and Human Services Department will be separated into two departments: 1) the Library Services Department; and 2) the Human Services Department.
- The net decrease of 3.51 FTE is due to: 1) the elimination of a Human Services Manager position (-1.00 FTE, General Fund) and two Human Services Rep I positions (-1.50 FTE, General Fund ) as part of a city initiative to assess vacant positions for elimination; and 2) a change in city reporting structure carried out during FY 2025/26 (-1.01 FTE, General Fund).
- The decrease in Personnel Services is primarily due to the net decrease of 3.51 FTE (General Fund) partially offset by merit and market adjustment to eligible employees in FY 2026/27.
- The increase in Contractual Services is primarily due to offering five \$100,000 award contracts to vendors who can provide approved services under the guidelines of the Opioid Settlement Fund (Special Program Funds).
- The decrease in Commodities is mainly due to a decrease in the estimated future Human Services grants to be received and expended on commodities (Grant Funds).

**Description**

The Information Technology (IT) Department provides a dynamic, proactive technology environment that meets the city's existing and future departmental service needs through reliable secure infrastructure and applications. The department consists of six areas: IT Administration, Technology Infrastructure, Application Development, Data and Business Intelligence (BI), Geographic Information System, and IT Security.

**Services Provided**

- Develop, maintain and support the city's voice and data infrastructure, including all telephones, computer systems, radio systems, network and fiber-based storage devices, enterprise email, centralized data center/network room management, enterprise backups and service/application recovery, and the underlying wired and wireless networks.
- Integrate the power of the Internet and social media platforms with digital video, audio, text animation and graphics to transform the way the city communicates.
- Provide comprehensive technical support for all city desktops, laptop, and tablet computers; smart phones and related peripheral devices; hardware repairs/replacements of all servers; and a help desk service with timely response to calls for service.
- Provide software engineering and technical support services include the design and engineering of custom software solutions.
- Administer data management program including data governance, quality, integration, and security to support informed decision-making and compliance. Supported activities include collecting, storing, organizing, and protecting data to ensure it is accurate, accessible, and secure.
- Ensure the city's Geographic Information System (GIS) applications, databases and maps are accurate and up to date, and 3D modeling, spatial analysis and cartographic services to other city divisions.
- Protect the city's network and computing infrastructure through firewall and remote access management, web content filtering, email/spam filtering, anti-virus support, incident response, network monitoring, user awareness and management of security policies and procedures.
- Follow the Project Management methodology for technology to assist departments with technology procurements.

	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	94.50	91.50	-3.00
% of city's FTEs		3.28%	

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY FUND</b>				
General Fund	21,024,499	22,979,657	22,145,348	-834,309
PC Replacement Fund	1,401,317	1,317,661	1,185,894	-131,767
Solid Waste Fund	8,000	8,000	7,200	-800
Transportation Fund	18,800	18,800	16,920	-1,880
Water Funds	762,370	729,452	731,213	1,761
<b>TOTAL BUDGET</b>	<b>23,214,985</b>	<b>25,053,570</b>	<b>24,086,576</b>	<b>-966,994</b>

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	14,238,561	15,261,895	15,313,395	51,500
Contractual Services	7,202,141	8,100,688	7,436,747	-663,941
Commodities	253,760	179,390	150,540	-28,850
Capital Outlays	1,520,523	1,511,597	1,185,894	-325,703
<b>TOTAL BUDGET</b>	<b>23,214,985</b>	<b>25,053,570</b>	<b>24,086,576</b>	<b>-966,994</b>

**Budget Notes and Significant Changes**

- The decrease of 3.00 FTE is due to:
  - Moving Digital Media Designer position from the IT Department to the Communications Department (-1.00 FTE).
  - The elimination of a GIS Analyst position (-1.00 FTE) and an IT Network Technician position (-1.00 FTE) as part of a city initiative to assess vacant positions for elimination.
- The increase in Personnel Services is due to merit and market adjustments applied to eligible employees in FY 2026/27, the increase is partially offset by the reduction of 3.00 FTE.
- The decrease in Contractual Services is due to the reduction in professional services for cloud integration as the platforms have matured, and decreased funding for training and conference expenses for Artificial Intelligence Governance to prioritize other needs.
- The decrease in Commodities is due to the reduction of furniture and minor equipment budget to prioritize other needs.
- The decrease in Capital Outlays is due to a delay in the future upgrade of the public radio system as the department pursues alternative funding sources, and a reduction in personal computer replacement expenses based on updated needs.

## LIBRARY SERVICES

## DEPARTMENT SUMMARY

### Description

The Library Services Department is comprised of the Public Library System.

The Public Library System has four branches (Civic Center, Mustang, Arabian and Appaloosa) that provide lifelong learning and entertainment opportunities through physical and e-materials, cultural and educational programming for all ages.

### Services Provided

- Scottsdale Public Library serves approximately three quarters of a million patrons annually at four branch locations (including contactless service at drive-throughs and curbside pick-up).
- The Scottsdale Public Library circulates almost three million physical and digital materials.

	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	95.12	93.57	-1.55
% of city's FTEs		3.36%	

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY FUND</b>				
General Fund	8,526,856	9,102,463	9,630,028	527,565
Grants Fund	20,236	110,766	-	-110,766
Special Programs Fund	152,662	186,240	186,240	-
<b>TOTAL BUDGET</b>	<b>8,699,754</b>	<b>9,399,469</b>	<b>9,816,268</b>	<b>416,799</b>

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	7,452,836	7,971,405	8,050,094	78,689
Contractual Services	550,046	618,920	999,066	380,146
Commodities	668,884	805,144	767,108	-38,036
Capital Outlays	27,987	4,000	-	-4,000
<b>TOTAL BUDGET</b>	<b>8,699,754</b>	<b>9,399,469</b>	<b>9,816,268</b>	<b>416,799</b>

**Budget Notes and Significant Changes**

- Beginning in FY 2026/27, the Library and Human Services Department will be separated into two departments: 1) the Library Services Department; and 2) the Human Services Department.
- The decrease of -1.55 FTE is due to the elimination of a Librarian I position (-1.00 FTE, General Fund) and Library Assistant position (-0.55 FTE, General Fund) as part of a city initiative to assess vacant positions for elimination.
- The increase in Personnel Services is mainly due to merit and market adjustments to eligible employees in FY 2026/27 and partially offset by the decrease of 1.55 FTE (General Fund).
- The increase in Contractual Services is primarily due to: 1) transferring operating budget from the Information Technology Department for subscriptions and equipment to accurately expense the budget; 2) an increase to software maintenance and licensing internal service charges; and 3) one-time funding to upgrade the audio-visual equipment in the Appaloosa Library Program Room (General Fund).

**Description**

The Parks & Recreation Department enhances quality of life, strengthens community health and promotes economic vitality by creating and maintaining remarkable recreation places. The nationally accredited department operates 47 parks, Scottsdale Civic Center, three sports complexes, four aquatic facilities, and McCormick-Stillman Railroad Park while maintaining 1,118 acres of developed parks, 791 acres of landscaped medians and rights-of-way, and vibrant Old Town public spaces.

**Services Provided**

- Operates and maintains Scottsdale’s park system, including 28 neighborhood parks, 12 community parks and specialty facilities such as Scottsdale Civic Center, McCormick-Stillman Railroad Park and three sports complexes.
- Provides recreation facilities, programs and community events, including community centers, aquatic centers, tennis centers, sports fields, adult sports leagues, after-school programs, leisure education classes, special events, and inclusive adaptive recreation opportunities for people of all ages and abilities.
- Maintains park and landscape infrastructure citywide, including lakes, splash pads, irrigation systems, fountains, sports fields and courts, specialty train and railway equipment, and contracted landscape areas.
- Supports strategic partnerships that expand recreation opportunities, including agreements with Scottsdale Unified School District, Scottsdale Community College, Scottsdale Railroad and Mechanical Society, and collaboration with youth sports organizations that utilize city athletic fields and facilities.
- Manages capital projects and park improvement initiatives funded by the Park and Preserve Tax as well as special revenue, bond, and general fund projects.

**PARKS AND RECREATION**

**DEPARTMENT SUMMARY**

	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>	<b>2025/26</b>	<b>2026/27</b>	
Full-time Equivalents (FTE)	239.47	275.18	35.71
% of city's FTEs		9.87%	

	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	
General Fund	23,624,454	25,563,598	26,287,138	723,540
Grant Funds	659	3,156	-	-3,156
Park and Preserve Tax Funds	-	4,965,742	5,144,681	178,939
Special Programs Fund	527,006	890,205	4,954,466	4,064,261
Transportation Fund	2,238,013	2,712,276	2,904,125	191,849
<b>TOTAL BUDGET</b>	<b>26,390,132</b>	<b>34,134,977</b>	<b>39,290,410</b>	<b>5,155,433</b>

	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	
Personnel Services	16,047,143	18,120,527	21,765,379	3,644,852
Contractual Services	8,183,105	12,323,848	12,563,713	239,865
Commodities	2,054,779	3,199,542	4,094,443	894,901
Capital Outlays	105,105	491,060	866,875	375,815
<b>TOTAL BUDGET</b>	<b>26,390,132</b>	<b>34,134,977</b>	<b>39,290,410</b>	<b>5,155,433</b>

**Budget Notes and Significant Changes**

- Beginning in FY 2026/27, the Parks and Recreation and Preserve Department will be separated into two departments: 1) the Parks and Recreation Department; and 2) the Preserve Department.
- The net increase of 35.71 FTE is due to:
  - Moving the McCormick-Stillman Railroad Park Division from the Enterprise Operations Department to the Parks and Recreation Department (5.00 FTE, General Fund)(32.59, Special Programs Fund).
  - The addition of two Maintenance Worker I positions (2.00 FTE), two Maintenance Worker II positions (2.00 FTE), and two Urban Forestry Technicians (2.00 FTE) (Park and Preserve Tax Funds).
  - The elimination of one Recreation Leader II position (-1.00 FTE, General Fund), two Maintenance Worker I positions (-2.00 FTE, General Fund), and two part-time Recreation Leader I positions (-0.88 FTE, Special Programs Fund) as part of a city initiative to assess vacant positions for elimination.
  - A change in city reporting structure carried out during FY 2025/26 (-4.00 FTE, General Fund).
- The increase in Personnel Services is primarily due to: 1) the net increase of 35.71 FTE; and 2) merit and market adjustments applied to eligible employees in FY 2026/27 (all funds).
- The increase in Contractual Services is primarily due to the addition of the McCormick-Stillman Railroad Park and associated increases to: 1) credit card and transaction fees; and 2) reimbursement to Scottsdale Railroad and Mechanical Society (Special Programs Fund). The increase would have been larger, but was primarily offset by:
  - Moving design service expenses for Vista del Camino, Eldorado, and Chaparral parks from the Operating Budget to the Capital Improvement Plan beginning in FY 2026/27 and a reduction to the landscape design budget (Park and Preserve Tax Funds).
  - A reduction to maintenance for outdoor sport courts funding that will resume in FY 2027/28 (Park and Preserve Tax Funds).
  - The elimination of a one-time increase to expenditure authority for youth sports projects that were completed in FY 2025/26 (Special Programs Fund).
- The increase in Commodities is primarily due to park maintenance to include: 1) landscaping and irrigation supplies such as fertilizer, stabilizer, and irrigation replacement valves; and 2) upgrades, replacement, and installation of park amenities such as benches, tables, waste cannisters, bleachers, and signage (Park and Preserve Tax Funds).
- The increase in Capital Outlays is primarily due to one-time vehicle and equipment purchases for park maintenance (Park and Preserve Tax Funds).

**PLANNING AND DEVELOPMENT SERVICES**

**DEPARTMENT SUMMARY**

**Description**

The Planning and Development Services Department works in partnership with the community to shape the city physically, sustainably, and aesthetically through preservation and revitalization to provide a high quality of life. The department is comprised of Administration, Technology, Long Range Planning, Current Planning, Plan Review Services, One Stop Shop, Records, Inspection Services, and Stormwater Management.

**Services Provided**

- Ensures the community vision, values, and goals in Scottsdale General Plan 2035 are considered for all development proposals.
- Ensures public processes, procedures, and resources necessary to implement leadership goals and to deliver high customer service levels to the community.
- Provides data-driven demographic, operational, and policy analysis for the department and to our internal and external customers.
- Provides leadership and project coordination for technology improvements in the department.
- Provides oversight to seven city boards and commissions including Board of Adjustment, Building Advisory Board of Appeals, Development Review Board, Historic Preservation, Neighborhood Advisory Commission, Planning Commission, and Scottsdale Environmental Advisory Commission.

	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	123.75	101.75	-22.00
% of city's FTEs		3.65%	

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY FUND</b>				
General Fund	17,879,932	19,759,172	17,371,193	-2,387,979
Special Programs Fund	394,362	715,493	301,685	-413,808
<b>TOTAL BUDGET</b>	<b>18,274,294</b>	<b>20,474,665</b>	<b>17,672,878</b>	<b>-2,801,787</b>

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	15,512,061	16,638,938	14,589,181	-2,049,757
Contractual Services	2,415,646	3,712,685	2,963,978	-748,707
Commodities	83,791	100,245	82,719	-17,526
Capital Outlays	262,796	22,797	37,000	14,203
<b>TOTAL BUDGET</b>	<b>18,274,294</b>	<b>20,474,665</b>	<b>17,672,878</b>	<b>-2,801,787</b>

**Budget Notes and Significant Changes**

- The decrease of 22.00 FTE is due to:
  - A change in city reporting structure carried out during FY 2025/26; Code Enforcement was moved from Planning and Development Services to the Police Department (-19.00 FTE).
  - A Planning Technician position (-1.00 FTE), Development Services Representative position (-1.00 FTE), and Senior Finance Analyst position (-1.00 FTE) were eliminated.
- The decrease in Contractual Services is primarily due to:
  - A reduction in consulting expenses following completion of one-time work related to the Floodplain Management Master Plan.
  - A change in city reporting structure carried out during FY 2025/26 -- specifically, the transfer of Code Enforcement from Planning and Development to the Police Department.
  - Reduced Fleet fuel and rental rates.
- The decrease in Commodities is primarily due to reductions in Office Supplies and Furniture and Minor Equipment.
- The increase in Capital Outlays is due to an increased budgeted expenditure for Computer Equipment.

**Description**

The Police Department responds to emergency and non-emergency calls, investigates crimes, identifies crime trends, and provides essential operational functions. The department provides police and special operations delivery through three geographically based patrol districts under the Uniformed Services Bureau. Investigations, training, and forensic analysis are provided by the Professional Standards and Investigative Services Bureau. Administrative, technical, and operational support is provided by the Operational Services Bureau. The Police Department, under the leadership of the Office of the Police Chief and in collaboration with the community, provides safety, security, and law enforcement for the citizens of Scottsdale and all those who visit the city.

**Services Provided**

- Responds promptly to all emergency and non-emergency calls for police service throughout the city.
- Reduces crimes and enhances citizen involvement through neighborhood partnerships, education, and community outreach.
- Collaborates with federal, state, and local law enforcement agencies in multi-disciplinary approaches to reduce crime through intelligence, crime analysis, investigation and crime prevention.
- Reviews and disseminates public information at the request of media outlets and citizens.
- Enhances citizen involvement in crime reduction through neighborhood partnerships and community outreach.
- Utilizes accredited forensic services to assist in the timely investigation of criminal activities and the identification for successful prosecution of criminal suspects.
- Provides equipment, technology, and administrative support to promote effective and efficient police operations.
- Recruits and conducts thorough background investigations to hire qualified sworn and professional staff, and support all personnel actions of the department.

**POLICE DEPARTMENT**

**DEPARTMENT SUMMARY**

	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>	<b>2025/26</b>	<b>2026/27</b>	
Full-time Equivalents (FTE)	702.88	712.10	9.22
% of city's FTEs		25.54%	

	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	
General Fund	135,669,383	202,386,619	150,133,886	-52,252,733
Grant Funds	1,645,107	2,395,733	2,005,352	-390,381
Park and Preserve Tax Funds	-	1,255,012	1,442,044	187,032
Special Programs Fund	3,610,611	4,359,034	2,719,893	-1,639,141
<b>TOTAL BUDGET</b>	<b>140,925,101</b>	<b>210,396,398</b>	<b>156,301,175</b>	<b>-54,095,223</b>

	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>PROPOSED</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	
Personnel Services	112,009,229	174,816,352	123,599,829	-51,216,523
Contractual Services	24,204,119	26,627,859	25,742,658	-885,201
Commodities	4,321,832	4,264,747	3,698,597	-566,150
Capital Outlays	389,920	4,687,440	3,260,091	-1,427,349
<b>TOTAL BUDGET</b>	<b>140,925,101</b>	<b>210,396,398</b>	<b>156,301,175</b>	<b>-54,095,223</b>

**Budget Notes and Significant Changes**

- The increase of 9.22 FTE is due to:
  - The addition of (19.00 FTE) positions as part of the movement of Code Enforcement from the Planning and Development Department to the Police Department during FY 2025/26.
  - The addition of (2.50 FTE) positions as part of the movement of Emergency Management from the the City Manager's Office to the Police Department during FY 2025/26.
  - The addition of a Police Polygraph Examiner (0.50 FTE) position.
  - The reduction of (-4.00 FTE) positions that were transferred to Enterprise Operations/Administrative Services Department during FY 2025/26.
  - The reduction of (-1.00 FTE) position that was transferred to the Facilities Management Department during FY 2025/26.
  - The elimination of (-7.78 FTE):
    - Two Police Records Specialists (-2.00 FTE)
    - Police RTCC Technician (-1.00 FTE)
    - Police Communications Dispatch (-1.00 FTE)
    - Vehicle Impound Specialist (-1.00 FTE)
    - Police Detention Officer (-1.00 FTE)
    - Police Pipeline Positions (-1.78 FTE), although these FTEs have been eliminated, the funding is maintained.
- The decrease in Personnel Services is due to the completion of a one-time PSPRS unfunded liability pay-down in FY 2025/26. The decrease would be larger but is partially offset by the addition of 9.22 FTE and step, merit, and market adjustments applied to eligible employees in FY 2026/27 (Park and Preserve Tax Fund, General Fund, Grant Funds, and Special Programs Fund).
- The decrease in Contractual Services is primarily due to Future Grants Authority now being budgeted as contingency instead of appropriated contractual service expenses (Grant Funds).
- The decrease in Commodities is primarily due to the department realizing efficiencies through the reduction of office supplies, furniture and minor equipment, and other operating supplies expenses (General Fund) and the Future Grants Authority now being budgeted as contingency instead of appropriated commodity expenses (Grant Funds).
- The decrease in Capital Outlays is primarily due to the completion of one-time expenditures for vehicles purchased during FY 2025/26 (Park and Preserve Tax Fund and General Fund).

**Description**

The Preserve Department manages Scottsdale’s McDowell Sonoran Preserve - one of the largest permanently protected urban desert preserves in the world. Encompassing more than 30,500 acres and over 230 miles of trails, the department protects critical Sonoran Desert ecosystems, preserves wildlife habitat, and provides exceptional outdoor recreation and environmental education opportunities for residents and visitors. Through strategic land stewardship, the department advances biodiversity conservation, enhances public access, and ensures the long-term preservation of this signature community asset.

**Services Provided**

- Protects 30,500 acres of native Sonoran Desert habitat through responsible land stewardship, ensuring the long-term health of plants, wildlife and natural resources.
- Provides and maintains public access through 232 miles of multi-use trails and 11 trailheads.
- Maintains and enhances the biological diversity and ecological function of desert ecosystems.
- Restores degraded habitats through targeted interventions, including re-establishment of native vegetation and natural ecological processes.
- Implements invasive species management and wildland fire fuel mitigation to protect habitat and reduce wildfire risk.
- Identifies, assesses and protects historical, archaeological, and cultural resources located within the Preserve.
- Advances environmental education, scientific research, and community engagement through a strong partnership with the McDowell Sonoran Conservancy and its network of more than 600 volunteer stewards.
- Coordinates planning, construction, and maintenance of trail and trailhead improvement projects to enhance user experience and resource protection.

**PRESERVE**

**DEPARTMENT SUMMARY**

			<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	
Full-time Equivalents (FTE)	9.71	9.71	0.00
% of city's FTEs		0.35%	

				<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	
General Fund	1,135,585	-	-	-
Grant Funds	49,569	-	-	-
Park and Preserve Tax Funds	-	3,146,621	3,430,411	283,790
Special Programs Fund	124,384	100,082	119,237	19,155
<b>TOTAL BUDGET</b>	<b>1,309,538</b>	<b>3,246,703</b>	<b>3,549,648</b>	<b>302,945</b>

				<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	
Personnel Services	673,201	950,759	1,164,315	213,556
Contractual Services	609,924	2,074,097	2,078,933	4,836
Commodities	26,413	221,847	212,800	-9,047
Capital Outlays	-	-	93,600	93,600
<b>TOTAL BUDGET</b>	<b>1,309,538</b>	<b>3,246,703</b>	<b>3,549,648</b>	<b>302,945</b>

**Budget Notes and Significant Changes**

- Beginning in FY 2026/27, the Parks and Recreation and Preserve Department will be separated into two departments: 1) the Parks and Recreation Department; and 2) the Preserve Department.
- The increase in Personnel Services is primarily due to:
  - Merit and market adjustments applied to eligible employees in FY 2026/27 (Park and Preserve Tax Funds).
  - Allocating 25% of the Senior Director of Parks & Recreation position cost to the Preserve Department (Parks and Preserve Tax Funds).
  - Allocating 20% of a Senior Financial Analyst position cost, assigned to the Financial Management Services Division, to the Preserve Department to support tax initiatives (Park and Preserve Tax Funds).
- The increase in Capital Outlays is primarily due to one-time vehicle and equipment purchases for Preserve maintenance (Park and Preserve Tax Funds).

**Description**

Solid Waste Management maintains clean neighborhoods and protects public health by providing solid waste collection, transportation, disposal, compliance, and education services at the lowest practical rate and with the highest possible customer satisfaction.

**Services Provided**

- Residential Collection Services performs weekly refuse and recycling collection and monthly brush and bulk collection for more than 85,000 single-family residential customers.
- Commercial Collection Services offers commercial refuse and recycling collection six days a week to businesses, multifamily housing developments, and all city facilities and parks.
- Container Repair Services handles customer service for more than 85,000 single-family homes serviced by residential collection services and provides direct services to 1,150 Scottsdale businesses serviced by commercial front-loader collection services and 700 businesses and/or residents serviced by the commercial roll-off collection program.
- Household Hazardous Waste Monthly Home Collection Events offer a safe, legal, and convenient way for residents to dispose of unwanted or unneeded items.
- Transfer Station Operations serves as a central location for solid waste residential, brush, and commercial collection vehicles working in the northern part of the city to drop off loads of refuse, brush, and recyclables rather than hauling them directly to the landfill or recycling facility.
- Conducts other collection and landfill diversion programs such as electronics recycling, moving boxes, white goods collections, and cardboard baling.

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	106.40	104.40	-2.00
% of city's FTEs		3.74%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
Solid Waste Fund	29,843,416	33,617,248	31,764,280	-1,852,968
<b>TOTAL BUDGET</b>	<b>29,843,416</b>	<b>33,617,248</b>	<b>31,764,280</b>	<b>-1,852,968</b>

**SOLID WASTE MANAGEMENT**

**DEPARTMENT SUMMARY**

<b>EXPENDITURES BY TYPE</b>	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
Personnel Services	11,063,928	11,436,282	11,497,193	60,911
Contractual Services	18,072,874	21,219,893	18,318,503	-2,901,390
Commodities	705,317	961,073	948,584	-12,489
Capital Outlays	1,297	-	1,000,000	1,000,000
<b>TOTAL BUDGET</b>	<b>29,843,416</b>	<b>33,617,248</b>	<b>31,764,280</b>	<b>-1,852,968</b>

**Budget Notes and Significant Changes**

- The decrease of 2.00 FTE is due to elimination of two Solid Waste Equipment Operator II positions as part of a city initiative to assess vacant positions for elimination.
- The increase in Personnel Services is due to merit and market adjustments applied to eligible employees in FY 2026/27; the increase would be greater but is partially offset by the removal of 2.00 FTEs.
- The decrease in Contractual Services is primarily due to reductions in the fleet fuel, rental, and maintenance & repair rates.
- The increase in Capital Outlays is for the one-time purchase of two new solid waste collection vehicles.
- Department Budget Summary totals do not include anticipated vacancy savings, personnel programs (e.g. leave accruals, salary adjustments as a result of class and comp studies), or debt service.

**Description**

The Tourism and Events Department supports the economic vitality and unique lifestyle of Scottsdale by marketing and promoting arts and culture, Old Town, events and tourism. The department provides services, support, and funding for the development of tourism-related capital projects, events and event development, destination marketing, and promotion as well as research. It manages the public special event process and, through contracts, serves as the steward for the municipal collection of public art, and cultural programming (Scottsdale Arts) as well as the marketing and promotion of Scottsdale as a premier visitor destination (Experience Scottsdale).

**Services Provided**

- Supports the Tourism Development Commission in administration/implementation of the city's tourism program.
- Supports events by assisting, coordinating and guiding customers through the city's event funding application and requirements process.
- Assists, coordinates and guides customers through special event and directional banner applications, requirements and permitting processes.
- Informs, engages and collaborates with downtown businesses and property owners on city maintenance and activities within Old Town as well as special events, promotions and programs.
- Creates advertising and markets Old Town Scottsdale as a destination for locals and visitors.
- Collaborates on the creation and implementation of the city's annual Destination Marketing Plan.
- Supports and manages contracts with Scottsdale Arts and Scottsdale's Museum of the West.

**TOURISM AND EVENTS**

**DEPARTMENT SUMMARY**

	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	7.69	8.00	0.31
% of city's FTEs		0.29%	

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY FUND</b>				
General Fund	5,838,381	5,921,670	6,125,975	204,305
Special Programs Fund	51,002	51,000	51,000	-
Tourism Development Fund	22,602,366	24,269,426	25,930,963	1,661,537
<b>TOTAL BUDGET</b>	<b>28,491,749</b>	<b>30,242,096</b>	<b>32,107,938</b>	<b>1,865,842</b>

	ACTUAL 2024/25	ADOPTED 2025/26	PROPOSED 2026/27	CHANGES TO 2026/27 FROM 2025/26
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	994,719	1,203,453	1,407,477	204,024
Contractual Services	27,236,880	28,966,245	30,685,711	1,719,466
Commodities	4,907	9,128	14,750	5,622
Capital Outlays	255,243	63,270	-	-63,270
<b>TOTAL BUDGET</b>	<b>28,491,749</b>	<b>30,242,096</b>	<b>32,107,938</b>	<b>1,865,842</b>

**Budget Notes and Significant Changes**

- The net increase of 0.31 FTE is due to the addition of a Citizen Services (1.00 FTE) position moved from the Communications Department during FY 2025/26 and the elimination of an Intern position (-0.69 FTE).
- The increase in Personnel Services is due to the addition of 0.31 FTE and merit and market adjustments applied to eligible employees in FY 2026/27 (Tourism Development Fund).
- The increase in Contractual Services is primarily due to additional expenditure authority stemming from increased projected Bed Tax collection as granted by Financial Policy 10.02 (Tourism Development Fund) and the movement of Scottsdale Arts Contract funding into the operating budget that was partially adopted in contingency for FY 2025/26 (General Fund).
- The decrease in Capital Outlays is due to the completion of one-time expenditures for wayfinding, kiosks, and signage in Scottsdale Old Town and the Civic Center during FY 2025/26 (Tourism Development Fund).
- Prior to FY 2026/27, Tourism and Events was organized as a division under the Enterprise Operations/Financial Management Services Department. Starting in FY 2026/27, Tourism and Events is an independent department. As a result, FY 2024/25 Actuals and FY 2025/26 Adopted amounts for Tourism and Events are present in both this Department Summary and the Enterprise Operations/Financial Management Services Department Summary. Please consider the FY 2024/25 Actuals and FY 2025/26 Adopted amounts in this Summary as display only.
- Department Budget Summary totals do not include anticipated vacancy savings, personnel programs (e.g. leave accruals, salary adjustments as a result of class and comp studies), or debt service.

**Description**

Transportation and Infrastructure comprises the oversight of capital projects, which includes design, project management, and construction of capital improvement projects including infrastructure improvements; and acquires, manages, and disposes of city-owned land and land rights. Additionally, Transportation and Infrastructure provides for the safe, efficient, and convenient movement of people and goods. Transportation programs include: streets, paths, trails, and bus master planning; project identification and project planning; regional coordination; traffic operations and safety; intelligent transportation systems (ITS); fiber optics management; and bus, trolley, Dial-a-Ride, and Cab Connection operations. Street operations provide safe, efficient, and environmentally compliant multi-modal transportation and drainage systems through the cost-efficient management and maintenance of traffic controls and infrastructure.

**Services Provided**

- Oversees design, project management, construction of capital improvement, and the Real Estate Services program that manages city-owned land uses through revocable licenses, permits and/or leases.
- Provides safe, efficient, and convenient movement of people and goods. The streets programs provide maintenance and ensure environmental compliance through efficient management of transportation and drainage system components.

	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>			
Full-time Equivalents (FTE)	143.98	144.98	1.00
% of city's FTEs		5.20%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
General Fund	866,511	3,401,633	2,976,837	-424,796
Grants	518,278	-	-	-
Special Programs Fund	12	255,817	14,225	-241,592
Transportation Fund	25,279,984	33,055,373	33,036,155	-19,218
Water Funds	-	2,600,794	2,607,442	6,648
<b>TOTAL BUDGET</b>	<b>26,664,784</b>	<b>39,313,617</b>	<b>38,634,659</b>	<b>-678,958</b>

EXPENDITURES BY TYPE	ACTUAL	ADOPTED	PROPOSED	CHANGES
	2024/25	2025/26	2026/27	TO 2026/27 FROM 2025/26
Personnel Services	10,247,581	18,136,138	18,778,945	642,807
Contractual Services	13,050,939	17,589,963	16,768,281	-821,682
Commodities	1,164,621	1,378,099	1,333,134	-44,965
Capital Outlays	2,201,644	2,209,417	1,754,299	-455,118
<b>TOTAL BUDGET</b>	<b>26,664,784</b>	<b>39,313,617</b>	<b>38,634,659</b>	<b>-678,958</b>

**Budget Notes and Significant Changes**

- The increase of 1.00 FTE is due to changes in city reporting structure set to take place beginning in FY 2026/27.
- The increase in Personnel Services is due to the addition of 1.00 FTE, as well as merit and market adjustments applied to eligible employees in FY 2026/27.
- The decrease in Contractual Services is primarily due to reduced fleet fuel and rental rates, lower trolley contract expenses, and a decrease in internal service charges for Property Liability and Workers' Compensation. Additionally, one -time funding for the Americans with Disabilities Act (ADA) transition plan contract is no longer included.
- The decrease in Capital Outlays is due to vehicle purchases that occurred in FY 2025/26 and are not planned for the upcoming fiscal year.
- Department Budget Summary totals do not include anticipated vacancy savings, personnel programs (e.g. leave accruals, salary adjustments as a result of class and comp studies), or debt service.

**Description**

The Water Resources Department is committed to providing efficient, high quality, reliable water and sewer service to Scottsdale residents and businesses. The department comprises six areas: Water Quality, Water Reclamation Services, Water Planning and Engineering, Water Technology and Administration, Water Services, and Pipeline and Treatment Agreements. Water Quality ensures compliance with federal, state and local regulations for drinking water, reclaimed water, industrial pretreatment, superfund, cross connection control, stormwater quality, air quality, and aquifer protection for all Water Resources programs and facilities. Water Reclamation Services manages the sewer collection system, sewage treatment facilities and re-use/recharge facilities, providing service to more than 84,000 accounts. Water Planning and Engineering provides essential support in engineering, technology, finance, and planning for the department and manages the water conservation program. Water Technology and Administration provides comprehensive data management, system technology, customer service, employee safety, training, and security. Water Services manages the drinking water system providing service to more than 94,000 accounts within Scottsdale and neighboring areas of Maricopa County. Pipeline and Treatment Agreements manages multiple irrigation, water treatment, and sewage treatment facilities that are primarily funded by contractual users.

**Services Provided**

- Ensures long term sustainable water and wastewater services to Scottsdale customers.
- Provides sanitary, reliable, high quality water reclamation services to more than 84,000 accounts in Scottsdale and neighboring areas of Maricopa County.
- Provides safe, reliable, high quality drinking water service to more than 94,000 water accounts in Scottsdale and neighboring areas of Maricopa County.

**WATER RESOURCES**

**DEPARTMENT SUMMARY**

			<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>STAFF SUMMARY</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	
Full-time Equivalents (FTE)	224.39	213.10	-11.29
% of city's FTEs		7.64%	

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY FUND</b>				
Sewer Funds	28,448,359	29,178,079	30,889,071	1,710,992
Water Funds	83,613,439	90,634,520	95,722,661	5,088,141
<b>TOTAL BUDGET</b>	<b>112,061,798</b>	<b>119,812,599</b>	<b>126,611,732</b>	<b>6,799,133</b>

	<b>ACTUAL 2024/25</b>	<b>ADOPTED 2025/26</b>	<b>PROPOSED 2026/27</b>	<b>CHANGES TO 2026/27 FROM 2025/26</b>
<b>EXPENDITURES BY TYPE</b>				
Personnel Services	24,431,473	28,891,720	28,933,854	42,134
Contractual Services	44,617,242	45,466,029	51,462,218	5,996,189
Commodities	42,459,354	45,019,350	46,140,960	1,121,610
Capital Outlays	553,728	435,500	74,700	-360,800
<b>TOTAL BUDGET</b>	<b>112,061,798</b>	<b>119,812,599</b>	<b>126,611,732</b>	<b>6,799,133</b>

**Budget Notes and Significant Changes**

- The decrease of 11.29 FTE is due to:
  - The movement of (-5.00 FTE) positions to the Enterprise Operations/Administrative Services Department.
  - The elimination of (-6.29 FTE) positions:
    - Water Conservation Specialist (-1.00 FTE)
    - Water Quality Specialist (-1.00 FTE)
    - Wastewater Maintenance Tech II (-1.00 FTE)
    - Engineering Associate (-1.00 FTE)
    - Two Wastewater Treatment Plant Operations Apprentice (2.00 FTE)
    - Water Resources Pipeline (-0.29 FTE), although the FTE hours associated with this position have been eliminated, the funding has been maintained.
- The decrease in Personnel Services is due to the reduction of 11.29 FTE. The decrease would be larger but is partially offset by merit and market adjustments applied to eligible employees in FY 2026/27 (Water Funds and Sewer Funds).
- The increase in Contractual Services is primarily due to inflationary costs associated with utilities and purchased water (Water Funds and Sewer Funds).
- The increase in Commodities is primarily due to inflationary costs associated with treatment chemicals (Water Funds and Sewer Funds).
- The decrease in Capital Outlays is due to the completion of one-time expenditures for a Hydro-Excavation Truck during FY 2025/26 (Water Funds and Sewer Funds).
- Department Budget Summary totals do not include anticipated vacancy savings, personnel programs (e.g. leave accruals, salary adjustments as a result of class and comp studies), or debt service.

**Summary of Net FTE Changes by Department**

FY 2025/26 Adopted FTE 2,796.90

Department / Position Title	Net Change from Adopted FY 2025/26	Department / Position Title	Net Change from Adopted FY 2025/26
<b><u>CITY MANAGER'S OFFICE</u></b>		<b><u>INFORMATION TECHNOLOGY</u></b>	
Assistant City Manager	(1.00)	IT Network Tech	(1.00)
Government Relations Director	(1.00)	GIS Analyst	(1.00)
Subtotal	(2.00)	Subtotal	(2.00)
<b><u>CITY ATTORNEY'S OFFICE</u></b>		<b><u>LIBRARIES SERVICES</u></b>	
Prosecution Compliance Officer	1.00	Librarian I	(1.00)
Workers' Compensation Manager	1.00	Library Assistant	(0.55)
Subtotal	2.00	Subtotal	(1.55)
<b><u>CITY TREASURER'S OFFICE</u></b>		<b><u>PARKS &amp; RECREATION</u></b>	
Senior Bidding & Contract Analyst	1.00	Maintenance Worker II	2.00
Senior Budget Analyst	(1.00)	Urban Forestry Technician	2.00
Utility Billing Specialist	(1.00)	Maintenance Worker I (Park and Preserve Tax Fund)	2.00
Subtotal	(1.00)	Maintenance Worker I (General Fund)	(2.00)
<b><u>COMMUNICATIONS</u></b>		Recreation Leader II	(1.00)
Public Information Officer	0.50	Recreation Lead Senior	(1.00)
Communications Specialist	(0.63)	Recreation Lead I	(0.50)
Public Affairs Specialist	(1.00)	Recreation Lead I	(0.38)
Video Production Assistant	(1.00)	Subtotal	1.12
Subtotal	(2.13)	<b><u>POLICE DEPARTMENT</u></b>	
<b><u>ENTERPRISE OPERATIONS</u></b>		Vehicle Impound Specialist	(1.00)
Finance Analyst Senior	1.00	Police Rec Specialist	(1.00)
WestWorld Event Director	1.00	Police RTCC Tech	(1.00)
WestWorld Maintenance Worker I	4.00	Police Com Dispatcher	(1.00)
Stadium Custodian	2.00	Police Detention Officer	(1.00)
Tourism and Event -Intern	(0.69)	Police Records Specialist	(1.00)
WestWorld - Intern	(1.00)	Police Pipeline	(1.78)
Subtotal	6.31	Polygraph Examiner	0.50
<b><u>FIRE DEPARTMENT</u></b>		Subtotal	(7.28)
Firefighter (56) - Sworn (Ambulance Service Fund)	21.00	<b><u>SOLID WASTE</u></b>	
Management Analyst Senior	1.00	Solid Waste Equip Op II	(2.00)
Firefighter (56) - Sworn (Special Program Fund)	(9.00)	Subtotal	(2.00)
Fire Pipeline	(1.00)	<b><u>WATER RESOURCES</u></b>	
Subtotal	12.00	W/WW Maintenance Tech II	(1.00)
<b><u>FLEET MANAGEMENT</u></b>		Water Quality Specialist	(1.00)
Fleet Technician	(2.00)	Water Conservation Specialist	(1.00)
Subtotal	(2.00)	Water Resources Apprentice	(2.00)
<b><u>PLANNING AND DEVELOPMENT SERVICES</u></b>		Water Resources Pipeline	(0.30)
Planning Technician	(1.00)	Reclamation Process Control Manager	(1.00)
Development Services Rep	(1.00)	Subtotal	(6.30)
Subtotal	(2.00)	<hr/>	
<b><u>HUMAN SERVICES</u></b>		<b>Total Net Change from Adopted FY 2025/26**</b>	<b>(8.33)</b>
Human Service Case Worker*	1.00	<hr/>	
Human Services Rep I	(1.00)	<b>FY 2026/27 Proposed FTEs</b>	<b>2,788.57</b>
Human Services Manager	(1.00)	<hr/> <hr/>	
Human Services Rep I	(0.50)		
Subtotal	(1.50)		

\*A grant-funded Human Services Case Worker position (1.00 FTE) was approved by Council Resolution No. 13099.

\*\* Displays only net additions and reductions to the city's overall FTE count and does not reflect all movements of FTE between departments due to organizational changes.

**CROSSWALK FROM DEPARTMENT SUMMARIES TO OPERATING BUDGET TOTALS**

	Operating Budget by Department				FTE Changes					
	ADOPTED FY 2025/26	PROPOSED FY 2026/27	Change \$ %		ADOPTED FY 2025/26	New FTE*	Eliminated FTE	Reclass/ Reorg FTE**	PROPOSED FY 2026/27	Net FTE Change
Mayor & Council	1,180,255	1,328,461	148,206	12.6%	9.00			-	9.00	
City Attorney	29,417,977	29,413,678	(4,299)	0.0%	66.13	2.00		-	68.13	2.00
City Auditor	1,379,751	1,461,803	82,052	5.9%	6.75			-	6.75	
City Clerk	1,953,342	1,851,076	(102,266)	-5.2%	8.00			-	8.00	
City Court	8,744,348	9,018,330	273,982	3.1%	61.59			-	61.59	
City Manager	4,195,146	5,397,651	1,202,505	28.7%	16.65		(2.00)	5.50	20.15	3.50
City Treasurer	17,814,937	18,509,020	694,083	3.9%	108.00	1.00	(2.00)	-	107.00	(1.00)
Communications	4,931,155	2,602,659	(2,328,496)	-47.2%	26.63		(2.00)	(8.13)	16.50	(10.13)
Economic Development	1,415,527	1,416,243	716	0.1%	6.00			-	6.00	
Enterprise Operations:										
Aviation	4,238,648	4,690,593	451,945	10.7%	15.48			-	15.48	
Financial Management Svs	-	1,961,404	1,961,404	100.0%	-	1.00		12.00	13.00	13.00
Stadium	3,959,440	3,467,616	(491,824)	-12.4%	17.90	2.00		2.00	21.90	4.00
WestWorld	8,141,151	8,715,269	574,118	7.1%	31.00	5.00	(1)	-	35.00	4.00
McCormick Stillman Park	4,570,329		(4,570,329)	-100.0%	37.59			(37.59)	-	(37.59)
Tourism	30,242,096				7.69		(0.69)	(7.00)	-	(7.69)
Tourism & Events	-	32,107,938	1,865,842	6.2%				8.00	8.00	8.00
Facilities Management	30,791,342	30,649,181	(142,162)	-0.5%	60.00			-	60.00	
Fire	93,321,087	103,831,157	10,510,070	11.3%	419.00	22.00	(10.00)	-	431.00	12.00
Fleet Management & Replacement	45,544,224	28,923,959	(16,620,265)	-36.5%	55.00		(2.00)	-	53.00	(2.00)
Human Resources	49,676,344	56,285,960	6,609,616	13.3%	32.00			1.00	33.00	1.00
Human Services	24,314,122	24,462,726	148,604	0.6%	72.29	1.00	(2.50)	(2.01)	68.78	(3.51)
IT	25,053,570	24,086,576	(966,995)	-3.9%	94.50		(2.00)	(1.00)	91.50	(3.00)
Library	9,399,469	9,816,268	416,799	4.4%	95.12		(1.55)	-	93.57	(1.55)
Parks & Recreation	34,134,977	39,290,410	5,155,433	15.1%	239.47	6.00	(4.88)	34.59	275.18	35.71
Planning & Development	20,474,665	17,672,878	(2,801,787)	-13.7%	123.75		(2.00)	(20.00)	101.75	(22.00)
Police	160,396,398	156,301,175	(4,095,223)	-2.6%	702.88	0.50	(7.78)	16.50	712.10	9.22
Police PSPRS	50,000,000	-	(50,000,000)	-100.0%				-	-	
Preserve	3,246,703	3,549,648	302,945	9.3%	9.71			-	9.71	
Solid Waste	33,617,248	31,764,280	(1,852,968)	-5.5%	106.40		(2.00)	-	104.40	(2.00)
Transportation & Infrastructure	39,313,617	38,634,659	(678,958)	-1.7%	143.98			1.00	144.98	1.00
Water Resources	119,812,599	126,611,732	6,799,133	5.7%	224.39		(6.30)	(4.99)	213.10	(11.29)
Special Districts	582,619	608,918	26,299	4.5%						
Debt Service	114,987,262	104,051,476	(10,935,786)	-9.5%						
Personnel Programs	5,859,220	11,330,828	5,471,608	93.4%						
Vacancy Savings	(13,247,261)	(7,462,277)	5,784,984	-43.7%						
Internal Service Offsets	(84,282,111)	(84,182,853)	99,258	-0.1%						
<b>Total Operating Budget</b>	<b>885,180,196</b>	<b>838,168,443</b>	<b>(47,011,753)</b>	<b>-5.3%</b>	<b>2,796.90</b>	<b>40.50</b>	<b>(48.70)</b>	<b>(0.13)</b>	<b>2,788.57</b>	<b>(8.33)</b>

\* A new Human Services Case Worker grant-funded position was approved by Council Resolution No.13099.

\*\* During FY 2025/26, a reduction of 0.13 FTE resulted from the conversion of two part-time positions to one full-time Public Information Officer position.

# **FY 2026/27**

## **Proposed Budget**

### **Debt**



## Debt Summary

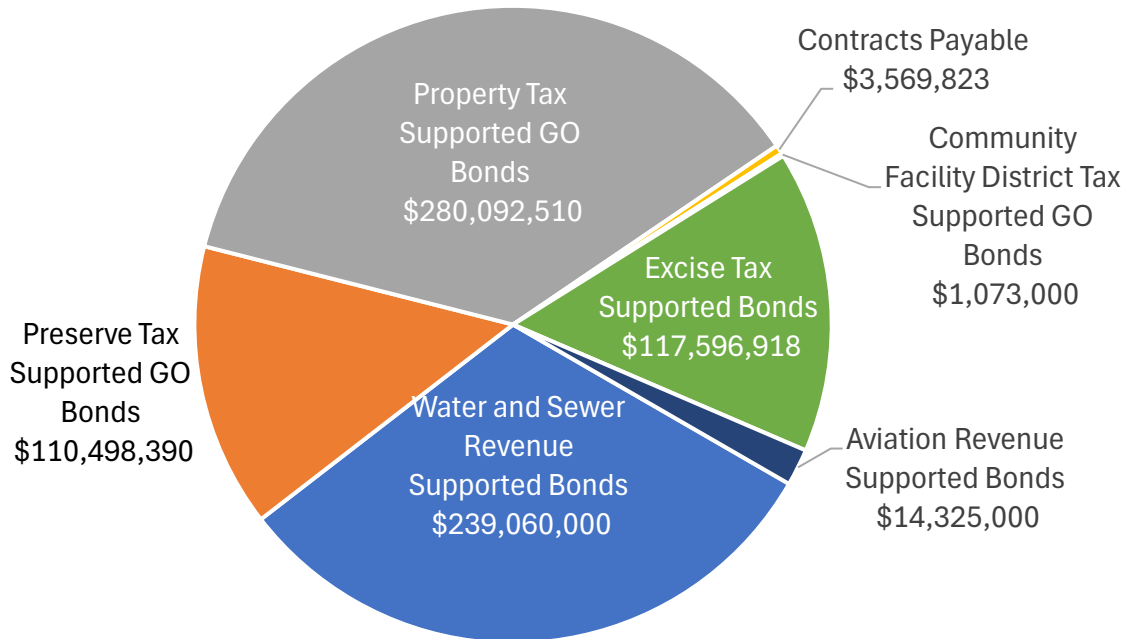
### Outstanding Debt by Type \*

The proposed FY26/27 budget includes outstanding debt by type and planned issuances as follows:

	New Issuance Proposed in FY26/27	FY26/27 Principal and Interest Payments (excludes Fiscal Agent Fees)	Outstanding Principal at 7/1/27
G.O Bonds – Non Preserve	\$78,950,900	\$34,194,567	\$280,092,510
G.O Bonds - Preserve	-	\$17,825,144	\$110,498,390
Excise Tax Supported	-	\$17,267,149	\$117,596,918
Water and Sewer Revenue Supported	-	\$32,473,575	\$239,060,000
Aviation Revenue Supported	-	\$1,719,744	\$14,325,000
Contracts Payable	-	\$543,580	\$3,569,823
<b>Total – City Debt</b>	<b>\$78,950,900</b>	<b>\$104,023,759</b>	<b>\$765,142,641</b>

**Outstanding City Debt at 7/1/27 - \$765,142,641**

**Outstanding Community Facility District Debt at 7/16/27 - \$1,073,000**



\* Outstanding debt in the table excludes Community Facility District (CFD) obligations, which are assessment-backed and separate from the City's primary tax-supported debt. The accompanying pie chart includes CFD debt to present a complete picture of the City's total outstanding debt.

## Debt Summary

Property Tax Supported General Obligation Bonds (Existing and Proposed) – The city issues General Obligation Bonds for improvements to streets, bridges, transportation systems, parks and trails, drainage systems and public safety and municipal facilities. General obligation bonds require voter approval. Secondary property taxes assessed are collected to repay general obligation bonds.

Preserve Tax Supported General Bonds – The city issued General Obligation Bonds for McDowell Sonoran Preserve land and land improvements, which require voter approval. Preserve tax revenues are pledged to pay these bonds.

Excise Tax Supported Bonds – The city has debt secured by a pledge of all unrestricted excise taxes which include transaction privilege and use tax, franchise tax, and other business taxes, State-shared sales and income taxes, fees for licenses and permits, and fines and forfeitures. This debt is issued through the Municipal Property Corporation (MPC). These obligations were issued to fund the Museum of the West, sports stadium improvements, TPC land, WestWorld land and improvements, Skysong land, drainage, and other city improvements. Debt is repaid from various revenue sources related to the improvements for which the debt funded.

Water and Sewer Revenue Supported Bonds – Water and Sewer debt are issued through the MPC, pledging the city's excise tax revenues but repaid with water and sewer revenues.

Aviation Revenue Supported Bonds – Aviation debt is issued through the MPC, pledging city excise tax revenues but are repaid with aviation revenues.

Contracts Payable – The city has service concession agreements with the Bureau of Reclamation and an underground utility contracts payable.

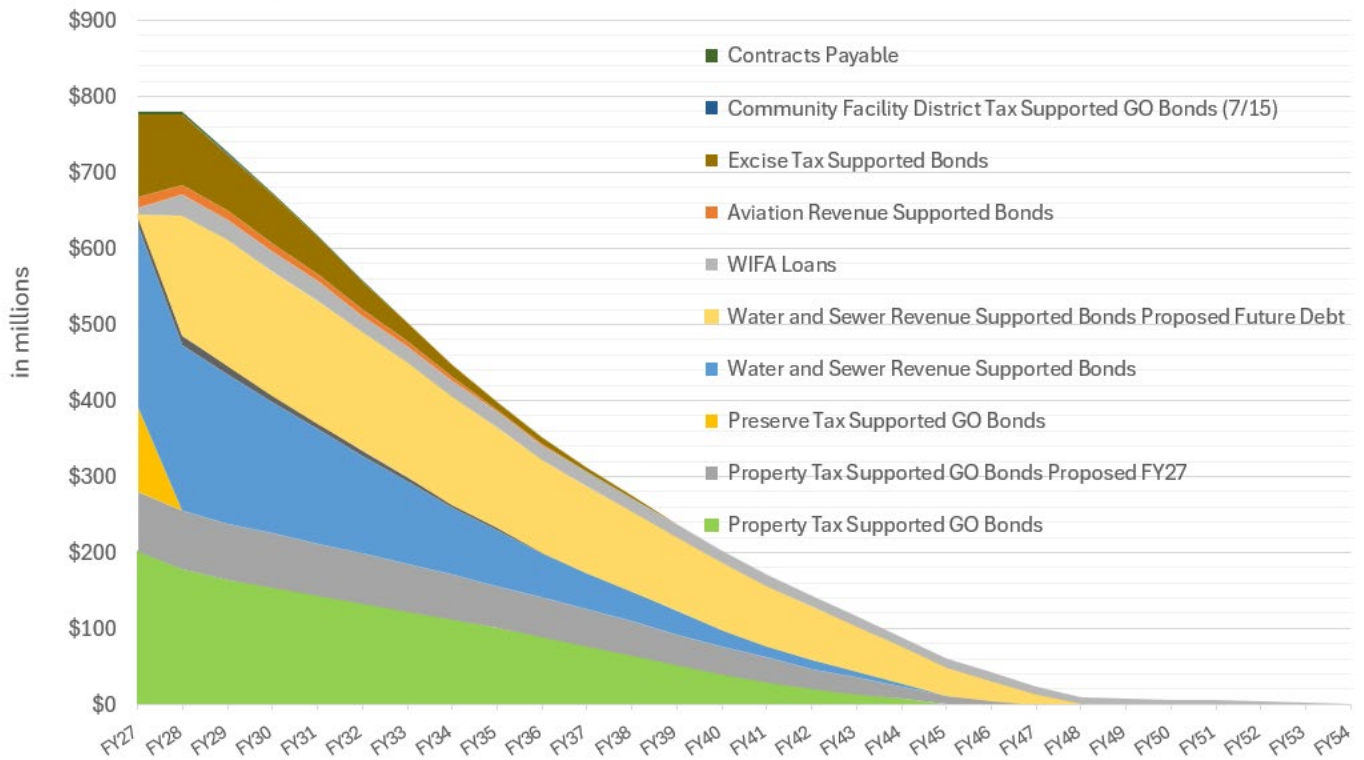
Community Facility District (CFD) Tax Supported Debt – The city has two remaining CFDs (DC Ranch and Scottsdale Waterfront Commercial) with outstanding debt. CFD bonds are repaid from a special purpose tax levied on the properties within the Districts. The city has no liability or obligation for CFD debt.

# Debt Summary

## Debt Repayment Fiscal Year End 2026/27 Forecast

Debt paydown reflects how quickly the city expects to repay outstanding debt. A more rapid repayment period reduces risks from future loss of revenues and is an indicator of repayment strength. Rapid repayment also allows debt capacity to be released and made available for future capital needs.

### Principal Outstanding - Forecasted



## Debt Summary

### Property Tax Debt Limitation Fiscal Year End 2026/27

The Arizona Constitution, (Article 9, Section 8), provides that the general obligation bonded indebtedness for a city for general municipal purposes may not exceed six percent of the assessed valuation of the taxable property in that city. In addition to the six percent limitation for general municipal purpose bonds, cities may issue general obligation bonds up to an additional 20 percent of the assessed valuation for supplying such city with water, artificial light, or sewers, for the acquisition and development of land for open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities and streets and transportation facilities.

General Obligation Bonds Issued to Provide Water, Sewers, Artificial Light, Parks, Playgrounds and Recreational Facilities, Open Space Preserves, Public Safety, and Streets and Transportation Facilities		General Obligation Bonds Issued for All Other Purposes	
Assessed valuation of the taxable property	\$14,370,278,344	Assessed valuation of the taxable property	\$14,370,278,344
20% Constitutional Limit	\$2,874,055,668	6% Constitutional Limit	\$862,216,700
Less General Obligation Bonds Outstanding	(375,513,405)	Less General Obligation Bonds Outstanding	(15,076,595)
Excess Premium	(12,563,547)	Excess Premium	(1,146,050)
Available 20% Limitation Borrowing Capacity	\$2,485,978,716	Available 6% Limitation Borrowing Capacity	\$845,994,055

### Primary and Secondary Property Tax Rates History: Tax rates per \$100 assessed valuation

The primary property tax revenues are used by the General Fund for services such as Police, Fire, Community Services, and many other governmental purposes. The secondary property tax revenues are used to repay debt service on general obligation bonds.

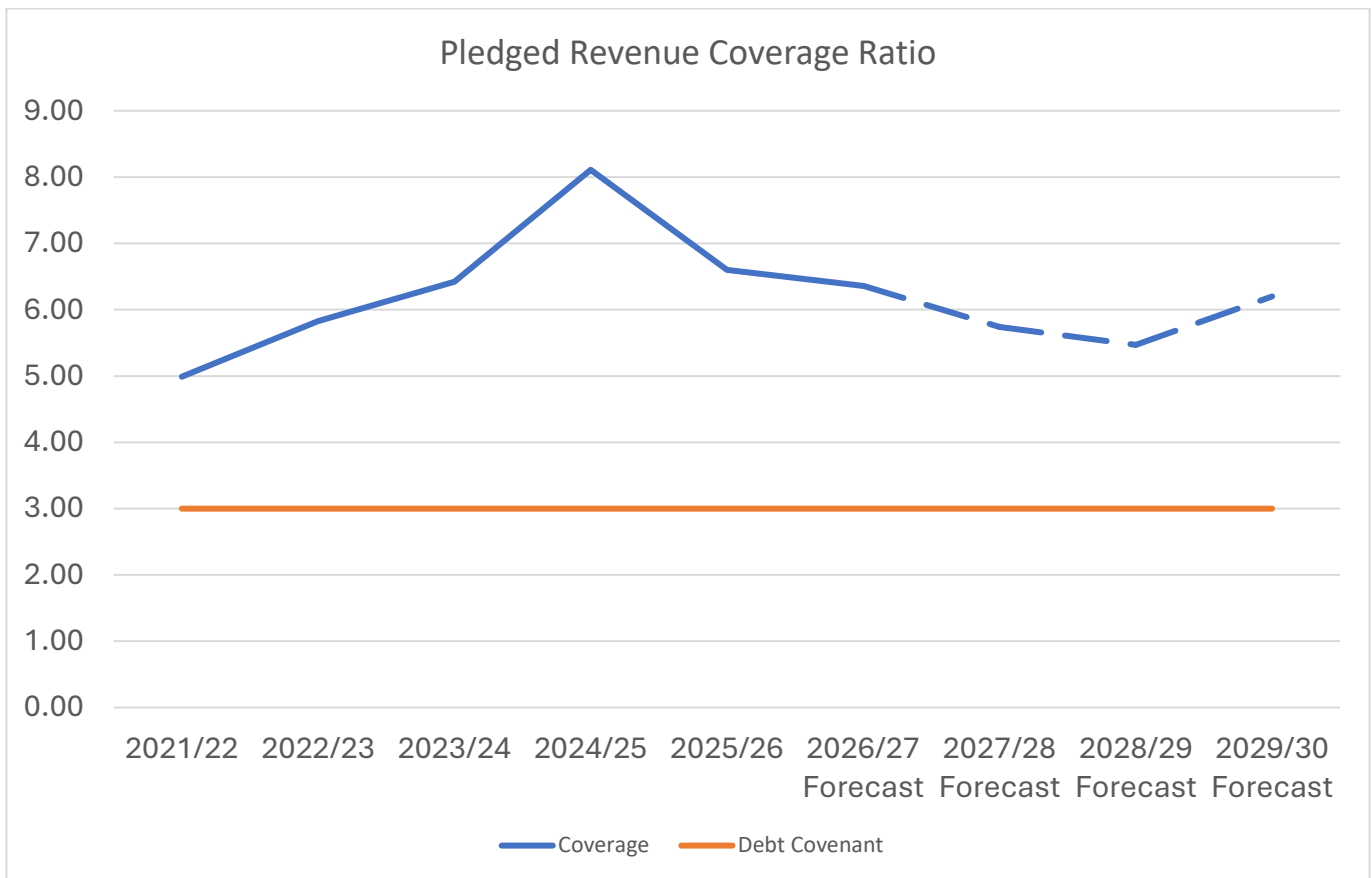
Fiscal Year	Primary Tax Rate	Secondary Tax Rate	Total Tax Rate
2021/22	\$0.5039	\$0.5042	\$1.0081
2022/23	\$0.4970	\$0.4101	\$0.9071
2023/24	\$0.5150	\$0.4664	\$0.9814
2024/25	\$0.4958	\$0.4358	\$0.9316
2025/26	\$0.4891	\$0.4233	\$0.9124
2026/27 Forecast	\$0.4801	\$0.4267	\$0.9068

Adopted Financial Policy Section 8.04 General Obligation Bonds: The city will not exceed \$1.50 combined (primary and secondary) property tax rate per \$100 net assessed limited property value unless otherwise directed by the council.

## Debt Summary

### Pledged Revenue Coverage – Municipal Property Corporation\*

The Municipal Property Corporation (“MPC”) is a non-profit corporation created by the city as a financing conduit for the purpose of financing the construction or acquisition of city capital improvement projects. In order to obtain the funds necessary for the construction or acquisition of facilities, the MPC issues bonds and then leases the facilities to the city for lease-rental payments which equal the semiannual debt service payments on the MPC bonds. The pledged revenue coverage graph is shown to illustrate how much revenue is available relative to the annual debt service on bonds secured by that revenue. It indicates the City’s ability to meet its debt payments. Higher ratios reflect stronger financial capacity, healthier revenue performance, and lower risk for bondholders.



\*Includes debt service payments paid out of the General Fund, the Special Programs Fund, the Tourism Development Fund, the Stadium Facility Fund and the Water and Sewer Funds.

**Debt Service Expense - All Funds**

**Debt Service Fund**

**General Obligation (G.O.) Bonds - Property Tax (Secondary) Supported**

	Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Final Payment Date
2015 G.O. Refunding Bonds (\$86.4M Apr 2015)	9,590,200	9,774,800	9,838,400	-	-	-	2028
2017 G.O. Refunding Bonds (\$26.8M May 2017)	4,126,317	4,280,149	4,366,424	4,562,324	-	-	2029
2017 G.O. Various Purpose Bonds (\$25.5M Dec 2017)	2,635,250	2,310,000	-	-	-	-	2027
2021 G.O. Various Purpose Bonds (Tax-Exempt) (\$19.8M Feb 2021)	1,221,324	1,217,624	1,218,624	1,219,224	1,219,424	1,219,224	2040
2021 G.O. Various Purpose Bonds (Tax-Exempt) (\$31.4M Feb 2021)	2,004,500	2,006,500	2,006,300	2,003,900	2,004,300	2,012,300	2040
2023 G.O. Various Purpose Bonds (Taxable) (\$39.5M Jan 2023)	3,683,525	3,583,525	3,483,525	3,383,525	3,283,525	3,183,525	2042
2023 G.O. Various Purpose Bonds (Tax-Exempt) (\$34.2M Jan 2023)	3,320,750	3,225,750	3,130,750	3,035,750	2,940,750	2,845,750	2042
2025 G.O. Various Purpose Bonds (Tax-Exempt) (\$102.5M June 2025)	15,062,675	7,796,219	7,721,219	7,291,219	7,273,719	7,273,719	2044
Future G.O. Various Purpose Bonds (\$79.0M Feb 2027)	-	-	6,335,152	6,335,152	6,335,152	6,335,152	2045
Fiscal Agent Fees and Arbitrage Fees	2,700	2,900	3,300	3,100	2,800	2,800	
Subtotal Preserve G.O. Bonds - Property Tax (Secondary) Supported	41,647,241	34,197,467	38,103,695	27,834,194	23,059,670	22,872,470	

**Preserve General Obligation Bonds - Preserve Sales Tax Supported**

2014 G.O. Bonds Preserve (\$14.0M May 2014)	726,813	-	-	-	-	-	2026
2015 G.O. Refunding Bonds Preserve (\$74.0M Apr 2015)	2,678,900	-	-	-	-	-	2026
2017 G.O. Refunding Bonds Preserve (\$13.2M May 2017)	1,449,698	1,433,116	8,210,100	-	-	-	2028
2017A G.O. Bonds Preserve (\$17.4M Mar 2017)	820,600	2,645,600	15,645,800	-	-	-	2028
2020 G.O. Taxable Refunding Bonds Preserve (\$167.9M Dec 2020)	20,689,937	13,746,428	91,885,000	-	-	-	2028
Fiscal Agent Fees and Arbitrage Fees	2,000	1,400	1,400	-	-	-	
Subtotal Preserve G.O. Bonds - Preserve Sales Tax Supported	26,367,948	17,826,544	115,742,300	-	-	-	

**Park & Preserve Debt - Sales Tax Supported**

2026 WIFA Loan (May 2026)	600,000	600,000	600,000	600,000	600,000	600,000	2054
Future WIFA Loan (2027)	-	-	-	850,000	850,000	850,000	2054
Subtotal Park & Preserve Sales Tax Supported	600,000	600,000	600,000	1,450,000	1,450,000	1,450,000	

**Municipal Property Corporation (MPC) Bonds - Excise Tax Supported**

2006 MPC Refunding Bonds SkySong (GF/ST) (\$42.8M Nov 2006)	2,819,250	2,811,750	2,815,000	2,813,250	2,816,500	2,589,250	2034
2006 MPC Refunding Bonds WW/TPC Land Acquisition 80-acres (GF/ST) (\$30.5M Nov 2006)	2,640,250	2,738,250	2,796,250	2,850,750	2,866,500	-	2030
2015A MPC (Taxable) TPC Golf Surcharge (GF/ST) (\$12.4M Jan 2015)	164,113	164,250	162,588	163,044	162,413	164,600	2034
2015A MPC (Taxable) TPC Golf Surcharge (TDF) (\$2.2M Jan 2015)	900,000	900,000	900,000	900,000	900,000	900,000	2034
2015A MPC Museum (TDF) (\$12.2M Jan 2015)	858,613	170,863	890,863	889,263	892,063	889,113	2034
2019A MPC Crossroads Flood Control (SF) (\$9.3M Oct 2019)	664,750	665,000	664,250	667,500	664,500	665,300	2039
2019B MPC (Taxable) Stadium Improvements (Charros Contribution) (\$2.1M Oct 2019)	135,000	135,000	135,000	135,000	135,000	135,000	2039
2019B MPC (Taxable) Stadium Improvements (Giants Contribution) (\$8.4M Oct 2019)	525,000	525,000	525,000	525,000	525,000	600,000	2039
2019B MPC (Taxable) Stadium Improvements (TDF) (\$22.8M Oct 2019)	1,530,078	1,531,528	1,529,868	1,526,588	1,451,653	1,454,903	2039
2021B MPC Refunding Bonds (Taxable) McDowell Golf (SPF) (\$0.9M Feb 2021)	94,316	98,637	87,665	101,681	95,345	73,989	2033
2021B MPC Refunding Bonds (Taxable) Museum (TDF) (\$0.8M Feb 2021)	27,666	702,506	-	-	-	-	2027
2021B MPC Refunding Bonds (Taxable) SFS Garage Payoff (GF/ST) (\$14.1M Feb 2021)	2,731,235	2,830,102	2,900,240	-	-	-	2028
2021B MPC Refunding Bonds (Taxable) TNEC (GF/ST) (\$15.1M Feb 2021)	1,291,321	1,338,583	1,448,905	3,389,139	-	1,407,326	2033
2021B MPC Refunding Bonds (Taxable) TNEC (TDF) (\$10.5M Feb 2021)	1,200,000	1,200,000	1,200,000	1,200,000	807,416	1,200,000	2033
2021B MPC Refunding Bonds (Taxable) TPC (GF/ST) (\$2.6M Feb 2021)	78,710	78,347	608,257	969,275	190,604	614,515	2031
2021B MPC Refunding Bonds (Taxable) WW/TPC Land Acq 52- and 17-acres (GF/ST) (\$10.4M Feb 2021)	311,443	310,008	2,407,668	3,836,534	754,405	2,432,165	2031
2021B MPC Refunding Bonds (Taxable) WW/TPC Land Acquisition 80-acres (TDF) (\$16.3M Feb 2021)	469,044	467,326	470,004	492,298	488,854	3,140,164	2035
Fiscal Agent Fees and Arbitrage Fees	6,400	6,400	6,400	6,400	6,400	6,400	
Subtotal Municipal Property Corporation (MPC) Bonds - Excise Tax Supported - Subtotal by Funding Source	10,042,722	10,277,690	13,145,308	14,028,392	6,796,822	7,214,256	

**Municipal Property Corporation (MPC) Bonds - Excise Tax Supported - Subtotal by Funding Source**

General Fund/Excise Tax (GF/ST)	664,750	665,000	664,250	667,500	664,500	665,300	
Special Revenue/Stormwater Fee (SF)	4,985,400	4,972,222	4,990,735	5,008,149	4,539,986	7,584,180	
Tourism Development Fund (TDF)	94,316	98,637	87,665	101,681	95,345	73,989	
Special Program (McDowell Golf) (SPF)	660,000	660,000	660,000	660,000	735,000	735,000	
Giants/Charros Contribution	-	-	-	-	-	-	

**Debt Service Expense - All Funds**

Subtotal Municipal Property Corporation (MPC) Bonds - Excise Tax Supported

**Total Debt Service Funds**

Forecast 2025/26	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Final Payment Date
16,447,187	16,673,549	19,547,957	20,465,721	12,831,653	16,272,725	
<b>84,462,376</b>	<b>69,297,560</b>	<b>173,993,952</b>	<b>49,749,916</b>	<b>37,341,323</b>	<b>40,595,195</b>	

**General Fund**

**Service Concession Agreements**

BOR Administration/WestWorld  
 BOR Administration/TPC  
 Subtotal General Fund Service Concession Agreements

240,662	252,695	265,330	278,596	292,526	307,152	2032
240,662	252,695	265,330	278,596	292,526	307,152	2035
481,324	505,390	530,660	557,193	585,052	614,304	

**Special Revenue Funds**

**Contracts Payable**

Underground Utility Improvement District  
 Subtotal Special Revenue Funds Contracts Payable

38,190	38,190	38,190	38,190	38,190	5,647	2031
38,190	38,190	38,190	38,190	38,190	5,647	

**Total General Fund**

<b>519,514</b>	<b>543,580</b>	<b>568,850</b>	<b>595,383</b>	<b>623,242</b>	<b>619,951</b>	
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**Municipal Property Corporation (MPC) Bonds - Water and Sewer Funds**

2006 MPC Refunding Bonds Water (\$82.8M Nov 2006)  
 2006 MPC Refunding Bonds Water Reclamation (\$9.9M Nov 2006)  
 2015 MPC Refunding Bonds Water (\$71.5M Mar 2015)  
 2015 MPC Refunding Bonds Water Reclamation (\$22.1M Mar 2015)  
 2015A MPC Water Reclamation (\$18.5M Jan 2015)  
 2017 MPC Refunding Bonds Water (\$47.7M Mar 2017)  
 2017 MPC Refunding Bonds Water Reclamation (\$47.7M Mar 2017)  
 2017A MPC Water (\$39.1M May 2017)  
 2021A Refunding Bonds Water (\$1.8M Feb 2021)  
 2021A Refunding Bonds Water Reclamation (\$6.1M Feb 2021)  
 2021B MPC Refunding Bonds (Taxable) Water (\$38.2M Feb 2021)  
 2021B MPC Refunding Bonds (Taxable) Water Reclamation (\$26.2M Feb 2021)  
 2025 MPC Water (\$46.9M May 2025)  
 2025 Water Reclamation (\$65.3 May 2025)  
 Fiscal Agent Fees and Arbitrage Fees  
 Subtotal MPC Bonds - Water and Sewer Funds

5,838,297	5,810,151	5,794,291	5,767,262	5,755,835	-	2030
695,703	692,349	690,459	687,238	685,915	-	2030
4,169,460	-	-	-	-	-	2026
1,290,540	-	-	-	-	-	2026
1,298,413	258,913	1,348,913	1,351,213	1,352,463	1,347,663	2034
1,774,473	1,861,766	1,947,849	2,919,460	2,923,594	165,403	2034
2,626,502	2,755,709	2,883,126	4,321,265	4,327,382	244,822	2034
2,824,606	2,823,356	2,827,606	2,827,006	2,823,206	2,826,206	2037
89,782	89,782	89,782	89,782	1,885,422	-	2030
306,218	306,218	306,218	306,218	6,430,578	-	2030
1,326,294	5,170,959	4,592,206	960,789	962,176	7,981,894	2036
907,116	3,536,784	3,141,081	657,259	658,219	5,459,721	2036
4,613,389	3,776,500	2,479,000	4,172,250	1,914,750	4,214,750	2045
5,236,634	5,391,088	4,088,588	6,115,338	2,702,838	6,152,838	2045
9,610	9,700	9,700	11,200	11,200	11,200	
33,007,037	32,483,275	30,198,820	30,186,281	32,433,578	28,404,497	

**Water and Sewer Fund Future Supported Debt**

Future Water Debt (\$132.0M Feb 2028)  
 Future Sewer Debt (\$25.0M Feb 2028)  
 Future Sewer Debt (\$10.0M Feb 2029)  
 Fiscal Agent Fees and Arbitrage Fees  
 Subtotal Future Debt - Water and Sewer Funds

5,068,000	8,092,000	8,592,000	8,592,000	9,592,000		2048
2,006,000	2,006,000	2,006,000	2,006,000	2,006,000		2048
802,500	802,500	802,500	802,500	802,500		2049
3,000	4,500	4,500	4,500	4,500		
7,077,000	10,905,000	10,605,000	10,605,000	12,405,000		

**Municipal Property Corporation (MPC) Bonds - Aviation Fund**

2017B MPC (\$23.5M 2017)  
 Fiscal Agent Fees and Arbitrage Fees

1,719,244	1,719,744	1,717,494	1,717,494	1,719,494	1,719,744	2037
1,500	1,500	1,500	1,500	1,500	1,500	
1,720,744	1,721,244	1,718,994	1,718,994	1,720,994	1,721,244	

**Total Outstanding Debt Service - All Funds**

<b>119,709,671</b>	<b>104,045,659</b>	<b>213,557,615</b>	<b>93,155,572</b>	<b>82,724,137</b>	<b>83,745,887</b>	
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**Long-Term Debt Outstanding - All Funds**

**Debt Service Fund**

**General Obligation (G.O.) Bonds - Property Tax (Secondary) Supported**

	Balance at 6/30/26	Balance at 6/30/27	Balance at 6/30/28	Balance at 6/30/29	Balance at 6/30/30	Balance at 6/30/31	Final Payment Date
2015 G.O. Refunding Bonds (\$86.4M Apr 2015)	18,495,000	9,460,000	-	-	-	-	2028
2017 G.O. Refunding Bonds (\$26.8M May 2017)	12,172,310	8,416,610	4,386,850	-	-	-	2029
2017C G.O. Various Purpose Bonds (\$25.5M Dec 2017)	2,200,000	-	-	-	-	-	2027
2021 G.O. Various Purpose Bonds (Taxable) (\$19.8M Feb 2021)	15,010,000	14,060,000	13,090,000	12,100,000	11,090,000	10,060,000	2040
2021 G.O. Various Purpose Bonds (Tax-Exempt) (\$31.4M Feb 2021)	23,850,000	22,470,000	21,035,000	19,545,000	17,995,000	16,375,000	2040
2023 G.O. Various Purpose Bonds (Taxable) (\$39.5M Jan 2023)	33,485,000	31,485,000	29,485,000	27,485,000	25,485,000	23,485,000	2042
2023 G.O. Various Purpose Bonds (Tax-Exempt) (\$34.2M Jan 2023)	28,400,000	26,500,000	24,600,000	22,700,000	20,800,000	18,900,000	2042
2025 G.O. Various Purpose Bonds (Tax-Exempt) (\$102.3M June 2025)	92,250,000	88,750,000	85,150,000	81,800,000	78,300,000	74,625,000	2045
Future G.O. Various Purpose Bonds (\$79.0M Feb 2027)	-	78,950,900	76,500,900	73,930,900	71,240,900	68,420,900	2047
Total General Obligation Bonds	225,862,310	280,092,510	254,247,750	237,560,900	224,910,900	211,865,900	

**Preserve General Obligation Bonds - Preserve Sales Tax Supported**

2017 G.O. Refunding Bonds Preserve (\$13.2M May 2017)	9,242,690	8,183,390	-	-	-	-	2028
2017A G.O. Bonds Preserve (\$17.4M Mar 2017)	17,410,000	15,585,000	-	-	-	-	2028
2020 G.O. Taxable Refunding Bonds Preserve (\$167.9M Dec 2020)	99,135,000	86,730,000	-	-	-	-	2028
Total Preserve General Obligation Bonds	125,787,690	110,498,390	-	-	-	-	

**Park & Preserve Debt - Sales Tax Supported**

2026 WIFA Loan (May 2026)	10,436,918	9,226,918	9,006,918	8,776,918	8,541,918	8,296,918	2054
Future WIFA Loan (2027)	-	-	19,300,000	18,970,000	18,630,000	18,275,000	2054
Total Preserve Sales Tax Debt	10,436,918	9,226,918	28,306,918	27,746,918	27,171,918	26,571,918	

**Municipal Property Corporation (MPC) Bonds - Excise Tax Supported**

2006 MPC Refunding Bonds SkySong	17,535,000	15,600,000	13,565,000	11,430,000	9,185,000	7,055,000	2034
2006 MPC Refunding Bonds WW/TPC Land Acquisition 80-acres	9,965,000	7,725,000	5,315,000	2,730,000	-	-	2030
2015A MPC (Taxable) TPC Golf Surcharge	7,190,000	6,400,000	5,585,000	4,740,000	3,865,000	2,955,000	2034
2015A MPC Museum	5,520,000	5,520,000	4,800,000	4,060,000	3,295,000	2,510,000	2034
2019A MPC Crossroads Flood Control	6,960,000	6,545,000	6,110,000	5,650,000	5,170,000	4,670,000	2039
2019B MPC (Taxable) Stadium Improvements	23,625,000	22,065,000	20,470,000	18,840,000	17,170,000	15,455,000	2039
2021B MPC Refunding Bonds (Taxable) McDowell Golf	595,000	505,000	425,000	330,000	240,000	170,000	2033
2021B MPC Refunding Bonds (Taxable) Museum	695,000	-	-	-	-	-	2027
2021B MPC Refunding Bonds (Taxable) SFS Garage Payoff	5,630,000	2,865,000	-	-	-	-	2028
2021B MPC Refunding Bonds (Taxable) TNEC	17,445,000	15,160,000	12,740,000	8,350,000	7,680,000	5,200,000	2033
2021B MPC Refunding Bonds (Taxable) TPC	2,348,700	2,303,300	1,727,500	783,600	605,100	-	2031
2021B MPC Refunding Bonds (Taxable) WW/TPC Land Acq 52- and 17-acres	9,296,300	9,116,700	6,837,500	3,101,400	2,394,900	-	2031
2021B MPC Refunding Bonds (Taxable) WW/TPC Land Acquisition 80-acres	14,780,000	14,565,000	14,345,000	14,100,000	13,855,000	10,955,000	2035
Total Municipal Property Corporation (MPC) Bonds - Excise Tax Supported	121,585,000	108,370,000	91,920,000	74,115,000	63,460,000	48,970,000	
<b>Total Debt Service Funds</b>	<b>483,671,918</b>	<b>508,187,818</b>	<b>374,474,668</b>	<b>339,422,818</b>	<b>315,542,818</b>	<b>287,407,818</b>	

**General Fund**

**Service Concession Agreements**

BOR Administration/WestWorld	1,493,353	1,300,392	1,087,078	851,965	593,517	310,106	2032
BOR Administration/TPC	2,272,805	2,111,023	1,930,134	1,728,743	1,505,367	1,258,429	2035
Subtotal General Fund Service Concession Agreements	3,766,159	3,411,415	3,017,212	2,580,708	2,098,884	1,568,535	

**Special Revenue Funds**

**Contracts Payable**

**Long-Term Debt Outstanding - All Funds**

	Balance at 6/30/26	Balance at 6/30/27	Balance at 6/30/28	Balance at 6/30/29	Balance at 6/30/30	Balance at 6/30/31	Final Payment Date
Underground Utility Improvement District	196,597	158,408	120,217	82,027	43,837	5,647	2031
Subtotal Special Revenue Funds Contracts Payable	196,597	158,408	120,217	82,027	43,837	5,647	
<b>Total General Fund</b>	<b>3,962,756</b>	<b>3,569,823</b>	<b>3,137,429</b>	<b>2,662,735</b>	<b>2,142,721</b>	<b>1,574,182</b>	

**Municipal Property Corporation (MPC) Bonds - Water and Sewer Funds**

2006 MPC Refunding Bonds Water	20,506,387	15,721,556	10,713,342	5,481,748	-	-	2030
2006 MPC Refunding Bonds Water Reclamation	2,443,613	1,873,444	1,276,658	653,252	-	-	2030
2015A MPC Water Reclamation	8,365,000	8,365,000	7,275,000	6,150,000	4,990,000	3,800,000	2034
2017 MPC Refunding Bonds Water	12,872,160	11,569,824	10,116,288	7,618,464	4,991,616	4,991,616	2034
2017 MPC Refunding Bonds Water Reclamation	19,052,840	17,125,176	14,973,712	11,276,536	7,388,384	7,388,384	2034
2017A MPC Water	25,590,000	23,675,000	21,660,000	19,565,000	17,390,000	15,125,000	2037
2021A Refunding Bonds Water	1,795,640	1,795,640	1,795,640	1,795,640	-	-	2030
2021A Refunding Bonds Water Reclamation	6,124,360	6,124,360	6,124,360	6,124,360	-	-	2030
2021B MPC Refunding Bonds (Taxable) Water	33,509,300	28,865,500	24,750,300	24,215,900	23,672,600	16,101,400	2036
2021B MPC Refunding Bonds (Taxable) Water Reclamation	22,920,700	19,744,500	16,929,700	16,564,100	16,192,400	11,013,600	2036
2025 MPC Water	44,730,000	43,080,000	42,645,000	40,495,000	40,495,000	38,195,000	2045
2025 MPC Water Reclamation	63,470,000	61,120,000	59,955,000	56,705,000	56,705,000	53,255,000	2045
Total Municipal Property Corporation (MPC) Bonds - Water & Sewer Revenue Supported	261,380,000	239,060,000	218,215,000	196,645,000	171,825,000	149,870,000	

**Water and Sewer Fund Future Supported Debt**

Future Water Debt (\$132.0M 2028)	132,000,000	130,275,000	128,695,000	126,535,000	126,535,000	126,535,000	2048
Future Sewer Debt (\$25.0M 2028)	25,000,000	24,245,000	23,455,000	23,455,000	23,455,000	23,425,000	2048
Future Sewer Debt (\$10.0M 2029)	157,000,000	157,000,000	164,520,000	161,850,000	159,345,000	159,345,000	2049
Total Future Debt - Water & Sewer Revenue Supported	314,000,000	311,520,000	316,670,000	311,840,000	309,330,000	309,305,000	

**Municipal Property Corporation (MPC) Bonds - Aviation Fund**

2017B MPC (\$23.5M 2017)	15,470,000	14,325,000	13,125,000	11,865,000	10,540,000	9,175,000	2037
Total Municipal Property Corporation (MPC) Bonds - Aviation Revenue Supported	15,470,000	14,325,000	13,125,000	11,865,000	10,540,000	9,175,000	

**Total Outstanding Debt - All Funds**

	<b>764,484,674</b>	<b>765,142,641</b>	<b>765,952,097</b>	<b>715,115,553</b>	<b>661,900,539</b>	<b>607,372,000</b>	
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# **FY 2026/27**

## **Proposed Budget**

### **Interfund Transfers**



## Proposed Interfund Transfers 2026/2027

Fund	IN	OUT
<b>AMBULANCE FUND</b>		
From General Fund	4,502,446	-
<b>TOTAL AMBULANCE FUND</b>	<u>4,502,446</u>	<u>-</u>
<b>GENERAL FUND</b>		
From Solid Waste Fund	3,500,000	-
From Tourism Development Fund	6,344,127	-
From Water & Water Reclamation Funds	11,399,336	-
From Special Programs Fund	265,000	-
From Self Insurance Funds	200,000	-
To Ambulance Fund	-	4,502,446
To CIP	-	33,716,402
To Debt Service Fund - MPC Excise Debt	-	10,277,689
To Self Insurance Funds - Health	-	116,645
<b>TOTAL GENERAL FUND</b>	<u>21,708,463</u>	<u>48,613,182</u>
<b>SPECIAL REVENUE FUNDS</b>		
<b>PARK AND PRESERVE TAX ALLOCATION FUND</b>		
To Debt Service Fund - WestWorld Debt Service Fund	-	600,000
To Park and Preserve Tax Funds	-	26,319,309
<b>PARK AND PRESERVE TAX FUNDS</b>		
From Park and Preserve Tax Allocation Fund	26,319,309	-
To CIP	-	4,758,089
<b>PRESERVATION FUNDS</b>		
To Debt Service Fund - GO Debt Service - Preserve	-	17,826,544
<b>SPECIAL PROGRAMS FUND</b>		
To CIP	-	9,313,338
To Debt Service Fund - MPC Excise Debt	-	763,637
To General Fund	-	265,000
<b>STADIUM FACILITY FUND</b>		
From Tourism Development Fund	200,000	-
To CIP	-	850,000
To Debt Service Fund - MPC Excise Debt	-	660,000
<b>TOURISM DEVELOPMENT FUND</b>		
To CIP	-	6,024,940
To Debt Service Fund - MPC Excise Debt	-	4,972,223
To General Fund	-	6,344,127
To Stadium Facility Fund	-	200,000
<b>TRANSPORTATION FUND</b>		
To CIP	-	32,502,845
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<u>26,519,309</u>	<u>111,400,052</u>

Fund	IN	OUT
<b>DEBT SERVICE FUNDS</b>		
From General Fund	10,277,689	-
From Park and Preserve Tax Allocation Fund	600,000	-
From Preservation Fund	17,826,544	-
From Special Programs Fund	763,637	-
From Stadium Facility Fund	660,000	-
From Tourism Development Fund	4,972,223	-
<b>TOTAL DEBT SERVICE FUNDS</b>	<u>35,100,093</u>	<u>-</u>
<b>CAPITAL IMPROVEMENT PROJECT FUNDS</b>		
From Aviation Fund	1,228,723	-
From Fleet Management Fund	74,867	-
From Fleet Replacement Fund	6,962,000	-
From General Fund	33,716,402	-
From Park and Preserve Tax - Park Improvements Fund	4,758,089	-
From Self Insurance Funds - Risk	21,970	-
From Solid Waste Fund	430,755	-
From Special Programs Fund	9,313,338	-
From Stadium Facility Fund	850,000	-
From Tourism Development Fund	6,024,940	-
From Transportation Fund	32,502,845	-
From Water & Water Reclamation Funds	50,639,548	-
To Water & Water Reclamation Funds	-	2,410,846
<b>TOTAL CAPITAL IMPROVEMENT PROJECT FUNDS</b>	<u>146,523,477</u>	<u>2,410,846</u>
<b>ENTERPRISE FUNDS</b>		
<b>AVIATION FUND</b>		
From Aviation Fund	492,600	-
To MPC Bonds Debt Service - Airport	-	492,600
To CIP	-	1,228,723
<b>SOLID WASTE FUND</b>		
To CIP	-	430,755
To General Fund	-	3,500,000
<b>WATER &amp; WATER RECLAMATION FUNDS</b>		
From Water Fund - Advanced Water Treatment	4,494,254	-
From CIP Water Fund - Reclaimed Water Distribution System	900,000	-
From CIP Water Fund - Debt Service	1,744,489	-
From CIP Water Reclamation Fund - Debt Service	857,400	-
From CIP Wastewater Development	1,510,846	-
To Water Reclamation Fund - Advanced Water Treatment	-	4,494,254
To Water Fund - Debt Service	-	1,744,489
To Water Reclamation Fund - Debt Service	-	857,400
To CIP	-	50,639,548
To General Fund - Franchise Fees	-	11,399,336
<b>TOTAL ENTERPRISE FUNDS</b>	<u>9,999,589</u>	<u>74,787,105</u>

Fund	IN	OUT
<b>INTERNAL SERVICE FUNDS</b>		
FLEET FUNDS		
From Self Insurance Funds - Risk	100,000	-
To CIP	-	7,036,867
SELF INSURANCE FUNDS - HEALTH		
From General Fund	116,645	-
SELF INSURANCE FUNDS - RISK		
To CIP	-	21,970
To General Fund	-	200,000
To Fleet Replacement Fund	-	100,000
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<u>216,645</u>	<u>7,358,837</u>
 <b>TOTAL ALL FUNDS</b>	 <u>244,570,022</u>	 <u>244,570,022</u>

# **FY 2026/27**

## **Proposed Budget**

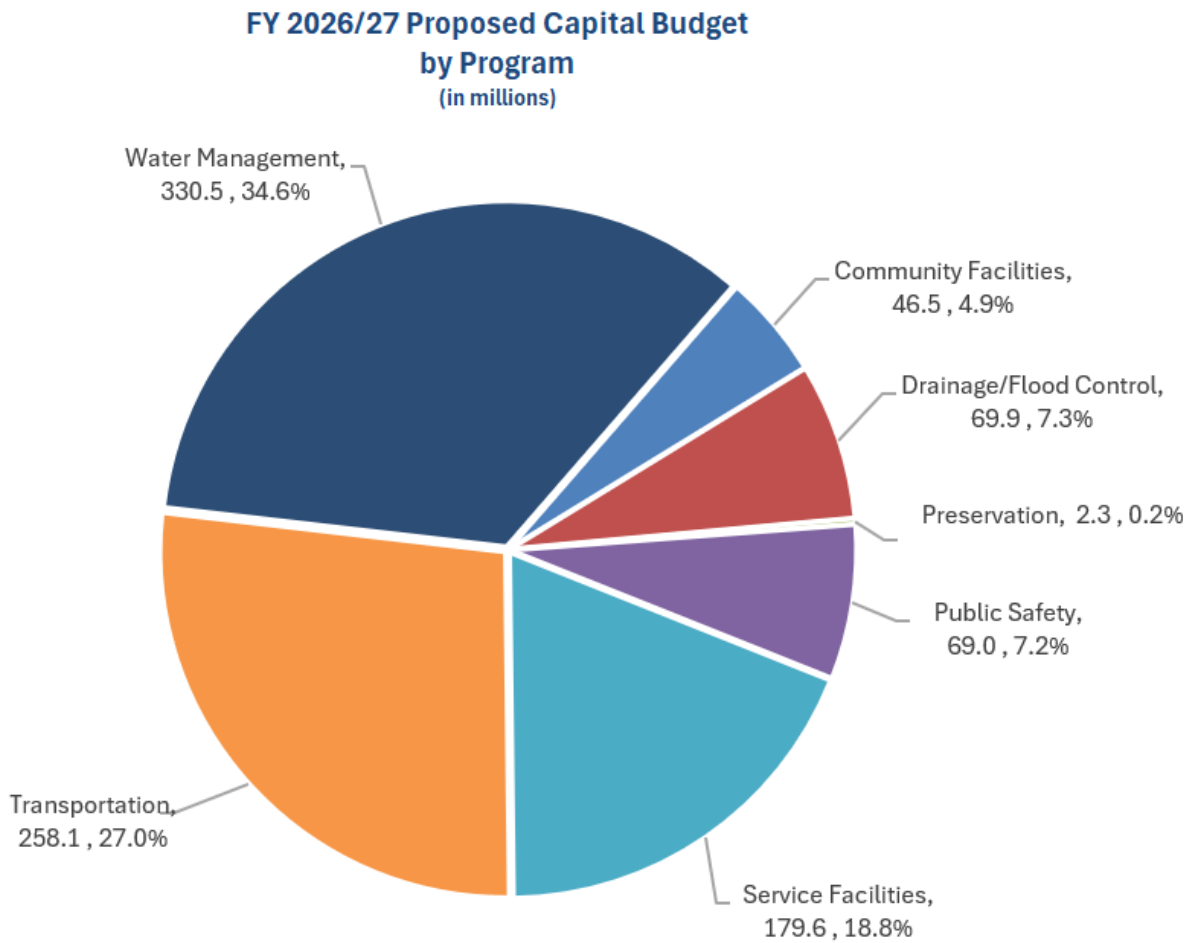
### **Capital Improvement Plan**



## PROPOSED CIP BUDGET SUMMARY

The City's Capital Improvement Plan (CIP) outlines the major investments needed to maintain and improve essential public infrastructure. The Proposed FY 2026/27 Capital Budget, including contingencies, totals approximately \$956.1 million, combining new budget requests with carryforward appropriations. The largest portions of the budget support water management, transportation, and city facility upgrades, reflecting ongoing efforts to maintain reliable services and plan for future growth. The Proposed FY 2026-27 Five-Year CIP is \$1.89 billion.

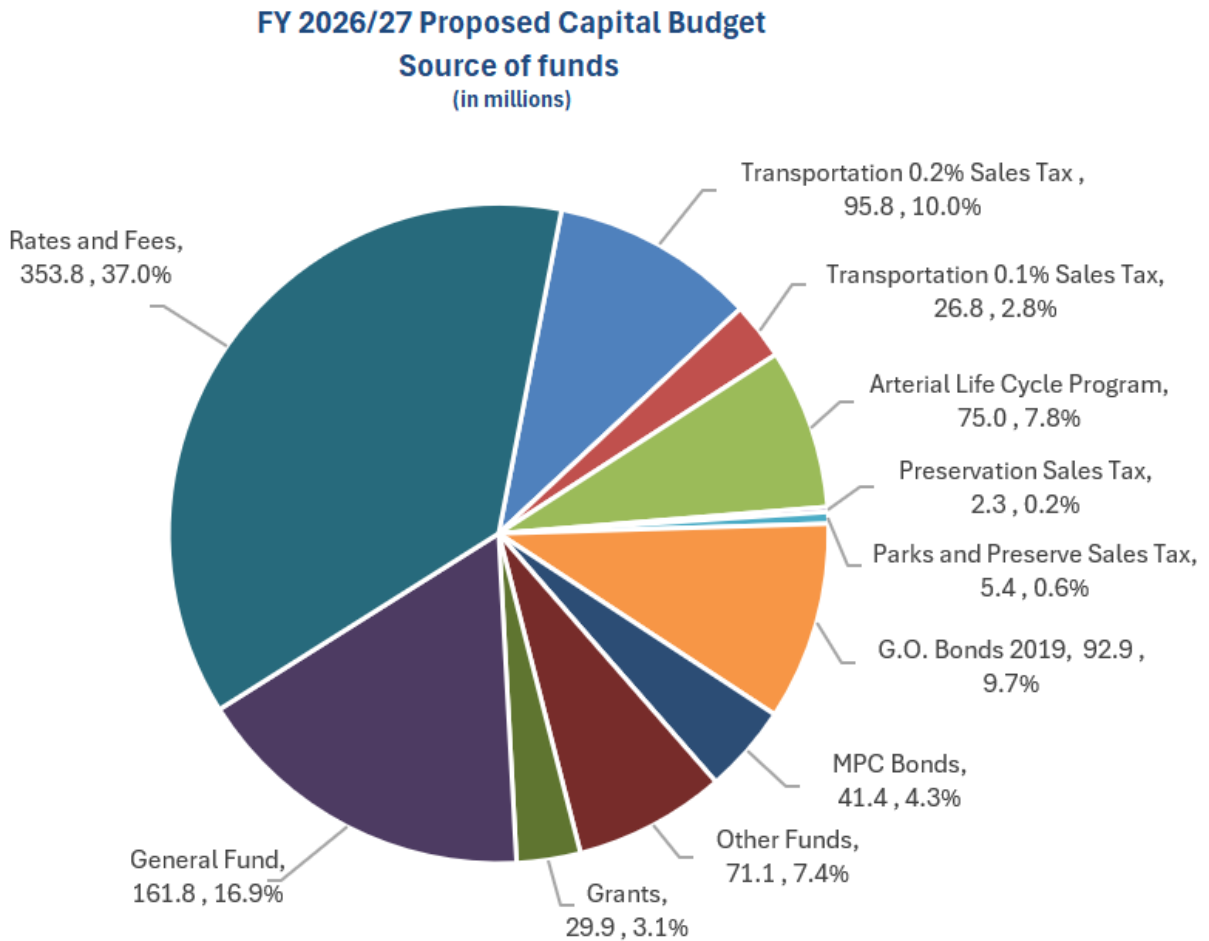
The chart below illustrates how the Proposed FY 2026/27 Capital Budget is allocated across the major program areas. Additional detail on specific projects and funding levels is provided within the project detail pages.



Totals may not match due to rounding.

## FUNDING SOURCES

The Capital Improvement Plan is funded by various funding sources which include voter approved dedicated sales taxes, voter approved bond programs, county and regional funds, grants, enterprise rates and fees, and funding from the city's General Fund and other special revenue funds.



**Transportation 0.2% Sales Tax** – 50 percent of this voter approved transportation sales tax is used for various street improvements including the pavement overlay program, traffic signal construction, and local street and sidewalk improvements that are included in the Capital Improvement Plan.

**Transportation 0.10% Sales Tax (Arterial Life Cycle Program)** – In 2004, the Maricopa Association of Governments (MAG) initiated the Arterial Life Cycle Program (ALCP), a component of the Regional Transportation Plan (RTP), to create a comprehensive arterial grid network that facilitates the movement of people and goods across the region. Scottsdale participates in the ALCP in partnership with MAG to improve Scottsdale's main ALCP corridors. ALCP projects in the Capital Improvement Plan are funded by three sources of funds including federal funds through the Surface Transportation Block Grant Program, the Maricopa County Regional Sales Tax (.5%) which pays for 70 percent of ALCP projects, and the city's 30 percent match through the 0.10% Transportation Sales Tax. The 0.10% sales tax was approved by voters in 2018 and expires in 2029.

**Preserve 0.20% and 0.15% Sales Tax** – Voters approved a 0.20% sales tax in 1995 to provide funds for land purchases in the McDowell Sonoran Preserve. In 2004, voters approved an additional 0.15% sales tax to provide funds for further land purchases in the McDowell Sonoran Preserve and construction of certain improvements in the Preserve space. The 0.20% Preserve sales tax expired in 2025 and the 0.15% Preserve Sales Tax is currently scheduled to expire in 2034. The Capital Improvement Plan includes capital projects funded by the 0.15% Preserve Sales Tax.

**Park and Preserve 0.15% Sales Tax** – In 2024 voters approved a 0.15% Park and Preserve Sales Tax to begin in 2025 for the protection, maintenance, and improvement of city-wide parks and the Preserve. A portion of this sales tax is allocated to funding various city park improvements that are included in the Capital Improvement Plan.

**General Obligation Bond 2019 Program** – Voters approved the Bond 2019 program to provide \$319 million in general obligation bond authority for public safety facilities, community and municipal facility improvements, and various other capital projects in the Capital Improvement Plan. General obligation bonds are repaid through secondary property taxes.

**Rates and Fees** – Water, wastewater, and solid waste projects in the Capital Improvement Plan are primarily funded from the respective utility rates and fees and other utility revenues. The city’s stormwater capital improvement program is funded by the city’s stormwater fee and funding from the Maricopa County Flood Control District through an intergovernmental agreement.

**Grants** – The city strives to obtain federal, state, or local grant funds for capital projects where available. Grant funds for capital projects are limited and often carry eligibility requirements that the city does not qualify for. Currently, the city’s aviation and transportation capital improvement projects benefit from federal grant funding.

**General Fund and Other Funding Sources** – The city’s General Fund and other special revenue funds provide funding for the city’s Capital Improvement Plan when no other funding sources are available. Many municipal facility repairs, improvements, and technology projects do not qualify for funding under voter approved sales taxes or dedicated revenue sources discussed above. A portion of General Fund construction sales tax, interest earnings and excess amounts not needed for operations in the General Fund are used to fund such projects. Funding from other special revenues funds such as the Tourism Development Fund and Transportation 0.2% Sales Tax Fund may also be used as appropriate.

**Municipal Property Corporation (MPC) Bonds** – The MPC was formed in 1967 by the city to be a financing conduit to issue debt secured by excise taxes for funding certain capital projects. Although MPC bonds are secured by excise taxes, repayment of MPC bonds comes from the revenue streams that support the respective operations and capital projects. MPC bonds are used for water and wastewater capital projects, and other enterprise operations projects such as stadium, WestWorld, TPC, aviation, and museum improvement projects included in the Capital Improvement Plan.

**Proposed Five-Year Capital Improvement Plan  
FY 2026/27 - FY 2030/31  
Program Summary**

Program	Net Carryforward Appropriation*	FY 2026/27 New Request	Proposed 2026/27**	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Program
<b>Community Facilities</b>								
Library/Library Improvements	-	363,678	363,678	-	-	-	-	363,678
Neighborhood & Community	8,224,475	970,140	9,194,615	720,140	1,648,946	5,966,161	4,171,693	21,701,555
Parks/Park Improvements	20,230,947	16,741,169	36,972,116	2,544,575	1,610,040	1,452,624	-	42,579,355
<b>Community Facilities Total</b>	<b>28,455,422</b>	<b>18,074,987</b>	<b>46,530,409</b>	<b>3,264,715</b>	<b>3,258,986</b>	<b>7,418,785</b>	<b>4,171,693</b>	<b>64,644,588</b>
<b>Drainage/Flood Control</b>								
Drainage/Flood Control	35,833,946	34,108,058	69,942,004	25,824,063	5,341,558	5,492,218	2,766,616	109,366,459
<b>Drainage/Flood Control Total</b>	<b>35,833,946</b>	<b>34,108,058</b>	<b>69,942,004</b>	<b>25,824,063</b>	<b>5,341,558</b>	<b>5,492,218</b>	<b>2,766,616</b>	<b>109,366,459</b>
<b>Preservation</b>								
Preservation/Preservation Improvements	2,347,439	-	2,347,439	-	17,375,000	17,375,000	-	37,097,439
<b>Preservation Total</b>	<b>2,347,439</b>	<b>-</b>	<b>2,347,439</b>	<b>-</b>	<b>17,375,000</b>	<b>17,375,000</b>	<b>-</b>	<b>37,097,439</b>
<b>Public Safety</b>								
Fire Protection	19,138,431	13,748,867	32,887,298	3,846,006	-	-	-	36,733,304
Police	29,123,517	7,000,000	36,123,517	11,228,800	802,700	-	-	48,155,017
<b>Public Safety Total</b>	<b>48,261,948</b>	<b>20,748,867</b>	<b>69,010,815</b>	<b>15,074,806</b>	<b>802,700</b>	<b>-</b>	<b>-</b>	<b>84,888,321</b>
<b>Service Facilities</b>								
Municipal Facilities/Improvements	94,033,486	49,266,276	143,299,762	7,143,256	5,124,962	4,573,200	4,877,800	165,018,980
Technology Improvements	20,581,454	15,750,790	36,332,244	4,384,280	6,831,109	3,850,417	1,375,913	52,773,963
<b>Service Facilities Total</b>	<b>114,614,940</b>	<b>65,017,066</b>	<b>179,632,006</b>	<b>11,527,536</b>	<b>11,956,071</b>	<b>8,423,617</b>	<b>6,253,713</b>	<b>217,792,943</b>
<b>Transportation</b>								
Aviation/Aviation Improvements	7,958,301	2,720,299	10,678,600	8,951,016	4,487,880	5,875,126	3,439,179	33,431,801
Streets/Street Improvements	113,864,086	92,892,569	206,756,655	116,321,212	32,437,844	26,651,263	10,200,000	392,366,974
Traffic/Traffic Reduction	7,106,551	4,518,549	11,625,100	1,440,984	1,440,984	1,440,984	-	15,948,052
Transit/Multi-Modal Improvements	13,311,232	15,726,372	29,037,604	23,075,449	20,641,812	2,599,487	200,000	75,554,352
<b>Transportation Total</b>	<b>142,240,170</b>	<b>115,857,789</b>	<b>258,097,959</b>	<b>149,788,661</b>	<b>59,008,520</b>	<b>36,566,860</b>	<b>13,839,179</b>	<b>517,301,179</b>
<b>Water Management</b>								
Wastewater Improvements	48,519,020	54,182,625	102,701,645	56,081,000	52,662,000	41,590,000	46,152,000	299,186,645
Water Improvements	128,594,291	99,250,609	227,844,900	176,138,723	65,995,244	43,159,040	43,148,000	556,285,907
<b>Water Management Total</b>	<b>177,113,311</b>	<b>153,433,234</b>	<b>330,546,545</b>	<b>232,219,723</b>	<b>118,657,244</b>	<b>84,749,040</b>	<b>89,300,000</b>	<b>855,472,552</b>
<b>Grand Total</b>	<b>548,867,176</b>	<b>407,240,001</b>	<b>956,107,177</b>	<b>437,699,504</b>	<b>216,400,079</b>	<b>160,025,520</b>	<b>116,331,201</b>	<b>1,886,563,481</b>

\* Under Arizona law, unused funds from one fiscal year can only be spent in the following fiscal year if the Council formally reappropriates the funds as part of the new budget. Since many capital projects extend across fiscal years during planning, design, and construction, it's essential to reappropriate funds to ensure completion. Importantly, this process doesn't increase total project costs.

\*\* Includes contingency

## OVERVIEW

### Definition of CIP Projects

Capital Improvement Projects are major investments in long-term city assets. A project is considered a capital improvement project when it meets all the following criteria:

- Relatively high monetary value
- Useful life of five years or more
- Results in the creation of a capital asset, infrastructure, or the revitalization of an existing capital asset

CIP projects may include:

- Construction of new facilities
- Remodeling or expansion of existing facilities
- Recurring capital maintenance projects that are considered appropriate for the CIP
- Purchase, improvement, and/or development of land
- Operating equipment and machinery for new and expanded facilities
- Planning and engineering costs related to specific capital improvements
- Street construction, reconstruction, resurfacing, or renovation

Items generally not included as CIP projects are standalone operating equipment such as vehicles or personal computers, unless similar assets are aggregated into one project and the combined cost meets capitalization criteria.

### CIP Review Process

The City of Scottsdale's Capital Improvement Plan (CIP) Review Process is a coordinated, multi-step evaluation designed to ensure that proposed capital projects are thoroughly reviewed, strategically prioritized, and aligned with City Council goals and community needs. Through departmental submissions, cross-divisional technical reviews, and senior-level oversight, the process promotes transparency, fiscal responsibility, and consistent decision-making in building the city's long-term capital program. Project prioritization is guided by City Council's broad goals, departmental priorities, anticipated funding sources, and recommended practices from the Government Finance Officers Association (GFOA) and the International City/County Management Association (ICMA).

#### CIP Review Committee Evaluation

The **CIP Review Committee** serves as the initial screening and evaluation body for all submitted capital project requests. During this phase, departments submit their proposals, which the committee reviews for completeness, alignment with city guidelines, and consistency with departmental and citywide needs. The committee prioritizes and refines project requests, identifying which submissions advance for further analysis and which require modification before proceeding. At the end of this stage, approved proposals are returned to departments for budget submittal, forming the foundation for the subsequent technical and organizational reviews that shape the city's Capital Improvement Plan.

### Cross-divisional Technical Reviews

The **Construction Review Team** and **Transportation Review Team** consist of individuals from a variety of divisions and professional disciplines to review project submissions and ensure that:

- Projects are scoped properly (e.g., a building include Americans with Disabilities Act (ADA) access)
- Infrastructure components are coordinated (e.g., a waterline is installed at the same time as a roadway improvement at a specific location)
- Long-term operating impacts are included in estimates (staffing, utility and maintenance costs are considered)
- Timeframes for construction activity and cash flow requirements are realistic
- Projects are geographically coordinated to minimize disruption (e.g., limiting restrictions on major north/south corridors)
- Project costs are reviewed to determine adequacy of the budget and appropriate funding sources

The **Technology Review Team** includes individuals from a variety of divisions to review technology project submissions and ensure that:

- Projects meet the city's current hardware, software, and security standards
- Network bandwidth can support system performance, including remote access when applicable
- Long-term operating impacts are included in estimates (training, maintenance, and support)
- Funding is identified for ongoing hardware, operating system, application, and database maintenance
- Responsible parties for day-to-day and after-hours support are clearly defined
- Systems that require after hours technical support are identified
- Backups and data retention have been considered
- Funding is included to cover ongoing monthly communication costs associated with the system
- Disaster recovery and security considerations have been considered

### Senior Management Review and Prioritization

The **Construction, Transportation, and Technology Review Teams** forward their prioritization results to the **Capital Management Review Committee (CMRC)** for the next phase of review. This group includes executive level management who provide an organization-wide view for synergy and priority while balancing project requests against known City Council objectives, community needs, and funding availability. The CMRC develops recommendations to discuss them with the Budget Review Commission and the City Council.

### Budget Review Commission

The **Budget Review Commission** consists of seven (7) members appointed by the City Council, that shall have financial, accounting, business, or government management experience. The Commission acts as an advisory body to the City Council by reviewing and making recommendations on the city's proposed Operating and Capital Budgets.

## Prioritization Criteria for Capital Projects

**Mayor & City Council's Strategic Goals and Priorities** - Does the project directly address the Mayor and City Council's Strategic Goals and Priorities?

**Mandated** - Is the project mandated by any local, state, or federal laws?

**Emergency/Negative Impact of Not Investing** - Will the public health or the city's financial health of the city be negatively impacted by failure to invest in a particular project?

**Annual Operating Cost** - What is the expected impact on ongoing operations and maintenance costs associated with the project?

**Matching Funding** - Does the project have matching funds from other agencies?

**Economic Vitality** - Does the project contribute to the improved economic vitality of the city and bring in improved revenue?

**Master Plan** - Is the project anticipated in the General Plan, Character Area Plans, or Master Plan?

**Distributional Effects** - Does the project impact a large number of residents or specific target groups?

# Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
<b>Community Facilities</b>							
<i><b>Library/Library Improvements</b></i>							
New Capital Project 39-Civic Center Library Restroom	257	363.7	-	-	-	-	363.7
<i><b>Library/Library Improvements Total</b></i>		<b>363.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>363.7</b>
<i><b>Neighborhood &amp; Community</b></i>							
PB2401-21 - Expand Via Linda Senior Center to Meet Demand for Senior Services	20	5,882.0	-	-	-	-	5,882.0
PB2405-13 - Expand Granite Reef Senior Center to Meet Demand for Adult Day Care Center	23	-	-	-	-	-	-
PB2503-32 - Renovate and Modernize the Stage 2 Theater at the Scottsdale Center for the Performing Arts	27	1,200.0	-	-	-	-	1,200.0
PB2504-Arizona State Land Department Land Purchase	28	-	-	-	-	-	-
PD1804-Arts in Public Places	38	144.4	-	-	-	-	144.4
PD2408-25 - Replace Aging Buildings that Comprise Paiute Community Center	51	250.0	-	1,096.9	5,655.7	4,171.7	11,174.2
PJ2403-Shade and Tree Master Plan Initial Implementation	89	1,718.2	720.1	552.1	310.5	-	3,300.9
<i><b>Neighborhood &amp; Community Total</b></i>		<b>9,194.6</b>	<b>720.1</b>	<b>1,648.9</b>	<b>5,966.2</b>	<b>4,171.7</b>	<b>21,701.6</b>
<i><b>Parks/Park Improvements</b></i>							
New Capital Project 19-Chesnutt Park Design	241	-	450.0	-	-	-	450.0
New Capital Project 21-McCormick-Stillman Railroad Park (MSRP) Monument Sign	243	406.9	-	-	-	-	406.9
New Capital Project 3-Eldorado Aquatic Center Improvements	228	500.0	-	-	-	-	500.0
New Capital Project 4-McDowell Mountain Golf Course Lake Restoration	229	1,364.7	-	-	-	-	1,364.7
New Capital Project 5-Sport Court Replacements	230	1,200.0	-	-	-	-	1,200.0
New Capital Project 9-Apache Park Improvement Design	233	350.0	-	-	-	-	350.0
PB2406-22 - Build New Swimming Pools and Replace Building at Cactus Pool	24	225.0	-	-	-	-	225.0
PB2604-Ballfield Shade - Horizon Park	31	246.4	-	-	-	-	246.4
PB2605-TPC Turf Conversion	32	260.0	600.0	300.0	-	-	1,160.0
PD2402-Pinnacle Peak Trail Enhancements	50	150.0	-	-	-	-	150.0
PP2001-Park Restrooms	95	293.3	-	-	-	-	293.3
PP2004-Aquatics Lifecycle Replacement	96	1,134.9	500.0	500.0	500.0	-	2,634.9
PP2103-23 - Repair Lakes and Irrigation at Vista del Camino Park in the Indian Bend Wash	97	21,249.4	-	-	-	-	21,249.4
PP2202-61 - Purchase land, expand Pinnacle Peak Park parking lot, staff office and restrooms, renovate hiking trail and construct an interpretive trail	98	24.0	-	-	-	-	24.0

## Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
PP2206-42 - Add a Dog Park to Thompson Peak Park	100	4,568.6	-	-	-	-	4,568.6
PP2401-Parks & Recreation - Playground Replacements	101	417.4	-	-	-	-	417.4
PP2501-Scottsdale Sports Complex Turf Replacement	102	779.9	694.6	-	-	-	1,474.4
PP2608-Scottsdale Sports Complex - Replace Pump Station	107	430.7	-	-	-	-	430.7
PP2609-Rotary Park Playground and Shade Replacement	108	662.8	-	-	-	-	662.8
TEMP3080-Chaparral Park Improvement Design	210	650.0	-	-	-	-	650.0
TEMP3274-Playground Asset Replacement & Repair	214	464.7	-	810.0	952.6	-	2,227.4
TEMP3275-Agua Linda Park Improvement Design	215	413.4	-	-	-	-	413.4
TEMP3276-Paiute Park Improvement Design	216	400.0	-	-	-	-	400.0
TEMP3277-Indian Bend Wash Master Plan Improvements Design	217	780.0	300.0	-	-	-	1,080.0
<b>Parks/Park Improvements Total</b>		<b>36,972.1</b>	<b>2,544.6</b>	<b>1,610.0</b>	<b>1,452.6</b>	-	<b>42,579.4</b>
<b>Community Facilities Total</b>		<b>46,530.4</b>	<b>3,264.7</b>	<b>3,259.0</b>	<b>7,418.8</b>	<b>4,171.7</b>	<b>64,644.6</b>
<b>Drainage/Flood Control</b>							
<b><u>Drainage/Flood Control</u></b>							
New Capital Project 24-9535 E Ranch Gate Road Drainage Solution	246	400.0	-	-	-	-	400.0
New Capital Project 25-Local Drainage Projects- Citywide	247	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	5,000.0
New Capital Project 26-Deer Valley Channel Corssing At Scottsdale Road	248	950.0	-	-	-	-	950.0
PD2201-WestWorld Drainage	44	200.0	-	-	-	-	200.0
PD2601-WestWorld - Bahia Drive Offsite Drainage Management	55	4,890.4	5,546.6	-	-	-	10,436.9
PD2602-WestWorld - WestWorld Drive Offsite Drainage Management	56	4,350.2	-	-	-	-	4,350.2
PD2603-WestWorld Core Facility Interior Drainage	57	7,441.7	3,720.8	3,720.8	-	-	14,883.4
PF1501-Granite Reef Watershed Phase 1	70	2,229.7	-	-	-	-	2,229.7
PF1503-Reata Wash Flood Control	71	308.3	-	-	-	-	308.3
PF2101-Indian Bend Wash Levee Rehabilitation	72	1,056.4	-	-	-	-	1,056.4
PF2201-Granite Reef Watershed Phase 2A - Scottsdale's and FCDMC's Contribution	73	13,850.9	-	-	-	-	13,850.9
PF2301-Granite Reef Wash Phase 2B	74	25,231.8	15,056.7	-	-	-	40,288.5
PF2302-Villa Monterey Drainage Improvements	75	1,006.1	-	-	-	-	1,006.1

## Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
PF2401-68th Street Storm Drain South of Camelback Road	76	3,109.9	-	-	-	-	3,109.9
PF2501-Roosevelt Street Storm Drain: Scottsdale's Contribution	77	2,196.7	-	-	-	-	2,196.7
PF2601-Thomas Road Drainage Improvement	78	160.0	-	-	-	-	160.0
PF2602-Camelback and Hayden Storm Drain	79	560.0	-	-	-	-	560.0
PZ4011-Stormwater Fee Contingency	220	1,000.0	-	-	-	-	1,000.0
TEMP2150-F-82nd Street Storm Drain	204	-	-	620.7	4,158.8	-	4,779.6
TEMP2999-68th Street Storm Drain North of Camelback Road	209	-	-	-	333.4	1,766.6	2,100.0
TEMP3286-Pima Road Box Culvert	218	-	500.0	-	-	-	500.0
<b><i>Drainage/Flood Control Total</i></b>		<b>69,942.0</b>	<b>25,824.1</b>	<b>5,341.6</b>	<b>5,492.2</b>	<b>2,766.6</b>	<b>109,366.5</b>
<b>Drainage/Flood Control Total</b>		<b>69,942.0</b>	<b>25,824.1</b>	<b>5,341.6</b>	<b>5,492.2</b>	<b>2,766.6</b>	<b>109,366.5</b>
<b>Preservation</b>							
<b><i>Preservation/Preservation Improvements</i></b>							
PP2601-Brown's Ranch - Trailhead Improvements	103	1,347.4	-	-	-	-	1,347.4
PP2603-Gateway Trailhead Improvements	104	250.0	-	-	-	-	250.0
PP2604-Lost Dog Wash Trailhead Improvements	105	250.0	-	-	-	-	250.0
PP2606-Tom's Thumb Trailhead Improvements	106	250.0	-	-	-	-	250.0
PP2610-Rio Verde Wildlife Crossing	109	250.0	-	17,375.0	17,375.0	-	35,000.0
<b><i>Preservation/Preservation Improvements Total</i></b>		<b>2,347.4</b>	<b>-</b>	<b>17,375.0</b>	<b>17,375.0</b>	<b>-</b>	<b>37,097.4</b>
<b>Preservation Total</b>		<b>2,347.4</b>	<b>-</b>	<b>17,375.0</b>	<b>17,375.0</b>	<b>-</b>	<b>37,097.4</b>
<b>Public Safety</b>							
<b><i>Fire Protection</i></b>							
New Capital Project 23-Fire Resource Delivery Box Truck	245	120.0	-	-	-	-	120.0
PB2101-38 - Build a new Fire Department Training Facility	10	510.0	-	-	-	-	510.0
PB2201-Renovate Fire Station 606	13	5,627.5	-	-	-	-	5,627.5
PB2501-National Fire Protection Association Station	25	1,639.5	-	-	-	-	1,639.5
PB2502-34 - Build New Fire Station at 90th Street and Via Linda to Replace Aging Facility	26	10,258.0	3,846.0	-	-	-	14,104.0
PB2603-Ambulance Annex	30	8,998.8	-	-	-	-	8,998.8
PE2501-PhI/PhIII -Vehicles Certificate of Necessity (CON)	64	87.8	-	-	-	-	87.8

## Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
PE2503-Grant Funded Fire Truck Prepay FY25	66	149.3	-	-	-	-	149.3
PE2601-Fire Apparatus - Reserve	68	1,448.5	-	-	-	-	1,448.5
PE2602-Phase II/III Ambulances - Certificate of Necessity (CON)	69	2,575.3	-	-	-	-	2,575.3
TEMP3218-CBRNE Apparatus Replacement	212	1,472.6	-	-	-	-	1,472.6
<b>Fire Protection Total</b>		<b>32,887.3</b>	<b>3,846.0</b>	-	-	-	<b>36,733.3</b>
<b>Police</b>							
New Capital Project 27-PD Barn Buildout	249	700.0	3,000.0	-	-	-	3,700.0
New Capital Project 28-PD K9 Kennel Buildout	250	300.0	-	-	-	-	300.0
PB2103-26 - Replace Deteriorating Vehicle Training Track at the Police and Fire Training Facility	11	1,666.7	8,024.0	-	-	-	9,690.7
PB2203-33 - Renovate the Via Linda Police Station to Increase Efficiency	14	11,431.8	-	-	-	-	11,431.8
PB2204-40 - Renovate and Expand the Civic Center Jail and Downtown Police Facility to Meet Demand	15	18,034.1	-	-	-	-	18,034.1
PB2402-Target Hardening of Scottsdale Facilities	21	1,160.2	-	-	-	-	1,160.2
PB2607-39 - Renovate the Foothills Police Station to Accommodate Current Staffing Levels	34	16.5	204.8	802.7	-	-	1,024.0
PB2608-Jail Dormitory Phase II	35	463.1	-	-	-	-	463.1
PB2609-Radio Communications Platform Transition	36	1,204.7	-	-	-	-	1,204.7
PD2301-Shade Structures for Police Department Horse Barn	45	280.9	-	-	-	-	280.9
PJ2004-07 - Replace Outdated 9-1-1 Computer Aided Dispatch and Records Management to Improve Efficiency	81	405.0	-	-	-	-	405.0
PJ2603-Police Quartermaster System - Technology	94	195.0	-	-	-	-	195.0
PY2202-Crime Laboratory Equipment Replacement	185	265.6	-	-	-	-	265.6
<b>Police Total</b>		<b>36,123.5</b>	<b>11,228.8</b>	<b>802.7</b>	-	-	<b>48,155.0</b>
<b>Public Safety Total</b>		<b>69,010.8</b>	<b>15,074.8</b>	<b>802.7</b>	-	-	<b>84,888.3</b>
<b>Service Facilities</b>							
<b>Municipal Facilities/Improvements</b>							
New Capital Project 16-SMoCA lighting system	239	350.0	-	-	-	-	350.0
New Capital Project 17-Scottsdale Arts security camera system replacement	240	400.0	-	-	-	-	400.0
New Capital Project 20-5th Ave District Monument Signage	242	250.0	-	-	-	-	250.0
New Capital Project 22-Scottsdale Stadium ADA Outfield and Retaining Wall Improvement	244	3,232.6	-	-	-	-	3,232.6
New Capital Project 29-Undergrounding powerlines along Scottsdale Road (FLW to Tierra Buena; First phase)	251	5,665.2	-	-	-	-	5,665.2

## Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
New Capital Project 2-WestWorld Cover Arena 7	227	100.0	-	-	-	-	100.0
New Capital Project 40-Facility Acquisition for Employee Health Clinic and Office Space	258	4,700.0	-	-	-	-	4,700.0
New Capital Project 8-WestWorld Comprehensive Wayfinding & Signage System	232	150.0	-	-	-	-	150.0
PB2001-Solid Waste Upgrades and Improvements Program	9	539.9	140.0	255.0	200.0	240.0	1,374.9
PB2106-Transfer Station Enhancements	12	23,839.6	-	-	-	-	23,839.6
PB2206-Energy Performance Project - Phase II	16	2,495.2	-	-	-	-	2,495.2
PB2301-58 - Install Parasol Solar Shade Structure at City Hall Parking Lot	17	4,541.5	-	-	-	-	4,541.5
PB2302-60 - Double the Solar Power Generating Capacity at Appaloosa Library	18	32.6	-	-	-	-	32.6
PB2303-City Court - Jail Court Construction	19	2,348.8	-	-	-	-	2,348.8
PB2601-Security Fire Stations	29	2,929.2	-	-	-	-	2,929.2
PB2606-Kiva Modernization - Construction	33	1,499.2	-	-	-	-	1,499.2
PD2101-63 - Build Parking Structures in Old Town Scottsdale	39	20,422.5	-	-	-	-	20,422.5
PD2105-45 - Renovate WestWorld Horse Barns to Increase Rentable Space	41	2,752.2	-	-	-	-	2,752.2
PD2114-Community Facility Safety Upgrades - 28100	42	279.1	-	-	-	-	279.1
PD2115-City Buildings Safety Retrofit - 28120	43	482.4	-	-	-	-	482.4
PD2302-Stagebrush Renovation	46	897.1	-	-	-	-	897.1
PD2303-WestWorld - Lot T Improvements	47	-	-	298.7	-	-	298.7
PD2304-WestWorld Infrastructure Master Plan & Drainage Design	48	653.1	-	-	-	-	653.1
PD2401-59 - Install Solar Systems at Civic Center Campus	49	-	-	-	-	-	-
PD2410-WestWorld South Hall Improvements	52	204.3	-	-	-	-	204.3
PD2501-WestWorld Trailhead Parking & Access Improvements	53	3,916.0	-	-	-	-	3,916.0
PD2503-Build New Parking Structure in the NE Quadrant	54	14,157.6	-	-	-	-	14,157.6
PD2605-Monterra Improvements	58	827.9	-	-	-	-	827.9
PD2607-WestWorld - Polo Field Renovation	60	250.0	-	-	-	-	250.0
PD2609-WestWorld Public Address System Cabling Installation	61	176.6	-	-	-	-	176.6

## Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
PE2202-Continuous Fleet Replacement	62	133.7	-	-	-	-	133.7
PE2301-Redundant CNG Compressor	63	1,766.0	-	-	-	-	1,766.0
PE2504-Fleet Acquisition Prepays	67	7,740.9	-	-	-	-	7,740.9
PP2205-15 - Build 200 Space Parking Lot off 75th Street to Serve the City Court and Scottsdale Stadium	99	325.7	-	-	-	-	325.7
PY2301-Facilities Upgrade and Replacement Program	187	6,823.1	2,677.3	2,571.3	2,373.2	2,637.8	17,082.7
PY2319-Replacement of Major Systems - FCA	200	5,836.0	2,000.0	2,000.0	2,000.0	2,000.0	13,836.0
PZ4000-CIP Contingency	219	20,000.0	-	-	-	-	20,000.0
PZ4312-CIP Contingency for Future Grants	221	2,000.0	-	-	-	-	2,000.0
TEMP1991-F-51 - Install Permanent Lighting at WestWorld Parking Lots to Reduce Operating Costs	201	287.7	1,150.6	-	-	-	1,438.3
TEMP1992-F-48 - Widen 94th Street at WestWorld to Improve Access	202	293.8	1,175.3	-	-	-	1,469.2
TEMP3256-AZ Canal Bank Improvements - WaterView Bridge Phase II	213	-	-	-	-	-	-
<b><i>Municipal Facilities/Improvements Total</i></b>		<b>143,299.8</b>	<b>7,143.3</b>	<b>5,125.0</b>	<b>4,573.2</b>	<b>4,877.8</b>	<b>165,019.0</b>
<b><i>Technology Improvements</i></b>							
New Capital Project 30-eDiscovery Application Replacement	252	200.0	-	-	-	-	200.0
New Capital Project 38-Public Safety Radio Capital Contribution to RWC	256	385.2	494.8	273.4	1,342.4	1,375.9	3,871.8
PB2403-Kiva Modernization	22	1,580.4	-	-	-	-	1,580.4
PJ2002-09 - Install Fiber Optic Infrastructure to Reduce Operating Costs	80	6,454.6	-	-	-	-	6,454.6
PJ2107-14 - Replace Obsolete Planning and Permitting Software	82	720.7	-	-	-	-	720.7
PJ2201-17 - Obtain a Citywide Data Management and Analytics Solution for Data-Based Decision Making	83	2,616.7	-	-	-	-	2,616.7
PJ2202-Enterprise Resource Planning System	84	1,760.0	-	-	-	-	1,760.0
PJ2301-Agenda Management System Software	85	173.5	-	-	-	-	173.5
PJ2302-Real Time Crime Center	86	156.6	-	-	-	-	156.6
PJ2304-Utility Billing Management System	87	5,041.3	-	-	-	-	5,041.3
PJ2401-Information Technology Security Program	88	5,834.5	-	-	-	-	5,834.5
PJ2405-Solid Waste Technology Improvements	90	198.4	50.0	-	-	-	248.4
PJ2501-Enterprise Resource Planning System - Phase 2 - Enterprise Budget / Enterprise Cashiering	91	337.0	-	-	-	-	337.0

## Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
PJ2502-Enterprise Resource Planning System - Phase 3 - HCM/Payroll	92	2,252.4	-	-	-	-	2,252.4
PJ2601-Cloud Architecture Project	93	1,750.0	500.0	500.0	-	-	2,750.0
PY2303-Scottsdale Video Network Telecast/Production/Video Streaming and Kiva Presentation Equipment	188	185.9	180.0	206.0	190.0	-	761.9
PY2305-IT - Network Infrastructure	189	2,951.4	495.9	501.1	502.7	-	4,451.1
PY2306-IT - Server Infrastructure	190	3,733.6	1,907.8	5,350.6	1,815.3	-	12,807.3
TEMP2742-Enterprise Resource Planning System - Phase 4 - Regulatory Licensing / Alarm Management	207	-	755.8	-	-	-	755.8
<b>Technology Improvements Total</b>		<b>36,332.2</b>	<b>4,384.3</b>	<b>6,831.1</b>	<b>3,850.4</b>	<b>1,375.9</b>	<b>52,774.0</b>
<b>Service Facilities Total</b>		<b>179,632.0</b>	<b>11,527.5</b>	<b>11,956.1</b>	<b>8,423.6</b>	<b>6,253.7</b>	<b>217,792.9</b>
<b>Transportation</b>							
<b>Aviation/Aviation Improvements</b>							
New Capital Project 41-Kilo Ramp Rehabilitation	259	-	-	-	270.0	3,212.1	3,482.1
PA2201-Aviation Annual Pavement Preservation	1	332.0	227.1	227.1	227.1	227.1	1,240.3
PA2401-Airport Master Plan Update	2	361.3	-	-	-	-	361.3
PA2402-Airport Drainage Master Plan Update	3	-	425.0	-	-	-	425.0
PA2403-Rehabilitate Runway 03/21 Pavement - Design/Construct	4	918.2	-	-	-	-	918.2
PA2404-Exit Taxiways B9 & B15 Design/Construct	5	(70.8)	2,023.5	-	-	-	1,952.7
PA2502-Rehabilitate Taxiways A11, A12 Pavement - Design/Construct	6	-	-	-	-	-	-
PA2601-Rehabilitate Taxiway B and Connector Taxiway Pavement - Design/Construct	7	300.0	-	-	-	-	300.0
PA2602-Reconstruct Atlantic Main Apron - Design/Construct	8	345.0	3,001.7	-	-	-	3,346.7
PZ6402-Aviation Fund Contingency	225	8,158.0	-	-	-	-	8,158.0
PZ6406-Airport Future Grants Contingency	226	-	-	-	-	-	-
TEMP2681-F-Reconstruct Atlantic South Apron - Design/Construct	206	-	335.0	2,925.8	-	-	3,260.8
TEMP2942-F-Rehabilitate Taxiway A and Connectors A1-A10 Pavement - Design/Construct	208	-	-	1,335.0	5,378.0	-	6,713.0
TEMP3117-F-Rehabilitate Atlantic North Apron- Design/Construct	211	335.0	2,938.7	-	-	-	3,273.7
<b>Aviation/Aviation Improvements Total</b>		<b>10,678.6</b>	<b>8,951.0</b>	<b>4,487.9</b>	<b>5,875.1</b>	<b>3,439.2</b>	<b>33,431.8</b>
<b>Streets/Street Improvements</b>							
New Capital Project 11-Thomas Rd: 56th St to 73rd Roadway Reconstruction	234	1,629.5	22,747.6	-	-	-	24,377.2
New Capital Project 13-Legacy Boulevard Bridge: 94th Street to 98th Street (Conceptual Design)	236	483.0	-	-	-	-	483.0

## Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
New Capital Project 14-Dynamite Boulevard: 56th Street to Pima Road (Conceptual Design)	237	6,800.0	-	-	-	-	6,800.0
New Capital Project 15-Pinnacle Peak Road: Scottsdale Road to Pima Rd (Conceptual Design)	238	2,540.0	-	-	-	-	2,540.0
New Capital Project 31-New Telehandler	253	150.0	-	-	-	-	150.0
New Capital Project 36-91st Street and Trailside View Roundabout (Conceptual Design)	255	300.0	-	-	-	-	300.0
New Capital Project 43-Pavement Overlay Program	261	45,867.7	26,700.5	27,496.5	26,451.3	10,000.0	136,516.0
PD2606-Old Town Beautification & Infrastructure Upgrades	59	1,237.7	-	-	-	-	1,237.7
PS1504-Pima Road: Via de Ventura to Via Linda	110	1,406.9	-	-	-	-	1,406.9
PS1601-Pima Road: Pinnacle Peak Road to Happy Valley Road	111	5,208.5	-	-	-	-	5,208.5
PS1604-Pima Road: Krail Street to Chaparral Road	112	18,338.4	-	-	-	-	18,338.4
PS1801-Happy Valley Road: Pima Road to Alma School Road	113	4,401.1	-	-	-	-	4,401.1
PS2005-Scottsdale Road: Jomax Road to Dixileta Drive	114	20,820.9	-	-	-	-	20,820.9
PS2101-Pima Road: Happy Valley Road to Jomax Road	115	14,008.1	1,700.3	-	-	-	15,708.4
PS2102-Hayden Road/Miller Road: Pinnacle Peak Road to Happy Valley Road	116	80.2	-	-	-	-	80.2
PS2104-Carefree Highway: Cave Creek Road to Scottsdale Road	117	6,357.4	20,631.1	-	-	-	26,988.5
PS2201-Pima Road: Dynamite Boulevard to Las Piedras	118	4,956.3	20,475.9	-	-	-	25,432.3
PS2204-Indian Bend Wash Path Renovation - Phase I	119	641.4	-	-	-	-	641.4
PS2206-Parking Lot Pavement Project	120	3,824.1	1,725.7	1,725.7	-	-	7,275.5
PS2207-PM-10 Dirt Road Paving	121	1,368.3	-	-	-	-	1,368.3
PS2304-Scottsdale Road: Dixileta Drive to Carefree Highway	122	9,670.2	15,680.2	-	-	-	25,350.3
PS2401-Alma School Road: Jomax Road to Quail Track Drive and Jomax Road: Alma School to 112th Road (Conceptual Design)	123	1,352.5	5,409.9	-	-	-	6,762.4
PS2402-Pima Road: Chaparral Road to Thomas Road	124	10,030.2	-	-	-	-	10,030.2
PS2501-62 - Build a Bridge on Thompson Peak Parkway over Reata Pass Wash to Improve Safety	127	13,601.8	-	-	-	-	13,601.8
PT2402-68th Street Sidewalk - Arizona Canal to Camelback Road	134	2,814.9	-	-	-	-	2,814.9
PT2501-Traffic Signal Pole Inspection and Replacement	135	2,115.2	800.0	800.0	-	-	3,715.2
PT2502-77th Street Emergency Access Extension	136	761.8	-	1,965.6	-	-	2,727.5

## Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
PY2313-Pavement Overlay Program	196	20,355.1	-	-	-	-	20,355.1
PY2314-Streetlight Replacement	197	723.3	200.0	200.0	200.0	200.0	1,523.3
PY2318-Pavement Overlay - Alleys	199	1,912.0	250.0	250.0	-	-	2,412.0
PZ4500-CIP Transportation Fund Contingency	222	3,000.0	-	-	-	-	3,000.0
<b><i>Streets/Street Improvements Total</i></b>		<b>206,756.7</b>	<b>116,321.2</b>	<b>32,437.8</b>	<b>26,651.3</b>	<b>10,200.0</b>	<b>392,367.0</b>
<b><i>Traffic/Traffic Reduction</i></b>							
New Capital Project 32-Major Traffic Signal Equipment Upgrade	254	295.0	-	-	-	-	295.0
PT2101-Shared-Use Path Sign Program	128	428.8	-	-	-	-	428.8
PT2105-Intelligent Transportation System Infrastructure and Network Improvements	129	3,166.5	-	-	-	-	3,166.5
PT2304-Scottsdale Road Signal Detection System Upgrade	132	3,406.7	-	-	-	-	3,406.7
PT2401-Scottsdale Flashing Yellow Arrow Pilot	133	827.5	-	-	-	-	827.5
PY2308-Roadway Capacity & Safety Improvements	192	2,337.1	841.0	841.0	841.0	-	4,860.1
PY2310-Neighborhood Traffic Management Program	193	563.5	-	-	-	-	563.5
PY2311-Traffic Signal Construction	194	600.0	600.0	600.0	600.0	-	2,400.0
<b><i>Traffic/Traffic Reduction Total</i></b>		<b>11,625.1</b>	<b>1,441.0</b>	<b>1,441.0</b>	<b>1,441.0</b>	<b>-</b>	<b>15,948.1</b>
<b><i>Transit/Multi-Modal Improvements</i></b>							
New Capital Project 12-Shea and 66th Pedestrian Crossing	235	598.5	-	-	-	-	598.5
PD1803-Downtown Main Street Streetscape & Pedestrian Improvements	37	7,901.9	-	-	-	-	7,901.9
PD2103-18 - Build Roadway & Pedestrian Improvements along 2nd St from Drinkwater Blvd to Goldwater Blvd	40	1,519.2	-	-	-	-	1,519.2
PE2502-Trolley Vehicle Purchase	65	-	8,500.0	1,900.0	-	-	10,400.0
PS2403-Pima Road: Jomax Road to Dynamite Boulevard	125	300.0	-	-	-	-	300.0
PS2404-Pima Road: Las Piedras to Stagecoach Pass	126	5,047.3	13,459.6	13,459.6	1,682.4	-	33,648.9
PT2301-Central Arizona Project Canal Path - Scottsdale to Northsight	130	2,542.3	-	-	-	-	2,542.3
PT2303-Pedestrian Crossing Improvements Phase II	131	694.1	347.0	347.0	347.0	-	1,735.2
PT2504-Indian Bend Wash Path Renovations - Phase II	137	3,345.9	-	-	-	-	3,345.9
PT2601-64th Street Canal Path Wall: Thomas Road to Indian School Road	138	633.0	-	-	-	-	633.0
PT2602-McCormick Parkway Shared Use Path (Conceptual Design)	139	502.1	-	-	-	-	502.1

## Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
PT2604-19 - Build Roadway and Pedestrian Improvements along Marshall Way North of Indian School Rd	140	1,800.8	-	-	-	-	1,800.8
PY2209-Sidewalk Improvements	186	316.4	-	-	-	-	316.4
PY2307-Trail Improvement Program	191	476.6	200.0	200.0	200.0	200.0	1,276.6
PY2312-Bikeways Program	195	1,691.7	370.0	370.0	370.0	-	2,801.7
PY2316-Transit Stop Improvements	198	1,667.8	-	-	-	-	1,667.8
TEMP2134-F-20 - Build Roadway and Pedestrian Improvements along Main St from Scottsdale Rd to Brown Ave	203	-	198.8	795.3	-	-	994.2
TEMP2264-F-43 - Improve 5th Ave from Scottsdale Rd to Goldwater Blvd	205	-	-	3,569.9	-	-	3,569.9
<b>Transit/Multi-Modal Improvements Total</b>		<b>29,037.6</b>	<b>23,075.4</b>	<b>20,641.8</b>	<b>2,599.5</b>	<b>200.0</b>	<b>75,554.4</b>
<b>Transportation Total</b>		<b>258,098.0</b>	<b>149,788.7</b>	<b>59,008.5</b>	<b>36,566.9</b>	<b>13,839.2</b>	<b>517,301.2</b>

### Water Management

#### Wastewater Improvements

New Capital Project 42-Happy Valley Road Sewer Improvements	260	-	3,000.0	14,000.0	14,000.0	-	31,000.0
New Capital Project 6-Crossroads Lift Station Expansion	231	9,000.0	7,000.0	-	-	-	16,000.0
PV1507-Advance Water Treatment Plant Membranes - Wastewater	141	1,628.5	1,465.0	1,078.0	980.0	317.0	5,468.5
PV1801-Technology Master Plan Identified Wastewater Projects	142	2,887.4	1,525.0	800.0	-	400.0	5,612.4
PV1904-SROG Regional Wastewater Facilities	143	11,501.7	10,130.0	11,000.0	7,200.0	5,250.0	45,081.7
PV1905-Wastewater System Oversizing	144	461.0	39.0	50.0	50.0	50.0	650.0
PV1906-Wastewater System Improvements	145	27,992.5	24,665.0	13,990.0	13,420.0	24,160.0	104,227.5
PV2101-Capital Asset Replacement and System Upgrades	146	646.9	500.0	500.0	750.0	750.0	3,146.9
PV2102-Water Reclamation Participation Program - City Portion	147	2,219.7	500.0	500.0	500.0	500.0	4,219.7
PV2103-Water Reclamation Security Enhancements	148	1,619.4	400.0	350.0	100.0	200.0	2,669.4
PV2105-Radio Telemetry Monitoring Automation Citywide - Wastewater	149	414.6	765.0	1,000.0	1,000.0	800.0	3,979.6
PV2108-Wastewater Treatment Facility Improvements	150	13,782.4	1,650.0	5,650.0	1,896.0	11,550.0	34,528.4
PV2306-Thomas Road Sewer Improvement	151	2,255.5	-	-	-	-	2,255.5
PV2308-Water Campus Administrative Building Expansion and New Regulatory Lab – Sewer	152	1,989.8	-	-	-	1,000.0	2,989.8
PW2104-RWDS System Improvements	165	5,322.1	4,000.0	3,500.0	1,400.0	1,175.0	15,397.1
PW2602-Water Campus Fire Prevention Systems	184	980.0	442.0	244.0	294.0	-	1,960.0

## Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
PZ6300-Wastewater Fund Contingency	224	20,000.0	-	-	-	-	20,000.0
<b><i>Wastewater Improvements Total</i></b>		<b>102,701.6</b>	<b>56,081.0</b>	<b>52,662.0</b>	<b>41,590.0</b>	<b>46,152.0</b>	<b>299,186.6</b>
<b><i>Water Improvements</i></b>							
New Capital Project 44-Water Source and Supply	262	-	100,000.0	-	-	-	100,000.0
PW1602-Water Resources Impact Fees	153	12.8	1.5	10.0	1.5	1.5	27.3
PW1704-Water Treatment Facility Improvements	154	15,568.7	5,051.0	14,445.0	4,490.0	13,700.0	53,254.7
PW1803-Water System Security Enhancement Projects	155	1,062.6	805.0	1,300.0	400.0	550.0	4,117.6
PW1901-Advance Water Treatment Plant Membranes Replacement	156	1,342.7	254.8	98.9	352.1	115.0	2,163.5
PW1905-New Well North of Loop 101 near Hayden ASR Well 159	157	7,776.2	-	-	-	-	7,776.2
PW1906-Crossroads East - Water System Improvements	158	27,543.4	-	-	-	-	27,543.4
PW1907-Water System Oversizing	159	690.0	147.0	147.0	149.0	150.0	1,283.0
PW1908-Deep Well Recharge/Recovery Projects	160	23,303.3	-	-	-	-	23,303.3
PW2001-Rio Verde/128th Street Transmission Mains	161	7,313.6	4,800.0	3,000.0	-	-	15,113.6
PW2003-Zone 8 Jomax Road Transmission Line	162	220.9	1,437.0	975.0	2,192.0	1,450.0	6,274.9
PW2004-Cluster 3 Arsenic Treatment	163	(578.5)	5,000.0	1,100.0	-	-	5,521.5
PW2103-Water Participation Program - City Portion	164	746.3	200.0	190.0	500.0	500.0	2,136.3
PW2106-Westworld System Improvements	166	905.2	100.0	5,900.0	-	-	6,905.2
PW2108-IWDS/HVID Property - Scottsdale National Golf Club	167	3,888.5	-	-	-	-	3,888.5
PW2109-Well Sites Rehabilitation	168	915.9	370.0	300.0	151.5	150.0	1,887.4
PW2110-Water Participation Program	169	656.7	150.0	200.0	100.0	100.0	1,206.7
PW2112-Irrigation Water Distribution System Improvements	170	807.5	500.0	2,400.0	-	-	3,707.5
PW2115-Water Meter Replacement Program	171	6,475.7	4,000.0	4,000.0	4,000.0	4,000.0	22,475.7
PW2116-IWDS / Harquahala Valley Irrigation District Property - Desert Mountain Golf Club	172	8,996.4	5,500.0	350.0	20.0	25.0	14,891.4
PW2117-Water Treatment Plant Membranes	173	4,979.7	2,000.0	2,000.0	2,000.0	2,000.0	12,979.7
PW2119-Well Sites	174	2,003.6	196.0	211.8	-	-	2,411.4
PW2120-Booster Station Upgrades	175	8,411.9	1,000.0	5,500.0	6,050.0	2,000.0	22,961.9

## Capital Planning by Program

(in thousands)

Program/Project	Page (G-#)	Proposed 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total 5-Year Budget
PW2121-Water Distribution System Improvements	176	53,331.0	18,600.0	14,854.0	22,431.4	16,910.0	126,126.4
PW2201-Infrastructure Asset Management and Condition Assessment	177	1,801.7	490.0	490.0	200.0	150.0	3,131.7
PW2304-Water Campus Administrative Building Expansion and New Regulatory Lab – Water	178	8,229.3	-	-	-	1,000.0	9,229.3
PW2305-Water Impact Fees	179	125.8	191.5	10.0	1.5	1.5	330.3
PW2306-Water Quality Equipment and Software	180	1,084.8	359.4	64.1	120.0	-	1,628.3
PW2401-ASR Well 53A	181	-	9,085.0	7,200.0	-	-	16,285.0
PW2501-CGTF Water Treatment Facility Improvements	182	3,129.0	1,200.5	1,249.5	-	345.0	5,924.0
PW2601-BPS-55 Rebuild	183	17,100.0	14,700.0	-	-	-	31,800.0
PZ6100-Water Fund Contingency	223	20,000.0	-	-	-	-	20,000.0
<b>Water Improvements Total</b>		<b>227,844.9</b>	<b>176,138.7</b>	<b>65,995.2</b>	<b>43,159.0</b>	<b>43,148.0</b>	<b>556,285.9</b>
<b>Water Management Total</b>		<b>330,546.5</b>	<b>232,219.7</b>	<b>118,657.2</b>	<b>84,749.0</b>	<b>89,300.0</b>	<b>855,472.6</b>
<b>Grand Total</b>		<b>956,107.2</b>	<b>437,699.5</b>	<b>216,400.1</b>	<b>160,025.5</b>	<b>116,331.2</b>	<b>1,886,563.5</b>

## How to Use this Section

**A Aviation Annual Pavement Preservation (PA2201)**

**B Est. Completion:** 6/30/35

**C Location:** Scottsdale Airport

**D Project Type:** Construction Related

**E Description:** Maintain airport pavement per our grant assurances. The scope varies each year depending on needs but will typically include crack sealing, seal coating, and asphalt pavement repairs.

**F**

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,827.1
<b>Total:</b>	<b>1,827.1</b>

**G**

**H**

**I**

**J**

**K**

**K**

**K**

**K**

**L**

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	1,827.1	(586.8)	331.9	227.1	227.1	227.1	227.1	1,240.3
<b>Total:</b>	<b>1,827.1</b>	<b>(586.8)</b>	<b>331.9</b>	<b>227.1</b>	<b>227.1</b>	<b>227.1</b>	<b>227.1</b>	<b>1,240.3</b>

**Note:** Individual projects are sorted by project numbers. Please refer to the page numbers on the project list.

**A** Each project has a **Project Name** and **Project Number**

**B Est. Completion:** represents the project's estimated month and year of completion

**C Location:** represents the project's physical location

**D Project Type:** identifies the project type as either Construction or Technology

**E Description:** describes the scope of the project

**F Funding by Expenditure Category:** identifies the various types of costs anticipated for the project in thousands of dollars

**G Funding Sources:** identifies the funding sources in thousands of dollars that will pay for the project - some projects have multiple funding sources

**H Total Project Cost:** represents the project's total cost since its inception in prior years combined with incremental budget amounts proposed in the next five years FY 2026/27 to FY 2030/31

**I ITD Expenditures (Thru 2/26):** Displays project expenditures since inception through February 2026

- J Proposed FY 2026/27 Budget:** represents the project's current budget (less project expenditures inception-to-date) combined with any FY 2026/27 budget modifications approved by City Council. A significant number of projects are re-budgeted until completion
  
- K Forecast FY 2027/28 to Forecast FY 2030/31:** represents incremental modifications to the project's budget planned for FY 2027/28 to FY 2030/31
  
- L Total Remaining Budget:** represents the project's combined five-year total of the FY 2026/27 Budget and the FY 2027/28 Forecast through FY 2030/31 Forecast

**Transportation**

**Aviation/Aviation Improvements**

**Aviation Annual Pavement Preservation (PA2201)**

**Est. Completion:** 6/30/35

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Maintain airport pavement per our grant assurances. The scope varies each year depending on needs but will typically include crack sealing, seal coating, and asphalt pavement repairs.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,827.1
<b>Total:</b>	<b>1,827.1</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	1,827.1	(586.8)	331.9	227.1	227.1	227.1	227.1	1,240.3
<b>Total:</b>	<b>1,827.1</b>	<b>(586.8)</b>	<b>331.9</b>	<b>227.1</b>	<b>227.1</b>	<b>227.1</b>	<b>227.1</b>	<b>1,240.3</b>

**Transportation**

**Aviation/Aviation Improvements**

**Airport Master Plan Update (PA2401)**

**Est. Completion:** 9/30/26

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Update the Airport Master Plan (AMP) which was last completed in 2015. This study will serve as a timely reassessment of facilities and demand segments to help determine future development potential and re-prioritize projects for the Federal Aviation Administration (FAA) and Arizona Department of Transportation (ADOT).

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	10.0
Construction	1,050.0
Design/Construction Administration	10.0
<b>Total:</b>	<b>1,070.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	114.7	(91.0)	23.7	-	-	-	-	23.7
CIP Airport Federal Grants	910.6	(588.8)	321.8	-	-	-	-	321.8
CIP Airport State Grants	44.7	(28.9)	15.8	-	-	-	-	15.8
<b>Total:</b>	<b>1,070.0</b>	<b>(708.7)</b>	<b>361.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>361.3</b>

**Transportation**

**Aviation/Aviation Improvements**

**Airport Drainage Master Plan Update (PA2402)**

**Est. Completion:** 12/31/27

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Update the Airport drainage Master Plan, originally completed in 2007.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	425.0
<b>Total:</b>	<b>425.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	42.5	0.0	-	42.5	-	-	-	42.5
CIP Airport State Grants	382.5	0.0	-	382.5	-	-	-	382.5
<b>Total:</b>	<b>425.0</b>	<b>0.0</b>	<b>-</b>	<b>425.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>425.0</b>

**Transportation**

**Aviation/Aviation Improvements**

**Rehabilitate Runway 03/21 Pavement - Design/Construct (PA2403)**

**Est. Completion:** 9/30/26

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Design and construct the rehabilitation of Runway 03/21 pavement.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	10.0
Construction	866.0
Design/Construction Administration	80.0
<b>Total:</b>	<b>956.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	956.0	(0.2)	955.8	-	-	-	-	955.8
CIP Airport Federal Grants	-	(37.5)	(37.5)	-	-	-	-	(37.5)
CIP Airport State Grants	-	(0.2)	(0.2)	-	-	-	-	(0.2)
<b>Total:</b>	<b>956.0</b>	<b>(37.8)</b>	<b>918.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>918.2</b>

**Transportation**

**Aviation/Aviation Improvements**

**Exit Taxiways B9 & B15 Design/Construct (PA2404)**

**Est. Completion:** 10/29/27

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Construct approximately 10,000 square yards of new exit taxiways B2, B9 and B15, each sized 205' x 98' to improve efficiency of aircraft ground operations serving the east side of Runway 03/21. Project includes the addition of pavement shoulders, medium intensity taxiway lights (MITL) and lighted guidance signs.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	30.0
Construction	1,365.0
Design/Construction Administration	809.7
<b>Total:</b>	<b>2,204.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	231.7	(251.9)	(70.8)	50.6	-	-	-	(20.2)
CIP Airport Federal Grants	1,922.3	0.0	-	1,922.3	-	-	-	1,922.3
CIP Airport State Grants	50.7	(0.2)	-	50.6	-	-	-	50.6
<b>Total:</b>	<b>2,204.7</b>	<b>(252.0)</b>	<b>(70.8)</b>	<b>2,023.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,952.7</b>

**Transportation**

**Aviation/Aviation Improvements**

**Rehabilitate Taxiways A11, A12 Pavement - Design/Construct (PA2502)**

**Est. Completion:** 12/30/32

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Design and construct the rehabilitation of approximately 4450 square yards of asphalt pavement for connector Taxiways A11 and A12 (1,000' x 40'). Project includes geometry improvements to meet FAA standards and to improve efficiency of aircraft ground operations serving the west side of Runway 03/21.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	75.0
Unallocated Capital	(75.0)
<b>Total:</b>	<b>0.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
<b>Total:</b>	-	<b>0.0</b>	-	-	-	-	-

Previous budget has been moved beyond the five year plan.

**Transportation**

**Aviation/Aviation Improvements**

**Rehabilitate Taxiway B and Connector Taxiway Pavement - Design/Construct (PA2601)**

**Est. Completion:** 12/15/31

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Design and construct the rehabilitation (mill and overlay) of approximately 64,460 square yards of asphalt pavement for Taxiway Bravo and connectors (8,240' x 40').

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	300.0
<b>Total:</b>	<b>300.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	13.4	-	13.4	-	-	-	-	13.4
CIP Airport Federal Grants	273.2	-	273.2	-	-	-	-	273.2
CIP Airport State Grants	13.4	-	13.4	-	-	-	-	13.4
<b>Total:</b>	<b>300.0</b>	<b>-</b>	<b>300.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>300.0</b>

**Transportation**

**Aviation/Aviation Improvements**

**Reconstruct Atlantic Main Apron - Design/Construct (PA2602)**

**Est. Completion:** 10/29/27

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Design and reconstruct the Atlantic main apron (465' x 380'), approximately 19,650 square yards of asphalt, located adjacent to the south side of the main apron area, southwest quadrant of the airport property.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	2,826.7
Design/Construction Administration	520.0
<b>Total:</b>	<b>3,346.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	83.7	-	8.6	75.0	-	-	-	83.7
CIP Airport Federal Grants	3,179.4	-	327.8	2,851.6	-	-	-	3,179.4
CIP Airport State Grants	83.7	-	8.6	75.0	-	-	-	83.7
<b>Total:</b>	<b>3,346.7</b>	<b>-</b>	<b>345.0</b>	<b>3,001.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,346.7</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Solid Waste Upgrades and Improvements Program (PB2001)**

**Est. Completion:** 6/30/35

**Location:** Solid Waste Transfer Station

**Project Type:** Construction Related

**Description:** Protect the city's solid waste infrastructure through the systematic and rational upgrade or replacement of specialized structures and machinery supporting solid waste service.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	224.4
Construction	1,629.2
Design/Construction Administration	386.7
Machinery and Equipment	697.2
<b>Total:</b>	<b>2,937.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Solid Waste Management	2,937.5	(1,562.6)	539.9	140.0	255.0	200.0	240.0	1,374.9
<b>Total:</b>	<b>2,937.5</b>	<b>(1,562.6)</b>	<b>539.9</b>	<b>140.0</b>	<b>255.0</b>	<b>200.0</b>	<b>240.0</b>	<b>1,374.9</b>

**Public Safety**  
**Fire Protection**

**38 - Build a new Fire Department Training Facility (PB2101)**

**Est. Completion:** 12/31/26

**Location:** Tom Hontz Training Facility

**Project Type:** Construction Related

**Description:** Design and construct a new fire training facility complex at the Tom Hontz training facility. The Scottsdale Fire Department requires a modern training facility to meet staff requirements and ensure department personnel are best prepared to handle the full range of medical and emergency response needs in the community. The current training complex, located on the grounds of the Tom Hontz Fire-Police Training Facility, is a hodgepodge of various buildings and resources including a prefabricated training tower and building, converted mobile storage units and a portable classroom building that is at the end of its useful life. This project would remove these outdated elements, design and build a new training complex on the current site to provide Scottsdale's fire and emergency medical responders with a learning and training environment worthy of our staff and the community.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	0.0
Construction	26,358.0
Design/Construction Administration	3,450.0
Art in Public Places	169.6
<b>Total:</b>	<b>29,977.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	244.8	(244.8)	-	-	-	-	-	-
Restricted CIP Land Sale	12,465.7	(12,466.8)	(1.1)	-	-	-	-	(1.1)
2019 GO Bond - Q3 - Public Safety & Technology	17,267.1	(16,756.0)	511.1	-	-	-	-	511.1
<b>Total:</b>	<b>29,977.5</b>	<b>(29,467.5)</b>	<b>510.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>510.0</b>

**Public Safety**

**Police**

**26 - Replace Deteriorating Vehicle Training Track at the Police and Fire Training Facility (PB2103)**

**Est. Completion:** 10/30/28

**Location:** South of the Hualapai Water Campus

**Project Type:** Construction Related

**Description:**

Replace the Deteriorated Vehicle Training Track at the Police and Fire Training Facility to accommodate the weight of Fire Department Vehicles and Equipment. The current track was developed prior to the City having a municipal Fire Department and was designed for use by light duty vehicles, such as motorcycles and automobiles. With the formation of the Scottsdale Fire Department, the track is being utilized by larger and heavier equipment than the track was designed to handle. The track has excessive damage and constant repairs are needed resulting in training delays for police, fire, and municipal departments.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	1,457.2
Construction	8,285.8
Design/Construction Administration	175.6
Art in Public Places	24.9
<b>Total:</b>	<b>9,943.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	8,024.0	0.0	-	8,024.0	-	-	-	8,024.0
2019 GO Bond - Q3 - Public Safety & Technology	1,919.4	(252.7)	1,666.7	-	-	-	-	1,666.7
<b>Total:</b>	<b>9,943.4</b>	<b>(252.7)</b>	<b>1,666.7</b>	<b>8,024.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,690.7</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Transfer Station Enhancements (PB2106)**

**Est. Completion:** 6/30/28

**Location:** Residents and commercial customers serviced, located north of Indian Bend Road.

**Project Type:** Construction Related

**Description:** Design, permitting, construction, administrative fees, contingency, and escalation fees related to the expansion of the existing layout of the transfer station facility, including the addition of a stand-alone residential household hazardous materials facility, green waste disposal facility, and electronics storage building to be used as a drop off location. Additionally, project includes doubling the current tipping floor loading space to service new customers such as city residents and private haulers.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	110.3
Contingency	2,602.0
Construction	18,377.7
Design/Construction Administration	4,915.9
Art in Public Places	222.5
<b>Total:</b>	<b>26,228.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Solid Waste Management	26,228.4	(2,388.8)	23,839.6	-	-	-	-	23,839.6
<b>Total:</b>	<b>26,228.4</b>	<b>(2,388.8)</b>	<b>23,839.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,839.6</b>

**Public Safety**

**Fire Protection**

**Renovate Fire Station 606 (PB2201)**

**Est. Completion:** 9/30/26

**Location:** Fire Station 606, 10850 E Via Linda, Scottsdale, AZ 85259

**Project Type:** Construction Related

**Description:** Renovate the interior, exterior, and infrastructure of Fire Station 606.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	20.2
Contingency	672.5
Construction	5,862.7
Design/Construction Administration	645.6
Art in Public Places	40.3
<b>Total:</b>	<b>7,241.3</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	7,241.3	(1,613.8)	5,627.5	-	-	-	-	5,627.5
<b>Total:</b>	<b>7,241.3</b>	<b>(1,613.8)</b>	<b>5,627.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,627.5</b>

**Public Safety**

**Police**

**33 - Renovate the Via Linda Police Station to Increase Efficiency (PB2203)**

**Est. Completion:** 6/30/27

**Location:** Via Linda Police Station

**Project Type:** Construction Related

**Description:** Reconfigure the Via Linda Police Station to increase efficiency. Several areas in the current building are undersized for current staffing levels and are not usable in their current condition. Additionally, the building infrastructure is not adequate to support the critical functions within the facility. The renovation will create increased efficiency throughout the department and modernize the existing infrastructure.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	61.2
Contingency	2,038.1
Construction	11,947.3
Design/Construction Administration	2,445.7
Art in Public Places	107.7
<b>Total:</b>	<b>16,600.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q3 - Public Safety & Technology	16,600.0	(5,168.2)	11,431.8	-	-	-	-	11,431.8
<b>Total:</b>	<b>16,600.0</b>	<b>(5,168.2)</b>	<b>11,431.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,431.8</b>

**Public Safety**

**Police**

**40 - Renovate and Expand the Civic Center Jail and Downtown Police Facility to Meet Demand (PB2204)**

**Est. Completion:** 6/30/27

**Location:** Civic Center Jail

**Project Type:** Construction Related

**Description:**

These facilities were built in 1971 and no longer provide appropriate working environments for staff or holding environments for prisoners. The layout and infrastructure of the jail (including cell doors, booking and intake areas) is severely outdated and creates potentially unsafe conditions. The police station is the smallest of Scottsdale's four patrol stations, and no longer appropriately accommodates current patrol operations or the specialty units (K-9, Bike Unit, High Enforcement Arrest Team) stationed there. This project would add approximately 7,800 square feet to the jail, including two additional cells, new intake and release points, supervisor offices, and attorney/client interview rooms. The police station would be enlarged and modernized to meet current needs and the entire facility will be brought up to standards of the Americans with Disabilities Act.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	2,441.3
Construction	14,495.6
Design/Construction Administration	2,469.2
Art in Public Places	146.4
Machinery and Equipment	250.0
<b>Total:</b>	<b>19,802.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	6,400.0	-	6,400.0	-	-	-	-	6,400.0
2019 GO Bond - Q3 - Public Safety & Technology	13,402.5	(1,768.4)	11,634.1	-	-	-	-	11,634.1
<b>Total:</b>	<b>19,802.5</b>	<b>(1,768.4)</b>	<b>18,034.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,034.1</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Energy Performance Project - Phase II (PB2206)**

**Est. Completion:** 6/30/27

**Location:** Various locations

**Project Type:** Construction Related

**Description:** Assess facilities, modify and install recommended energy efficiency conservation measures as outlined in the Energy Services Performance Contractor's project approach.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	200.0
Construction	4,200.0
Design/Construction Administration	500.0
<b>Total:</b>	<b>4,900.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	4,900.0	(2,404.8)	2,495.2	-	-	-	-	2,495.2
<b>Total:</b>	<b>4,900.0</b>	<b>(2,404.8)</b>	<b>2,495.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,495.2</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**58 - Install Parasol Solar Shade Structure at City Hall Parking Lot (PB2301)**

**Est. Completion:** 6/30/27

**Location:** City Hall parking lot

**Project Type:** Construction Related

**Description:** Install a photovoltaic (PV) Parasol system over the City Hall parking lot and install two electric vehicle dual-charging stations. This project will increase the city's solar generating capacity, will create a shaded public space for events, and reduce the energy cost at the Civic Center Campus by approximately \$130,526 per year. Increased energy efficiency in public facilities and increased renewable energy production are goals in the current General Plan.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	741.6
Construction	3,000.4
Design/Construction Administration	897.0
Art in Public Places	30.5
<b>Total:</b>	<b>4,669.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	-	-	-	-	-	-	-	-
2019 GO Bond - Q2 - Community Spaces & Infrastructure	4,669.4	(127.9)	4,541.5	-	-	-	-	4,541.5
<b>Total:</b>	<b>4,669.4</b>	<b>(127.9)</b>	<b>4,541.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,541.5</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**60 - Double the Solar Power Generating Capacity at Appaloosa Library (PB2302)**

**Est. Completion:** 6/30/27

**Location:** Appaloosa Library

**Project Type:** Construction Related

**Description:** Install equipment to double solar electricity generating capacity at Appaloosa Library. The existing solar system was planned for additional generating capacity, but due to budget constraints, only a portion of the system was installed. Conduits and mounting racks for the additional panels are already in place. Increased energy efficiency in public facilities and increased renewable energy production are goals in the current General Plan.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	5.5
Construction	27.2
Design/Construction Administration	6.7
Art in Public Places	0.3
<b>Total:</b>	<b>39.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q1 - Parks, Recreation & Senior Services	39.7	(7.1)	32.6	-	-	-	-	32.6
<b>Total:</b>	<b>39.7</b>	<b>(7.1)</b>	<b>32.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>32.6</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**City Court - Jail Court Construction (PB2303)**

**Est. Completion:** 12/31/27

**Location:** City Court - Jail court is adjacent to the Scottsdale District 2 Detention Facility.

**Project Type:** Construction Related

**Description:** Remodel the Jail Court that supports the Jail Dormitory expansion project.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	6.4
Contingency	212.4
Construction	1,849.8
Design/Construction Administration	267.6
Art in Public Places	13.4
<b>Total:</b>	<b>2,349.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Court Enhancement Fund	2,349.6	(0.8)	2,348.8	-	-	-	-	2,348.8
<b>Total:</b>	<b>2,349.6</b>	<b>(0.8)</b>	<b>2,348.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,348.8</b>

**Community Facilities**

**Neighborhood & Community**

**21 - Expand Via Linda Senior Center to Meet Demand for Senior Services (PB2401)**

**Est. Completion:** 6/30/28

**Location:** Via Linda Senior Center

**Project Type:** Construction Related

**Description:** Expand the Via Linda Senior Center by approximately 7,800 square feet to address the increasing demand for services and leisure education classes. Demand for adult services and leisure education offerings is increasing, and will continue to increase, as census figures show that 42 percent of Scottsdale population is over the age of 50.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	25.6
Contingency	852.1
Construction	4,271.2
Design/Construction Administration	1,073.7
Art in Public Places	43.1
<b>Total:</b>	<b>6,265.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,727.1	-	1,727.1	-	-	-	-	1,727.1
2019 GO Bond - Q1 - Parks, Recreation & Senior Services	4,538.6	(383.7)	4,154.9	-	-	-	-	4,154.9
<b>Total:</b>	<b>6,265.8</b>	<b>(383.7)</b>	<b>5,882.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,882.0</b>

**Public Safety**

**Police**

**Target Hardening of Scottsdale Facilities (PB2402)**

**Est. Completion:** 6/30/27

This project involves fourteen city facilities as follows: • City Hall – 3739 N Civic Center • One Civic Center – 7447 E Indian School Road • Public Safety Police and Fire Headquarters – 8401 E Indian School Road • Scottsdale Justice Center (Courts) – 3700 N 75th Street • Scottsdale Water Campus – 8787 E Hualapai Drive • Scottsdale Water Resources Building – 9312 N 94th Street • Scottsdale Chaparral Water Treatment Facility – 8111 E MacDonald Drive • Scottsdale Police Crime Lab – 7601 E McKellips Road • Scottsdale Police McKellips Station – 7601 E McKellips Road • Scottsdale Police Via Linda Station – 9065 E Via Linda • Scottsdale Police Desert Foothills Station – 20363 N Pima Road • Scottsdale Police Family Advocacy Center – 10225 E Via Linda • North Corporation Yard – 9191 E San Salvador Drive • Paiute Neighborhood Center – 6535 E Osborn Road

**Location:**

**Project Type:** Construction Related

**Description:** Provide ballistic glass protection as target hardening infrastructure at critical sites throughout the city.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,680.0
<b>Total:</b>	<b>1,680.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,680.0	(519.8)	1,160.2	-	-	-	-	1,160.2
<b>Total:</b>	<b>1,680.0</b>	<b>(519.8)</b>	<b>1,160.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,160.2</b>

**Service Facilities**

**Technology Improvements**

**Kiva Modernization (PB2403)**

**Est. Completion:** 12/31/27

**Location:** City Hall

**Project Type:** Technology Related

**Description:** Modernize City Hall Kiva to allow for effective in-person, virtual and hybrid meetings. This modernization would include renovation and technology upgrade phases. Aspects of this project includes updated technology and equipment.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	6.5
Contingency	216.5
Information Technology	1,000.0
Construction	82.4
Design/Construction Administration	272.8
Art in Public Places	13.6
<b>Total:</b>	<b>1,591.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,591.8	(11.4)	1,580.4	-	-	-	-	1,580.4
<b>Total:</b>	<b>1,591.8</b>	<b>(11.4)</b>	<b>1,580.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,580.4</b>

**Community Facilities**

**Neighborhood & Community**

**13 - Expand Granite Reef Senior Center to Meet Demand for Adult Day Care Center (PB2405)**

**Est. Completion:** 6/30/33

**Location:** Granite Reef Senior Center

**Project Type:** Construction Related

**Description:** Add a 7,600 square foot expansion to Granite Reef Senior Center to meet the growing demand for senior services, including an Adult Day Care Center. The new space would offer fee-based adult day care services during the day, due to an increasing demand and no service providers in South Scottsdale. Fee-based leisure education classes would be held in the evenings.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	0.0
Construction	0.0
Design/Construction Administration	0.0
Art in Public Places	0.0
<b>Total:</b>	<b>0.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP GO 2019 FUTURE Q1	-	0.0	-	-	-	-	-
<b>Total:</b>	<b>-</b>	<b>0.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Previous budget has been moved beyond the five year plan.

**Community Facilities**

**Parks/Park Improvements**

**22 - Build New Swimming Pools and Replace Building at Cactus Pool (PB2406)**

**Est. Completion:** 12/31/26

**Location:** Cactus Pool

**Project Type:** Construction Related

**Description:** Feasibility study for renovation of aging swimming pool and buildings at Cactus Aquatic Center to meet increasing demand and increase revenue. The current pool and building have many limitations including pool leakage, dated restrooms and showers, limited Americans with Disabilities Act (ADA) access and security concerns and limited possibilities for improvement. Cactus Pool hosts 144,000 guests annually and is the only city aquatics facility that can host swimming and diving competitions.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	250.0
<b>Total:</b>	<b>250.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q1 - Parks, Recreation & Senior Services	250.0	(25.0)	225.0	-	-	-	-	225.0
<b>Total:</b>	<b>250.0</b>	<b>(25.0)</b>	<b>225.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>225.0</b>

**Public Safety**

**Fire Protection**

**National Fire Protection Association Station (PB2501)**

**Est. Completion:** 6/30/27

**Location:** Fire Stations 607, 609, 610, 611, 614 and 615

**Project Type:** Construction Related

**Description:** Renovate and enhance six fire stations to meet applicable National Fire Protection Association 1581 standards while meeting the operational needs of the Fire Department.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	7.8
Contingency	354.5
Construction	2,032.0
Design/Construction Administration	286.7
<b>Total:</b>	<b>2,681.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	2,681.0	(1,041.5)	1,639.5	-	-	-	-	1,639.5
<b>Total:</b>	<b>2,681.0</b>	<b>(1,041.5)</b>	<b>1,639.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,639.5</b>

**Public Safety**

**Fire Protection**

**34 - Build New Fire Station at 90th Street and Via Linda to Replace Aging Facility (PB2502)**

**Est. Completion:** 11/30/27

**Location:** Fire Station 604

**Project Type:** Construction Related

**Description:** Build a new fire station at 90th Street and Via Linda to replace aging facility. The current station was built in 1988 and has been modified several times, but does not meet baseline requirements of the Scottsdale Fire Department. The new station will include crew quarters and facilities, office space, Occupational Safety and Health Administration (OSHA) certified decontamination area, safety gear storage, a double apparatus bay and public parking space with entrance.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	56.2
Contingency	1,871.4
Construction	9,357.2
Design/Construction Administration	1,908.9
Art in Public Places	93.6
Machinery and Equipment	865.0
<b>Total:</b>	<b>14,152.3</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	8,238.2	-	4,392.2	3,846.0	-	-	-	8,238.2
2019 GO Bond - Q3 - Public Safety & Technology	5,914.0	(48.3)	5,865.7	-	-	-	-	5,865.7
<b>Total:</b>	<b>14,152.3</b>	<b>(48.3)</b>	<b>10,258.0</b>	<b>3,846.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,104.0</b>

**Community Facilities**

**Neighborhood & Community**

**32 - Renovate and Modernize the Stage 2 Theater at the Scottsdale Center for the Performing Arts (PB2503)**

**Est. Completion:** 9/1/27

**Location:** Scottsdale Civic Center

**Project Type:** Construction Related

**Description:** Design and renovate the Stage 2 Theater at Scottsdale Center for the Performing Arts. This smaller theater is an integral part of Scottsdale Arts' commitment to provide artistic and cultural programming for the community. However, the 42-year-old theater needs a complete physical renovation and technical modernization. The result would create a flexible performance space and greatly enhance the number of bookings and attendance of the theater.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	100.0
Construction	900.0
Design/Construction Administration	200.0
<b>Total:</b>	<b>1,200.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q2 - Community Spaces & Infrastructure	1,200.0	-	1,200.0	-	-	-	-	1,200.0
<b>Total:</b>	<b>1,200.0</b>	<b>-</b>	<b>1,200.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,200.0</b>

**Community Facilities**

**Neighborhood & Community**

**Arizona State Land Department Land Purchase (PB2504)**

**Est. Completion:** 6/30/27

**Location:** A 17.46-acre parcel of land adjacent to Arizona State Route 101, Pima Road, and the Water Treatment Plant.

**Project Type:** Construction Related

**Description:**

Purchase a 17.46-acre parcel of land at the Arizona State Land Department auction for possible municipal uses including relocation of Transportation and Streets material storage and Solid Waste container storage. Transportation and Street currently stores traffic signal and streetlight poles and associated equipment between the Water Campus and the old Pima Road alignment. This material must be relocated due to a planned drainage channel for the Crossroads East improvements, and repeated vandalism. Relocating material to a permanent location will avoid the conflict with the stormwater facility and allow the installation of permanent fencing and other security features. In addition to traffic signal and streetlight equipment Transportation and Streets will store dirt, rock, and asphalt millings in a portion of the new area, allowing the removal of some of this material from WestWorld where it conflicts with future master planned improvements. The Solid Waste Department currently stores most of its supply of residential and commercial containers to the west of the transfer station. This will be the location of the future green waste and household hazardous waste facilities that are planned as part of the transfer station expansion project. Acquiring this land will eliminate the need for offsite container storage contracts.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	0.0
<b>Total:</b>	<b>0.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	-	0.0	-	-	-	-	-	-
CIP Transportation Privilege Tax	-	-	-	-	-	-	-	-
CIP Solid Waste Management	-	0.0	-	-	-	-	-	-
<b>Total:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Previous budget has been moved beyond the five year plan.

**Service Facilities**

**Municipal Facilities/Improvements**

**Security Fire Stations (PB2601)**

**Est. Completion:** 6/30/31

**Location:** Citywide, all fire stations in Scottsdale.

**Project Type:** Construction Related

**Description:** Modernize fire stations to protect people and property from known and potential threats. This project will utilize a holistic approach to enhance the security footprint of each of these stations along with the thirteen others, by embracing the concepts of Crime Prevention through Environmental Design (CPTED). Specific security categories are examined at each of the fire stations that include building access/hardening, lighting, and surveillance. With the exception of Fire Headquarters and the currently developing Training Center, Scottsdale fire stations are not protected by external security cameras, building access is often quite open to the public, and lighting conditions need review to ensure a safer environment that deters potential threats.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,628.9
Design/Construction Administration	1,300.3
<b>Total:</b>	<b>2,929.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	2,929.2	-	2,929.2	-	-	-	-	2,929.2
<b>Total:</b>	<b>2,929.2</b>	<b>-</b>	<b>2,929.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,929.2</b>

**Public Safety**

**Fire Protection**

**Ambulance Annex (PB2603)**

**Est. Completion:** 6/30/27

**Location:** 2800 N Miller

**Project Type:** Construction Related

**Description:** The Fire Station 601 Ambulance Annex project will construct a dedicated facility to support Phase 3 ambulance operations and enhance the Fire Department's emergency medical service delivery. The annex will provide the necessary infrastructure to house ambulances, support EMS crews, and accommodate operational growth associated with expanded transport services

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	9,500.0
<b>Total:</b>	<b>9,500.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	9,500.0	(501.2)	8,998.8	-	-	-	-	8,998.8
<b>Total:</b>	<b>9,500.0</b>	<b>(501.2)</b>	<b>8,998.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,998.8</b>

**Community Facilities**

**Parks/Park Improvements**

**Ballfield Shade - Horizon Park (PB2604)**

**Est. Completion:** 6/30/27

**Location:** Horizon Park - 15444 N. 100th St.

**Project Type:** Construction Related

**Description:** Install eight shade structures for ballfield bleachers. Horizon Park features four lighted diamond fields equipped with eight sets of bleachers.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	246.4
<b>Total:</b>	<b>246.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Youth Sport Fld Allocation	246.4	-	246.4	-	-	-	-	246.4
<b>Total:</b>	<b>246.4</b>	<b>-</b>	<b>246.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>246.4</b>

**Community Facilities**

**Parks/Park Improvements**

**TPC Turf Conversion (PB2605)**

**Est. Completion:** 6/30/29

**Location:** TPC - Bell Rd & Greenway Hayden Loop

**Project Type:** Construction Related

**Description:** Convert turf to xeriscape.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,200.0
<b>Total:</b>	<b>1,200.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP TPC Basin	1,200.0	(40.0)	260.0	600.0	300.0	-	-	1,160.0
<b>Total:</b>	<b>1,200.0</b>	<b>(40.0)</b>	<b>260.0</b>	<b>600.0</b>	<b>300.0</b>	<b>-</b>	<b>-</b>	<b>1,160.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Kiva Modernization - Construction (PB2606)**

**Est. Completion:** 12/31/26

**Location:** City Hall

**Project Type:** Construction Related

**Description:** Renovation and facility improvements of the City Hall Kiva, emphasizing acoustic treatment for sound quality, Americans with Disabilities Act (ADA) upgrades for accessibility, and structural/layout remodeling for improved functionality.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	140.0
Construction	1,400.0
<b>Total:</b>	<b>1,540.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,540.0	(40.8)	1,499.2	-	-	-	-	1,499.2
<b>Total:</b>	<b>1,540.0</b>	<b>(40.8)</b>	<b>1,499.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,499.2</b>

**Public Safety**

**Police**

**39 - Renovate the Foothills Police Station to Accommodate Current Staffing Levels (PB2607)**

**Est. Completion:** 7/31/29

**Location:** Foothills Police Station at 20363 N Pima Rd

**Project Type:** Construction Related

**Description:** Expand and modernize the facility to accommodate the staff who work there and add a community meeting room available for meetings by and with residents. The original design of the Foothills Police Station was based on 60 percent of the current staffing levels - modifications are required to account for the increased occupancy, workload and provide more efficient use of the space.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	243.8
Construction	693.0
Design/Construction Administration	80.2
Art in Public Places	7.0
<b>Total:</b>	<b>1,024.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q3 - Public Safety & Technology	1,024.0	-	16.5	204.8	802.7	-	-	1,024.0
<b>Total:</b>	<b>1,024.0</b>	<b>-</b>	<b>16.5</b>	<b>204.8</b>	<b>802.7</b>	<b>-</b>	<b>-</b>	<b>1,024.0</b>

**Public Safety**

**Police**

**Jail Dormitory Phase II (PB2608)**

**Est. Completion:** 6/30/27

**Location:** Downtown Police Station Jail

**Project Type:** Construction Related

**Description:** Construct Phase II of the District 2 Jail Dormitory project that includes one additional dormitory equipped with ten beds to house non-violent, low risk offenders sentenced in the Scottsdale City Court.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	1.4
Contingency	46.2
Unallocated Capital	8.1
Construction	355.9
Design/Construction Administration	41.6
Machinery and Equipment	10.0
<b>Total:</b>	<b>463.1</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	463.1	-	463.1	-	-	-	-	463.1
<b>Total:</b>	<b>463.1</b>	<b>-</b>	<b>463.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>463.1</b>

**Public Safety**

**Police**

**Radio Communications Platform Transition (PB2609)**

**Est. Completion:** 2/28/27

**Location:** Communications Center and Server Room at the Via Linda District Station.

**Project Type:** Technology Related

**Description:** Transition from the Motorola MCC 7500 Radio platform to the Motorola Command Central AXS platform.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Information Technology	3,200.0
<b>Total:</b>	<b>3,200.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	3,200.0	(1,995.3)	1,204.7	-	-	-	-	1,204.7
<b>Total:</b>	<b>3,200.0</b>	<b>(1,995.3)</b>	<b>1,204.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,204.7</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Downtown Main Street Streetscape & Pedestrian Improvements (PD1803)**

**Est. Completion:** 10/1/27

**Location:** Main Street from 69th Street to Scottsdale Road

**Project Type:** Construction Related

**Description:** Design and construct bicycle lanes, sidewalks and roadside landscaping, and replace street and pedestrian lighting. Promote Main Street as a major east/west pedestrian corridor traversing downtown from 69th Street to Brown Avenue and the Civic Center Mall.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	47.2
Contingency	935.1
Construction	4,814.1
Design/Construction Administration	2,228.7
Art in Public Places	53.1
<b>Total:</b>	<b>8,078.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	8,078.2	(176.3)	7,901.9	-	-	-	-	7,901.9
<b>Total:</b>	<b>8,078.2</b>	<b>(176.3)</b>	<b>7,901.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,901.9</b>

**Community Facilities**

**Neighborhood & Community**

**Arts in Public Places (PD1804)**

**Est. Completion:** 12/29/32

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Commission and acquire public art as part of the city's Art in Public Places Program under the Code of Ordinances, Chapter 20, Article VII-Public Art, Sections 20-121 to 20-123. The city shall expend an amount equal to one percent of the city council approved budget for each capital improvement project that is publicly visible including city buildings, structures, drainage projects, parks, transportation streetscapes, multi-use pathways, transit and pedestrian amenities (such as bus shelters, sidewalks and shade structures), bridges and plazas.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	611.7
<b>Total:</b>	<b>611.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	26.1	(26.1)	-	-	-	-	-	-
CIP Salt River Proj Aesthetic	236.1	(236.1)	-	-	-	-	-	-
CIP Transportation Privilege Tax	204.1	(157.1)	47.0	-	-	-	-	47.0
CIP Aipp Transportation 0.1%	35.6	-	35.6	-	-	-	-	35.6
CIP Aipp Sewer	8.8	-	8.8	-	-	-	-	8.8
CIP Aipp Aviation	53.0	-	53.0	-	-	-	-	53.0
2015 GO Bond - Q5 - Public Safety Fire	48.0	(48.0)	-	-	-	-	-	-
<b>Total:</b>	<b>611.7</b>	<b>(467.3)</b>	<b>144.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>144.4</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**63 - Build Parking Structures in Old Town Scottsdale (PD2101)**

**Est. Completion:** 12/30/27

**Location:** Downtown Scottsdale

**Project Type:** Construction Related

**Description:** Build parking structures to ensure an effective supply of parking for residents, visitors, and businesses that park in Old Town Scottsdale.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	15.0
Contingency	1,860.0
Construction	16,966.4
Design/Construction Administration	1,950.0
Art in Public Places	171.4
<b>Total:</b>	<b>20,962.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q2 - Community Spaces & Infrastructure	20,962.8	(540.3)	20,422.5	-	-	-	-	20,422.5
<b>Total:</b>	<b>20,962.8</b>	<b>(540.3)</b>	<b>20,422.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,422.5</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**18 - Build Roadway & Pedestrian Improvements along 2nd St from Drinkwater Blvd to Goldwater Blvd (PD2103)**

**Est. Completion:** 9/30/27

**Location:** Old Town Scottsdale

**Project Type:** Construction Related

**Description:** Widen and repair sidewalks, add bike lanes, new landscaping and pedestrian lighting, and build two pocket parks to help create a better pedestrian experience in this portion of Old Town Scottsdale per the Main Street Streetscape and Pedestrian Design plan.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	28.4
Contingency	293.1
Construction	1,192.3
Design/Construction Administration	326.2
Art in Public Places	6.6
<b>Total:</b>	<b>1,846.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1.1	(1.1)	-	-	-	-	-	-
2019 GO Bond - Q2 - Community Spaces & Infrastructure	1,845.4	(326.2)	1,519.2	-	-	-	-	1,519.2
<b>Total:</b>	<b>1,846.6</b>	<b>(327.4)</b>	<b>1,519.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,519.2</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**45 - Renovate WestWorld Horse Barns to Increase Rentable Space (PD2105)**

**Est. Completion:** 12/31/26

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Renovate barns to make it remain useful and rentable. These revenue-generating facilities are a key part of any horse show held at WestWorld. The barns were built in the 1980s.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	83.5
Contingency	1,229.8
Construction	9,613.5
Design/Construction Administration	1,201.7
Art in Public Places	103.0
<b>Total:</b>	<b>12,231.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	2,000.0	(1,767.8)	232.2	-	-	-	-	232.2
CIP Tourism Development	4,833.3	(2,313.2)	2,520.1	-	-	-	-	2,520.1
2019 GO Bond - Q2 - Community Spaces & Infrastructure	5,398.2	(5,398.2)	-	-	-	-	-	-
<b>Total:</b>	<b>12,231.5</b>	<b>(9,479.2)</b>	<b>2,752.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,752.2</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Community Facility Safety Upgrades - 28100 (PD2114)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Upgrade various buildings with safety improvements including automatic doors, engineering for ultraviolet (UV) & disinfection technology, and touch-free fixtures.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	300.0
Construction	3,772.9
Design/Construction Administration	363.5
<b>Total:</b>	<b>4,436.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,719.6	(1,440.5)	279.1	-	-	-	-	279.1
CIP AZ Cares Funding	2,716.8	(2,716.8)	-	-	-	-	-	-
<b>Total:</b>	<b>4,436.4</b>	<b>(4,157.3)</b>	<b>279.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>279.1</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**City Buildings Safety Retrofit - 28120 (PD2115)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Upgrade various buildings with safety improvements including engineering for ultraviolet (UV) & disinfection technology and touch-free fixtures.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	280.0
Construction	3,225.3
Design/Construction Administration	289.6
<b>Total:</b>	<b>3,794.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,324.9	(842.5)	482.4	-	-	-	-	482.4
CIP AZ Cares Funding	2,470.0	(2,470.0)	-	-	-	-	-	-
<b>Total:</b>	<b>3,794.9</b>	<b>(3,312.5)</b>	<b>482.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>482.4</b>

**Drainage**

**Drainage/Flood Control**

**WestWorld Drainage (PD2201)**

**Est. Completion:** 12/31/26

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Resolve a surface drainage issue on the south side of the WestWorld facility due to the lack of a sub ground storm drainage system.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	200.0
<b>Total:</b>	<b>200.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	200.0	-	200.0	-	-	-	-	200.0
<b>Total:</b>	<b>200.0</b>	<b>-</b>	<b>200.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200.0</b>

**Public Safety**

**Police**

**Shade Structures for Police Department Horse Barn (PD2301)**

**Est. Completion:** 2/28/27

**Location:** 16601 N Pima Road, Westworld, Police Barn Facility

**Project Type:** Construction Related

**Description:** Construct shade structures for horse barn vehicles and trailers.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	9.7
Construction	223.0
Design/Construction Administration	7.5
Machinery and Equipment	61.0
<b>Total:</b>	<b>301.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	301.2	(20.4)	280.9	-	-	-	-	280.9
<b>Total:</b>	<b>301.2</b>	<b>(20.4)</b>	<b>280.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>280.9</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Stagebrush Renovation (PD2302)**

**Est. Completion:** 6/30/28

**Location:** Stagebrush Theatre

**Project Type:** Construction Related

**Description:** Renovate and reconfigure the Stagebrush Theatre.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	99.2
Contingency	0.0
Construction	0.0
Design/Construction Administration	824.7
Art in Public Places	76.1
<b>Total:</b>	<b>1,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,000.0	(102.9)	897.1	-	-	-	-	897.1
CIP Downtown Special Imprv	-	-	-	-	-	-	-	-
<b>Total:</b>	<b>1,000.0</b>	<b>(102.9)</b>	<b>897.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>897.1</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**WestWorld - Lot T Improvements (PD2303)**

**Est. Completion:** 12/29/28

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Improve the drainage at WestWorld Lot T. The current base as roadways in Parking Lot T is millings. There are graded drainage swales in the parking areas of Lot T, but the swales are not graded through the millings roadway. Stormwater ponds first and washes over the roadway second. Drainage generally flows from north to south, towards a drainage channel that discharges into the Reata Wash. This lot is used to park RVs and trailers for horse shows. This is the second most rented RV lot at WestWorld.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	1.2
Contingency	40.6
Construction	203.1
Design/Construction Administration	51.2
Art in Public Places	2.6
<b>Total:</b>	<b>298.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	298.7	0.0	-	298.7	-	-	298.7
<b>Total:</b>	<b>298.7</b>	<b>0.0</b>	<b>-</b>	<b>298.7</b>	<b>-</b>	<b>-</b>	<b>298.7</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**WestWorld Infrastructure Master Plan & Drainage Design (PD2304)**

**Est. Completion:** 7/31/26

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Develop an infrastructure master plan for WestWorld to address parking, access, and infrastructure needs to support existing and future events, including designing drainage improvements identified through the master planning effort.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	1,000.0
<b>Total:</b>	<b>1,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Special Event Parking	1,000.0	(346.9)	653.1	-	-	-	-	653.1
<b>Total:</b>	<b>1,000.0</b>	<b>(346.9)</b>	<b>653.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>653.1</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**59 - Install Solar Systems at Civic Center Campus (PD2401)**

**Est. Completion:** 8/31/25

**Location:** Civic Center Campus including City Hall, One Civic Center and the Civic Center Library

**Project Type:** Construction Related

**Description:** Install a photovoltaic (PV) solar systems on a portion of the roof of City Hall, One Civic Center and the Civic Center Library, and install two electric vehicle dual-charging stations. This project will increase the solar generating capacity and reduce the energy cost of the Civic Center Campus by approximately \$143,869 per year. Increased energy efficiency in public facilities and increased renewable energy production are goals in the current General Plan.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	0.0
Construction	144.1
Design/Construction Administration	0.0
Art in Public Places	0.0
<b>Total:</b>	<b>144.1</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q2 - Community Spaces & Infrastructure	144.1	(144.1)	-	-	-	-	-	-
<b>Total:</b>	<b>144.1</b>	<b>(144.1)</b>	-	-	-	-	-	-

**Community Facilities**

**Parks/Park Improvements**

**Pinnacle Peak Trail Enhancements (PD2402)**

**Est. Completion:** 6/30/27

**Location:** Pinnacle Peak Park - 26802 N. 102nd Way

**Project Type:** Construction Related

**Description:** Phase 3 of reconstruction of Pinnacle Peak trail.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	415.1
<b>Total:</b>	<b>415.1</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	150.0	-	150.0	-	-	-	-	150.0
CIP Tourism Development	265.1	(265.1)	-	-	-	-	-	-
<b>Total:</b>	<b>415.1</b>	<b>(265.1)</b>	<b>150.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150.0</b>

**Community Facilities**

**Neighborhood & Community**

**25 - Replace Aging Buildings that Comprise Paiute Community Center (PD2408)**

**Est. Completion:** 6/30/32

**Location:** Paiute Community Center

**Project Type:** Construction Related

**Description:** Build a new 22,700 square foot facility to replace the existing buildings that comprise Paiute Neighborhood Center. The existing buildings have fallen into a state of disrepair and are costing the city approximately \$144,000 per year in maintenance costs. The new facility has a projected increase of \$25,000 in annual leisure education revenue.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	1,774.7
Construction	7,171.7
Design/Construction Administration	2,146.9
Art in Public Places	80.9
<b>Total:</b>	<b>11,174.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q1 - Parks, Recreation & Senior Services	11,174.2	0.0	250.0	-	1,096.9	5,655.7	4,171.7	11,174.2
<b>Total:</b>	<b>11,174.2</b>	<b>0.0</b>	<b>250.0</b>	<b>-</b>	<b>1,096.9</b>	<b>5,655.7</b>	<b>4,171.7</b>	<b>11,174.2</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**WestWorld South Hall Improvements (PD2410)**

**Est. Completion:** 7/31/26

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Pave South Hall and add restrooms.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	10.8
Contingency	358.5
Construction	1,928.9
Design/Construction Administration	783.9
Art in Public Places	17.9
<b>Total:</b>	<b>3,100.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Tourism Development	3,100.0	(2,895.7)	204.3	-	-	-	-	204.3
<b>Total:</b>	<b>3,100.0</b>	<b>(2,895.7)</b>	<b>204.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>204.3</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**WestWorld Trailhead Parking & Access Improvements (PD2501)**

**Est. Completion:** 12/31/26

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Design of the access and parking of two adjoining facilities that support local, neighborhood and regional events that occur on-site and within the entire WestWorld complex. Access and parking connections will facilitate large vehicle/bus traffic needs for handling public parking and shuttle needs associated with the Phoenix Open and Barrett-Jackson events as well as assuring traffic for daily activities on the sites are efficiently managed for daily and regional type programming. These improvements will support existing and future facility enhancement of WestWorld amenities, and this project is identified in the on-going WestWorld Master Plan Process involving users, stakeholders and the surrounding community.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	53.9
Contingency	404.1
Construction	3,013.4
Design/Construction Administration	510.0
<b>Total:</b>	<b>3,981.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	3,542.3	-	3,542.3	-	-	-	-	3,542.3
CIP Tourism Development	250.0	(65.5)	184.5	-	-	-	-	184.5
CIP Special Event Parking	189.1	-	189.1	-	-	-	-	189.1
<b>Total:</b>	<b>3,981.4</b>	<b>(65.5)</b>	<b>3,916.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,916.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Build New Parking Structure in the NE Quadrant (PD2503)**

**Est. Completion:** 8/21/29

**Location:** NE Quadrant of Old Town

**Project Type:** Construction Related

**Description:** Design and construct a parking garage located in the NE Quadrant of Old Town.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	64.9
Contingency	1,587.0
Construction	10,816.5
Design/Construction Administration	2,000.0
Art in Public Places	129.8
<b>Total:</b>	<b>14,598.1</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	14,598.1	(440.5)	14,157.6	-	-	-	-	14,157.6
<b>Total:</b>	<b>14,598.1</b>	<b>(440.5)</b>	<b>14,157.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,157.6</b>

**Drainage**

**Drainage/Flood Control**

**WestWorld - Bahia Drive Offsite Drainage Management (PD2601)**

**Est. Completion:** 12/31/27

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Manage offsite flows entering into the city owned properties that are part of WestWorld. Existing and future improvements envisioned to enhance the amenities of WestWorld are dependent on controlling the off-site generated flooding risks to this community facility. This project is identified in the on-going WestWorld Master Plan Process involving users, stakeholders, and the surrounding community.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	44.3
Contingency	1,476.2
Construction	7,381.1
Design/Construction Administration	1,461.5
Art in Public Places	73.8
<b>Total:</b>	<b>10,436.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Wifa Debt Proceeds	10,436.9	-	4,890.4	5,546.6	-	-	-	10,436.9
<b>Total:</b>	<b>10,436.9</b>	<b>-</b>	<b>4,890.4</b>	<b>5,546.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,436.9</b>

**Drainage**

**Drainage/Flood Control**

**WestWorld - WestWorld Drive Offsite Drainage Management (PD2602)**

**Est. Completion:** 6/30/27

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Manage offsite flows entering into the city managed properties that are part of WestWorld. Existing and future improvements envisioned to enhance the amenities of WestWorld are dependent on controlling the off-site generated flooding risks to this community facility. This project is identified in the on-going WestWorld Master Plan Process involving users, stakeholders and the surrounding community.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	18.5
Contingency	615.3
Construction	3,076.5
Design/Construction Administration	609.1
Art in Public Places	30.8
<b>Total:</b>	<b>4,350.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Wifa Debt Proceeds	4,350.2	-	4,350.2	-	-	-	-	4,350.2
<b>Total:</b>	<b>4,350.2</b>	<b>-</b>	<b>4,350.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,350.2</b>

**Drainage**

**Drainage/Flood Control**

**WestWorld Core Facility Interior Drainage (PD2603)**

**Est. Completion:** 6/30/29

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Manage onsite flows entering into the city owned properties that are part of WestWorld. Existing and future improvements envisioned to enhance the amenities of WestWorld are dependent on controlling the on-site generated flooding risks to this community facility. This project is identified in the on-going WestWorld Master Plan Process involving users, stakeholders, and the surrounding community.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	63.3
Contingency	2,109.8
Construction	10,549.1
Design/Construction Administration	2,088.7
Art in Public Places	72.4
<b>Total:</b>	<b>14,883.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Wifa Debt Proceeds	14,883.4	-	7,441.7	3,720.8	3,720.8	-	-	14,883.4
<b>Total:</b>	<b>14,883.4</b>	<b>-</b>	<b>7,441.7</b>	<b>3,720.8</b>	<b>3,720.8</b>	<b>-</b>	<b>-</b>	<b>14,883.4</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Monterra Improvements (PD2605)**

**Est. Completion:** 6/30/27

**Location:** WestWorld 16601 North Pima Road Scottsdale, AZ 85260

**Project Type:** Construction Related

**Description:** Improve the Monterra catering and event facility at WestWorld.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	830.0
<b>Total:</b>	<b>830.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Tourism Development	430.0	-	430.0	-	-	-	-	430.0
CIP Westworld Basin MGT	400.0	(2.0)	398.0	-	-	-	-	398.0
<b>Total:</b>	<b>830.0</b>	<b>(2.0)</b>	<b>827.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>827.9</b>

**Transportation**

**Streets/Street Improvements**

**Old Town Beautification & Infrastructure Upgrades (PD2606)**

**Est. Completion:** 12/31/26

**Location:** Old Town Scottsdale

**Project Type:** Construction Related

**Description:** Design and construct comprehensive streetscape improvements in the Old Town area, including sidewalk repairs, street and alley paving treatments and striping, replacement of aging signs, installation of new landscaping, replacement or painting of public fixtures, and other aesthetic enhancements to improve safety, accessibility, and overall visual appeal.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	2,000.0
<b>Total:</b>	<b>2,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	2,000.0	(762.3)	1,237.7	-	-	-	-	1,237.7
<b>Total:</b>	<b>2,000.0</b>	<b>(762.3)</b>	<b>1,237.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,237.7</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**WestWorld - Polo Field Renovation (PD2607)**

**Est. Completion:** 6/30/27

**Location:** WestWorld

**Project Type:** Construction Related

**Description:**

WestWorld plays a critical role in event support for parking, event activation, and recreational reservations throughout the year. The polo field's irrigation system is currently not designed to withstand vehicular and special event traffic requiring multiple repairs after events from staff. Renovation of the irrigation system would reduce the staff time spent and event organizer's expense on repairs post event. This improvement would include a full irrigation overhaul of irrigation heads, laterals, and include tracer wire which would avoid continual staking of irrigation pipe during setup of special events. Soil profile would also be renovated to allow for better drainage, reducing compaction, and improve the growing conditions of the turf. The upgrades would include replacing the perimeter road made of millings with asphalt.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	0.0
Contingency	0.0
Construction	0.0
Design/Construction Administration	250.0
Art in Public Places	0.0
<b>Total:</b>	<b>250.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Special Event Parking	250.0	-	250.0	-	-	-	-	250.0
<b>Total:</b>	<b>250.0</b>	<b>-</b>	<b>250.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**WestWorld Public Address System Cabling Installation (PD2609)**

**Est. Completion:** 6/30/27

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Install new underground cabling throughout the WestWorld facility for the Public Address (PA) system.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	625.0
<b>Total:</b>	<b>625.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	625.0	(448.4)	176.6	-	-	-	-	176.6
<b>Total:</b>	<b>625.0</b>	<b>(448.4)</b>	<b>176.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>176.6</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Continuous Fleet Replacement (PE2202)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Purchase vehicles with extended production lead times and high costs. The vehicles include fire apparatus and other large vehicle assets.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	12,944.9
<b>Total:</b>	<b>12,944.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	37.1	(37.1)	-	-	-	-	-	-
CIP Water Reclamation	40.8	(40.8)	-	-	-	-	-	-
CIP Fleet	12,867.0	(12,733.3)	133.7	-	-	-	-	133.7
<b>Total:</b>	<b>12,944.9</b>	<b>(12,811.3)</b>	<b>133.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>133.7</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Redundant CNG Compressor (PE2301)**

**Est. Completion:** 6/30/27

**Location:** North Corp Yard

**Project Type:** Construction Related

**Description:** Design and construct an additional compressor that will serve as a consistent supply of a critical fuel source to everyday operations of the city's fleet.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	3.3
Contingency	270.7
Construction	1,353.3
Design/Construction Administration	259.8
<b>Total:</b>	<b>1,887.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	566.1	-	566.1	-	-	-	-	566.1
CIP Fleet	1,320.9	(121.0)	1,199.9	-	-	-	-	1,199.9
<b>Total:</b>	<b>1,887.0</b>	<b>(121.0)</b>	<b>1,766.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,766.0</b>

**Public Safety**  
**Fire Protection**

**PHI/PhIII -Vehicles Certificate of Necessity (CON) (PE2501)**

**Est. Completion:** 6/30/27

**Location:** City Wide

**Project Type:** Construction Related

**Description:** Purchase three staff vehicles to support the management and support required for the certificate of necessity (CON) Phase I for ground ambulance service to provide 911 transport service within the city limits. Three vehicles will be for two pickup trucks (F150) crew cab short bed, one (F250) crew cab 4X4 and one Ford Explorer fully up-fitted. Phase III would include one F150 crew cab short bed.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	230.0
<b>Total:</b>	<b>230.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	230.0	(142.2)	87.8	-	-	-	-	87.8
<b>Total:</b>	<b>230.0</b>	<b>(142.2)</b>	<b>87.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>87.8</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Trolley Vehicle Purchase (PE2502)**

**Est. Completion:** 12/31/29

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Purchase 13 trolley buses to replace the existing buses that will meet their useful life based on the years of service.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	10,400.0
<b>Total:</b>	<b>10,400.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Federal Grants	8,320.0	-	-	6,800.0	1,520.0	-	-	8,320.0
CIP Regional Sales Tax-Transit	2,080.0	-	-	1,700.0	380.0	-	-	2,080.0
<b>Total:</b>	<b>10,400.0</b>	<b>-</b>	<b>-</b>	<b>8,500.0</b>	<b>1,900.0</b>	<b>-</b>	<b>-</b>	<b>10,400.0</b>

**Public Safety**

**Fire Protection**

**Grant Funded Fire Truck Prepay FY25 (PE2503)**

**Est. Completion:** 6/30/27

**Location:** citywide

**Project Type:** Construction Related

**Description:** Prepay for the acquisition of a second medium rescue vehicle for technical rescue operations.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	1,381.4
<b>Total:</b>	<b>1,381.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	472.3	(323.0)	149.3	-	-	-	-	149.3
CIP Federal Grants	909.1	(909.1)	-	-	-	-	-	-
<b>Total:</b>	<b>1,381.4</b>	<b>(1,232.1)</b>	<b>149.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>149.3</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Fleet Acquisition Prepays (PE2504)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Prepay vehicle purchases that have extended production lead times, high costs, and discounts for paying in advance of delivery. These vehicles include fire apparatus and other large vehicle assets.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	13,617.4
<b>Total:</b>	<b>13,617.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Fleet	13,617.4	(5,876.5)	7,740.9	-	-	-	-	7,740.9
<b>Total:</b>	<b>13,617.4</b>	<b>(5,876.5)</b>	<b>7,740.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,740.9</b>

**Public Safety**

**Fire Protection**

**Fire Apparatus - Reserve (PE2601)**

**Est. Completion:** 6/30/27

**Location:** City wide

**Project Type:** Construction Related

**Description:** Expand the Fire Department spare apparatus fleet by three. Two fire engines and one ladder with Velocity Pierce Ultimate Configuration (PUC).

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	5,701.7
<b>Total:</b>	<b>5,701.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	5,701.7	(4,253.1)	1,448.5	-	-	-	-	1,448.5
<b>Total:</b>	<b>5,701.7</b>	<b>(4,253.1)</b>	<b>1,448.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,448.5</b>

**Public Safety**

**Fire Protection**

**Phase II/III Ambulances - Certificate of Necessity (CON) (PE2602)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Purchase 11 ground ambulances. For each phase, three will provide 911 ground ambulance transport service within the city limits and one will function as a backup vehicle.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	4,819.2
<b>Total:</b>	<b>4,819.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	4,819.2	(2,243.9)	2,575.3	-	-	-	-	2,575.3
<b>Total:</b>	<b>4,819.2</b>	<b>(2,243.9)</b>	<b>2,575.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,575.3</b>

**Drainage**

**Drainage/Flood Control**

**Granite Reef Watershed Phase 1 (PF1501)**

**Est. Completion:** 6/30/28

**Location:** North of Jackrabbit Road to Indian School Road and Granite Reef Road to Pima Road.

**Project Type:** Construction Related

**Description:** Install new catch basins and storm drains to intercept surface flow from the Granite Reef Watershed, which has major flood hazards downstream (south), and divert it to Indian Bend Wash, which has capacity to handle the increased flows, via previously constructed large storm drains in Jackrabbit Road, Chaparral Road, Camelback Road, and Indian School Road.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Unallocated Capital	11,624.9
Construction	4,215.3
Design/Construction Administration	137.7
<b>Total:</b>	<b>15,978.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	179.3	(179.3)	-	-	-	-	-	-
CIP Stormwater Utilitybill Fee	4,891.8	(3,435.5)	1,456.3	-	-	-	-	1,456.3
CIP Flood Cntrl Distrct Contrib/Iga	5,303.0	(4,545.3)	757.7	-	-	-	-	757.7
CIP SRP Maricopa Indian Com Contrib	2,475.0	(2,459.3)	15.7	-	-	-	-	15.7
CIP 2002 Go Bonds	3,128.9	(3,128.9)	-	-	-	-	-	-
<b>Total:</b>	<b>15,978.0</b>	<b>(13,748.3)</b>	<b>2,229.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,229.7</b>

**Drainage**

**Drainage/Flood Control**

**Reata Wash Flood Control (PF1503)**

**Est. Completion:** 6/30/26

**Location:** Reata Wash from Pinnacle Peak Road to WestWorld

**Project Type:** Construction Related

**Description:** Design channel, levee, culvert, and erosion control improvements to reduce the size of the Reata Wash floodplain protecting existing homes, businesses and infrastructure.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,140.7
Design/Construction Administration	1,903.8
<b>Total:</b>	<b>3,044.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,629.5	(1,629.5)	-	-	-	-	-	-
CIP Stormwater Utilitybill Fee	1,414.9	(1,106.7)	308.3	-	-	-	-	308.3
<b>Total:</b>	<b>3,044.5</b>	<b>(2,736.2)</b>	<b>308.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>308.3</b>

**Drainage**

**Drainage/Flood Control**

**Indian Bend Wash Levee Rehabilitation (PF2101)**

**Est. Completion:** 6/30/27

**Location:** Indian Bend Wash, from north of McDonald Drive to McKellips Road

**Project Type:** Construction Related

**Description:** Rehabilitate five levees along Indian Bend Wash between McDonald Drive and McKellips Road including repair of cracked concrete, air joint seal in concrete floodwall and eroded areas, treatment of rodent holes and the trim and removal of vegetation.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,185.0
<b>Total:</b>	<b>1,185.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	1,185.0	(128.6)	1,056.4	-	-	-	-	1,056.4
<b>Total:</b>	<b>1,185.0</b>	<b>(128.6)</b>	<b>1,056.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,056.4</b>

**Drainage**

**Drainage/Flood Control**

**Granite Reef Watershed Phase 2A - Scottsdale's and FCDMC's Contribution (PF2201)**

**Est. Completion:** 6/30/27

**Location:** Pima Road north of Thomas Road to McKellips Road, west 1/2 mile on McKellips Road, then south one mile to the Salt River

**Project Type:** Construction Related

**Description:** Construct a storm drain along Pima Road from north of Thomas Road to McKellips Road, west 1/2 mile on McKellips Road, and south one mile to the Salt River.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	2,310.0
Other Project Costs	81.1
Contingency	2,702.0
Construction	7,678.4
Design/Construction Administration	1,108.4
<b>Total:</b>	<b>13,879.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	6,574.1	(29.0)	6,545.1	-	-	-	-	6,545.1
CIP Flood Cntrl Distrct Contrib/lga	7,305.8	-	7,305.8	-	-	-	-	7,305.8
<b>Total:</b>	<b>13,879.9</b>	<b>(29.0)</b>	<b>13,850.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,850.9</b>

**Drainage**

**Drainage/Flood Control**

**Granite Reef Wash Phase 2B (PF2301)**

**Est. Completion:** 6/30/28

**Location:** Pima Park and along Granite Reef Wash from Thomas Road to McKellips Road.

**Project Type:** Construction Related

**Description:** Construct a detention basin in Pima Park and storm drain, channel, and culvert improvements along Granite Reef Wash from Thomas Road to McKellips Road.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	200.0
Contingency	5,875.0
Construction	31,768.1
Design/Construction Administration	3,572.4
<b>Total:</b>	<b>41,415.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	10,063.1	(1,127.0)	5,216.0	3,720.1	-	-	-	8,936.1
CIP Flood Cntrl Distrct Contrib/Iga	20,338.5	-	13,253.2	7,085.3	-	-	-	20,338.5
CIP SRP Maricopa Indian Com Contrib	11,013.8	-	6,762.6	4,251.2	-	-	-	11,013.8
<b>Total:</b>	<b>41,415.5</b>	<b>(1,127.0)</b>	<b>25,231.8</b>	<b>15,056.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,288.5</b>

**Drainage**

**Drainage/Flood Control**

**Villa Monterey Drainage Improvements (PF2302)**

**Est. Completion:** 6/30/27

**Location:** Intersection of Coolidge Street and 79th Street

**Project Type:** Construction Related

**Description:** Conduct a flood study in the Villa Monterey subdivision and implement solutions recommended.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	870.0
Design/Construction Administration	175.0
<b>Total:</b>	<b>1,045.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	545.0	(38.9)	506.1	-	-	-	-	506.1
CIP Flood Cntrl Distrct Contrib/Iga	500.0	-	500.0	-	-	-	-	500.0
<b>Total:</b>	<b>1,045.0</b>	<b>(38.9)</b>	<b>1,006.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,006.1</b>

**Drainage**

**Drainage/Flood Control**

**68th Street Storm Drain South of Camelback Road (PF2401)**

**Est. Completion:** 6/30/27

**Location:** Along 68th Street north of the Arizona Canal and south of Camelback Road.

**Project Type:** Construction Related

**Description:** Construct a storm drain along 68th Street north of the Arizona Canal and south of Camelback Road, which will provide 100-year flood protection to four structures that are currently at risk of flooding.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	4.9
Contingency	566.2
Construction	2,436.4
Design/Construction Administration	151.5
Art in Public Places	8.2
<b>Total:</b>	<b>3,167.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	1,703.9	(57.3)	1,646.6	-	-	-	-	1,646.6
CIP Flood Cntrl Distrct Contrib/Iga	1,463.3	-	1,463.3	-	-	-	-	1,463.3
<b>Total:</b>	<b>3,167.2</b>	<b>(57.3)</b>	<b>3,109.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,109.9</b>

**Drainage**

**Drainage/Flood Control**

**Roosevelt Street Storm Drain: Scottsdale's Contribution (PF2501)**

**Est. Completion:** 6/30/27

**Location:** Continental Drive, Roosevelt Street, 68th Street, 70th Street, and 74th Street

**Project Type:** Construction Related

**Description:** Construct a storm drain along Continental Drive and Roosevelt Street from east of the Crosscut Canal to Miller Road. Construct storm drains along 68th Street from north of Culver Street to Continental Drive, along 70th Street from Bellevue Street to Continental Drive, and along 74th Street from Diamond Street to Roosevelt Street.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,844.5
Design/Construction Administration	430.5
<b>Total:</b>	<b>2,275.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	2,275.0	(78.3)	2,196.7	-	-	-	-	2,196.7
<b>Total:</b>	<b>2,275.0</b>	<b>(78.3)</b>	<b>2,196.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,196.7</b>

**Drainage**

**Drainage/Flood Control**

**Thomas Road Drainage Improvement (PF2601)**

**Est. Completion:** 12/31/27

**Location:** Thomas Road and 70th Street

**Project Type:** Construction Related

**Description:** Construct a storm drain on the south side of Thomas Road under the sidewalk.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	160.0
<b>Total:</b>	<b>160.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	160.0	-	160.0	-	-	-	-	160.0
<b>Total:</b>	<b>160.0</b>	<b>-</b>	<b>160.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>160.0</b>

**Drainage**

**Drainage/Flood Control**

**Camelback and Hayden Storm Drain (PF2602)**

**Est. Completion:** 12/31/26

**Location:** Southwest corner of Camelback Road and Hayden Road.

**Project Type:** Construction Related

**Description:** The concept design includes a new 24-inch pipe that would run from the storm drain outfall at Camelback Road down to the existing lake north of Indian School Road. This option includes a concrete apron and drop inlet at the storm drain outlet.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	560.0
<b>Total:</b>	<b>560.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	560.0	-	560.0	-	-	-	-	560.0
<b>Total:</b>	<b>560.0</b>	<b>-</b>	<b>560.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>560.0</b>

**Service Facilities**

**Technology Improvements**

**09 - Install Fiber Optic Infrastructure to Reduce Operating Costs (PJ2002)**

**Est. Completion:** 6/30/27

**Location:** Citywide – most major streets (i.e. Scottsdale, Hayden and Thomas Roads), parks (i.e. McCormick-Stillman Railroad Park and Paiute Community Center), all libraries (except Civic Center Library), most water sites, all fire stations and WestWorld.

**Project Type:** Technology Related

**Description:** Install city-owned fiber throughout the city to meet increasing need for network bandwidth to conduct business operations and reduce the dependency on leased-lines from telecommunications providers that require ongoing operating costs. The majority of the remote city sites require network bandwidth increases to meet either citizen or city employee needs including Community Centers, Parks, Libraries, Fire Stations, and other community-use or city employee-based locations.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	1,561.1
Information Technology	14,476.3
Design/Construction Administration	1,362.9
<b>Total:</b>	<b>17,400.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	152.4	(26.0)	126.3	-	-	-	-	126.3
CIP Transportation Privilege Tax	4,893.7	(477.0)	4,416.7	-	-	-	-	4,416.7
CIP Water	766.6	-	766.6	-	-	-	-	766.6
CIP Airport	136.4	-	136.4	-	-	-	-	136.4
2019 GO Bond - Q3 - Public Safety & Technology	11,451.3	(10,442.7)	1,008.6	-	-	-	-	1,008.6
<b>Total:</b>	<b>17,400.4</b>	<b>(10,945.8)</b>	<b>6,454.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,454.6</b>

**Public Safety**

**Police**

**07 - Replace Outdated 9-1-1 Computer Aided Dispatch and Records Management to Improve Efficiency (PJ2004)**

**Est. Completion:** 12/31/26

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Replace outdated Police Department Computer Aided Dispatch (CAD) and records management System (RMS) to create a web-based platform designed to interface with new applications and improve reporting and analytics capabilities. The upgrade will enhance mapping and radio capabilities, improve vehicle dispatching, upgrade text-to-9-1-1 capabilities, increase efficiency in report writing and provide better case management. The current suite of systems will not be supported by the vendor after FY 2018/19.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Information Technology	1,615.0
<b>Total:</b>	<b>1,615.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	745.8	(618.8)	127.1	-	-	-	-	127.1
CIP Rico Federal	278.0	-	278.0	-	-	-	-	278.0
2019 GO Bond - Q3 - Public Safety & Technology	591.2	(591.2)	-	-	-	-	-	-
<b>Total:</b>	<b>1,615.0</b>	<b>(1,209.9)</b>	<b>405.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>405.0</b>

**Service Facilities**

**Technology Improvements**

**14 - Replace Obsolete Planning and Permitting Software (PJ2107)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Purchase a fully integrated web-based Community Development System (CDS) to increase efficiency and enhance the customer experience for Planning & Zoning, Long Range Planning, Environmental Initiatives, Plan Review for Building & Engineering, Stormwater Management, One Stop Shop permitting, the Records department, Inspections, Building & Engineering, and Code Enforcement. The new system will allow customers an intuitive, user-friendly interface to submit cases, construction plans, re-submittals, and other documents at the One Stop Shop which collects over \$20 million in revenue annually.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	260.0
Information Technology	2,600.0
Design/Construction Administration	389.0
<b>Total:</b>	<b>3,249.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	285.0	(274.1)	10.9	-	-	-	-	10.9
2019 GO Bond - Q3 - Public Safety & Technology	2,964.0	(2,254.2)	709.8	-	-	-	-	709.8
<b>Total:</b>	<b>3,249.0</b>	<b>(2,528.3)</b>	<b>720.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>720.7</b>

**Service Facilities**

**Technology Improvements**

**17 - Obtain a Citywide Data Management and Analytics Solution for Data-Based Decision Making (PJ2201)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Identify and purchase a software system to store and analyze vast amounts of data generated across the organization so this information can power data-based decision making. The goal is to improve service to residents, identify potential problems and increase the efficiency of city operations by combining disparate data sets into actionable intelligence.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	10.0
Information Technology	3,127.2
Design/Construction Administration	12.0
<b>Total:</b>	<b>3,149.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	2,510.0	-	2,510.0	-	-	-	-	2,510.0
2019 GO Bond - Q3 - Public Safety & Technology	639.2	(532.5)	106.7	-	-	-	-	106.7
<b>Total:</b>	<b>3,149.2</b>	<b>(532.5)</b>	<b>2,616.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,616.7</b>

**Service Facilities**

**Technology Improvements**

**Enterprise Resource Planning System (PJ2202)**

**Est. Completion:** 12/31/27

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Replace outdated enterprise resource planning system to enable the effective administration of the city's financial, purchasing, and warehouse systems. The system that has managed the general ledger, fixed assets, budget, capital projects, accounts receivable, accounts payable, purchasing, requisitions, and supplies (warehouse) no longer meets the needs of the city. A new system will streamline overall financial operations and allow the city to continue to operate effectively in meeting the various local, state, and federal mandates.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	400.0
Information Technology	6,388.0
<b>Total:</b>	<b>6,788.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	5,925.1	(4,164.7)	1,760.4	-	-	-	-	1,760.4
CIP Risk Management Contribution	15.0	(15.4)	(0.4)	-	-	-	-	(0.4)
CIP Section 8	12.0	(12.0)	-	-	-	-	-	-
CIP CDBG	8.0	(8.0)	-	-	-	-	-	-
CIP Transportation Privilege Tax	174.6	(174.6)	-	-	-	-	-	-
CIP Water	389.1	(389.1)	-	-	-	-	-	-
CIP Water Reclamation	119.7	(119.7)	-	-	-	-	-	-
CIP Airport	24.9	(24.9)	-	-	-	-	-	-
CIP Solid Waste Management	64.8	(64.8)	-	-	-	-	-	-
CIP Fleet	54.9	(54.9)	-	-	-	-	-	-
<b>Total:</b>	<b>6,788.0</b>	<b>(5,028.0)</b>	<b>1,760.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,760.0</b>

**Service Facilities**

**Technology Improvements**

**Agenda Management System Software (PJ2301)**

**Est. Completion:** 12/31/27

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Purchase an Agenda Management System software to enhance the efficiency and transparency of the City Council (and possibly Boards and Commissions) agenda preparation and publication process. The software may cover one or more of the following components: 1) Electronic document drafting, (City Council Reports, ordinances, and resolutions), routing and approval by supervisors and managers. 2) Creation of agendas electronically, allowing for the compilation of City Council Reports and the related agenda to be created and posted to the web and printed out. 3) Meeting management, including the streaming of meetings, hosting of recorded meetings on a website, and vote tallying software.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	19.0
Information Technology	145.0
Design/Construction Administration	45.0
<b>Total:</b>	<b>209.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	209.0	(35.5)	173.5	-	-	-	-	173.5
<b>Total:</b>	<b>209.0</b>	<b>(35.5)</b>	<b>173.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>173.5</b>

**Service Facilities**

**Technology Improvements**

**Real Time Crime Center (PJ2302)**

**Est. Completion:** 9/30/26

**Location:** Communications 911 Center inside the Via Linda Police District building

**Project Type:** Technology Related

**Description:** Implement technology and supporting assets necessary to stand up a fully functional Real Time Crime Center (RTCC). This centralized technology driven unit is used by law enforcement agencies to provide real time information to first responders that may not otherwise be available. As virtual responders, RTCC Technicians are frequently the first public safety on scene, often prior to the call being dispatched to patrol units. This information enables RTCC Technicians to witness conditions at a location, enhancing officer safety, supplying them with information about appropriate approaches to scenes, specific threats, or dangerous conditions as they draw near suspects or otherwise blind areas. The incorporation of the RTCC concept causes officers to be more targeted in responding to crimes, and suspects are regularly apprehended with fewer resources expended.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Information Technology	562.4
<b>Total:</b>	<b>562.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	562.4	(405.8)	156.6	-	-	-	-	156.6
<b>Total:</b>	<b>562.4</b>	<b>(405.8)</b>	<b>156.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>156.6</b>

**Service Facilities**

**Technology Improvements**

**Utility Billing Management System (PJ2304)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Implement a new, modern utility billing system to enable the administration of over 100,000 utility accounts managing \$120 million annually.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	450.0
Information Technology	4,680.0
<b>Total:</b>	<b>5,130.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	4,500.0	-	4,500.0	-	-	-	-	4,500.0
CIP Water Reclamation	450.0	(61.3)	388.7	-	-	-	-	388.7
CIP Solid Waste Management	180.0	(27.5)	152.5	-	-	-	-	152.5
<b>Total:</b>	<b>5,130.0</b>	<b>(88.7)</b>	<b>5,041.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,041.3</b>

**Service Facilities**

**Technology Improvements**

**Information Technology Security Program (PJ2401)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Address gaps and deficiencies to support a comprehensive, robust Cybersecurity Program. Solutions need to be added and/or enhanced to bring the city current with cybersecurity best practice frameworks.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	100.0
Information Technology	11,123.0
<b>Total:</b>	<b>11,223.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	11,223.0	(5,388.5)	5,834.5	-	-	-	-	5,834.5
<b>Total:</b>	<b>11,223.0</b>	<b>(5,388.5)</b>	<b>5,834.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,834.5</b>

**Community Facilities**

**Neighborhood & Community**

**Shade and Tree Master Plan Initial Implementation (PJ2403)**

**Est. Completion:** 6/30/30

**Location:** Various locations as identified by the Shade and Tree Plan.

**Project Type:** Construction Related

**Description:** The Shade and Tree plan will identify a toolkit of heat mitigation implementation strategies for Scottsdale. The project will help prioritize projects that increase tree and structured shade in Scottsdale, creating assets in our community that are beneficial to Scottsdale citizens, tourist, and businesses. Green stormwater infrastructure and low-impact stormwater management techniques will be included in the implementation for the trees being planted to reduce the amount of potable water used to support the new trees.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	53.2
Contingency	476.1
Construction	2,242.3
Design/Construction Administration	828.5
Art in Public Places	5.5
<b>Total:</b>	<b>3,605.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	3,605.6	(304.7)	1,718.2	720.1	552.1	310.5	-	3,300.9
<b>Total:</b>	<b>3,605.6</b>	<b>(304.7)</b>	<b>1,718.2</b>	<b>720.1</b>	<b>552.1</b>	<b>310.5</b>	<b>-</b>	<b>3,300.9</b>

**Service Facilities**

**Technology Improvements**

**Solid Waste Technology Improvements (PJ2405)**

**Est. Completion:** 6/30/28

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Ensure stability and efficiency in solid waste collections through the consistent evaluation of evolving industry technologies and corresponding maintenance, upgrades, and implementations of these systems.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Information Technology	280.0
<b>Total:</b>	<b>280.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Solid Waste Management	280.0	(31.6)	198.4	50.0	-	-	-	248.4
<b>Total:</b>	<b>280.0</b>	<b>(31.6)</b>	<b>198.4</b>	<b>50.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>248.4</b>

**Service Facilities**

**Technology Improvements**

**Enterprise Resource Planning System - Phase 2 - Enterprise Budget / Enterprise Cashiering (PJ2501)**

**Est. Completion:** 12/31/26

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Replace legacy enterprise cashiering system and Budget system modules from the city's selected ERP platform or systems that directly integrate (Phase 2 of the Enterprise Resource Planning Project). The integrated system will streamline overall financial operations and allow the city to continue to operate effectively in meeting the various local, state, and federal mandates.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	75.0
Information Technology	750.0
<b>Total:</b>	<b>825.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	681.6	(347.9)	333.7	-	-	-	-	333.7
CIP Risk Management Contribution	2.5	(2.5)	-	-	-	-	-	-
CIP CDBG	3.3	-	3.3	-	-	-	-	3.3
CIP Transportation Privilege Tax	28.8	(28.8)	-	-	-	-	-	-
CIP Water	64.3	(64.3)	-	-	-	-	-	-
CIP Water Reclamation	19.8	(19.8)	-	-	-	-	-	-
CIP Airport	4.9	(4.9)	-	-	-	-	-	-
CIP Solid Waste Management	10.7	(10.7)	-	-	-	-	-	-
CIP Fleet	9.1	(9.1)	-	-	-	-	-	-
<b>Total:</b>	<b>825.0</b>	<b>(488.0)</b>	<b>337.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>337.0</b>

**Service Facilities**

**Technology Improvements**

**Enterprise Resource Planning System - Phase 3 - HCM/Payroll (PJ2502)**

**Est. Completion:** 12/31/27

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Replace legacy enterprise payroll and HRIS platforms with modules from the city's selected ERP platform (Phase 3 of the Enterprise Resource Planning Project). The integrated system will streamline overall financial operations and allow the city to continue to operate effectively in meeting the various local, state, and federal mandates.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	200.0
Information Technology	2,400.0
<b>Total:</b>	<b>2,600.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	2,252.4	(8.0)	2,244.5	-	-	-	-	2,244.5
CIP Risk Management Contribution	6.0	(6.0)	-	-	-	-	-	-
CIP CDBG	8.0	-	8.0	-	-	-	-	8.0
CIP Transportation Privilege Tax	69.9	(69.9)	-	-	-	-	-	-
CIP Water	155.9	(155.9)	-	-	-	-	-	-
CIP Water Reclamation	48.0	(48.0)	-	-	-	-	-	-
CIP Airport	11.9	(11.9)	-	-	-	-	-	-
CIP Solid Waste Management	26.0	(26.0)	-	-	-	-	-	-
CIP Fleet	22.0	(22.0)	-	-	-	-	-	-
<b>Total:</b>	<b>2,600.0</b>	<b>(347.6)</b>	<b>2,252.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,252.4</b>

**Service Facilities**

**Technology Improvements**

**Cloud Architecture Project (PJ2601)**

**Est. Completion:** 6/30/29

**Location:** All City facilities are impacted

**Project Type:** Technology Related

**Description:**

The Cloud Expansion Program is a cornerstone initiative in our city's digital transformation strategy, designed to modernize our technology infrastructure, enhance service delivery, and create a secure, adaptable foundation for future growth. This initiative enables us to shift from traditional, resource-intensive IT systems to a flexible, cloud-based environment that scales with our needs and enhances our resilience, security, and ability to innovate. By transitioning technology services to the cloud, we are not only optimizing how we deliver services today but also building a forward-thinking platform that equips us to meet the demands of tomorrow's digital landscape.

This initiative supports every city department by providing modern infrastructure that powers critical systems and applications, ranging from finance and HR to permitting, GIS, and public safety. It directly benefits residents, businesses, and employees who depend on reliable, fast, and secure digital services, while enabling seamless access to applications, portals, and city data from any device or location. Cloud architecture is the backbone of the city's digital experience, ensuring that all users, internal and external, receive uninterrupted, scalable, and secure services today and well into the future.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Information Technology	3,250.0
<b>Total:</b>	<b>3,250.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	3,250.0	(500.0)	1,750.0	500.0	500.0	-	-	2,750.0
<b>Total:</b>	<b>3,250.0</b>	<b>(500.0)</b>	<b>1,750.0</b>	<b>500.0</b>	<b>500.0</b>	<b>-</b>	<b>-</b>	<b>2,750.0</b>

**Public Safety**

**Police**

**Police Quartermaster System - Technology (PJ2603)**

**Est. Completion:** 12/31/26

**Location:** 9065 E Via Linda, Scottsdale, AZ 85258.

**Project Type:** Technology Related

**Description:** Purchase new web-based quartermaster software program to issue, track, manage, and maintain mission-critical assets, inventory, vehicles, and assigned equipment with enhanced performance dashboards, inspections, and integrated services for nearly 700 police employees.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Information Technology	195.0
<b>Total:</b>	<b>195.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	195.0	-	195.0	-	-	-	-	195.0
<b>Total:</b>	<b>195.0</b>	<b>-</b>	<b>195.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>195.0</b>

**Community Facilities**

**Parks/Park Improvements**

**Park Restrooms (PP2001)**

**Est. Completion:** 6/30/27

**Location:** Eldorado (softball), Pima, Vista del Camino, Thompson Peak, and Chaparral (boat dock) parks.

**Project Type:** Construction Related

**Description:** Design, demolish/ reconstruct and/or renovate restroom/storage buildings.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	24.0
Contingency	80.0
Construction	745.7
Design/Construction Administration	100.0
Art in Public Places	50.3
<b>Total:</b>	<b>1,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,000.0	(706.7)	293.3	-	-	-	-	293.3
<b>Total:</b>	<b>1,000.0</b>	<b>(706.7)</b>	<b>293.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>293.3</b>

**Community Facilities**

**Parks/Park Improvements**

**Aquatics Lifecycle Replacement (PP2004)**

**Est. Completion:** 6/30/35

**Location:** Pools citywide

**Project Type:** Construction Related

**Description:** Replace pool equipment and amenities to maintain a safe and enjoyable environment for the public at each of the city's four swimming pools. This project replaces equipment such as pumps and filters, amenities like diving towers, slides and play features and structural elements such as pool decking as they reach the end of their lifecycle.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	645.0
Construction	707.8
Design/Construction Administration	27.0
Machinery and Equipment	5,476.4
<b>Total:</b>	<b>6,856.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	6,856.2	(4,221.3)	1,134.9	500.0	500.0	500.0	-	2,634.9
<b>Total:</b>	<b>6,856.2</b>	<b>(4,221.3)</b>	<b>1,134.9</b>	<b>500.0</b>	<b>500.0</b>	<b>500.0</b>	<b>-</b>	<b>2,634.9</b>

**Community Facilities**

**Parks/Park Improvements**

**23 - Repair Lakes and Irrigation at Vista del Camino Park in the Indian Bend Wash (PP2103)**

**Est. Completion:** 6/30/27

**Location:** Vista del Camino Lakes

**Project Type:** Construction Related

**Description:** Repair failing lakes and irrigation from McKellips Road to Thomas Road in the Indian Bend Wash. The lake system is showing signs of aging and failure due to punctures in the lake liner, erosion of the lake edges and leaks in the spillway system. The irrigation systems are outdated, undersized and perform inadequately. Updating materials and technologies will lower annual operating cost, enhance water conservation and quality, resolve lake edge erosion and allow more effective use of park open space areas.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	140.2
Contingency	4,673.2
Construction	23,673.3
Design/Construction Administration	5,888.2
Art in Public Places	236.6
<b>Total:</b>	<b>34,611.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	10,627.7	(4,647.0)	5,980.7	-	-	-	-	5,980.7
2019 GO Bond - Q2 - Community Spaces & Infrastructure	23,983.9	(8,715.2)	15,268.7	-	-	-	-	15,268.7
<b>Total:</b>	<b>34,611.5</b>	<b>(13,362.1)</b>	<b>21,249.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,249.4</b>

**Community Facilities**

**Parks/Park Improvements**

**61 - Purchase land, expand Pinnacle Peak Park parking lot, staff office and restrooms, renovate hiking trail and construct an interpretive trail (PP2202)**

**Est. Completion:** 8/1/26

**Location:** Pinnacle Peak Park

**Project Type:** Construction Related

**Description:** Feasibility study to acquire two to three acres of land from the State of Arizona for major expansion of existing parking lot. Expand staff office and restroom to better service increasing volume of visitors. Renovate portions of the hiking trail and construct an interpretive trail. The project was originally going to be funded by Preservation Sales Tax. It was recently determined that the project does not meet the requirement of that funding source. As a result, the project will need a new funding source in order to be completed.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	0.0
Contingency	44.8
Design/Construction Administration	1.0
<b>Total:</b>	<b>45.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q1 - Parks, Recreation & Senior Services	45.8	(21.7)	24.0	-	-	-	-	24.0
<b>Total:</b>	<b>45.8</b>	<b>(21.7)</b>	<b>24.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>24.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**15 - Build 200 Space Parking Lot off 75th Street to Serve the City Court and Scottsdale Stadium (PP2205)**

**Est. Completion:** 6/30/27

**Location:** 75th Street parking structure

**Project Type:** Construction Related

**Description:** This project would reconstruct 180–200 parking spaces on 75th Street for the public visiting the City Court and Scottsdale Stadium and improve stadium access for emergency vehicles, solid waste trucks and other services. The new parking would address the daily parking needs at the city court and reduce spillover parking in adjacent neighborhoods during Spring Training games and other large stadium events.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	341.0
<b>Total:</b>	<b>341.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q2 - Community Spaces & Infrastructure	341.0	(15.3)	325.7	-	-	-	-	325.7
<b>Total:</b>	<b>341.0</b>	<b>(15.3)</b>	<b>325.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>325.7</b>

**Community Facilities**

**Parks/Park Improvements**

**42 - Add a Dog Park to Thompson Peak Park (PP2206)**

**Est. Completion:** 9/30/26

**Location:** Thompson Peak Parkway and Hayden Road

**Project Type:** Construction Related

**Description:** Build a three-and-a-half-acre Dog Park consisting of three fenced and gated areas, a footbridge connecting the new space to existing amenities and an additional parking area with space for 100 cars at Thompson Peak Park.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	25.3
Contingency	841.6
Construction	4,389.3
Design/Construction Administration	1,060.5
Art in Public Places	60.6
<b>Total:</b>	<b>6,377.3</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,170.1	(8.8)	1,161.3	-	-	-	-	1,161.3
2019 GO Bond - Q1 - Parks, Recreation & Senior Services	5,207.2	(1,799.9)	3,407.3	-	-	-	-	3,407.3
<b>Total:</b>	<b>6,377.3</b>	<b>(1,808.7)</b>	<b>4,568.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,568.6</b>

**Community Facilities**

**Parks/Park Improvements**

**Parks & Recreation - Playground Replacements (PP2401)**

**Est. Completion:** 9/30/26

**Location:** Citywide.

**Project Type:** Construction Related

**Description:** Replace old playground equipment with new equipment and shade structures. This project will replace old playground equipment at the following park locations: Stonegate, Eldorado, Ironwood, Florence Nelson, Sonoran Hills, Scottsdale Sports Complex, Rotary Park, and Vista del Camino (south playground).

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,749.8
<b>Total:</b>	<b>1,749.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,749.8	(1,332.3)	417.4	-	-	-	-	417.4
<b>Total:</b>	<b>1,749.8</b>	<b>(1,332.3)</b>	<b>417.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>417.4</b>

**Community Facilities**

**Parks/Park Improvements**

**Scottsdale Sports Complex Turf Replacement (PP2501)**

**Est. Completion:** 8/31/28

**Location:** Scottsdale Sports Complex 8081 E. Princess Drive

**Project Type:** Construction Related

**Description:** Renovate fields 1-10 at Scottsdale Sports Complex. This will include removal of turf and soil 4" down from top of grade, add new USGA sand, till and laser grade, and shoot stolons.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	3,206.1
<b>Total:</b>	<b>3,206.1</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Tourism Development	1,170.0	(1,170.0)	-	-	-	-	-	-
CIP Special Event Parking	2,036.1	(561.6)	779.9	694.6	-	-	-	1,474.4
<b>Total:</b>	<b>3,206.1</b>	<b>(1,731.7)</b>	<b>779.9</b>	<b>694.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,474.4</b>

**Preservation**

**Preservation/Preservation Improvements**

**Brown's Ranch - Trailhead Improvements (PP2601)**

**Est. Completion:** 6/30/27

**Location:** 30301 N. Alma School Pkwy, Scottsdale, AZ 85262

**Project Type:** Construction Related

**Description:** Improvements to this trailhead will include but not be limited to updated toilets and sinks in the restrooms, improved interior lighting, and drainage refinements. This project will also update signage on the interpretative trail as well as overall safety and user signage. Also included is enhancement of a trail access plaza on the north side of the building to improve user safety and dispersal of visitors.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,100.0
Design/Construction Administration	300.0
<b>Total:</b>	<b>1,400.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Preserve Tx04-Imprvmt/Land	1,400.0	(52.6)	1,347.4	-	-	-	-	1,347.4
<b>Total:</b>	<b>1,400.0</b>	<b>(52.6)</b>	<b>1,347.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,347.4</b>

**Preservation**

**Preservation/Preservation Improvements**

**Gateway Trailhead Improvements (PP2603)**

**Est. Completion:** 6/30/27

**Location:** 18333 N. Thompson Peak Pkwy

**Project Type:** Construction Related

**Description:** Design only for project to include constructing a shaded gathering/educational space attached to the main building, revising the volunteer and storage spaces, refreshing the restrooms, updating the trail surfaces and all signage, and resurfacing of the parking area and equestrian stalls.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	0.0
Design/Construction Administration	250.0
<b>Total:</b>	<b>250.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Preserve Tx04-Imprvmt/Land	250.0	-	250.0	-	-	-	-	250.0
<b>Total:</b>	<b>250.0</b>	<b>-</b>	<b>250.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250.0</b>

**Preservation**

**Preservation/Preservation Improvements**

**Lost Dog Wash Trailhead Improvements (PP2604)**

**Est. Completion:** 6/30/27

**Location:** 12601 N 124th St.

**Project Type:** Construction Related

**Description:** Construct a shaded gathering/educational space attached to the main building, expand the volunteer space and storage areas, refine the drainage, and update all signage.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	0.0
Design/Construction Administration	250.0
<b>Total:</b>	<b>250.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Preserve Tx04-Imprvmt/Land	250.0	-	250.0	-	-	-	-	250.0
<b>Total:</b>	<b>250.0</b>	<b>-</b>	<b>250.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250.0</b>

**Preservation**

**Preservation/Preservation Improvements**

**Tom's Thumb Trailhead Improvements (PP2606)**

**Est. Completion:** 6/30/27

**Location:** 23015 N 128th St.

**Project Type:** Construction Related

**Description:** This multi-faceted project will include implementation of a permanent wastewater solution, connection to the domestic water system, conversion of restrooms to flushing toilets, drainage refinements, updates to all signage, and perhaps resurfacing of the equestrian lot.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	0.0
Design/Construction Administration	250.0
<b>Total:</b>	<b>250.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Preserve Tx04-Imprvmt/Land	250.0	-	250.0	-	-	-	-	250.0
<b>Total:</b>	<b>250.0</b>	<b>-</b>	<b>250.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250.0</b>

**Community Facilities**

**Parks/Park Improvements**

**Scottsdale Sports Complex - Replace Pump Station (PP2608)**

**Est. Completion:** 9/30/26

**Location:** Scottsdale Sports Complex - 8081 E. Princess Drive

**Project Type:** Construction Related

**Description:** Replace the existing pump station with a dual purpose pump station. The skid mounted pump station is shared with TPC Champions Course so project timing is critical as TPC is also looking to replace their side of the skid.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	430.7
<b>Total:</b>	<b>430.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Special Event Parking	430.7	-	430.7	-	-	-	-	430.7
<b>Total:</b>	<b>430.7</b>	<b>-</b>	<b>430.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>430.7</b>

**Community Facilities**

**Parks/Park Improvements**

**Rotary Park Playground and Shade Replacement (PP2609)**

**Est. Completion:** 9/30/26

**Location:** Rotary Park - 7960 E. Doubletree Ranch Road - Via de Ventura & Doubletree Ranch Road

**Project Type:** Construction Related

**Description:** Replace playground and shade at Rotary Park, originally built in 1982 and located in southern Scottsdale.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	31.0
Contingency	104.4
Construction	467.0
Design/Construction Administration	52.3
Art in Public Places	8.0
<b>Total:</b>	<b>662.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Prk & Prsv Tax-Park Improvemnt	662.8	-	662.8	-	-	-	-	662.8
<b>Total:</b>	<b>662.8</b>	<b>-</b>	<b>662.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>662.8</b>

**Preservation**

**Preservation/Preservation Improvements**

**Rio Verde Wildlife Crossing (PP2610)**

**Est. Completion:** 6/30/30

**Location:** Rio Verde Drive and 126th St.

**Project Type:** Construction Related

**Description:** Feasibility Study & Design to build a wildlife crossing structure over/under Rio Verde Drive to foster biodiversity objectives, aligned with the Ecological Resource Plan, enabling safe passage of fauna. Pedestrian component is in consideration.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	31,250.0
Design/Construction Administration	3,750.0
<b>Total:</b>	<b>35,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Preserve Tx04-Imprvmt/Land	35,000.0	-	250.0	-	17,375.0	17,375.0	-	35,000.0
<b>Total:</b>	<b>35,000.0</b>	<b>-</b>	<b>250.0</b>	<b>-</b>	<b>17,375.0</b>	<b>17,375.0</b>	<b>-</b>	<b>35,000.0</b>

**Transportation**

**Streets/Street Improvements**

**Pima Road: Via de Ventura to Via Linda (PS1504)**

**Est. Completion:** 9/30/26

**Location:** Pima Road/90th Street at Via Linda Road

**Project Type:** Construction Related

**Description:** Design and construct intersection and median landscape improvements along Pima Road and 90th Street up to Via Linda Road.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,766.7
Design/Construction Administration	146.0
<b>Total:</b>	<b>1,912.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	1,338.7	(102.3)	1,236.4	-	-	-	-	1,236.4
CIP Transportation Privilege Tax	57.4	(57.4)	-	-	-	-	-	-
CIP Transp Priv Tax 2019	516.6	(346.1)	170.5	-	-	-	-	170.5
<b>Total:</b>	<b>1,912.7</b>	<b>(505.8)</b>	<b>1,406.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,406.9</b>

**Transportation**

**Streets/Street Improvements**

**Pima Road: Pinnacle Peak Road to Happy Valley Road (PS1601)**

**Est. Completion:** 9/30/26

**Location:** Pima Road: Pinnacle Peak Road to Happy Valley Road

**Project Type:** Construction Related

**Description:** Design, acquire right-of-way and construct a six-lane major arterial cross-section with landscaped median, turn lanes, bike lanes, sidewalks, curb and gutter, roadway drainage and Intelligent Transportation Systems (ITS) facilities.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	5,130.0
Contingency	2,561.0
Construction	27,673.6
Design/Construction Administration	8,219.2
Art in Public Places	6,646.9
<b>Total:</b>	<b>50,230.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	6,877.2	(6,696.5)	180.7	-	-	-	-	180.7
CIP Flood Cntrl Distrct Contrib/Iga	10,960.0	(9,284.3)	1,675.7	-	-	-	-	1,675.7
CIP Regional Sales Tax-Alcp	21,333.7	(19,934.3)	1,399.4	-	-	-	-	1,399.4
CIP Contributions	651.4	(508.5)	142.9	-	-	-	-	142.9
CIP Transportation Privilege Tax	85.1	(85.1)	-	-	-	-	-	-
CIP Transp Priv Tax 2019	9,057.2	(7,247.4)	1,809.8	-	-	-	-	1,809.8
CIP 2019 MPC Bonds-Stormwater	1,266.2	(1,266.2)	-	-	-	-	-	-
<b>Total:</b>	<b>50,230.7</b>	<b>(45,022.2)</b>	<b>5,208.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,208.5</b>

**Transportation**

**Streets/Street Improvements**

**Pima Road: Krail Street to Chaparral Road (PS1604)**

**Est. Completion:** 9/30/26

**Location:** Pima Road: Krail Street to Chaparral Road

**Project Type:** Construction Related

**Description:** Widen Pima Road from Krail Street (south of Indian Bend Road) to Chaparral Road to two-lanes-per-direction with a raised median, bicycle lanes, and sidewalks to improve capacity and safety for motor vehicles, bicycles, and pedestrians. This segment of roadway is currently one lane in each direction with no center median. The Salt River Pima-Maricopa Indian Community (SRPMIC) and the Maricopa Association of Governments (MAG) will pay part of the cost.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	1,804.6
Construction	16,897.2
Design/Construction Administration	2,598.6
<b>Total:</b>	<b>21,300.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP SRP Maricopa Indian Com Contrib	3,697.3	-	3,697.3	-	-	-	-	3,697.3
CIP Regional Sales Tax-Alcp	14,894.0	(1,970.9)	12,923.1	-	-	-	-	12,923.1
CIP Transportation Privilege Tax	844.1	(844.1)	-	-	-	-	-	-
CIP Transp Priv Tax 2019	1,865.0	(147.0)	1,718.0	-	-	-	-	1,718.0
<b>Total:</b>	<b>21,300.4</b>	<b>(2,962.0)</b>	<b>18,338.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,338.4</b>

**Transportation**

**Streets/Street Improvements**

**Happy Valley Road: Pima Road to Alma School Road (PS1801)**

**Est. Completion:** 9/30/26

**Location:** Happy Valley Road: Pima Road to Alma School Road

**Project Type:** Construction Related

**Description:** Widen Happy Valley Road from Pima Road to Alma School Road to two-lanes-per-direction with a raised median, bicycle lanes, sidewalk and trail to improve safety, capacity and accessibility safety for motor vehicles, bicycles, and pedestrians. Roundabouts at the Alma School Road and Golf Club Drive intersections are included. This segment of roadway is currently one lane in each direction with no center median.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	1,100.0
Other Project Costs	112.4
Contingency	1,319.9
Unallocated Capital	87.8
Construction	33,823.7
Design/Construction Administration	951.4
<b>Total:</b>	<b>37,395.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	24,181.3	(21,723.9)	2,457.3	-	-	-	-	2,457.3
CIP Contributions	1,335.8	(1,335.8)	-	-	-	-	-	-
CIP In-Lieu Fees Transportation	1,514.7	(550.4)	964.3	-	-	-	-	964.3
CIP Transportation Privilege Tax	405.4	(405.4)	-	-	-	-	-	-
CIP Transp Priv Tax 2019	9,958.0	(8,978.5)	979.5	-	-	-	-	979.5
<b>Total:</b>	<b>37,395.2</b>	<b>(32,994.1)</b>	<b>4,401.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,401.1</b>

**Transportation**

**Streets/Street Improvements**

**Scottsdale Road: Jomax Road to Dixileta Drive (PS2005)**

**Est. Completion:** 3/30/27

**Location:** Scottsdale Road: Jomax Road to Dixileta Drive

**Project Type:** Construction Related

**Description:** Design and construct Scottsdale Road to the ultimate minor arterial cross section including the major intersections with landscaped median, bike lanes, sidewalks and trails to improve safety, capacity and accessibility for motor vehicles, bicycles and pedestrians.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	2,704.0
Other Project Costs	125.0
Contingency	2,900.0
Construction	32,293.9
Design/Construction Administration	5,473.3
Art in Public Places	189.0
<b>Total:</b>	<b>43,685.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	29,288.7	(16,274.3)	13,014.4	-	-	-	-	13,014.4
CIP Federal Grants	1,874.2	(0.1)	1,874.1	-	-	-	-	1,874.1
CIP Transp Priv Tax 2019	12,522.3	(6,590.0)	5,932.4	-	-	-	-	5,932.4
<b>Total:</b>	<b>43,685.2</b>	<b>(22,864.3)</b>	<b>20,820.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,820.9</b>

**Transportation**

**Streets/Street Improvements**

**Pima Road: Happy Valley Road to Jomax Road (PS2101)**

**Est. Completion:** 12/31/28

**Location:** Pima Road: Happy Valley Road to Jomax Road

**Project Type:** Construction Related

**Description:** Construct Pima Road to its ultimate four-lane minor arterial cross section including the major intersection of Jomax Road, but not including the Happy Valley Road intersection.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	899.7
Construction	16,331.5
Design/Construction Administration	815.1
<b>Total:</b>	<b>18,046.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	12,632.4	(1,232.2)	10,210.0	1,190.2	-	-	-	11,400.2
CIP Transp Priv Tax 2019	5,414.0	(1,105.9)	3,798.0	510.1	-	-	-	4,308.1
<b>Total:</b>	<b>18,046.4</b>	<b>(2,338.0)</b>	<b>14,008.1</b>	<b>1,700.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,708.4</b>

**Transportation**

**Streets/Street Improvements**

**Hayden Road/Miller Road: Pinnacle Peak Road to Happy Valley Road (PS2102)**

**Est. Completion:** 11/26/26

**Location:** Miller Road at Pinnacle Peak Road and Happy Valley Road

**Project Type:** Construction Related

**Description:** Construct a four-lane major collector complete street to connect the existing Miller Road roadway sections to the north and south, including a bridged crossing of the Rawhide Wash. Completion of this project will allow for a direct link on the Hayden/Miller Road alignment from the Arizona State Route 101 to Happy Valley Road.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	500.0
Construction	18,623.6
Design/Construction Administration	1,300.0
<b>Total:</b>	<b>20,423.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	14,296.5	(14,239.7)	56.8	-	-	-	-	56.8
CIP Transp Priv Tax 2019	6,127.1	(6,103.7)	23.4	-	-	-	-	23.4
<b>Total:</b>	<b>20,423.6</b>	<b>(20,343.4)</b>	<b>80.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>80.2</b>

**Transportation**

**Streets/Street Improvements**

**Carefree Highway: Cave Creek Road to Scottsdale Road (PS2104)**

**Est. Completion:** 9/12/29

**Location:** Carefree Highway: Cave Creek Road to Scottsdale Road

**Project Type:** Construction Related

**Description:** Widen Carefree Highway from Cave Creek Road to Scottsdale Road into a minor arterial four-lane complete street.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	1,443.7
Other Project Costs	108.1
Contingency	2,274.5
Construction	22,835.5
Design/Construction Administration	2,483.7
<b>Total:</b>	<b>29,145.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	20,117.7	(1,452.1)	4,223.9	14,441.8	-	-	-	18,665.7
CIP Transp Priv Tax 2019	9,027.8	(705.0)	2,133.5	6,189.3	-	-	-	8,322.8
<b>Total:</b>	<b>29,145.6</b>	<b>(2,157.1)</b>	<b>6,357.4</b>	<b>20,631.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>26,988.5</b>

**Transportation**

**Streets/Street Improvements**

**Pima Road: Dynamite Boulevard to Las Piedras (PS2201)**

**Est. Completion:** 12/1/29

**Location:** Pima Road: Dynamite Boulevard to Las Piedras

**Project Type:** Construction Related

**Description:** Design and construct Pima Road from Dynamite Boulevard to Las Piedras to the ultimate four-lane minor arterial cross-section to improve safety, capacity, and accessibility for motor vehicles, bicycles, and pedestrians.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	1,966.2
Construction	22,618.8
Design/Construction Administration	1,781.1
<b>Total:</b>	<b>26,366.1</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	18,456.1	(642.8)	3,480.3	14,333.0	-	-	-	17,813.3
CIP Transp Priv Tax 2019	7,910.0	(291.1)	1,476.0	6,142.9	-	-	-	7,618.9
<b>Total:</b>	<b>26,366.1</b>	<b>(933.9)</b>	<b>4,956.3</b>	<b>20,475.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,432.3</b>

**Transportation**

**Streets/Street Improvements**

**Indian Bend Wash Path Renovation - Phase I (PS2204)**

**Est. Completion:** 8/28/26

**Location:** Indian Bend Wash

**Project Type:** Construction Related

**Description:** Remove approximately one mile of 40-year old eight-foot wide concrete path and replace with current standard widths of 10 to 12 feet depending on nearby activity levels. Segments to be addressed in Phase I include: Earll Drive to Osborn Road bridge, Hayden Road underpass to Camelback Road, south of Via de Ventura (approximately 850 feet), and Via de Ventura to Hayden Road.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	8.7
Contingency	288.1
Construction	1,440.7
Design/Construction Administration	363.1
Art in Public Places	0.0
<b>Total:</b>	<b>2,100.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	2,100.6	(1,459.2)	641.4	-	-	-	-	641.4
<b>Total:</b>	<b>2,100.6</b>	<b>(1,459.2)</b>	<b>641.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>641.4</b>

**Transportation**

**Streets/Street Improvements**

**Parking Lot Pavement Project (PS2206)**

**Est. Completion:** 6/30/29

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Complete a condition study, develop and execute a multi-year pavement treatment plan for city owned parking lots.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	44.7
Contingency	243.5
Construction	9,432.3
Design/Construction Administration	150.0
<b>Total:</b>	<b>9,870.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	9,870.4	(2,594.9)	3,824.1	1,725.7	1,725.7	-	-	7,275.5
<b>Total:</b>	<b>9,870.4</b>	<b>(2,594.9)</b>	<b>3,824.1</b>	<b>1,725.7</b>	<b>1,725.7</b>	<b>-</b>	<b>-</b>	<b>7,275.5</b>

**Transportation**

**Streets/Street Improvements**

**PM-10 Dirt Road Paving (PS2207)**

**Est. Completion:** 9/30/26

**Location:** Via Dona Road - Hayden Road to Pima Road; Black Cross Road - Lone Mountain Road to Black Cross Road cul-de-sac; Granite Reef Road - Lone Mountain Road to Ranch Road; Ranch Road - Granite Reef Road to Pima Road; Smokehouse Trail - 81st Street to 83rd Street; Peak View Road - 66th Street to 69th Street

**Project Type:** Construction Related

**Description:** Design and construct three-inch asphalt paving to match existing grade and alignment on 2.9 miles of unpaved roads.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	154.9
Construction	3,438.7
Design/Construction Administration	1,134.7
<b>Total:</b>	<b>4,728.3</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Federal Grants	3,856.2	(2,711.4)	1,144.8	-	-	-	-	1,144.8
CIP Transportation Privilege Tax	872.1	(648.5)	223.6	-	-	-	-	223.6
<b>Total:</b>	<b>4,728.3</b>	<b>(3,360.0)</b>	<b>1,368.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,368.3</b>

**Transportation**

**Streets/Street Improvements**

**Scottsdale Road: Dixileta Drive to Carefree Highway (PS2304)**

**Est. Completion:** 9/12/29

**Location:** Scottsdale Road: Dixileta Drive to Carefree Highway

**Project Type:** Construction Related

**Description:** Design and construct Scottsdale Road to the ultimate minor arterial cross-section to improve safety, capacity and accessibility for motor vehicles, bicycles, and pedestrians.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	6,762.2
Contingency	3,382.3
Construction	15,397.5
Design/Construction Administration	400.0
<b>Total:</b>	<b>25,942.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	18,158.9	(376.7)	6,806.3	10,975.9	-	-	-	17,782.2
CIP Transp Priv Tax 2019	7,783.1	(215.0)	2,863.8	4,704.3	-	-	-	7,568.1
<b>Total:</b>	<b>25,942.0</b>	<b>(591.7)</b>	<b>9,670.2</b>	<b>15,680.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,350.3</b>

**Transportation**

**Streets/Street Improvements**

**Alma School Road: Jomax Road to Quail Track Drive and Jomax Road: Alma School to 112th Road (Conceptual Design) (PS2401)**

**Est. Completion:** 9/26/29

**Location:** Alma School Road: Jomax Road to Quail Track Drive and Jomax Road: Alma School Parkway to 112th Street

**Project Type:** Construction Related

**Description:** Improve the existing 2-way stop controlled intersection of Alma School Road & Jomax Road and convert the last 2-lane section (approximately 2,400 feet) of Alma School to its final 4-lane configuration between Jomax Road and Quail Track Drive. Also design Jomax Rd to the ultimate configuration to match the cross-sections east of 112th St.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	8.7
Other Project Costs	27.6
Contingency	918.5
Construction	4,592.5
Design/Construction Administration	1,157.3
Art in Public Places	57.9
<b>Total:</b>	<b>6,762.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Contributions	2,705.0	0.0	-	2,705.0	-	-	-	2,705.0
CIP Transportation Privilege Tax	4,057.4	-	1,352.5	2,705.0	-	-	-	4,057.4
<b>Total:</b>	<b>6,762.4</b>	<b>-</b>	<b>1,352.5</b>	<b>5,409.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,762.4</b>

**Transportation**

**Streets/Street Improvements**

**Pima Road: Chaparral Road to Thomas Road (PS2402)**

**Est. Completion:** 9/30/26

**Location:** Pima Road: Chaparral Road to Thomas Road

**Project Type:** Construction Related

**Description:** Design and construct the ultimate minor arterial configuration of Pima Road including major intersections. This project will extend the Pima Road improvements between Chaparral Road and Thomas Road.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	9,270.8
Design/Construction Administration	762.0
<b>Total:</b>	<b>10,032.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP SRP Maricopa Indian Com Contrib	1,805.9	-	1,805.9	-	-	-	-	1,805.9
CIP Regional Sales Tax-Alcp	7,023.0	-	7,023.0	-	-	-	-	7,023.0
CIP Transp Priv Tax 2019	1,203.9	(2.7)	1,201.3	-	-	-	-	1,201.3
<b>Total:</b>	<b>10,032.8</b>	<b>(2.7)</b>	<b>10,030.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,030.2</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Pima Road: Jomax Road to Dynamite Boulevard (PS2403)**

**Est. Completion:** 6/30/28

**Location:** Pima Road: Dynamite Road to Jomax Road

**Project Type:** Construction Related

**Description:** Design and construct Pima Road to the ultimate four-lane minor arterial cross section to improve safety, capacity and accessibility for motor vehicles, bicycles and pedestrians.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	300.0
<b>Total:</b>	<b>300.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	210.0	0.0	210.0	-	-	-	-	210.0
CIP Transp Priv Tax 2019	90.0	0.0	90.0	-	-	-	-	90.0
<b>Total:</b>	<b>300.0</b>	<b>0.0</b>	<b>300.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>300.0</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Pima Road: Las Piedras to Stagecoach Pass (PS2404)**

**Est. Completion:** 9/12/29

**Location:** Pima Road: Las Piedras to Stagecoach Pass

**Project Type:** Construction Related

**Description:** Design and construct Pima Road between Las Piedras and Stagecoach Pass to the ultimate four-lane minor arterial cross section to improve safety, capacity and accessibility for motor vehicles, bicycles and pedestrians.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	5,248.8
Construction	23,645.3
Design/Construction Administration	4,754.8
<b>Total:</b>	<b>33,648.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	23,554.2	-	3,533.0	9,421.7	9,421.7	1,177.7	-	23,554.2
CIP Transp Priv Tax 2019	10,094.8	-	1,514.3	4,037.9	4,037.9	504.7	-	10,094.8
<b>Total:</b>	<b>33,648.9</b>	<b>-</b>	<b>5,047.3</b>	<b>13,459.6</b>	<b>13,459.6</b>	<b>1,682.4</b>	<b>-</b>	<b>33,648.9</b>

**Transportation**

**Streets/Street Improvements**

**62 - Build a Bridge on Thompson Peak Parkway over Reata Pass Wash to Improve Safety (PS2501)**

**Est. Completion:** 12/31/29

**Location:** Thompson Peak Parkway

**Project Type:** Construction Related

**Description:** Construct the second bridge (east bridge for northbound) on Thompson Peak Parkway, including two lanes, bike lane and sidewalk.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	375.0
Other Project Costs	23.2
Contingency	464.9
Construction	11,390.7
Design/Construction Administration	1,810.9
Art in Public Places	111.2
<b>Total:</b>	<b>14,175.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	7,434.9	-	7,434.9	-	-	-	-	7,434.9
2019 GO Bond - Q2 - Community Spaces & Infrastructure	6,741.0	(574.2)	6,166.8	-	-	-	-	6,166.8
<b>Total:</b>	<b>14,175.9</b>	<b>(574.2)</b>	<b>13,601.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,601.8</b>

**Transportation**

**Traffic/Traffic Reduction**

**Shared-Use Path Sign Program (PT2101)**

**Est. Completion:** 6/30/28

**Location:** Indian Bend Wash, Camelback Walk, and Salt River Canal Paths

**Project Type:** Construction Related

**Description:** Fabricate and install signage along and connect to major shared-use path corridors to assist emergency response and provide guidance to path users.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	14.1
Contingency	92.0
Design/Construction Administration	56.3
Machinery and Equipment	640.2
<b>Total:</b>	<b>802.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	802.6	(373.8)	428.8	-	-	-	-	428.8
<b>Total:</b>	<b>802.6</b>	<b>(373.8)</b>	<b>428.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>428.8</b>

**Transportation**

**Traffic/Traffic Reduction**

**Intelligent Transportation System Infrastructure and Network Improvements (PT2105)**

**Est. Completion:** 12/20/27

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Improve Intelligent Transportation System (ITS) infrastructure, including vehicle detection systems, cabinets, controllers and fiber network infrastructure.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	5,887.7
<b>Total:</b>	<b>5,887.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Federal Grants	4,887.7	(2,505.8)	2,382.0	-	-	-	-	2,382.0
CIP Transportation Privilege Tax	1,000.0	(215.5)	784.5	-	-	-	-	784.5
<b>Total:</b>	<b>5,887.7</b>	<b>(2,721.3)</b>	<b>3,166.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,166.5</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Central Arizona Project Canal Path - Scottsdale to Northsight (PT2301)**

**Est. Completion:** 12/28/28

**Location:** North side of Frank Lloyd Wright Boulevard between Scottsdale Road and Northsight Boulevard.

**Project Type:** Construction Related

**Description:** Design and construct a 1.7-mile long, 10-foot wide concrete path on the south side of the Central Arizona Project Canal and north side of Frank Lloyd Wright Boulevard from Scottsdale Road to Northsight Boulevard.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	5.0
Contingency	399.0
Construction	1,819.2
Design/Construction Administration	489.8
<b>Total:</b>	<b>2,713.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Federal Grants	2,372.0	-	2,372.0	-	-	-	-	2,372.0
CIP Transportation Privilege Tax	341.0	(170.7)	170.3	-	-	-	-	170.3
<b>Total:</b>	<b>2,713.0</b>	<b>(170.7)</b>	<b>2,542.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,542.3</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Pedestrian Crossing Improvements Phase II (PT2303)**

**Est. Completion:** 12/31/32

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Design and construct up to three High-Intensity Activated crossWalk beacons (HAWKS), Rectangular Rapid Flash Beacons (RRFBs), and pedestrian refuges per year at sites recommended through various safety studies including the Pedestrian Crossing study completed for Scottsdale by MAG in 2019 and through the city's Guidelines to Identify Pedestrian Crossing Treatments.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,750.0
<b>Total:</b>	<b>1,750.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	1,750.0	(14.8)	694.1	347.0	347.0	347.0	-	1,735.2
<b>Total:</b>	<b>1,750.0</b>	<b>(14.8)</b>	<b>694.1</b>	<b>347.0</b>	<b>347.0</b>	<b>347.0</b>	<b>-</b>	<b>1,735.2</b>

**Transportation**

**Traffic/Traffic Reduction**

**Scottsdale Road Signal Detection System Upgrade (PT2304)**

**Est. Completion:** 12/15/26

**Location:** Along Scottsdale Road from McKellips Road to Frank Lloyd Wright Blvd. Selected intersections along Via De Ventura and couplets.

**Project Type:** Technology Related

**Description:** Install advanced traffic signal detection systems to enable bike detections, full actuated signal operations, real-time traffic data collection and automatic performance measures, includes cabinet upgrades along the same segment.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	3,427.8
<b>Total:</b>	<b>3,427.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Federal Grants	3,223.0	(0.1)	3,222.9	-	-	-	-	3,222.9
CIP Transportation Privilege Tax	204.8	(21.0)	183.9	-	-	-	-	183.9
<b>Total:</b>	<b>3,427.8</b>	<b>(21.1)</b>	<b>3,406.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,406.7</b>

**Transportation**

**Traffic/Traffic Reduction**

**Scottsdale Flashing Yellow Arrow Pilot (PT2401)**

**Est. Completion:** 12/20/27

**Location:** Signalized intersections on Scottsdale Road and Frank Lloyd Wright Boulevard / Bell Road

**Project Type:** Technology Related

**Description:** Replace the existing protected-only and protected/permissive left turn arrow heads with four-section flashing yellow arrow heads to improve traffic efficiency and safety.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	827.5
<b>Total:</b>	<b>827.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Federal Grants	770.9	0.0	770.9	-	-	-	-	770.9
CIP Transportation Privilege Tax	56.6	0.0	56.6	-	-	-	-	56.6
<b>Total:</b>	<b>827.5</b>	<b>0.0</b>	<b>827.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>827.5</b>

**Transportation**

**Streets/Street Improvements**

**68th Street Sidewalk - Arizona Canal to Camelback Road (PT2402)**

**Est. Completion:** 9/30/26

**Location:** 68th Street from the Arizona Canal to just south of Camelback Road

**Project Type:** Construction Related

**Description:** Design and construct a 6 foot sidewalk on both sides of 68th Street from the Arizona Canal to just south of Camelback Road. The project will include asphalt improvement and restriping on the street surface.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	12.3
Contingency	408.0
Construction	2,045.5
Design/Construction Administration	514.1
Art in Public Places	20.4
<b>Total:</b>	<b>3,000.3</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	3,000.3	(185.4)	2,814.9	-	-	-	-	2,814.9
<b>Total:</b>	<b>3,000.3</b>	<b>(185.4)</b>	<b>2,814.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,814.9</b>

**Transportation**

**Streets/Street Improvements**

**Traffic Signal Pole Inspection and Replacement (PT2501)**

**Est. Completion:** 12/31/29

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Inspect and replace the aging traffic signal infrastructure. The Intelligent Transportation System (ITS) operates and maintains 314 traffic signals. There are 5 locations where traffic signal infrastructure is 50 years or older, 28 locations where this infrastructure is between 40 and 50 years old, and 86 locations are between 30 and 40 years old. The expected service life of a traffic signal pole is about 30 years when properly maintained and under normal conditions. This signal infrastructure that is over 30 years old will require immediate attention to prevent potential accidents. Inspection and replacement of four mast arm poles at an intersection has an approximate cost of \$200,000. This is to request establishing a new capital account in the amount of \$800,000 in the next 6 years for traffic signal structure inspection, repaint and replacement. The new poles and arms will be installed with powder-coated paint to match the existing color.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	4,000.0
<b>Total:</b>	<b>4,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	4,000.0	(284.8)	2,115.2	800.0	800.0	-	-	3,715.2
<b>Total:</b>	<b>4,000.0</b>	<b>(284.8)</b>	<b>2,115.2</b>	<b>800.0</b>	<b>800.0</b>	<b>-</b>	<b>-</b>	<b>3,715.2</b>

**Transportation**

**Streets/Street Improvements**

**77th Street Emergency Access Extension (PT2502)**

**Est. Completion:** 2/28/29

**Location:** Connecting 77th Street to Pierce Street

**Project Type:** Construction Related

**Description:** Design and Construct a new multi-use path in order to provide residents better access/egress during flooding events. the concrete path will support car movement during flooding events.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	10.1
Contingency	337.6
Construction	1,687.8
Design/Construction Administration	772.6
Art in Public Places	63.1
<b>Total:</b>	<b>2,871.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Federal Grants	1,800.0	0.0	540.0	-	1,260.0	-	-	1,800.0
CIP Transportation Privilege Tax	1,008.1	(143.7)	158.7	-	705.6	-	-	864.4
CIP Aipp Transportation 0.1%	63.1	-	63.1	-	-	-	-	63.1
<b>Total:</b>	<b>2,871.2</b>	<b>(143.7)</b>	<b>761.8</b>	<b>-</b>	<b>1,965.6</b>	<b>-</b>	<b>-</b>	<b>2,727.5</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Indian Bend Wash Path Renovations - Phase II (PT2504)**

**Est. Completion:** 9/30/26

**Location:** Three Locations: Segment 1 - Osborn Park to north of 3rd Street; Segment 2 - Via Linda to Pima Path Junction; Segment 3 - Hayden Road to Via Linda

**Project Type:** Construction Related

**Description:** Removal and replacement of 8 foot wide shared-use path segments that are over 40 years old along the Indian Bend Wash Greenbelt.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	13.8
Contingency	459.0
Construction	2,294.8
Design/Construction Administration	578.3
Art in Public Places	0.0
<b>Total:</b>	<b>3,345.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	3,345.9	-	3,345.9	-	-	-	-	3,345.9
<b>Total:</b>	<b>3,345.9</b>	<b>-</b>	<b>3,345.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,345.9</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**64th Street Canal Path Wall: Thomas Road to Indian School Road (PT2601)**

**Est. Completion:** 1/6/27

**Location:** Along the Crosscut Canal between Thomas Road to Indian School Road

**Project Type:** Construction Related

**Description:** Perform repairs to the retaining wall of reinforced concrete.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	2.6
Contingency	85.0
Construction	425.2
Design/Construction Administration	114.8
Art in Public Places	5.4
<b>Total:</b>	<b>633.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	633.0	-	633.0	-	-	-	-	633.0
<b>Total:</b>	<b>633.0</b>	<b>-</b>	<b>633.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>633.0</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**McCormick Parkway Shared Use Path (Conceptual Design) (PT2602)**

**Est. Completion:** 2/28/28

**Location:** McCormick Parkway between Scottsdale Road and Hayden Road

**Project Type:** Construction Related

**Description:** Design a concrete Shared-Use Path along the southern side of McCormick Parkway. This path will connect to the existing Indian Bend Wash Path Network.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	502.1
<b>Total:</b>	<b>502.1</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	502.1	-	502.1	-	-	-	-	502.1
<b>Total:</b>	<b>502.1</b>	<b>-</b>	<b>502.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>502.1</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**19 - Build Roadway and Pedestrian Improvements along Marshall Way North of Indian School Rd (PT2604)**

**Est. Completion:** 10/31/27

**Location:** Downtown Scottsdale

**Project Type:** Construction Related

**Description:**

Narrow the traffic lanes and widen sidewalks, add bike lanes, new landscaping and pedestrian lighting and add at least two pocket parks to improve the pedestrian experience in this portion of Old Town Scottsdale. The focus of this project is the section of Marshall Way from Indian School Road north to 5th Avenue; Marshall Way has long been envisioned as a major pedestrian corridor connecting the northern and southern ends of Goldwater Boulevard. This project implements recommendations of a handful of planning efforts including the Tourism Strategic Plan, Downtown 2.0, the Public Spaces Master Plan, and the Economic Development Strategic Plan as well as the City of Scottsdale General Plan 2001 and the Old Town Scottsdale Character Area Plan.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	258.6
Construction	1,276.2
Design/Construction Administration	253.5
Art in Public Places	12.5
<b>Total:</b>	<b>1,800.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q2 - Community Spaces & Infrastructure	1,800.8	-	1,800.8	-	-	-	-	1,800.8
<b>Total:</b>	<b>1,800.8</b>	<b>-</b>	<b>1,800.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,800.8</b>

**Water Management**

**Wastewater Improvements**

**Advance Water Treatment Plant Membranes - Wastewater (PV1507)**

**Est. Completion:** 6/30/46

**Location:** Scottsdale Water Campus

**Project Type:** Construction Related

**Description:** Replace water treatment membranes at the Advanced Water Treatment (AWT) Plant at the Water Campus.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	9,886.1
Design/Construction Administration	79.5
<b>Total:</b>	<b>9,965.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	9,965.6	(4,497.1)	1,628.5	1,465.0	1,078.0	980.0	317.0	5,468.5
<b>Total:</b>	<b>9,965.6</b>	<b>(4,497.1)</b>	<b>1,628.5</b>	<b>1,465.0</b>	<b>1,078.0</b>	<b>980.0</b>	<b>317.0</b>	<b>5,468.5</b>

**Water Management**

**Wastewater Improvements**

**Technology Master Plan Identified Wastewater Projects (PV1801)**

**Est. Completion:** 6/30/31

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Design and implement multiple capital improvements identified in the Technology Master Plan. Improvement areas will focus on Supervisory Control and Data Acquisition (SCADA) systems, integration of asset management with work order systems, communications and future master plan updates.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	51.6
Contingency	368.1
Construction	9,002.8
Design/Construction Administration	796.7
<b>Total:</b>	<b>10,219.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	10,219.2	(4,606.8)	2,887.4	1,525.0	800.0	-	400.0	5,612.4
<b>Total:</b>	<b>10,219.2</b>	<b>(4,606.8)</b>	<b>2,887.4</b>	<b>1,525.0</b>	<b>800.0</b>	<b>-</b>	<b>400.0</b>	<b>5,612.4</b>

**Water Management**

**Wastewater Improvements**

**SROG Regional Wastewater Facilities (PV1904)**

**Est. Completion:** 12/31/31

**Location:** Wastewater Treatment Plant, 91st Avenue in Phoenix

**Project Type:** Construction Related

**Description:** Expand, modify and improve the regional wastewater conveyance facilities and the 91st Avenue Wastewater Treatment Plant (located in Phoenix) according to existing intergovernmental agreements with the Sub-Regional Operating Group (SROG).

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	53.2
Construction	79,867.9
Design/Construction Administration	100.0
<b>Total:</b>	<b>80,021.1</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	80,021.1	(34,939.3)	11,501.7	10,130.0	11,000.0	7,200.0	5,250.0	45,081.7
<b>Total:</b>	<b>80,021.1</b>	<b>(34,939.3)</b>	<b>11,501.7</b>	<b>10,130.0</b>	<b>11,000.0</b>	<b>7,200.0</b>	<b>5,250.0</b>	<b>45,081.7</b>

**Water Management**

**Wastewater Improvements**

**Wastewater System Oversizing (PV1905)**

**Est. Completion:** 12/31/30

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Oversize city lines and facilities to meet future capacity to Master Plan standards. Residential owners and developers are required by City Code to extend sewer lines (typically an 8-inch sewer line) at the resident/developer cost, and the city wishes to use that opportunity to upsize the line to accommodate regional flows. The city pays the cost difference between the upsized line and the price the resident/developer would have paid to extend the sewer line in-kind.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	3.1
Construction	650.9
Design/Construction Administration	10.0
<b>Total:</b>	<b>663.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	663.9	(13.9)	461.0	39.0	50.0	50.0	50.0	650.0
<b>Total:</b>	<b>663.9</b>	<b>(13.9)</b>	<b>461.0</b>	<b>39.0</b>	<b>50.0</b>	<b>50.0</b>	<b>50.0</b>	<b>650.0</b>

**Water Management**

**Wastewater Improvements**

**Wastewater System Improvements (PV1906)**

**Est. Completion:** 6/30/46

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Design and construct sewer lines, complete treatment plant work and rehabilitate sewer manholes in the aging sewer system per the Asset Management Program. Many of the sewer lines in the city have been in use for over 30 years. In conjunction with the Asset Management Program, sewer lines will be videotaped to identify potential problems. Design will be initiated to correct any identified problems. Additionally, this project will replace undersized sewer lines and provide new infrastructure to support redevelopment associated with downtown revitalization, consistent with the Infrastructure Improvement Plan (IIP).

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	4,078.0
Contingency	12,952.3
Construction	122,757.2
Design/Construction Administration	11,018.2
<b>Total:</b>	<b>150,805.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	109,768.8	(45,918.9)	17,114.9	4,665.0	4,490.0	13,420.0	24,160.0	63,849.9
CIP Wastewater Development	41,036.8	(659.3)	10,877.6	20,000.0	9,500.0	-	-	40,377.6
<b>Total:</b>	<b>150,805.6</b>	<b>(46,578.2)</b>	<b>27,992.5</b>	<b>24,665.0</b>	<b>13,990.0</b>	<b>13,420.0</b>	<b>24,160.0</b>	<b>104,227.5</b>

**Water Management**

**Wastewater Improvements**

**Capital Asset Replacement and System Upgrades (PV2101)**

**Est. Completion:** 6/30/46

**Location:** Systemwide (Sewer)

**Project Type:** Construction Related

**Description:** Perform sewer system capital asset replacements and system upgrades for items with a unit cost of at least \$10,000 and a usable life of at least two years. Improvements and upgrades to an existing capital asset will provide additional value such as substantial extension of life or a significant upgrade to the capital asset's ability to provide increased service capacity or efficiency.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	6,600.0
<b>Total:</b>	<b>6,600.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	6,600.0	(3,453.1)	646.9	500.0	500.0	750.0	750.0	3,146.9
<b>Total:</b>	<b>6,600.0</b>	<b>(3,453.1)</b>	<b>646.9</b>	<b>500.0</b>	<b>500.0</b>	<b>750.0</b>	<b>750.0</b>	<b>3,146.9</b>

**Water Management**

**Wastewater Improvements**

**Water Reclamation Participation Program - City Portion (PV2102)**

**Est. Completion:** 6/30/46

**Location:** Systemwide (Sewer)

**Project Type:** Construction Related

**Description:** Construct city portion of sewer line extension program that is not covered by customer reimbursement.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	6,000.0
<b>Total:</b>	<b>6,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	6,000.0	(1,780.3)	2,219.7	500.0	500.0	500.0	500.0	4,219.7
<b>Total:</b>	<b>6,000.0</b>	<b>(1,780.3)</b>	<b>2,219.7</b>	<b>500.0</b>	<b>500.0</b>	<b>500.0</b>	<b>500.0</b>	<b>4,219.7</b>

**Water Management**

**Wastewater Improvements**

**Water Reclamation Security Enhancements (PV2103)**

**Est. Completion:** 6/30/46

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Enhance security at wastewater facilities throughout the city by upgrading existing prevention, detection and response systems. This project is the result of recommendations developed through a security survey of all wastewater facilities in the city. Enhancements to existing security measures were identified in the areas of access control, security personnel, surveillance, intrusion detection, site hardening and back-up power.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	3,862.7
<b>Total:</b>	<b>3,862.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	3,862.7	(1,193.3)	1,619.4	400.0	350.0	100.0	200.0	2,669.4
<b>Total:</b>	<b>3,862.7</b>	<b>(1,193.3)</b>	<b>1,619.4</b>	<b>400.0</b>	<b>350.0</b>	<b>100.0</b>	<b>200.0</b>	<b>2,669.4</b>

**Water Management**

**Wastewater Improvements**

**Radio Telemetry Monitoring Automation Citywide - Wastewater (PV2105)**

**Est. Completion:** 6/30/46

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Construct radio telemetry facilities at new and existing wastewater facilities to continue to improve operational efficiency through automation.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	4,807.2
<b>Total:</b>	<b>4,807.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	4,807.2	(827.6)	414.6	765.0	1,000.0	1,000.0	800.0	3,979.6
<b>Total:</b>	<b>4,807.2</b>	<b>(827.6)</b>	<b>414.6</b>	<b>765.0</b>	<b>1,000.0</b>	<b>1,000.0</b>	<b>800.0</b>	<b>3,979.6</b>

**Water Management**

**Wastewater Improvements**

**Wastewater Treatment Facility Improvements (PV2108)**

**Est. Completion:** 6/30/46

**Location:** Scottsdale Water Campus, Gainey Wastewater Treatment Facility

**Project Type:** Construction Related

**Description:** Design and construct treatment plant modifications at the Scottsdale Water Campus and the Gainey Ranch Wastewater Treatment Facility. This includes the rehabilitation and replacement of wastewater headworks, piping, clarifiers, pumps, filters, electrical and control systems, heating, ventilation and air conditioning (HVAC) equipment, odor control infrastructure, disinfection and other chemical systems. Also provides for miscellaneous site work such as access drives, shade canopies, grading improvements, and site lighting.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	46,164.9
<b>Total:</b>	<b>46,164.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	46,164.9	(11,636.5)	13,782.4	1,650.0	5,650.0	1,896.0	11,550.0	34,528.4
<b>Total:</b>	<b>46,164.9</b>	<b>(11,636.5)</b>	<b>13,782.4</b>	<b>1,650.0</b>	<b>5,650.0</b>	<b>1,896.0</b>	<b>11,550.0</b>	<b>34,528.4</b>

**Water Management**

**Wastewater Improvements**

**Thomas Road Sewer Improvement (PV2306)**

**Est. Completion:** 6/30/27

**Location:** Thomas Road between 64th Street and 68th Street

**Project Type:** Construction Related

**Description:** Upsize the existing 8-inch diameter sewer main to a 12-inch diameter sewer main to increase capacity for current and future connections.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,877.8
Design/Construction Administration	412.2
<b>Total:</b>	<b>2,290.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	2,004.0	-	2,004.0	-	-	-	-	2,004.0
CIP Wastewater Development	286.0	(34.5)	251.5	-	-	-	-	251.5
<b>Total:</b>	<b>2,290.0</b>	<b>(34.5)</b>	<b>2,255.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,255.5</b>

**Water Management**

**Wastewater Improvements**

**Water Campus Administrative Building Expansion and New Regulatory Lab – Sewer (PV2308)**

**Est. Completion:** 6/30/31

**Location:** Water Campus

**Project Type:** Construction Related

**Description:** Renovate and expand the existing Scottsdale Water Campus Administration building to include a new state of the art regulatory laboratory for both water and sewer with improved ventilation systems, new optimization control room, dedicated server room, new fire control systems, parking additions and new office space to accommodate existing and future staff, associated meetings and storage space. The Water Treatment Operations building will also be expanded to include additional office and storage space to accommodate existing and future staff.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	7,782.6
<b>Total:</b>	<b>7,782.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	7,782.6	(4,792.8)	1,989.8	-	-	-	1,000.0	2,989.8
<b>Total:</b>	<b>7,782.6</b>	<b>(4,792.8)</b>	<b>1,989.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000.0</b>	<b>2,989.8</b>

**Water Management**

**Water Improvements**

**Water Resources Impact Fees (PW1602)**

**Est. Completion:** 6/30/46

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Perform a sewer development fee study and annual audit as required per Arizona Revised Statute 9-463.05.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	30.5
<b>Total:</b>	<b>30.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Resources Developmnt	30.5	(3.2)	12.8	1.5	10.0	1.5	1.5	27.3
<b>Total:</b>	<b>30.5</b>	<b>(3.2)</b>	<b>12.8</b>	<b>1.5</b>	<b>10.0</b>	<b>1.5</b>	<b>1.5</b>	<b>27.3</b>

**Water Management**

**Water Improvements**

**Water Treatment Facility Improvements (PW1704)**

**Est. Completion:** 6/30/46

**Location:** Water Treatment Facilities - Central Arizona Project (CAP) Plant, Chaparral Water Plant and Arsenic Treatment Facility

**Project Type:** Construction Related

**Description:** Improve the water treatment facilities due to aging components. This project will include minor design, maintenance and construction modifications to various water treatment plant infrastructure. In addition, design and replace pump stations and storage tanks will be conducted as identified in the Asset Management Program.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	79,192.9
Design/Construction Administration	13,112.0
<b>Total:</b>	<b>92,304.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	91,905.9	(38,651.2)	15,568.7	5,051.0	14,445.0	4,490.0	13,700.0	53,254.7
CIP 2017a MPC Bonds-Water	399.0	(399.0)	-	-	-	-	-	-
<b>Total:</b>	<b>92,304.9</b>	<b>(39,050.2)</b>	<b>15,568.7</b>	<b>5,051.0</b>	<b>14,445.0</b>	<b>4,490.0</b>	<b>13,700.0</b>	<b>53,254.7</b>

**Water Management**

**Water Improvements**

**Water System Security Enhancement Projects (PW1803)**

**Est. Completion:** 12/31/46

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Enact security enhancements at water facilities identified in the Water Resources Vulnerability Assessment. This includes upgrades of existing prevention, detection and response systems as needed.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	67.0
Construction	6,584.7
Design/Construction Administration	596.2
<b>Total:</b>	<b>7,247.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	7,247.9	(3,130.3)	1,062.6	805.0	1,300.0	400.0	550.0	4,117.6
<b>Total:</b>	<b>7,247.9</b>	<b>(3,130.3)</b>	<b>1,062.6</b>	<b>805.0</b>	<b>1,300.0</b>	<b>400.0</b>	<b>550.0</b>	<b>4,117.6</b>

**Water Management**

**Water Improvements**

**Advance Water Treatment Plant Membranes Replacement (PW1901)**

**Est. Completion:** 6/30/46

**Location:** Scottsdale Water Campus

**Project Type:** Construction Related

**Description:** Replace water treatment membranes at the Water Campus Advanced Water Treatment (AWT) Plant.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	37.2
Construction	2,350.8
Design/Construction Administration	75.0
<b>Total:</b>	<b>2,463.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	2,463.0	(299.5)	1,342.7	254.8	98.9	352.1	115.0	2,163.5
<b>Total:</b>	<b>2,463.0</b>	<b>(299.5)</b>	<b>1,342.7</b>	<b>254.8</b>	<b>98.9</b>	<b>352.1</b>	<b>115.0</b>	<b>2,163.5</b>

**Water Management**

**Water Improvements**

**New Well North of Loop 101 near Hayden ASR Well 159 (PW1905)**

**Est. Completion:** 6/30/27

**Location:** Legacy Boulevard east of Scottsdale Road

**Project Type:** Construction Related

**Description:** Drill and equip a new aquifer storage and recovery well north of Arizona State Route 101 near Hayden Road to increase treated Central Arizona Project (CAP) water aquifer storage and recovery capacity for growth. The project includes site work (piping, electrical gear, communications, wall, security, etc.)

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	392.2
Contingency	1,714.1
Construction	9,027.6
Design/Construction Administration	1,931.1
<b>Total:</b>	<b>13,065.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Development	4,365.0	(2,848.4)	1,516.6	-	-	-	-	1,516.6
MPC Water 2025 Improvement	8,700.0	(2,440.4)	6,259.6	-	-	-	-	6,259.6
<b>Total:</b>	<b>13,065.0</b>	<b>(5,288.8)</b>	<b>7,776.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,776.2</b>

**Water Management**

**Water Improvements**

**Crossroads East - Water System Improvements (PW1906)**

**Est. Completion:** 2/28/27

**Location:** Union Hills Drive alignment (extended) from Booster Pump Station 55A at the Central Arizona Project (CAP) Water Treatment Plant (WTP) west to Hayden Road

**Project Type:** Construction Related

**Description:** Increase site 55A booster pumping capacity and install approximately 4,200 linear feet of 30-inch diameter transmission main to serve current and future connections.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	688.7
Contingency	2,101.3
Construction	25,502.5
Design/Construction Administration	2,613.6
<b>Total:</b>	<b>30,906.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	1,046.6	(310.9)	735.8	-	-	-	-	735.8
CIP Water Development	2,494.5	(2,127.1)	367.4	-	-	-	-	367.4
MPC Water 2025 Improvement	12,764.9	(924.7)	11,840.2	-	-	-	-	11,840.2
CIP Future Issuance Water	14,600.0	0.0	14,600.0	-	-	-	-	14,600.0
<b>Total:</b>	<b>30,906.0</b>	<b>(3,362.7)</b>	<b>27,543.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>27,543.4</b>

**Water Management**

**Water Improvements**

**Water System Oversizing (PW1907)**

**Est. Completion:** 6/30/46

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Oversize lines and facilities to meet future capacity according to the Water Master Plan standards. Residential owners and developers are required by City Code to extend water lines (typically an 8-inch water line) at the resident/developer cost, and the city wishes to use that opportunity to upsize the line to accommodate regional flows. The city pays the cost difference between the upsized line and the price the resident/developer would have paid to extend the water line in-kind.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,670.6
Design/Construction Administration	17.0
<b>Total:</b>	<b>1,687.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	1,687.6	(404.6)	690.0	147.0	147.0	149.0	150.0	1,283.0
<b>Total:</b>	<b>1,687.6</b>	<b>(404.6)</b>	<b>690.0</b>	<b>147.0</b>	<b>147.0</b>	<b>149.0</b>	<b>150.0</b>	<b>1,283.0</b>

**Water Management**

**Water Improvements**

**Deep Well Recharge/Recovery Projects (PW1908)**

**Est. Completion:** 6/30/27

**Location:** Multiple locations

**Project Type:** Construction Related

**Description:** Design and construct deep well water recharge and recovery facilities to ensure long term sustainability of the city's drinking water aquifer. The city uses this aquifer for both the long-term and short-term storage of water and needs improved capacity to store more water to meet 'Safe Yield' and enhance drought preparedness. This program will determine the best areas for this to occur and design and construct wells to best meet the city's needs.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	39.6
Construction	59,850.5
Design/Construction Administration	1,923.2
<b>Total:</b>	<b>61,813.3</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	38,113.8	(25,164.5)	12,949.2	-	-	-	-	12,949.2
CIP Water Federal Grants	3,049.6	(1,351.3)	1,698.3	-	-	-	-	1,698.3
MPC Water 2025 Improvement	20,650.0	(11,994.2)	8,655.8	-	-	-	-	8,655.8
<b>Total:</b>	<b>61,813.3</b>	<b>(38,510.0)</b>	<b>23,303.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,303.3</b>

**Water Management**

**Water Improvements**

**Rio Verde/128th Street Transmission Mains (PW2001)**

**Est. Completion:** 2/28/29

**Location:** Rio Verde Drive from 122nd Street to 128th Street, continuing south on 128th Street to Ranch Gate Road; 122nd Street, north of Pinnacle Peak Road right of way

**Project Type:** Construction Related

**Description:** Construct over two and a half miles of new 12-inch diameter and 16-inch diameter water mains and pressure reducing valves east of Alma School Road to provide capacity for future connections. Acquire land to construct a 0.5 million gallon (MG) tank south of site 145 to replace the 12,000 gallon tank on existing site 145 to provide storage capacity for current and future connections.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	1,701.1
Contingency	4,125.8
Construction	8,794.3
Design/Construction Administration	3,973.9
<b>Total:</b>	<b>18,595.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	4,409.8	-	3,409.8	1,000.0	-	-	-	4,409.8
CIP Water Development	14,185.2	(3,481.5)	3,903.8	3,800.0	3,000.0	-	-	10,703.8
<b>Total:</b>	<b>18,595.0</b>	<b>(3,481.5)</b>	<b>7,313.6</b>	<b>4,800.0</b>	<b>3,000.0</b>	<b>-</b>	<b>-</b>	<b>15,113.6</b>

**Water Management**

**Water Improvements**

**Zone 8 Jomax Road Transmission Line (PW2003)**

**Est. Completion:** 6/30/31

**Location:** Jomax Road west of Pima Road to Hayden Road

**Project Type:** Construction Related

**Description:** Construct approximately one half mile of transmission pipeline and main along Jomax Road west of Pima Road to provide capacity for future connections in pressure zone 8 north of Jomax Road.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	127.6
Contingency	269.2
Construction	5,669.4
Design/Construction Administration	208.6
<b>Total:</b>	<b>6,274.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	372.0	0.0	-	171.0	-	201.0	-	372.0
CIP Water Development	5,902.9	0.0	220.9	1,266.0	975.0	1,991.0	1,450.0	5,902.9
<b>Total:</b>	<b>6,274.9</b>	<b>0.0</b>	<b>220.9</b>	<b>1,437.0</b>	<b>975.0</b>	<b>2,192.0</b>	<b>1,450.0</b>	<b>6,274.9</b>

**Water Management**

**Water Improvements**

**Cluster 3 Arsenic Treatment (PW2004)**

**Est. Completion:** 6/30/29

**Location:** Remote well sites north of the Scottsdale Water Campus

**Project Type:** Construction Related

**Description:** Design and construct groundwater treatment infrastructure for arsenic treatment. Strengthen the resiliency of city water supply system in the event Central Arizona Project (CAP) water deliveries are reduced or interrupted, and for long-term supply reliability. Facilitate groundwater delivery from cluster 3 wells into the potable water distribution system while achieving all regulatory water quality standards and city water quality operating goals.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	768.0
Contingency	1,821.1
Construction	7,542.7
Design/Construction Administration	1,852.7
<b>Total:</b>	<b>11,984.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	11,984.5	(6,462.9)	(578.5)	5,000.0	1,100.0	-	-	5,521.5
<b>Total:</b>	<b>11,984.5</b>	<b>(6,462.9)</b>	<b>(578.5)</b>	<b>5,000.0</b>	<b>1,100.0</b>	<b>-</b>	<b>-</b>	<b>5,521.5</b>

**Water Management**

**Water Improvements**

**Water Participation Program - City Portion (PW2103)**

**Est. Completion:** 6/30/46

**Location:** Systemwide (Water)

**Project Type:** Construction Related

**Description:** Construct city portion of water line extension program.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	2,638.0
<b>Total:</b>	<b>2,638.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	2,638.0	(501.7)	746.3	200.0	190.0	500.0	500.0	2,136.3
<b>Total:</b>	<b>2,638.0</b>	<b>(501.7)</b>	<b>746.3</b>	<b>200.0</b>	<b>190.0</b>	<b>500.0</b>	<b>500.0</b>	<b>2,136.3</b>

**Water Management**

**Wastewater Improvements**

**RWDS System Improvements (PW2104)**

**Est. Completion:** 6/30/46

**Location:** North of Central Arizona Project Canal

**Project Type:** Construction Related

**Description:** Improve the Reclaimed Water Distribution System (RWDS) pipeline pump stations and reservoirs. This project is funded by the golf courses receiving reclaimed effluent from the Water Campus through the RWDS.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	204.5
Construction	16,922.7
Design/Construction Administration	433.5
<b>Total:</b>	<b>17,560.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Rwds	17,560.8	(2,163.7)	5,322.1	4,000.0	3,500.0	1,400.0	1,175.0	15,397.1
<b>Total:</b>	<b>17,560.8</b>	<b>(2,163.7)</b>	<b>5,322.1</b>	<b>4,000.0</b>	<b>3,500.0</b>	<b>1,400.0</b>	<b>1,175.0</b>	<b>15,397.1</b>

**Water Management**

**Water Improvements**

**Westworld System Improvements (PW2106)**

**Est. Completion:** 6/30/29

**Location:** McDowell Mountain

**Project Type:** Construction Related

**Description:** Improve the McDowell Mountain Golf recharge recovery pipeline, pump stations reservoirs, and recharge wells. This project will be fully funded by the golf courses and city facilities receiving Central Arizona Project (CAP) water from the CAP Canal and delivered through the improvements.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	54.7
Construction	6,930.3
Design/Construction Administration	953.9
<b>Total:</b>	<b>7,938.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP - Mcdowell Mtn Golf Recharge	7,938.9	(1,033.7)	905.2	100.0	5,900.0	-	-	6,905.2
<b>Total:</b>	<b>7,938.9</b>	<b>(1,033.7)</b>	<b>905.2</b>	<b>100.0</b>	<b>5,900.0</b>	<b>-</b>	<b>-</b>	<b>6,905.2</b>

**Water Management**

**Water Improvements**

**IWDS/HVID Property - Scottsdale National Golf Club (PW2108)**

**Est. Completion:** 2/29/28

**Location:** Irrigation Water Distribution System / Harquahala Valley Irrigation District Property

**Project Type:** Construction Related

**Description:** Design and construct groundwater supply wells and a transmission pipeline from the wells to the Central Arizona Project (CAP) canal in the Harquahala Valley. This project will be fully funded by a golf course receiving water through the Irrigation Water Distribution System (IWDS).

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	4,050.0
<b>Total:</b>	<b>4,050.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Iwds	4,050.0	(161.5)	3,888.5	-	-	-	-	3,888.5
<b>Total:</b>	<b>4,050.0</b>	<b>(161.5)</b>	<b>3,888.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,888.5</b>

**Water Management**

**Water Improvements**

**Well Sites Rehabilitation (PW2109)**

**Est. Completion:** 6/30/46

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Analyze, chemically or mechanically clean and rehabilitate wells and associated facilities as necessary. The wells in the city provide a critical water supply and need to be in proper working order to support peak summer and future water demands.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	3,064.7
<b>Total:</b>	<b>3,064.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	3,064.7	(1,177.3)	915.9	370.0	300.0	151.5	150.0	1,887.4
<b>Total:</b>	<b>3,064.7</b>	<b>(1,177.3)</b>	<b>915.9</b>	<b>370.0</b>	<b>300.0</b>	<b>151.5</b>	<b>150.0</b>	<b>1,887.4</b>

**Water Management**

**Water Improvements**

**Water Participation Program (PW2110)**

**Est. Completion:** 6/30/46

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Facilitate the extension of water lines as required by City Code. The program allows the city to administer payback agreements to assist single-family residences connecting to the city's water distribution system. These paybacks are settled in the future, and the funding outlays made through this program will be re-paid to the city with interest.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,778.9
<b>Total:</b>	<b>1,778.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	1,778.9	(572.2)	656.7	150.0	200.0	100.0	100.0	1,206.7
<b>Total:</b>	<b>1,778.9</b>	<b>(572.2)</b>	<b>656.7</b>	<b>150.0</b>	<b>200.0</b>	<b>100.0</b>	<b>100.0</b>	<b>1,206.7</b>

**Water Management**

**Water Improvements**

**Irrigation Water Distribution System Improvements (PW2112)**

**Est. Completion:** 6/30/29

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Improve the Irrigation Water Distribution System (IWDS) pipeline, pump stations, reservoirs and recharge wells. This project will be fully funded by the golf courses receiving Central Arizona Project (CAP) water from the Water Campus through the IWDS.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	3,986.5
<b>Total:</b>	<b>3,986.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Iwds Contract	3,986.5	(279.0)	807.5	500.0	2,400.0	-	-	3,707.5
<b>Total:</b>	<b>3,986.5</b>	<b>(279.0)</b>	<b>807.5</b>	<b>500.0</b>	<b>2,400.0</b>	<b>-</b>	<b>-</b>	<b>3,707.5</b>

**Water Management**

**Water Improvements**

**Water Meter Replacement Program (PW2115)**

**Est. Completion:** 6/30/31

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Purchase and install automated meter equipment and input into work order and billing system. The city is in the process of a multi-year transition from conventional-read water meters to automated metering devices for all customers.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	272.6
Construction	38,470.1
Design/Construction Administration	252.3
<b>Total:</b>	<b>38,995.1</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	38,995.1	(16,519.3)	6,475.7	4,000.0	4,000.0	4,000.0	4,000.0	22,475.7
<b>Total:</b>	<b>38,995.1</b>	<b>(16,519.3)</b>	<b>6,475.7</b>	<b>4,000.0</b>	<b>4,000.0</b>	<b>4,000.0</b>	<b>4,000.0</b>	<b>22,475.7</b>

**Water Management**

**Water Improvements**

**IWDS / Harquahala Valley Irrigation District Property - Desert Mountain Golf Club (PW2116)**

**Est. Completion:** 3/31/46

**Location:** Irrigation Water Distribution System / Harquahala Valley Irrigation District Property

**Project Type:** Construction Related

**Description:** Design and construct groundwater supply wells and a transmission pipeline from the wells to the Central Arizona Project (CAP) canal in the Harquahala Valley. This project will be fully funded by the golf courses receiving water through the Irrigation Water Distribution System (IWDS).

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	15,998.4
<b>Total:</b>	<b>15,998.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Iwds	15,998.4	(1,107.0)	8,996.4	5,500.0	350.0	20.0	25.0	14,891.4
<b>Total:</b>	<b>15,998.4</b>	<b>(1,107.0)</b>	<b>8,996.4</b>	<b>5,500.0</b>	<b>350.0</b>	<b>20.0</b>	<b>25.0</b>	<b>14,891.4</b>

**Water Management**

**Water Improvements**

**Water Treatment Plant Membranes (PW2117)**

**Est. Completion:** 6/30/46

**Location:** Water Treatment Plants

**Project Type:** Construction Related

**Description:** Replace water treatment membranes at the Chaparral Water Treatment Plant, Central Arizona Project (CAP) Water Treatment Plant and Advanced Water Treatment Plant.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	65.7
Construction	18,068.6
Design/Construction Administration	93.7
<b>Total:</b>	<b>18,227.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	18,227.9	(5,248.2)	4,979.7	2,000.0	2,000.0	2,000.0	2,000.0	12,979.7
<b>Total:</b>	<b>18,227.9</b>	<b>(5,248.2)</b>	<b>4,979.7</b>	<b>2,000.0</b>	<b>2,000.0</b>	<b>2,000.0</b>	<b>2,000.0</b>	<b>12,979.7</b>

**Water Management**

**Water Improvements**

**Well Sites (PW2119)**

**Est. Completion:** 6/30/30

**Location:** Multiple locations

**Project Type:** Construction Related

**Description:** Design and construct new wells and upgrade existing wells to meet anticipated demands at locations determined consistent with the Master Plan. The city will need to replace existing wells once the well has reached its useful life.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	9.3
Construction	2,469.5
Design/Construction Administration	165.1
<b>Total:</b>	<b>2,643.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	2,643.8	(232.4)	2,003.6	196.0	211.8	-	-	2,411.4
<b>Total:</b>	<b>2,643.8</b>	<b>(232.4)</b>	<b>2,003.6</b>	<b>196.0</b>	<b>211.8</b>	<b>-</b>	<b>-</b>	<b>2,411.4</b>

**Water Management**

**Water Improvements**

**Booster Station Upgrades (PW2120)**

**Est. Completion:** 6/30/46

**Location:** Multiple locations

**Project Type:** Construction Related

**Description:** Rehabilitate multiple potable water booster stations and associated equipment that have reached the end of their useful service lives. Many of these facilities were constructed by developers, are more than 25 years old and no longer meet current accepted design standards.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	88.3
Construction	24,942.4
Design/Construction Administration	3,317.6
<b>Total:</b>	<b>28,348.3</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	28,348.3	(5,386.3)	8,411.9	1,000.0	5,500.0	6,050.0	2,000.0	22,961.9
<b>Total:</b>	<b>28,348.3</b>	<b>(5,386.3)</b>	<b>8,411.9</b>	<b>1,000.0</b>	<b>5,500.0</b>	<b>6,050.0</b>	<b>2,000.0</b>	<b>22,961.9</b>

**Water Management**

**Water Improvements**

**Water Distribution System Improvements (PW2121)**

**Est. Completion:** 6/30/46

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Improve the water distribution system due to system aging and increasing demands including downtown revitalization. The project includes replacement of mains, pressure regulating valves, meters and other valves, as well as design, easement acquisition, and construction of new water mains at various locations throughout the distribution system to improve service and to reduce operating cost. Replacement of existing small mains (4-inch and smaller) is required to meet fire flow requirements as set forth by city ordinance. This project will also include inspection, design, repair and replacement of water storage reservoirs and pump stations as driven by findings from the Asset Management Program.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	817.7
Construction	163,293.5
Design/Construction Administration	23,219.7
<b>Total:</b>	<b>187,331.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	187,331.0	(61,204.5)	53,331.0	18,600.0	14,854.0	22,431.4	16,910.0	126,126.4
<b>Total:</b>	<b>187,331.0</b>	<b>(61,204.5)</b>	<b>53,331.0</b>	<b>18,600.0</b>	<b>14,854.0</b>	<b>22,431.4</b>	<b>16,910.0</b>	<b>126,126.4</b>

**Water Management**

**Water Improvements**

**Infrastructure Asset Management and Condition Assessment (PW2201)**

**Est. Completion:** 6/30/46

**Location:** Systemwide (Water/Wastewater)

**Project Type:** Construction Related

**Description:** Perform Asset Management Program (AMP) and condition assessments of water infrastructure.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	1,820.0
Construction	299.3
Design/Construction Administration	1,530.0
<b>Total:</b>	<b>3,649.3</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	1,784.0	(260.3)	873.8	225.0	225.0	125.0	75.0	1,523.8
CIP Water Reclamation	1,865.3	(257.3)	927.9	265.0	265.0	75.0	75.0	1,607.9
<b>Total:</b>	<b>3,649.3</b>	<b>(517.6)</b>	<b>1,801.7</b>	<b>490.0</b>	<b>490.0</b>	<b>200.0</b>	<b>150.0</b>	<b>3,131.7</b>

**Water Management**

**Water Improvements**

**Water Campus Administrative Building Expansion and New Regulatory Lab – Water (PW2304)**

**Est. Completion:** 6/30/31

**Location:** Water Campus

**Project Type:** Construction Related

**Description:** Renovate and expand the existing Scottsdale Water Campus Administration building to include a new state of the art regulatory laboratory for both water and sewer with improved ventilation systems, new optimization control room, dedicated server room, new fire control systems, parking additions and new office space to accommodate existing and future staff, associate meetings and storage space. The Water Treatment Operations building will also be expanded to include additional office and storage space to accommodate existing and future staff.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	18,451.8
<b>Total:</b>	<b>18,451.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	18,451.8	(9,222.5)	8,229.3	-	-	-	1,000.0	9,229.3
<b>Total:</b>	<b>18,451.8</b>	<b>(9,222.5)</b>	<b>8,229.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000.0</b>	<b>9,229.3</b>

**Water Management**

**Water Improvements**

**Water Impact Fees (PW2305)**

**Est. Completion:** 6/30/46

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Perform a sewer development fee study and annual audit as required per Arizona Revised Statute 9-463.05.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	520.8
<b>Total:</b>	<b>520.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Development	520.8	(190.5)	125.8	191.5	10.0	1.5	1.5	330.3
<b>Total:</b>	<b>520.8</b>	<b>(190.5)</b>	<b>125.8</b>	<b>191.5</b>	<b>10.0</b>	<b>1.5</b>	<b>1.5</b>	<b>330.3</b>

**Water Management**

**Water Improvements**

**Water Quality Equipment and Software (PW2306)**

**Est. Completion:** 6/30/30

**Location:** Scottsdale Water Campus

**Project Type:** Technology Related

**Description:** Purchase of water quality laboratory and regulatory compliance equipment and software to meet requirements with drinking water, storm water and wastewater regulations.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	2,429.9
<b>Total:</b>	<b>2,429.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	1,775.0	(662.6)	692.4	243.8	56.3	120.0	-	1,112.4
CIP Water Reclamation	654.9	(138.9)	392.5	115.7	7.8	-	-	516.0
<b>Total:</b>	<b>2,429.9</b>	<b>(801.6)</b>	<b>1,084.8</b>	<b>359.4</b>	<b>64.1</b>	<b>120.0</b>	<b>-</b>	<b>1,628.3</b>

**Water Management**

**Water Improvements**

**ASR Well 53A (PW2401)**

**Est. Completion:** 6/30/29

**Location:** Site 53

**Project Type:** Construction Related

**Description:** Drill and equip Aquifer Storage and Recovery (ASR) well to increase treated CAP water aquifer storage and recovery capacity for growth. The ASR well will be located at Site 53.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	606.3
Construction	14,697.0
Design/Construction Administration	981.7
<b>Total:</b>	<b>16,285.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Future Issuance Water	16,285.0	0.0	9,085.0	7,200.0	-	-	16,285.0
<b>Total:</b>	<b>16,285.0</b>	<b>0.0</b>	<b>9,085.0</b>	<b>7,200.0</b>	<b>-</b>	<b>-</b>	<b>16,285.0</b>

**Water Management**

**Water Improvements**

**CGTF Water Treatment Facility Improvements (PW2501)**

**Est. Completion:** 6/30/31

**Location:** 8610 E. Thomas Rd.

**Project Type:** Construction Related

**Description:** Improve Central Groundwater Treatment Facility - Federal Superfund Treatment system that includes wells, pipelines, pumps, and treatment facility. These improvements may be reimbursed by the Participating Companies (PC's) as required through existing contracts.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	12.4
Design/Construction Administration	5,911.6
<b>Total:</b>	<b>5,924.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Central Groundwater Treatment Plant	2,190.0	-	1,110.0	367.5	367.5	-	345.0	2,190.0
CIP Water	3,734.0	-	2,019.0	833.0	882.0	-	-	3,734.0
<b>Total:</b>	<b>5,924.0</b>	<b>-</b>	<b>3,129.0</b>	<b>1,200.5</b>	<b>1,249.5</b>	<b>-</b>	<b>345.0</b>	<b>5,924.0</b>

**Water Management**

**Water Improvements**

**BPS-55 Rebuild (PW2601)**

**Est. Completion:** 6/30/28

**Location:** Scottsdale Water Campus

**Project Type:** Construction Related

**Description:** Design and construction of a new Booster Pump Station (BPS) with double the current capacity for potable water delivery.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	31,800.0
<b>Total:</b>	<b>31,800.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	31,800.0	-	17,100.0	14,700.0	-	-	-	31,800.0
<b>Total:</b>	<b>31,800.0</b>	<b>-</b>	<b>17,100.0</b>	<b>14,700.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>31,800.0</b>

**Water Management**

**Wastewater Improvements**

**Water Campus Fire Prevention Systems (PW2602)**

**Est. Completion:** 6/30/30

**Location:** Water Campus, 8787 E. Hualapai Dr.

**Project Type:** Construction Related

**Description:** Upgrade the aging fire prevention system at Water Campus to maintain the fire, life, and safety system. The upgrades will be necessary at various buildings throughout the water campus to ensure all occupied buildings maintain National Fire Protection Association (NFPA) and City Code requirements.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	1,960.0
<b>Total:</b>	<b>1,960.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	686.4	-	490.0	196.4	-	-	-	686.4
CIP Water Reclamation	1,273.6	-	490.0	245.6	244.0	294.0	-	1,273.6
<b>Total:</b>	<b>1,960.0</b>	<b>-</b>	<b>980.0</b>	<b>442.0</b>	<b>244.0</b>	<b>294.0</b>	<b>-</b>	<b>1,960.0</b>

**Public Safety**

**Police**

**Crime Laboratory Equipment Replacement (PY2202)**

**Est. Completion:** 6/30/27

**Location:** McKellips Police Station

**Project Type:** Technology Related

**Description:** Replace or upgrade crime lab equipment that has exceeded its life expectancy to speed up forensic analysis, improve result reliability in court, and reduce maintenance and downtime. Regular updates are required for national accreditation and access to forensic databases, with equipment on a five-year replacement cycle.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Information Technology	500.0
Machinery and Equipment	627.4
<b>Total:</b>	<b>1,127.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,067.4	(852.1)	215.3	-	-	-	-	215.3
CIP Forensic Science I gas	60.0	(9.7)	50.3	-	-	-	-	50.3
<b>Total:</b>	<b>1,127.4</b>	<b>(861.8)</b>	<b>265.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>265.6</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Sidewalk Improvements (PY2209)**

**Est. Completion:** 12/25/35

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Design and construct the absent segments of sidewalks to improve connectivity and repair sidewalks that require more than routine maintenance.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	31.5
Construction	451.5
Design/Construction Administration	117.0
<b>Total:</b>	<b>600.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	600.0	(283.6)	316.4	-	-	-	-	316.4
<b>Total:</b>	<b>600.0</b>	<b>(283.6)</b>	<b>316.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>316.4</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Facilities Upgrade and Replacement Program (PY2301)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Repair and replace equipment and facilities that serve the community including air conditioning and ventilation systems, lighting and plumbing, roofs, foundations, pathways and other structural elements.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	2,110.1
Construction	14,201.2
Design/Construction Administration	814.6
Machinery and Equipment	3,674.9
<b>Total:</b>	<b>20,800.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	19,709.8	(3,333.0)	6,532.1	2,677.3	2,156.3	2,373.2	2,637.8	16,376.7
CIP Water	676.0	(385.0)	291.0	-	-	-	-	291.0
CIP Airport	415.0	0.0	-	-	415.0	-	-	415.0
<b>Total:</b>	<b>20,800.8</b>	<b>(3,718.0)</b>	<b>6,823.1</b>	<b>2,677.3</b>	<b>2,571.3</b>	<b>2,373.2</b>	<b>2,637.8</b>	<b>17,082.7</b>

**Service Facilities**

**Technology Improvements**

**Scottsdale Video Network Telecast/Production/Video Streaming and Kiva Presentation Equipment (PY2303)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Replace audio, visual and television broadcast equipment in City Hall and the Scottsdale video production studio that support recording and televising public meetings of the City Council and citizen board and commissions, and video productions to help residents stay informed about city priorities, projects, programs and services. Telecast equipment has an average lifespan of five to ten years, and equipment in the Kiva meeting space at City Hall (such as the video projector) is used far more often than similar equipment.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Information Technology	656.0
Machinery and Equipment	140.0
<b>Total:</b>	<b>796.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	796.0	(34.1)	185.9	180.0	206.0	190.0	-	761.9
<b>Total:</b>	<b>796.0</b>	<b>(34.1)</b>	<b>185.9</b>	<b>180.0</b>	<b>206.0</b>	<b>190.0</b>	<b>-</b>	<b>761.9</b>

**Service Facilities**

**Technology Improvements**

**IT - Network Infrastructure (PY2305)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Upgrade and replace computer network hardware including routers, cabling, firewalls, security appliances and other components that comprise the electronic backbone of city services. The city's computer networks are used continuously and support the full array of city operations. These components are on a seven-year lifecycle replacement that accounts for routine wear and tear and constantly evolving business needs and service demands (the industry average varies with different types of equipment, but the average life of network equipment is seven years). The replacement list is reviewed and updated annually to reflect the functionality of the current equipment, business needs and changes in technology.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Information Technology	9,398.0
<b>Total:</b>	<b>9,398.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	8,018.5	(3,742.5)	2,928.1	443.6	451.4	452.8	-	4,276.0
CIP Risk Management Contribution	44.4	(15.0)	21.3	3.2	2.4	2.4	-	29.3
CIP CDBG	36.0	-	30.6	1.7	1.8	1.8	-	36.0
CIP Transportation Privilege Tax	331.0	(243.8)	30.7	19.4	18.6	18.6	-	87.2
CIP Water	407.0	(552.5)	(145.5)	-	-	-	-	(145.5)
CIP Water Reclamation	141.0	(176.1)	(35.1)	-	-	-	-	(35.1)
CIP Airport	47.4	(34.4)	4.7	2.6	2.8	2.8	-	13.0
CIP Solid Waste Management	224.9	(86.7)	91.8	16.3	15.0	15.1	-	138.1
CIP Fleet	147.9	(95.9)	24.8	9.1	9.1	9.1	-	52.1
<b>Total:</b>	<b>9,398.0</b>	<b>(4,946.9)</b>	<b>2,951.4</b>	<b>495.9</b>	<b>501.1</b>	<b>502.7</b>	<b>-</b>	<b>4,451.1</b>

**Service Facilities**

**Technology Improvements**

**IT - Server Infrastructure (PY2306)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Upgrade and replace computer servers and related infrastructure as these systems reach the end of their service life. These critical systems host applications and data supporting both public and internal services and business processes such as public safety dispatch systems, the city's website and the online utility billing and payment portal. This hardware is on a five-year replacement lifecycle (the industry average for server equipment is three to five years). The replacement list is reviewed and updated annually to reflect the latest business needs and changes in technology.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Information Technology	18,551.3
<b>Total:</b>	<b>18,551.3</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	15,891.6	(4,671.3)	3,055.1	1,710.3	4,819.7	1,635.2	-	11,220.3
CIP Risk Management Contribution	89.1	(25.6)	17.8	11.3	25.7	8.7	-	63.5
CIP CDBG	77.2	-	44.1	6.8	19.7	6.7	-	77.2
CIP Transportation Privilege Tax	704.0	(240.9)	124.5	73.3	198.1	67.2	-	463.1
CIP Water	678.5	(509.9)	168.6	-	-	-	-	168.6
CIP Water Reclamation	244.8	(188.5)	56.3	-	-	-	-	56.3
CIP Airport	99.9	(27.8)	21.4	10.2	30.2	10.3	-	72.2
CIP Solid Waste Management	456.9	-	181.3	60.9	160.3	54.4	-	456.9
CIP Fleet	309.1	(80.0)	64.5	34.9	96.8	32.8	-	229.0
<b>Total:</b>	<b>18,551.3</b>	<b>(5,744.0)</b>	<b>3,733.6</b>	<b>1,907.8</b>	<b>5,350.6</b>	<b>1,815.3</b>	<b>-</b>	<b>12,807.3</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Trail Improvement Program (PY2307)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Build absent segments of unpaved trails for hikers, equestrians, and mountain bicyclists.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	270.0
Construction	1,050.0
Design/Construction Administration	450.0
<b>Total:</b>	<b>1,770.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	1,770.0	(493.4)	476.6	200.0	200.0	200.0	200.0	1,276.6
<b>Total:</b>	<b>1,770.0</b>	<b>(493.4)</b>	<b>476.6</b>	<b>200.0</b>	<b>200.0</b>	<b>200.0</b>	<b>200.0</b>	<b>1,276.6</b>

**Transportation**

**Traffic/Traffic Reduction**

**Roadway Capacity & Safety Improvements (PY2308)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Modify roadways throughout Scottsdale in order to make the street system work more efficiently, and to improve safety and capacity. Improvements include adding and lengthening left-turn or right-turn lanes, building missing short segments of through travel lanes and adding medians.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	206.6
Construction	5,163.9
Design/Construction Administration	634.4
<b>Total:</b>	<b>6,004.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	6,004.9	(1,144.8)	2,337.1	841.0	841.0	841.0	-	4,860.1
<b>Total:</b>	<b>6,004.9</b>	<b>(1,144.8)</b>	<b>2,337.1</b>	<b>841.0</b>	<b>841.0</b>	<b>841.0</b>	<b>-</b>	<b>4,860.1</b>

**Transportation**

**Traffic/Traffic Reduction**

**Neighborhood Traffic Management Program (PY2310)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Modify streets throughout Scottsdale to reduce traffic speed and volume, such as narrowing travel lanes with medians or restricting turning movements with barriers. These modifications are made exclusively at the request of neighborhood residents.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	60.0
Construction	510.0
Design/Construction Administration	180.0
<b>Total:</b>	<b>750.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	750.0	(186.5)	563.5	-	-	-	-	563.5
<b>Total:</b>	<b>750.0</b>	<b>(186.5)</b>	<b>563.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>563.5</b>

**Transportation**

**Traffic/Traffic Reduction**

**Traffic Signal Construction (PY2311)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Install new traffic and pedestrian signals and relocate existing signals to improve signal timing and public safety. The project will accommodate changes to traffic and pedestrian patterns in Scottsdale as the city develops.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	560.0
Construction	3,690.0
<b>Total:</b>	<b>4,250.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Contributions	50.0	-	50.0	-	-	-	-	50.0
CIP Transportation Privilege Tax	4,200.0	(608.5)	1,791.5	600.0	600.0	600.0	-	3,591.5
<b>Total:</b>	<b>4,250.0</b>	<b>(608.5)</b>	<b>1,841.5</b>	<b>600.0</b>	<b>600.0</b>	<b>600.0</b>	<b>-</b>	<b>3,641.5</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Bikeways Program (PY2312)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Improve bicycle and shared-use paths throughout Scottsdale by making connections between missing segments of paved travel ways for bicyclists, pedestrians, and wheelchairs. The project will focus on incomplete missing path segments adjacent to canals, and in facilities such as Indian Bend Wash, and bicycle lanes on streets.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	240.0
Construction	2,400.0
Design/Construction Administration	410.0
<b>Total:</b>	<b>3,050.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	3,050.0	(248.3)	1,691.7	370.0	370.0	370.0	-	2,801.7
<b>Total:</b>	<b>3,050.0</b>	<b>(248.3)</b>	<b>1,691.7</b>	<b>370.0</b>	<b>370.0</b>	<b>370.0</b>	<b>-</b>	<b>2,801.7</b>

**Transportation**

**Streets/Street Improvements**

**Pavement Overlay Program (PY2313)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Complete ongoing street pavement and public alley overlays and all associated improvements, which may include milling and surface treatments on the existing roadway, traffic control, new pavement thickness, water valve and manhole lowering and raising, signal detection upgrades from loops to video, Americans with Disabilities Act (ADA) upgrades for concrete ramps and signal push buttons, concrete repairs to curbs and sidewalks, new striping plans, new thermo plastic striping and new signage for bike lanes and sidewalks.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	63,697.9
<b>Total:</b>	<b>63,697.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	55,897.9	(37,284.5)	18,613.4	-	-	-	-	18,613.4
CIP Hurf	7,800.0	(6,058.3)	1,741.7	-	-	-	-	1,741.7
<b>Total:</b>	<b>63,697.9</b>	<b>(43,342.8)</b>	<b>20,355.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,355.1</b>

**Transportation**

**Streets/Street Improvements**

**Streetlight Replacement (PY2314)**

**Est. Completion:** 6/30/35

**Location:** Citywide; primarily in residential neighborhoods south of the Arizona Canal.

**Project Type:** Construction Related

**Description:** Replace a portion of the streetlight poles that have reached the end of their useful life. The total inventory of city streetlight poles is 7,400.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,720.0
<b>Total:</b>	<b>1,720.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	1,720.0	(196.7)	723.3	200.0	200.0	200.0	200.0	1,523.3
<b>Total:</b>	<b>1,720.0</b>	<b>(196.7)</b>	<b>723.3</b>	<b>200.0</b>	<b>200.0</b>	<b>200.0</b>	<b>200.0</b>	<b>1,523.3</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Transit Stop Improvements (PY2316)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Implement transit stop modifications that include shade, benches and bicycle racks to comply with city standards and federal requirements, and enhance the transit stop system in Scottsdale.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,803.3
Design/Construction Administration	30.0
<b>Total:</b>	<b>1,833.3</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Transit	1,533.3	0.0	1,533.3	-	-	-	-	1,533.3
CIP Transportation Privilege Tax	300.0	(165.5)	134.5	-	-	-	-	134.5
<b>Total:</b>	<b>1,833.3</b>	<b>(165.5)</b>	<b>1,667.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,667.8</b>

**Transportation**

**Streets/Street Improvements**

**Pavement Overlay - Alleys (PY2318)**

**Est. Completion:** 6/30/29

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Complete ongoing public alley overlays and all associated improvements, which may include milling and surface treatments, new striping plans, and new signage.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	2,500.0
<b>Total:</b>	<b>2,500.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	2,500.0	(88.0)	1,912.0	250.0	250.0	-	-	2,412.0
<b>Total:</b>	<b>2,500.0</b>	<b>(88.0)</b>	<b>1,912.0</b>	<b>250.0</b>	<b>250.0</b>	<b>-</b>	<b>-</b>	<b>2,412.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Replacement of Major Systems - FCA (PY2319)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Implement projects resulting from outputs of the Facility Condition Assessment program (FCA) started in 2018. The program includes a visual assessment of all building systems and components in accordance with American Society for Testing and Materials (ASTM) E-2018-5 guidelines for facility condition assessments. To date, 33 buildings have been assessed encompassing 763,769 sq. ft. of city maintained buildings. These aggregate findings are based upon consultant provided, 'RS Means' (standard price) index and location specific construction cost estimates.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	16,000.0
<b>Total:</b>	<b>16,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	16,000.0	(2,164.0)	5,836.0	2,000.0	2,000.0	2,000.0	2,000.0	13,836.0
<b>Total:</b>	<b>16,000.0</b>	<b>(2,164.0)</b>	<b>5,836.0</b>	<b>2,000.0</b>	<b>2,000.0</b>	<b>2,000.0</b>	<b>2,000.0</b>	<b>13,836.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**51 - Install Permanent Lighting at WestWorld Parking Lots to Reduce Operating Costs (TEMP1991-F)**

**Est. Completion:** 6/30/28

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Install permanent lighting for gravel parking lots K & M at WestWorld which are utilized for parking during WestWorld events. These parking lots are used by over 800,000+ people annually and are currently lit with temporary light towers to ensure public safety. The temporary light towers are noisy, create glares impacting WestWorld's neighbors to the north, and are costly due to their diesel generators. Permanent lights will reduce operating costs, improve the event experience at WestWorld and increase the ability to attract new events.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	229.0
Construction	923.1
Design/Construction Administration	277.0
Art in Public Places	9.3
<b>Total:</b>	<b>1,438.3</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q2 - Community Spaces & Infrastructure	1,438.3	0.0	287.7	1,150.6	-	-	-	1,438.3
<b>Total:</b>	<b>1,438.3</b>	<b>0.0</b>	<b>287.7</b>	<b>1,150.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,438.3</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**48 - Widen 94th Street at WestWorld to Improve Access (TEMP1992-F)**

**Est. Completion:** 6/30/28

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Widen 94th Street from WestWorld Drive to Bahia Drive to include a sidewalk, curbing, gutter, and streetlights to improve access and reduce safety hazards. This is one of the main entrances into WestWorld, and a thoroughfare for many of the 800,000+ attendees to WestWorld events. Temporary light towers, currently used for guest safety, are expensive to operate and generate complaints and would no longer be needed with the new streetlight system.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	188.2
Construction	988.7
Design/Construction Administration	282.3
Art in Public Places	10.0
<b>Total:</b>	<b>1,469.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q2 - Community Spaces & Infrastructure	1,469.2	0.0	293.8	1,175.3	-	-	-	1,469.2
<b>Total:</b>	<b>1,469.2</b>	<b>0.0</b>	<b>293.8</b>	<b>1,175.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,469.2</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**20 - Build Roadway and Pedestrian Improvements along Main St from Scottsdale Rd to Brown Ave (TEMP2134-F)**

**Est. Completion:** 6/30/29

**Location:** Historic Old Town Scottsdale, Main Street from Scottsdale Road east to Brown Avenue

**Project Type:** Construction Related

**Description:** Design and build streetscape and pedestrian improvements from Scottsdale Road east to Brown Avenue in Historic Old Town. Main Street has long been envisioned as a major east/west pedestrian corridor; this project would create a better pedestrian experience via improved sidewalks, lighting and landscaping and two pocket parks. This project implements recommendations of a handful of planning efforts including the Tourism Strategic Plan, Downtown 2.0, the Public Spaces Master Plan, and the Economic Development Strategic Plan as well as the City of Scottsdale General Plan 2001 and the Old Town Scottsdale Character Area Plan.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	157.6
Construction	669.8
Design/Construction Administration	160.0
Art in Public Places	6.8
<b>Total:</b>	<b>994.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q2 - Community Spaces & Infrastructure	994.2	0.0	198.8	795.3	-	-	994.2
<b>Total:</b>	<b>994.2</b>	<b>0.0</b>	<b>198.8</b>	<b>795.3</b>	<b>-</b>	<b>-</b>	<b>994.2</b>

**Drainage**

**Drainage/Flood Control**

**82nd Street Storm Drain (TEMP2150-F)**

**Est. Completion:** 6/30/30

**Location:** 82nd Street

**Project Type:** Construction Related

**Description:** Construct a storm drain in 82nd Street north of Camelback Road.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	20.7
Contingency	689.7
Construction	3,448.4
Design/Construction Administration	620.7
<b>Total:</b>	<b>4,779.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	2,389.8	0.0	-	-	310.4	2,079.4	-	2,389.8
CIP Flood Cntrl Distrct Contrib/Iga	2,389.8	0.0	-	-	310.4	2,079.4	-	2,389.8
<b>Total:</b>	<b>4,779.6</b>	<b>0.0</b>	<b>-</b>	<b>-</b>	<b>620.7</b>	<b>4,158.8</b>	<b>-</b>	<b>4,779.6</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**43 - Improve 5th Ave from Scottsdale Rd to Goldwater Blvd (TEMP2264-F)**

**Est. Completion:** 6/30/29

**Location:** Old Town Scottsdale

**Project Type:** Construction Related

**Description:** Modify the size of traffic lanes, widen sidewalks, add bike lanes, improve street landscaping elements, and replace and improve street and pedestrian lighting on 5th Avenue from Scottsdale Road to Goldwater Boulevard.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	54.9
Contingency	567.0
Construction	2,293.8
Design/Construction Administration	631.0
Art in Public Places	23.2
<b>Total:</b>	<b>3,569.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
2019 GO Bond - Q2 - Community Spaces & Infrastructure	3,569.9	0.0	-	3,569.9	-	-	3,569.9
<b>Total:</b>	<b>3,569.9</b>	<b>0.0</b>	<b>-</b>	<b>3,569.9</b>	<b>-</b>	<b>-</b>	<b>3,569.9</b>

**Transportation**

**Aviation/Aviation Improvements**

**Reconstruct Atlantic South Apron - Design/Construct (TEMP2681-F)**

**Est. Completion:** 10/27/28

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Design and reconstruct the Atlantic south apron (300' x 190'), approximately 6300 square yards of asphalt in the southwest quadrant of the airport property.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	2,925.8
Design/Construction Administration	335.0
<b>Total:</b>	<b>3,260.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	81.5	0.0	8.4	73.1	-	-	81.5
CIP Airport Federal Grants	3,097.7	0.0	318.3	2,779.5	-	-	3,097.7
CIP Airport State Grants	81.5	0.0	8.4	73.1	-	-	81.5
<b>Total:</b>	<b>3,260.8</b>	<b>0.0</b>	<b>335.0</b>	<b>2,925.8</b>	<b>-</b>	<b>-</b>	<b>3,260.8</b>

**Service Facilities**

**Technology Improvements**

**Enterprise Resource Planning System - Phase 4 - Regulatory Licensing / Alarm Management (TEMP2742)**

**Est. Completion:** 6/30/28

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Replace legacy regulatory licensing and alarm management platform with modules from the City's selected ERP platform (Phase 4 of the Enterprise Resource Planning Project). The integrated system will streamline overall financial operations and allow the city to continue to operate effectively in meeting the various local, state, and federal mandates.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	75.0
Information Technology	680.8
<b>Total:</b>	<b>755.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	681.6	0.0	681.6	-	-	-	681.6
CIP Risk Management Contribution	9.1	0.0	9.1	-	-	-	9.1
CIP CDBG	3.3	0.0	3.3	-	-	-	3.3
CIP Transportation Privilege Tax	19.8	0.0	19.8	-	-	-	19.8
CIP Airport	2.5	0.0	2.5	-	-	-	2.5
CIP Solid Waste Management	28.8	0.0	28.8	-	-	-	28.8
CIP Fleet	10.7	0.0	10.7	-	-	-	10.7
<b>Total:</b>	<b>755.8</b>	<b>0.0</b>	<b>755.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>755.8</b>

**Transportation**

**Aviation/Aviation Improvements**

**Rehabilitate Taxiway A and Connectors A1-A10 Pavement - Design/Construct (TEMP2942-F)**

**Est. Completion:** 12/28/29

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Design and construct the rehabilitation, including mill and overlay, of approximately 45,570 square yards of asphalt pavement for the connector of Taxiways A1 through A10 (8,340' x 40').

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	5,378.0
Design/Construction Administration	1,335.0
<b>Total:</b>	<b>6,713.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	167.8	0.0	-	33.4	134.5	-	167.8
CIP Airport Federal Grants	6,377.4	0.0	-	1,268.3	5,109.1	-	6,377.4
CIP Airport State Grants	167.8	0.0	-	33.4	134.5	-	167.8
<b>Total:</b>	<b>6,713.0</b>	<b>0.0</b>	<b>-</b>	<b>1,335.0</b>	<b>5,378.0</b>	<b>-</b>	<b>6,713.0</b>

**Drainage**

**Drainage/Flood Control**

**68th Street Storm Drain North of Camelback Road (TEMP2999)**

**Est. Completion:** 6/30/31

**Location:** 68th Street

**Project Type:** Construction Related

**Description:** Construct a storm drain along 68th Street from Chaparral Road to Camelback Road.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	17.4
Contingency	579.7
Unallocated Capital	0.0
Construction	1,127.9
Design/Construction Administration	345.7
Art in Public Places	29.2
<b>Total:</b>	<b>2,100.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	1,050.0	0.0	-	-	-	166.7	883.3	1,050.0
CIP Flood Cntrl Distrcnt Contrib/Iga	1,050.0	0.0	-	-	-	166.7	883.3	1,050.0
<b>Total:</b>	<b>2,100.0</b>	<b>0.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>333.4</b>	<b>1,766.6</b>	<b>2,100.0</b>

**Community Facilities**

**Parks/Park Improvements**

**Chaparral Park Improvement Design (TEMP3080)**

**Est. Completion:** 6/30/27

**Location:** Chaparral Park. 5401 N. Hayden Road. McDonald and Hayden Roads.

**Project Type:** Construction Related

**Description:** Design improvements to Chaparral Park, originally built in 1972 and located in southern Scottsdale, as identified in the future Chaparral Park Master Plan. Expected park-wide improvements include irrigation repair and replacement, restroom renovations, and increased shade. Improvements to the off-leash area will include fencing adjustments, curbing, new sod, and landscape improvements to optimize the functionality of Scottsdale's busiest dog park.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	650.0
<b>Total:</b>	<b>650.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Prk & Prsv Tax-Park Improvemnt	650.0	0.0	650.0	-	-	-	-	650.0
<b>Total:</b>	<b>650.0</b>	<b>0.0</b>	<b>650.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>650.0</b>

**Transportation**

**Aviation/Aviation Improvements**

**Rehabilitate Atlantic North Apron- Design/Construct (TEMP3117-F)**

**Est. Completion:** 10/29/27

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Design and reconstruct the Atlantic North apron (730' x 440'), approximately 19,550 square yards of asphalt, located adjacent to the south side of the main apron area, northwest quadrant of the airport property.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	2,938.7
Design/Construction Administration	335.0
<b>Total:</b>	<b>3,273.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	81.8	0.0	8.4	73.5	-	-	-	81.8
CIP Airport Federal Grants	3,110.0	0.0	318.3	2,791.8	-	-	-	3,110.0
CIP Airport State Grants	81.8	0.0	8.4	73.5	-	-	-	81.8
<b>Total:</b>	<b>3,273.7</b>	<b>0.0</b>	<b>335.0</b>	<b>2,938.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,273.7</b>

**Public Safety**

**Fire Protection**

**CBRNE Apparatus Replacement (TEMP3218)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Replace specialized CBRNE (Chemical, Biological, Radiological, Nuclear, and Explosives) apparatus originally purchased in 2008 using federal grant funds. As the apparatus has reached the end of its lifecycle, it requires replacement. Due to its original grant funding, replacement reserves were not accumulated. This project seeks to secure funding for the replacement of this critical asset.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,472.6
<b>Total:</b>	<b>1,472.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	1,472.6	0.0	1,472.6	-	-	-	-	1,472.6
<b>Total:</b>	<b>1,472.6</b>	<b>0.0</b>	<b>1,472.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,472.6</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**AZ Canal Bank Improvements - WaterView Bridge Phase II (TEMP3256)**

**Est. Completion:** 6/30/35

**Location:** Old Town

**Project Type:** Construction Related

**Description:** The Arizona Canal Bank Improvements project will include a multi-use path on the canal bank and landscape improvements. When the project is completed, neighborhood residents will have improved path access for walking and cycling.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	0.0
<b>Total:</b>	<b>0.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
<b>Total:</b>	-	<b>0.0</b>	-	-	-	-	-

Previous budget has been moved beyond the five year plan.

**Community Facilities**

**Parks/Park Improvements**

**Playground Asset Replacement & Repair (TEMP3274)**

**Est. Completion:** 6/30/30

**Location:** Locations and specific repair/replacement orders will be determined by biannual CPSI (Certified Playground Safety Inspectors) Team inspections.

**Project Type:** Construction Related

**Description:** Replacement and repair of playground amenities, with location and specific replacement determined by biannual CPSI (Certified Playground Safety Inspectors) Team inspections. Playground asset replacement and repair projects may include playground equipment, shade, play surfaces, splash pads, parcourse/fitness stations, etc.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	92.2
Contingency	322.3
Construction	1,505.4
Design/Construction Administration	281.6
Art in Public Places	25.9
<b>Total:</b>	<b>2,227.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Prk & Prsv Tax-Park Improvemnt	2,227.4	0.0	464.7	-	810.0	952.6	-	2,227.4
<b>Total:</b>	<b>2,227.4</b>	<b>0.0</b>	<b>464.7</b>	<b>-</b>	<b>810.0</b>	<b>952.6</b>	<b>-</b>	<b>2,227.4</b>

**Community Facilities**

**Parks/Park Improvements**

**Agua Linda Park Improvement Design (TEMP3275)**

**Est. Completion:** 6/30/27

**Location:** Agua Linda Park. 8732 E. McDonald Drive. McDonald & Pima Roads.

**Project Type:** Construction Related

**Description:** Design for improvements to Agua Linda Park , originally built in 1967 and located in southern Scottsdale, funded by the Park and Preserve sales tax. The design will focus on new bathroom facility, possible splash pad, playground, irrigation, lighting, landscape, and circulation.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	413.4
<b>Total:</b>	<b>413.4</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Prk & Prsv Tax-Park Improvemnt	413.4	0.0	413.4	-	-	-	-	413.4
<b>Total:</b>	<b>413.4</b>	<b>0.0</b>	<b>413.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>413.4</b>

**Community Facilities**

**Parks/Park Improvements**

**Paiute Park Improvement Design (TEMP3276)**

**Est. Completion:** 6/30/27

**Location:** Paiute Park. 3210 N 66th St. - Osborn Rd. & 66th St.

**Project Type:** Construction Related

**Description:** Design for improvements to Paiute Park, originally built in 1971 and located in southern Scottsdale, funded by the Park and Preserve sales tax. Design will include landscape enhancements, paths/circulation, splash pad renovation, shade amenities, sport court renovation, and irrigation.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	400.0
<b>Total:</b>	<b>400.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Prk & Prsv Tax-Park Improvemnt	400.0	0.0	400.0	-	-	-	-	400.0
<b>Total:</b>	<b>400.0</b>	<b>0.0</b>	<b>400.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400.0</b>

**Community Facilities**

**Parks/Park Improvements**

**Indian Bend Wash Master Plan Improvements Design (TEMP3277)**

**Est. Completion:** 6/30/28

**Location:** Indian Bend Wash from Thomas to McKellips Roads.

**Project Type:** Construction Related

**Description:** Design for improvements to Vista del Camino and Eldorado Parks, located in the southern part of the Indian Bend Wash, funded by the Parks and Preserve sales tax. The improvements will focus on replacement of existing infrastructure such as bathrooms, dog park, destination playground, skate park improvements, and pump track.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	1,080.0
<b>Total:</b>	<b>1,080.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Prk & Prsv Tax-Park Improvemnt	1,080.0	0.0	780.0	300.0	-	-	-	1,080.0
<b>Total:</b>	<b>1,080.0</b>	<b>0.0</b>	<b>780.0</b>	<b>300.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,080.0</b>

**Drainage**

**Drainage/Flood Control**

**Pima Road Box Culvert (TEMP3286)**

**Est. Completion:** 6/30/28

**Location:** Pima Road south of Jomax Road.

**Project Type:** Construction Related

**Description:** Construct 2-10X4 box culverts across Pima Road to increase stormwater conveyance.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	500.0
<b>Total:</b>	<b>500.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	500.0	0.0	-	500.0	-	-	-	500.0
<b>Total:</b>	<b>500.0</b>	<b>0.0</b>	<b>-</b>	<b>500.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**CIP Contingency (PZ4000)**

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Provide budgetary appropriation set aside for citywide emergencies or unforeseen expenditures not otherwise budgeted.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	20,000.0
<b>Total:</b>	<b>20,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	20,000.0	-	20,000.0	-	-	-	-	20,000.0
<b>Total:</b>	<b>20,000.0</b>	<b>-</b>	<b>20,000.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,000.0</b>

**Drainage**

**Drainage/Flood Control**

**Stormwater Fee Contingency (PZ4011)**

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Provide budgetary appropriation set aside for citywide unforeseen grants not otherwise budgeted.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	1,000.0
<b>Total:</b>	<b>1,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	1,000.0	-	1,000.0	-	-	-	-	1,000.0
<b>Total:</b>	<b>1,000.0</b>	<b>-</b>	<b>1,000.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**CIP Contingency for Future Grants (PZ4312)**

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Provide budgetary appropriation set aside for citywide unforeseen grants not otherwise budgeted.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Unallocated Capital	2,000.0
<b>Total:</b>	<b>2,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Other Grants	2,000.0	-	2,000.0	-	-	-	-	2,000.0
<b>Total:</b>	<b>2,000.0</b>	<b>-</b>	<b>2,000.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000.0</b>

**Transportation**

**Streets/Street Improvements**

**CIP Transportation Fund Contingency (PZ4500)**

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Provides budgetary appropriation set aside for citywide emergencies or unforeseen expenditures not otherwise budgeted.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	3,000.0
<b>Total:</b>	<b>3,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	3,000.0	-	3,000.0	-	-	-	-	3,000.0
<b>Total:</b>	<b>3,000.0</b>	<b>-</b>	<b>3,000.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,000.0</b>

**Water Management**

**Water Improvements**

**Water Fund Contingency (PZ6100)**

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Provide budgetary appropriation set aside for water system emergencies or unforeseen expenditures not otherwise budgeted.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	20,000.0
<b>Total:</b>	<b>20,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water	20,000.0	-	20,000.0	-	-	-	-	20,000.0
<b>Total:</b>	<b>20,000.0</b>	<b>-</b>	<b>20,000.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,000.0</b>

**Water Management**

**Wastewater Improvements**

**Wastewater Fund Contingency (PZ6300)**

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Provide budgetary appropriation set aside for water reclamation system emergencies or unforeseen expenditures not otherwise budgeted.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	20,000.0
<b>Total:</b>	<b>20,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Water Reclamation	20,000.0	-	20,000.0	-	-	-	-	20,000.0
<b>Total:</b>	<b>20,000.0</b>	<b>-</b>	<b>20,000.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,000.0</b>

**Transportation**

**Aviation/Aviation Improvements**

**Aviation Fund Contingency (PZ6402)**

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Provide budget appropriation set aside for the city's matching portion of unforeseen grants not otherwise budgeted.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Unallocated Capital	8,158.0
<b>Total:</b>	<b>8,158.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	8,158.0	-	8,158.0	-	-	-	-	8,158.0
<b>Total:</b>	<b>8,158.0</b>	<b>-</b>	<b>8,158.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,158.0</b>

**Transportation**

**Aviation/Aviation Improvements**

**Airport Future Grants Contingency (PZ6406)**

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Provide budget appropriation set aside for the city's matching portion of unforeseen grants not otherwise budgeted.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	(6,158.0)
Unallocated Capital	6,158.0
<b>Total:</b>	<b>0.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport Other Grants	-	-	-	-	-	-	-	-
<b>Total:</b>	-	-	-	-	-	-	-	-

Airport Future Grants Contingency has been consolidated into Aviation Fund Contingency.

**Service Facilities**

**Municipal Facilities/Improvements**

**WestWorld Cover Arena 7 (New Capital Project 2)**

**Est. Completion:** 6/30/27

**Location:** WestWorld 16601 North Pima Road

**Project Type:** Construction Related

**Description:** Staff is requesting funding to design a cover over Arena 7, including architectural and engineering services necessary to develop final plans, cost estimates, and construction phasing.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	100.0
<b>Total:</b>	<b>100.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	100.0	0.0	100.0	-	-	-	-	100.0
<b>Total:</b>	<b>100.0</b>	<b>0.0</b>	<b>100.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100.0</b>

**Community Facilities**

**Parks/Park Improvements**

**Eldorado Aquatic Center Improvements (New Capital Project 3)**

**Est. Completion:** 6/30/27

**Location:** Eldorado Aquatic and Fitness Center

**Project Type:** Construction Related

**Description:** Repairs and renovations to aging facility and amenities at Eldorado Aquatic and Fitness Center.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	500.0
<b>Total:</b>	<b>500.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Prk & Prsv Tax-Park Improvemnt	500.0	0.0	500.0	-	-	-	-	500.0
<b>Total:</b>	<b>500.0</b>	<b>0.0</b>	<b>500.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500.0</b>

**Community Facilities**

**Parks/Park Improvements**

**McDowell Mountain Golf Course Lake Restoration (New Capital Project 4)**

**Est. Completion:** 6/30/27

**Location:** McDowell Mountain Golf Course

**Project Type:** Construction Related

**Description:** R McDowell Mountain Lake Golf Course Lake liner replacement.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	23.1
Contingency	231.4
Construction	925.4
Design/Construction Administration	173.5
Art in Public Places	11.2
<b>Total:</b>	<b>1,364.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP McDowell Mtn Golf Course Basin	1,364.7	0.0	1,364.7	-	-	-	-	1,364.7
<b>Total:</b>	<b>1,364.7</b>	<b>0.0</b>	<b>1,364.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,364.7</b>

**Community Facilities**

**Parks/Park Improvements**

**Sport Court Replacements (New Capital Project 5)**

**Est. Completion:** 6/30/27

**Location:** Citywide Parks

**Project Type:** Construction Related

**Description:** Replacement, renovation and improvements to sport courts located in Scottsdale parks.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	1,200.0
<b>Total:</b>	<b>1,200.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Prk & Prsv Tax-Park Improvemnt	1,200.0	0.0	1,200.0	-	-	-	-	1,200.0
<b>Total:</b>	<b>1,200.0</b>	<b>0.0</b>	<b>1,200.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,200.0</b>

**Water Management**

**Wastewater Improvements**

**Crossroads Lift Station Expansion (New Capital Project 6)**

**Est. Completion:** 6/30/28

**Location:** Crossroads Lift Station

**Project Type:** Construction Related

**Description:** Upsize the Crossroads Lift Station capacity from 1 mgd to 5.4 mgd, firm capacity and add dual 18-inch diameter force mains to accommodate flows from future growth areas. This project will require influent flow modifications at the Water Campus WRF, which will be addressed as part of the City's CIP.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	16,000.0
<b>Total:</b>	<b>16,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Wastewater Development	13,000.0	0.0	9,000.0	4,000.0	-	-	-	13,000.0
CIP Future Issuance Sewer	3,000.0	0.0	-	3,000.0	-	-	-	3,000.0
<b>Total:</b>	<b>16,000.0</b>	<b>0.0</b>	<b>9,000.0</b>	<b>7,000.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,000.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**WestWorld Comprehensive Wayfinding & Signage System (New Capital Project 8)**

**Est. Completion:** 12/31/26

**Location:** WestWorld 16601 N. Pima Road

**Project Type:** Construction Related

**Description:** WestWorld requires a modern, coherent, and intuitive wayfinding system to address long-standing deficiencies in its onsite signage. Currently, visitors, event participants, and vendors frequently experience difficulty locating venues, entrances, arenas, barns, parking areas, and event-specific facilities. This project seeks funding for the professional design and planning phase of a comprehensive wayfinding and signage system. The design phase will determine the optimal strategies, materials, brand standards, and placement of signage to improve navigation, accessibility, and the overall visitor experience at WestWorld.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	150.0
<b>Total:</b>	<b>150.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Tourism Development	150.0	0.0	150.0	-	-	-	-	150.0
<b>Total:</b>	<b>150.0</b>	<b>0.0</b>	<b>150.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150.0</b>

**Community Facilities**

**Parks/Park Improvements**

**Apache Park Improvement Design (New Capital Project 9)**

**Est. Completion:** 6/30/27

**Location:** Apache Park -1201 N. 85th Place

**Project Type:** Construction Related

**Description:** Design for improvements to Apache Park, originally built in 2000 and located in southern Scottsdale, funded by the Park and Preserve sales tax. Design will focus on park circulation, shade components, turf and irrigation improvements, landscape enhancements.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	350.0
<b>Total:</b>	<b>350.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Prk & Prsv Tax-Park Improvemnt	350.0	0.0	350.0	-	-	-	-	350.0
<b>Total:</b>	<b>350.0</b>	<b>0.0</b>	<b>350.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350.0</b>

**Transportation**

**Streets/Street Improvements**

**Thomas Rd: 56th St to 73rd Roadway Reconstruction (New Capital Project 11)**

**Est. Completion:** 11/30/27

**Location:** Thomas Road: 56th Street to 73rd Street Roadway Reconstruction

**Project Type:** Construction Related

**Description:** This project will rehabilitate the pavement along Thomas Road between 56th Street and 73rd Street. Depending on the existing pavement conditions, the work will consist of either full-depth reconstruction or a 2- to 3-inch mill and overlay in targeted sections. The rehabilitation process will include removal of existing asphalt concrete (AC), correction of any deficiencies in the base layer, and placement of new AC to restore surface integrity and extend the roadway's service life.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	108.6
Contingency	4,345.4
Construction	17,800.2
Design/Construction Administration	2,123.0
<b>Total:</b>	<b>24,377.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Federal Grants	17,358.1	0.0	-	17,358.1	-	-	-	17,358.1
CIP Transportation Privilege Tax	7,019.1	0.0	1,629.5	5,389.5	-	-	-	7,019.1
<b>Total:</b>	<b>24,377.2</b>	<b>0.0</b>	<b>1,629.5</b>	<b>22,747.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>24,377.2</b>

**Transportation**

**Transit/Multi-Modal Improvements**

**Shea and 66th Pedestrian Crossing (New Capital Project 12)**

**Est. Completion:** 6/30/27

**Location:** N 66th St & E Shea Blvd

**Project Type:** Construction Related

**Description:** Install a Pedestrian Hybrid Beacon (HAWK) crossing at the intersection of N 66th St and E Shea Blvd to provide a controlled crossing of Shea Boulevard.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	2.5
Contingency	177.6
Information Technology	7.6
Construction	405.9
Art in Public Places	4.9
<b>Total:</b>	<b>598.5</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	598.5	0.0	598.5	-	-	-	-	598.5
<b>Total:</b>	<b>598.5</b>	<b>0.0</b>	<b>598.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>598.5</b>

**Transportation**

**Streets/Street Improvements**

**Legacy Boulevard Bridge: 94th Street to 98th Street (Conceptual Design) (New Capital Project 13)**

**Est. Completion:** 5/31/27

**Location:** Legacy Boulevard Bridge: 94th Street to 98th Street

**Project Type:** Construction Related

**Description:** Construct the second (east) bridge on Thompson Peak Parkway to carry northbound traffic. The new bridge will include two travel lanes, a dedicated bike lane, and a sidewalk to improve capacity and safety. The project is a Arterial Life Cycle Program (ALCP) project aimed at enhancing east-west mobility in north Scottsdale.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	483.0
<b>Total:</b>	<b>483.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	338.1	0.0	338.1	-	-	-	-	338.1
CIP Transp Priv Tax 2019	144.9	0.0	144.9	-	-	-	-	144.9
<b>Total:</b>	<b>483.0</b>	<b>0.0</b>	<b>483.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>483.0</b>

**Transportation**

**Streets/Street Improvements**

**Dynamite Boulevard: 56th Street to Pima Road (Conceptual Design) (New Capital Project 14)**

**Est. Completion:** 5/26/27

**Project Type:** Construction Related

**Description:** Design Dynamite Boulevard to the ultimate minor arterial cross section including the major intersections with landscaped median, bike lanes, sidewalks, and trails to improve safety, capacity, and accessibility for motor vehicles, bicycles and pedestrians.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	6,800.0
<b>Total:</b>	<b>6,800.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	4,760.0	0.0	4,760.0	-	-	-	-	4,760.0
CIP Transp Priv Tax 2019	2,040.0	0.0	2,040.0	-	-	-	-	2,040.0
<b>Total:</b>	<b>6,800.0</b>	<b>0.0</b>	<b>6,800.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,800.0</b>

**Transportation**

**Streets/Street Improvements**

**Pinnacle Peak Road: Scottsdale Road to Pima Rd (Conceptual Design) (New Capital Project 15)**

**Est. Completion:** 6/30/27

**Location:** Pinnacle Peak Rd: Scottsdale Rd to Pima Rd

**Project Type:** Construction Related

**Description:** Design Pinnacle Peak Road to the ultimate minor arterial cross section including the major intersections with landscaped median, bike lanes, sidewalks, and trails to improve safety, capacity, and accessibility for motor vehicles, bicycles and pedestrians.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	2,540.0
<b>Total:</b>	<b>2,540.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Regional Sales Tax-Alcp	1,778.0	0.0	1,778.0	-	-	-	-	1,778.0
CIP Transp Priv Tax 2019	762.0	0.0	762.0	-	-	-	-	762.0
<b>Total:</b>	<b>2,540.0</b>	<b>0.0</b>	<b>2,540.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,540.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**SMoCA lighting system (New Capital Project 16)**

**Est. Completion:** 5/31/27

**Location:** Scottsdale Museum of Contemporary Art. 7374 E. 2nd Street

**Project Type:** Construction Related

**Description:** Replace the lighting system that has reached the end of its service life.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	350.0
<b>Total:</b>	<b>350.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	350.0	0.0	350.0	-	-	-	-	350.0
<b>Total:</b>	<b>350.0</b>	<b>0.0</b>	<b>350.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Scottsdale Arts security camera system replacement (New Capital Project 17)**

**Est. Completion:** 6/30/27

**Location:** Across Arts complex 7374 E. 2nd Street

**Project Type:** Construction Related

**Description:** Replacement of security system for Scottsdale Arts and Scottsdale Contemporary Art.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	400.0
<b>Total:</b>	<b>400.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	400.0	0.0	400.0	-	-	-	-	400.0
<b>Total:</b>	<b>400.0</b>	<b>0.0</b>	<b>400.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400.0</b>

**Community Facilities**

**Parks/Park Improvements**

**Chesnutt Park Design (New Capital Project 19)**

**Est. Completion:** 6/30/28

**Location:** Chesnutt Park. 4565 N. Granite Reef Rd.

**Project Type:** Construction Related

**Description:** Design only for improvements to Chesnutt Park.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	450.0
<b>Total:</b>	<b>450.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
Prk & Prsv Tax-Park Improvemnt	450.0	0.0	-	450.0	-	-	-	450.0
<b>Total:</b>	<b>450.0</b>	<b>0.0</b>	<b>-</b>	<b>450.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>450.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**5th Ave District Monument Signage (New Capital Project 20)**

**Est. Completion:** 6/30/27

**Location:** Old Town 5th Avenue District

**Project Type:** Construction Related

**Description:** Monument sign design and replacement for Old Town's 5th Avenue district.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	250.0
<b>Total:</b>	<b>250.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	250.0	0.0	250.0	-	-	-	-	250.0
<b>Total:</b>	<b>250.0</b>	<b>0.0</b>	<b>250.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250.0</b>

**Community Facilities**

**Parks/Park Improvements**

**McCormick-Stillman Railroad Park (MSRP) Monument Sign (New Capital Project 21)**

**Est. Completion:** 6/30/27

**Location:** MSRP corner of Indian Bend Road and Scottsdale Road

**Project Type:** Construction Related

**Description:** Design, construct, and install a new marquee sign for McCormick-Stillman Railroad Park on the corner of Indian Bend Road and Scottsdale Road.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	1.6
Contingency	54.7
Construction	273.3
Design/Construction Administration	73.8
Art in Public Places	3.5
<b>Total:</b>	<b>406.9</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Tourism Development	406.9	0.0	406.9	-	-	-	-	406.9
<b>Total:</b>	<b>406.9</b>	<b>0.0</b>	<b>406.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>406.9</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Scottsdale Stadium ADA Outfield and Retaining Wall Improvement (New Capital Project 22)**

**Est. Completion:** 2/12/27

**Location:** Scottsdale Stadium

**Project Type:** Construction Related

**Description:** Create ADA accessible sidewalk across Left Field berm, replace failing retaining wall in Stadium center field grounds maintenance complex and reinforce center portion of Left Field berm with retaining wall.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	416.2
Construction	2,774.5
Design/Construction Administration	41.9
<b>Total:</b>	<b>3,232.6</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stadium Improvement - City	850.0	0.0	850.0	-	-	-	-	850.0
CIP Tourism Development	2,382.6	0.0	2,382.6	-	-	-	-	2,382.6
<b>Total:</b>	<b>3,232.6</b>	<b>0.0</b>	<b>3,232.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,232.6</b>

**Public Safety**

**Fire Protection**

**Fire Resource Delivery Box Truck (New Capital Project 23)**

**Est. Completion:** 6/30/27

**Location:** Citywide

**Project Type:** Construction Related

**Description:** The Fire Department proposes adding an Isuzu box truck to its fleet to improve efficiency in delivering city assets across the department's operations. This vehicle will be used by the resource division to transport larger items and equipment more effectively, reducing the need for external trucking services.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	120.0
<b>Total:</b>	<b>120.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	120.0	0.0	120.0	-	-	-	-	120.0
<b>Total:</b>	<b>120.0</b>	<b>0.0</b>	<b>120.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>120.0</b>

**Drainage**

**Drainage/Flood Control**

**9535 E Ranch Gate Road Drainage Solution (New Capital Project 24)**

**Est. Completion:** 6/30/27

**Location:** 95th Street and Ranch Gate Road

**Project Type:** Construction Related

**Description:** Develop a preliminary estimate to clean up the erosion at the NEC of Ranch Gate Road and parcel number 217-04-006H, and construct a valley gutter to carry the storm run off to a rip rap basin.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	55.0
Construction	300.0
Design/Construction Administration	45.0
<b>Total:</b>	<b>400.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	400.0	0.0	400.0	-	-	-	-	400.0
<b>Total:</b>	<b>400.0</b>	<b>0.0</b>	<b>400.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400.0</b>

**Drainage**

**Drainage/Flood Control**

**Local Drainage Projects- Citywide (New Capital Project 25)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Construction Related

**Description:** This is a request to fund studies to solve Local Drainage/Flooding complaints leading to flood mitigation construction Projects.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	3,500.0
Design/Construction Administration	1,500.0
<b>Total:</b>	<b>5,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	5,000.0	0.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	5,000.0
<b>Total:</b>	<b>5,000.0</b>	<b>0.0</b>	<b>1,000.0</b>	<b>1,000.0</b>	<b>1,000.0</b>	<b>1,000.0</b>	<b>1,000.0</b>	<b>5,000.0</b>

**Drainage**

**Drainage/Flood Control**

**Deer Valley Channel Corssing At Scottsdale Road (New Capital Project 26)**

**Est. Completion:** 6/30/28

**Location:** Scottsdale Road and Deer Valley Drive

**Project Type:** Construction Related

**Description:** Further improve at and on the east side of Scottsdale Road by implementing additional measures to capture flows from the Deer Valley Wash and convey them to the Paradise Ridge Improvements project channel, reducing the existing floodplain west of Scottsdale Road.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	700.0
Design/Construction Administration	250.0
<b>Total:</b>	<b>950.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	950.0	0.0	950.0	-	-	-	-	950.0
<b>Total:</b>	<b>950.0</b>	<b>0.0</b>	<b>950.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>950.0</b>

**Public Safety**

**Police**

**PD Barn Buildout (New Capital Project 27)**

**Est. Completion:** 5/30/28

**Location:** WestWorld

**Project Type:** Construction Related

**Description:** Replace the existing Police Barn at WestWorld with a modern facility designed to enhance functionality, featuring an improved layout, more efficient workspaces, improved shaded parking, expanded capacity for equine operations/training, upgraded staff amenities including showers and locker rooms, and enhanced accommodations to better support the Police Mounted Unit.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	500.0
Construction	2,500.0
Design/Construction Administration	700.0
<b>Total:</b>	<b>3,700.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	3,700.0	0.0	700.0	3,000.0	-	-	-	3,700.0
<b>Total:</b>	<b>3,700.0</b>	<b>0.0</b>	<b>700.0</b>	<b>3,000.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,700.0</b>

**Public Safety**

**Police**

**PD K9 Kennel Buildout (New Capital Project 28)**

**Est. Completion:** 1/30/27

**Location:** McKellips Police Station at 7601 E McKellips Rd

**Project Type:** Construction Related

**Description:**

This project proposes the construction of two additional kennels at the McKellips District, adjacent to the K9 training field, supplementing two existing kennels already on the property. The existing facility meets all safety and operational standards, featuring surveillance cameras, heat monitoring systems, climate control, backup generator power, and a grass field for the dogs. It is widely regarded as the safest and most suitable environment for both the K9s and the handlers responsible for their care. The K9 Unit currently consists of seven dogs and their assigned handlers. Throughout the year—especially during the busy summer months when handlers take vacations, attend training or attend out-of-town commitments—the dogs are temporarily housed in kennels located throughout the city. Additionally, the existing grass which has proven very difficult to maintain will be removed, and artificial turf will be installed. This will reduce the budget associated with landscape and irrigation costs.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	290.0
Design/Construction Administration	10.0
<b>Total:</b>	<b>300.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	300.0	0.0	300.0	-	-	-	-	300.0
<b>Total:</b>	<b>300.0</b>	<b>0.0</b>	<b>300.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>300.0</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Undergrounding powerlines along Scottsdale Road (FLW to Tierra Buena; First phase) (New Capital Project 29)**

**Est. Completion:** 6/30/27

**Location:** Scottsdale Road

**Project Type:** Construction Related

**Description:** Undergrounding 69KV and 12KV existing overhead powerlines along Scottsdale Road between Frank Lloyd Wright Blvd. and Terra Buena Lane (First Phase).

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Land/ROW	100.0
Other Project Costs	17.0
Contingency	175.0
Construction	5,209.2
Design/Construction Administration	130.0
Art in Public Places	34.0
<b>Total:</b>	<b>5,665.2</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP In-Lieu Fees Transportation	5,665.2	0.0	5,665.2	-	-	-	-	5,665.2
<b>Total:</b>	<b>5,665.2</b>	<b>0.0</b>	<b>5,665.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,665.2</b>

**Service Facilities**

**Technology Improvements**

**eDiscovery Application Replacement (New Capital Project 30)**

**Est. Completion:** 6/30/27

**Location:** This project is technology-related, and will likely be in a SAAS environment

**Project Type:** Technology Related

**Description:** Requesting funds to replace City's eDiscovery application to handle the large volume of public records requests (22,646 for FY 24/25) and litigation holds. The new system will replace the current ZyLAB eDiscovery and Legal Hold application as it will be retired in the coming years.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Information Technology	200.0
<b>Total:</b>	<b>200.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	200.0	0.0	200.0	-	-	-	-	200.0
<b>Total:</b>	<b>200.0</b>	<b>0.0</b>	<b>200.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200.0</b>

**Transportation**

**Streets/Street Improvements**

**New Telehandler (New Capital Project 31)**

**Est. Completion:** 7/1/27

**Location:** North Corp Yard

**Project Type:** Construction Related

**Description:** Transportation and Infrastructure is tasked with deploying sandbags on Happy Valley Road during a 100-year flood event. The deployment of these bags requires the use of a forklift or similar equipment. Due to the terrain, the most applicable equipment is a compact Telehandler

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	150.0
<b>Total:</b>	<b>150.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Stormwater Utilitybill Fee	150.0	0.0	150.0	-	-	-	-	150.0
<b>Total:</b>	<b>150.0</b>	<b>0.0</b>	<b>150.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150.0</b>

**Transportation**

**Traffic/Traffic Reduction**

**Major Traffic Signal Equipment Upgrade (New Capital Project 32)**

**Est. Completion:** 7/5/28

**Location:** Frank Lloyd Wright Blvd

**Project Type:** Construction Related

**Description:** Remove and upgrade traffic signal indications, equipment and wirings at the Frank Lloyd Wright and Cactus; Frank Lloyd Wright & Altadena; Frank Lloyd Wright & Via Linda

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Machinery and Equipment	295.0
<b>Total:</b>	<b>295.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	295.0	0.0	295.0	-	-	-	-	295.0
<b>Total:</b>	<b>295.0</b>	<b>0.0</b>	<b>295.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>295.0</b>

**Transportation**

**Streets/Street Improvements**

**91st Street and Trailside View Roundabout (Conceptual Design) (New Capital Project 36)**

**Est. Completion:** 7/13/27

**Location:** 91st St and Trailside View

**Project Type:** Construction Related

**Description:** Design a roundabout at the intersection of 91st St and Trailside View. The roundabout would help to accommodate the heavy turning movements at the intersection but also act as a deterrent for vehicles using 91st St as a high speed cut through in the future.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Design/Construction Administration	300.0
<b>Total:</b>	<b>300.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Transportation Privilege Tax	300.0	0.0	300.0	-	-	-	-	300.0
<b>Total:</b>	<b>300.0</b>	<b>0.0</b>	<b>300.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>300.0</b>

**Service Facilities**

**Technology Improvements**

**Public Safety Radio Capital Contribution to RWC (New Capital Project 38)**

**Est. Completion:** 6/30/31

**Location:** Citywide

**Project Type:** Technology Related

**Description:** Scottsdale portion of the Capital projects needed to maintain the Public Safety Radio System - Includes CommSite Monitoring and Access Control Replacement Project, Microwave System Lifecycle Replacement Project, Radio Network Ethernet Lifecycle Replacement Project, Motorola Dynamic System Resillience (DSR) Project, and Migration Assurance Program (MAP) Project.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Contingency	113.1
Information Technology	3,758.7
<b>Total:</b>	<b>3,871.8</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	3,871.8	0.0	385.2	494.8	273.4	1,342.4	1,375.9	3,871.8
<b>Total:</b>	<b>3,871.8</b>	<b>0.0</b>	<b>385.2</b>	<b>494.8</b>	<b>273.4</b>	<b>1,342.4</b>	<b>1,375.9</b>	<b>3,871.8</b>

**Community Facilities**

**Library/Library Improvements**

**Civic Center Library Restroom (New Capital Project 39)**

**Est. Completion:** 6/30/27

**Location:** Civic Center Library

**Project Type:** Construction Related

**Description:** Build additional bathrooms at the western end of the Civic Center Library to meet community needs. With the completion of the Scottsdale Civic Center and a new public entrance to Civic Center Library's western end of the branch, the current public bathrooms are not sufficient to meet public needs.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	1.6
Contingency	61.7
Construction	246.6
Design/Construction Administration	50.9
Art in Public Places	3.0
<b>Total:</b>	<b>363.7</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	363.7	0.0	363.7	-	-	-	-	363.7
<b>Total:</b>	<b>363.7</b>	<b>0.0</b>	<b>363.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>363.7</b>

**Service Facilities**

**Municipal Facilities/Improvements**

**Facility Acquisition for Employee Health Clinic and Office Space (New Capital Project 40)**

**Est. Completion:** 6/30/27

**Location:** 7575 E Main St, Scottsdale, AZ 85251

**Project Type:** Construction Related

**Description:** Purchase and convert a facility building to implement a nearby city employee health clinic. The city recognized the health clinic as an opportunity to reduce health related claims and enhance access to healthcare for city employees and improve employee well-being.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Other Project Costs	4,500.0
Machinery and Equipment	200.0
<b>Total:</b>	<b>4,700.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	4,700.0	0.0	4,700.0	-	-	-	-	4,700.0
<b>Total:</b>	<b>4,700.0</b>	<b>0.0</b>	<b>4,700.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,700.0</b>

**Transportation**

**Aviation/Aviation Improvements**

**Kilo Ramp Rehabilitation (New Capital Project 41)**

**Est. Completion:** 12/31/30

**Location:** Scottsdale Airport

**Project Type:** Construction Related

**Description:** Design and rehabilitation of approximately 28,090 square yards of apron pavement on the north end of the airport where aircraft parking is located, known as Kilo ramp.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	3,212.1
Design/Construction Administration	270.0
<b>Total:</b>	<b>3,482.1</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Airport	87.1	0.0	-	-	6.8	80.3	87.1
CIP Airport Federal Grants	3,308.0	0.0	-	-	256.5	3,051.5	3,308.0
CIP Airport State Grants	87.1	0.0	-	-	6.8	80.3	87.1
<b>Total:</b>	<b>3,482.1</b>	<b>0.0</b>	<b>-</b>	<b>-</b>	<b>270.0</b>	<b>3,212.1</b>	<b>3,482.1</b>

**Water Management**

**Wastewater Improvements**

**Happy Valley Road Sewer Improvements (New Capital Project 42)**

**Est. Completion:** 6/30/30

**Location:** Happy Valley Road from Glenn Moor Road to Pima Road

**Project Type:** Construction Related

**Description:** Construct a 15-inch diameter sewer in Happy Valley Road in order to alleviate deficiencies in Happy Valley Road and downstream along Pinnacle Peak Road. This pipeline will take all of the flow in Happy Valley Road at Glenn Moor Road and convey it to Pima Road. Additionally, a portion of the flow in Alma School Parkway will be conveyed to this sewer.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	31,000.0
<b>Total:</b>	<b>31,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Future Issuance Sewer	31,000.0	0.0	3,000.0	14,000.0	14,000.0	-	31,000.0
<b>Total:</b>	<b>31,000.0</b>	<b>0.0</b>	<b>3,000.0</b>	<b>14,000.0</b>	<b>14,000.0</b>	<b>-</b>	<b>31,000.0</b>

**Transportation**

**Streets/Street Improvements**

**Pavement Overlay Program (New Capital Project 43)**

**Est. Completion:** 6/30/35

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Complete ongoing street pavement and public alley overlays and all associated improvements, which may include milling and surface treatments on the existing roadway, traffic control, new pavement thickness, water valve and manhole lowering and raising, signal detection upgrades from loops to video, Americans with Disabilities Act (ADA) upgrades for concrete ramps and signal push buttons, concrete repairs to curbs and sidewalks, new striping plans, new thermo plastic striping and new signage for bike lanes and sidewalks.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Construction	136,516.0
<b>Total:</b>	<b>136,516.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP General	50,000.0	0.0	10,000.0	10,000.0	10,000.0	10,000.0	10,000.0	50,000.0
CIP Transportation Privilege Tax	86,516.0	0.0	35,867.7	16,700.5	17,496.5	16,451.3	-	86,516.0
<b>Total:</b>	<b>136,516.0</b>	<b>0.0</b>	<b>45,867.7</b>	<b>26,700.5</b>	<b>27,496.5</b>	<b>26,451.3</b>	<b>10,000.0</b>	<b>136,516.0</b>

**Water Management**

**Water Improvements**

**Water Source and Supply (New Capital Project 44)**

**Est. Completion:** 6/30/28

**Location:** Citywide

**Project Type:** Construction Related

**Description:** Obtain and facilitate water sources and supply.

Funding by Expenditure Category (In thousands of dollars)	Total Project Cost
Unallocated Capital	100,000.0
<b>Total:</b>	<b>100,000.0</b>

Funding Sources (In thousands of dollars)	Total Project Cost	ITD Expenditures (Thru 2/28/26)	Proposed 26/27	Forecast 27/28	Forecast 28/29	Forecast 29/30	Forecast 30/31	Total Remaining Budget
CIP Future Issuance Water	100,000.0	0.0	-	100,000.0	-	-	-	100,000.0
<b>Total:</b>	<b>100,000.0</b>	<b>0.0</b>	<b>-</b>	<b>100,000.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000.0</b>