

Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

This Year 3 Action Plan implements the third year of activities that will address the goals established in the City of Scottsdale 2020/2024 Consolidated Plan. The term of this Year 3 Action Plan is from July 1, 2022 through June 30, 2023.

The target populations identified in the Consolidated Plan are seniors, persons with disabilities, families with children and youth under 18, victims of domestic violence, adults in crisis, and the homeless. The Consolidated Plan also addresses persons in need of obtaining affordable housing.

Over the next year, the need for programs and services for the target populations identified will continue to grow. The City of Scottsdale is committed to providing critical services through continued programs with available resources.

Potential opportunities and challenges during this third year include:

- Significantly increase Scottsdale Cares donations
- Increase in the demand for basic services offered through the community centers, senior centers and Community Assistance Office

The City's goals and objectives to meet the needs of the community are:

- Administer housing, human services, and community development resources to provide opportunities to low and moderate-income people for safe and sanitary housing, self-sufficiency, social services, economic growth, and reasonable accommodations for persons with disabilities.
- Leverage a variety of state, local, and private resources, including the coordination of volunteers, to respond to human service needs and provide opportunities for people to connect to each other and to the City through social and recreational interaction, volunteering, and emergency and support services.
- Partner with various non-profit service providers to assist the needs of the community.

2. Summarize the objectives and outcomes identified in the Plan

The key strategic objectives outlined in the Consolidated Plan and proposed to be addressed in this Year 3 Action Plan include:

- Administer housing, human services, and community development resources to provide opportunities to low and moderate-income persons
- Increase the quality of owner-occupied housing through Green Housing Rehabilitation assistance to low and moderate-income households
- Preserve and improve habitability of owner-occupied housing through emergency home repair and roof repair assistance
- Preserve affordability of quality rental housing through the Housing Choice Voucher (HCV) Program
 - Increase landlord participation through the Landlord Engagement Initiative
- Provide affordable rental housing opportunities through City-owned multi-family housing
- Participate in and support the regional Continuum of Care efforts to serve the homeless through financial support to:
 - Local providers of transitional housing
 - Local emergency facilities for victims of domestic violence
 - Regional shelters for the homeless
 - Intake, referral, outreach, navigation and employment opportunities
 - Emergency rent, mortgage and utility assistance
 - Promote self-sufficiency, through the Housing Choice Voucher Family Self-Sufficiency Program (FSS)
 - Provide funding assistance through Subrecipient and Professional Service agreements to non-profit providers of services to Scottsdale's youth, seniors, special needs populations, victims of domestic violence, persons and families in crisis, and disabled persons
 - Improve quality of life through resources and referral services
 - Provide access to basic needs

Annual Action Plan will focus on the allocation of CDBG and HOME funds to address strategic objectives and will also describe the proposed use of other federal and local resources, which are awarded in the same funding allocation process as the HUD grants which include:

General Funds/Salt River Pima-Maricopa Indian Community (SRPMIC)/State Cares Funding:

- Senior home delivered meals
- Senior congregate meals
- Supportive services for seniors and adults with disabilities
- Homeless outreach and navigation

- Brokerage services – services provided by non-profit agencies within City of Scottsdale Human Service Centers
- Domestic Violence Shelter Services – shelter services for domestic violence victims
- Regional Shelter Services – temporary housing for homeless persons within Maricopa County

Scottsdale Cares Voluntary Utility Donations:

- Promote the positive development of youth, adults, and/or seniors
- Strengthen the capability of families and the self-sufficiency of adults
- Provide crisis intervention support to all qualifying Scottsdale residents of any age
- Legal Services – access to legal counsel as well as evaluation and enforcement of rights
- Emergency rent and mortgage assistance

Endowment funding anticipated to be budgeted for activities that:

- Carry out the purposes of community projects and programs for the public good within the City
- Support City of Scottsdale youth program

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

In FY 2021/22, the City of Scottsdale awarded \$ 1,300,432 in CDBG funds for 15 eligible activities including public services, emergency shelters and transitional housing, housing rehabilitation and emergency repair programs, crime prevention and awareness, public facility improvements and administration and planning.

The City is currently administering each sub-recipient agreement and the performance of these contracts will be reported in the FY 2021/22 Consolidated Annual Performance and Evaluation Report (CAPER).

The City also awarded \$268,700 in local funding supporting 26 additional programs and services including support for regional homeless shelters, senior home delivered and congregate meals, youth and senior services and education programs. Funding sources include Scottsdale Cares, a voluntary utility donation program; the City’s General Funds; and Salt River Pima-Maricopa Indian Community (SRPMIC) Grants and Endowment Funds. Scottsdale Cares contributed \$160,000, the General Funds/Salt River Pima-Maricopa Indian Community (SRPMIC)/State Cares funds contributed \$100,000 for these programs and services and Endowment \$8,700

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Scottsdale has coordinated with other housing and community development agencies to achieve the goals of the Year 3 Action Plan and the Consolidated Plan, including continued participation in the Maricopa HOME Consortium, participation on the MAG Continuum of Care committees, and consultation with the Human Service Commission to review activities of the CDBG/HOME programs.

A public meeting before non-profit service providers regarding the 2022/2023 funding allocation process was held on October 6, 2021. Public presentations through video submissions were made by applicants for CDBG, HOME, Scottsdale Cares, General Funds and Endowment on February 10, 2022 and February 24, 2022. Public hearings before the Human Services Commission were held virtually on March 10, 2022 and March 24, 2022 for the informal and formal recommendations of funding allocations. A public hearing before the Scottsdale City Council was held on May 3, 2022, to approve the 2022/2023 Year 3 Annual Action Plan.

The 30-day public comment process period of the Year 3 Action Plan for July 1, 2022 through June 30, 2023 began on April 5, 2022 ended on May 5, 2022. The draft of the Year 3 Annual Action Plan was made available on the City's website, at all public libraries, and the Community Assistance Office.

In addition to the 30-day public comment period, the May 3, 2022 public meeting was advertised in the Arizona Republic and the City's website.

All Human Services Commission's public meetings were posted as regular notices by the City Clerk.

5. Summary of public comments

TBD

6. Summary of comments or views not accepted and the reasons for not accepting them

Not applicable.

7. Summary

Not applicable.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

| Agency Role | Name | Department/Agency |
|--------------------|------------|-----------------------------|
| CDBG Administrator | Scottsdale | Community Assistance Office |

Table 1 – Responsible Agencies

Narrative

N/A

Consolidated Plan Public Contact Information

Consolidated Plan Public Contact Information

Consultation - Scottsdale Annual Action Plan Development Team:

- Irma Hollamby Cain , Community Assistance Manager (480) 312-2309
- Mary Witkofski, Community Development Supervisor, Community Assistance Office (480) 312-2479
- Jack Miller, Grants Accountant, Community Assistance Office (480) 312-7744
- Chad Beougher, Housing Rehabilitation Specialist, Community Assistance Office (480) 312-7424
- Greg Bestgen, Human Services Director (480) 312-0104
- Scottsdale City Council
- Scottsdale Human Services Commission
- Human Services staff

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

The City of Scottsdale partners with a diverse array of agencies, organizations, and service providers fostering collaboration to identify local housing and service needs. Scottsdale is an active participant in the Maricopa Association of Governments (MAG) Continuum of Care Task Force and shares responsibility of the regional solution to the problems of homelessness. Each year Scottsdale allocates General Funds to several categories of human services to address homelessness. Funding from citizen contributions through Scottsdale Cares utility bill donation program and funds from Salt River Pima-Maricopa Indian Community (SRPMIC) grants are also allocated for senior home delivered meals, senior congregate meals, and support for regional homeless shelters.

The City of Scottsdale utilizes federal CDBG, HOME, and Housing Choice Voucher programs to assist low-income persons. On a local level, Scottsdale allocates General Funds for brokerage services, domestic violence shelter services, legal services, regional shelter services, and senior services and allocates Endowment funds for community projects and youth programs. In addition, the City allocates Scottsdale Cares funds to promote positive development and self-sufficiency, and address crisis needs. Scottsdale Cares is a utility bill donation program that allows residents to donate \$1 on every utility bill to be allocated to social service agencies. Salt River Pima-Maricopa Indian Community Funds are utilized to support various Human Services programs including regional shelters and meal programs in the community.

The City of Scottsdale will continue to coordinate with other housing and community development agencies in achieving the goals of the Year 3 Action Plan and the Consolidated Plan, including:

- Continued participation in the Maricopa HOME Consortium,
- Continued participation on the MAG Continuum of Care committees
- Consultation with the Human Services Commission to review activities of the CDBG/HOME programs

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies (91.215(l)).

The City has established relationships with several housing providers working on housing development activities. The City administers the Housing Choice Voucher program funded by the federal government to provide housing subsidy to address the housing needs of the City's

lowest income households. The City appointed a Landlord Liaison to implement a comprehensive landlord outreach strategy that will include monetary and other supports to landlords who participate in the HCV Program. This programming is specifically for landlords with properties located in Scottsdale Housing Agency's jurisdiction who accept the housing choice voucher. . Through the Continuum of Care process, the City maintains relationships with mental health providers, homeless shelter and services providers, and other governmental agencies with specific responsibilities for homeless individuals and families. The City also participates in a variety of other coalitions that seek to address other issues that relate to housing and service needs.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

City staff works actively with the Maricopa Association of Governments Continuum of Care, the local umbrella for the development of the Continuum of Care. Staff participates in regularly scheduled meetings and point-in-time surveys. In the past, the City has provided administrative support to supplement Continuum of Care initiatives and funding to the various agencies that make up the membership of the Maricopa Association of Governments Continuum of Care.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

City of Scottsdale does not receive ESG Funds.

2. Agencies, groups, organizations and others who participated in the process and consultations

| Name of Plan | Lead Organization | How do the goals of your Strategic Plan overlap with the goals of each plan? |
|---------------------------------------|--------------------|--|
| A New Leaf | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process. Consultation resulted in application for CDBG and Scottsdale Cares funds. |
| Aid to Adoption of Special Kids | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process. Consultation resulted in application for CDBG and Scottsdale Cares and General funds. |
| Area Agency on Aging | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process. Consultation resulted in application for CDBG funds. |
| Arizona Burn Foundation | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process. Consultation resulted in application for CDBG and Scottsdale Cares and General funds. |
| Best Buddies International | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process. Consultation resulted in application for CDBG funds. |
| Bloom365 | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process. Consultation resulted in application for CDBG funds. |
| Catholic Charities Com. Services | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process. Consultation resulted in application for CDBG and Scottsdale Cares funds. |
| Central Arizona Shelter Services Inc. | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process. Consultation resulted in application for CDBG and Home funds. |
| Chrysalis | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process. Consultation resulted in application for CDBG funds. |
| Community Bridges Inc. | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process. Consultation resulted in application for CDBG funds. |
| Community Legal Services | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for CDBG facilities funds. |
| Cortney's Place | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for Scottsdale Cares. |

| Name of Plan | Lead Organization | How do the goals of your Strategic Plan overlap with the goals of each plan? |
|------------------------------------|--------------------|--|
| Dress for Success | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for Scottsdale Cares. |
| Duet: Partners in Aging and Health | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for Scottsdale Cares. |
| Family Promise - Greater Phoenix | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for Scottsdale Cares. |
| Florence Crittenton | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for Scottsdale Cares. |
| Fresh Start Women's Center | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for Scottsdale Cares. |
| Health World Education | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Homeless Youth Connection | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Jewish Family Children's Services | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| McDowell Sonoran Conservancy | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| One Step Beyond Inc. | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Phoenix Rescue Mission | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Power Paws Assistance Dogs Inc. | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Raising Special Kids | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |

| Name of Plan | Lead Organization | How do the goals of your Strategic Plan overlap with the goals of each plan? |
|-------------------------------|--------------------|---|
| SARRC | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Save the Family | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Scottsdale Community Partners | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Shoebox Ministry | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| St. Joseph the Worker | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| TCAA | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Teen Lifeline | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Tempe Community Action Agency | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Valley of the Sun YMCA | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |
| Waste Not Arizona | City of Scottsdale | Participated in Human Services Commission virtual public hearings during the annual funding process and resulted in an application for General Funds. |

Table 2 – Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting

N/A

Other local/regional/state/federal planning efforts considered when preparing the Plan

| Name of Plan | Lead Organization | How do the goals of your Strategic Plan overlap with the goals of each plan? |
|--|-------------------------------------|--|
| Continuum of Care | Maricopa Association of Governments | Regional homeless shelters and services, supportive housing, services for elderly and disabled |
| Analysis of Impediments to Fair Housing Choice 2020 | Maricopa County HOME Consortium | Affordable housing preservation, acquisition and rehabilitation of existing housing stock, transitional housing and affirmatively further fair housing |
| Housing Choice Voucher Annual Agency Plan FY 2022/23 | City of Scottsdale Housing Agency | Affordable rental housing, preferences for elderly, disabled and homeless persons |
| Regional Human Services Plan | Maricopa Association of Governments | Services for victims of domestic violence, the elderly, and disabled and homeless persons |

Table 3 - Other local / regional / federal planning efforts

Narrative

N/A

AP-12 Participation - 91.401, 91.105, 91.200(c)

**1. Summary of citizen participation process/Efforts made to broaden citizen participation
Summarize citizen participation process and how it impacted goal setting**

The Citizen Participation Process for the development of the FY 2022-23 Annual Action Plan follows processes prescribed in the City of Scottsdale and Maricopa County FY2020-2024 Consolidated Plan Citizen Participation Process. The primary goal of the Citizen Participation Plan is to provide all citizens with adequate notice, access and opportunity to participate in the planning, implementation, and assessment of activities related to the 5-Year Consolidated Plan and subsequent Annual Action Plan.

Citizen Participation Outreach

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (if applicable) |
|------------|------------------|------------------------------|--|--|--|---|
| 1 | Public Hearing | Non-targeted/broad community | A virtual public meeting before non-profit service providers regarding the 2022/2023 funding allocation process was held on October 6, 2021. | No public comments were submitted at the public hearing. | N/A | http://www.scottsdaleaz.gov/social-services/funding-information |

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (If applicable) |
|------------|------------------|------------------------------|---|--|--|---|
| 2 | Public Hearing | Non-targeted/broad community | Prerecorded presentations were viewed by the Human Services Commission and a live Question and Answer Follow Up Session with the Human Services Commission at public meetings on February 10, 2022 and February 24, 2022. | No public comments were submitted at the public hearing. | N/A | http://www.scottsdaleaz.gov/boards/human-services-commission |
| 3 | Public Hearing | Non-targeted/broad community | Public hearings before the Human Services Commission were held on March 10, 2022 and March 24, 2022 for informal and formal recommendation of funding allocations. | No public comments were submitted at the public hearing. | N/A | http://www.scottsdaleaz.gov/boards/human-services-commission |

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (If applicable) |
|------------|------------------|------------------------------|--|------------------------------|--|---|
| 4 | Newspaper Ad | Non-targeted/broad community | Public notices on availability of the draft Year 2 Annual Action Plan document and an opportunity for citizen comment was published in the Arizona Republic on Tuesday, April 5, 2022. | TBD | N/A | |
| 5 | Public Hearing | Non-targeted/broad community | A public hearing before the Scottsdale City Council was held on May 3, 2022 to request approval of the 2020/2024 Year 3 Annual Action Plan. | TBD | N/A | http://www.scottsdaleaz.gov/council/meeting-information/agendas-minutes |

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

The City of Scottsdale receives federal funding from the Community Development Block Grant. This grant program will bring \$1,118,277 the city to support affordable housing, homeless, and community development programs and projects in the third program year. The City will also be receiving an estimated \$11,976 in program income. Additionally, \$63,874 from prior year funding will be re-programmed. (See AP-90)

Anticipated Resources

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|------------------|--|----------------------------------|--------------------|--------------------------|-----------|---|--|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| CDBG | public - federal | Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services | 1,118,277 | 11,976 | 0 | 1,134,196 | 0 | Expected resources equal the third year CDBG and Program Income times 0. |

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funds will be leveraged through the ability of service organizations to raise program funds through outside sources, other loan sources needed for housing development activities, and the City's General Fund, where appropriate. Expected non-federal resources include:

- \$150,000 Scottsdale Cares Fund
- \$321,000 General Funds/Salt River Pima-Maricopa Indian Community (SRPMIC)/ State Cares Funds
- \$8,600 Endowment

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

None currently identified. The City will continue to evaluate opportunities to use public lands for future development.

Discussion

The City has programmed approximately \$1.1 million from the CDBG program and program income for the FY 2022 program year. There were \$56,359 prior year resources. These funds will be used to operate a range of private and public services as described later in the Annual Action Plan.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|--|------------|----------|-----------------------------------|----------------------------|---|--------------------|--|
| 1 | Support Program Administration | 2020 | 2024 | Non-Housing Community Development | Citywide | Public Services Housing Repair and Rehabilitation Housing Development and Reconstruction Priority Infrastructure Public and Community Facilities Homelessness Administration | CDBG: \$239,614 | Other: 1 Other |
| 2 | Affordable Housing Objective | 2020 | 2024 | Affordable Housing | Citywide | Housing Repair and Rehabilitation | CDBG: \$276,848 | Homeowner Housing Rehabilitated: 72 Household Housing Unit |
| 3 | Public Facility and Infrastructure Objective | 2020 | 2024 | | CDBG Eligible Block Groups | Priority Infrastructure Public and Community Facilities | CDBG: \$450,000 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 7405 Persons Assisted |

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|--------------------------|------------|----------|-----------------------------------|---|------------------------------|-----------------|--|
| 4 | Public Service Objective | 2020 | 2024 | Non-Housing Community Development | Citywide and CDBG Eligible Block Groups | Public Services Homelessness | CDBG: \$167,734 | Public service activities other than Low/Moderate Income Housing Benefit: 716 Persons Assisted |

Table 6 – Goals Summary

Goal Descriptions

| | | |
|---|-------------------------|---|
| 1 | Goal Name | Support Program Administration |
| | Goal Description | Support Program Administration: General administration, staffing and equipment; and develop, administer, revise, implement and evaluate the day-to-day operation of entitlement program through the Community Assistance Office. Activities include program design; Annual Plans and grant administration; Sub recipient compliance monitoring's, program outreach, public relations and training, environmental reviews, and labor standards. |
| 2 | Goal Name | Affordable Housing Objective |
| | Goal Description | Provide Emergency Housing Repairs to improve the habitability of owner-occupied housing with urgent repair needs. Eligible applicants are low and moderate-income at or below 80% of the median income citywide. Provide Housing Rehabilitation to improve the habitability of owner-occupied housing. Eligible applicants are low and moderate-income at or below 80% of the median income citywide. Provide Roof Repair and Replacement to improve the habitability of owner-occupied housing with urgent repair needs. Eligible applicants are low and moderate-income at 80% or below the median income citywide. |
| 3 | Goal Name | Public Facility and Infrastructure Objective |
| | Goal Description | The City will fund public infrastructure and facility improvements to help provide suitable living environments for Scottsdale residents. These improvements will be in low- to moderate-income areas in the City. |

| | | |
|---|-------------------------|--|
| 4 | Goal Name | Public Service Objective |
| | Goal Description | Support community based public service programs that benefit low and moderate-income persons at or below 80% of the median income citywide |

Table 7 – Goal Descriptions

DRAFT

AP-35 Projects - 91.420, 91.220(d)

Introduction

The following projects were developed by staff with consultation from non-profit service providers and community input through priorities established with involvement of the community survey.

| # | Project Name |
|----|---|
| 1 | Big Brothers Big Sisters Mentoring Program |
| 2 | Chrysalis Victims of Domestic Violence Victim Services |
| 3 | Community Bridges Inc. Homeless Navigation |
| 4 | Family Promise Emergency Shelter Program |
| 5 | Florence Crittenton Girls Ranch |
| 6 | Phoenix Rescue Mission Homeless Outreach and Navigation |
| 7 | Save the Family Case Coordination and Adult Supportive Services |
| 8 | Scottsdale Police Department Parks Crime Prevention |
| 9 | Scottsdale Streets Department Pavement Reconstruction |
| 10 | Program Administration |
| 11 | Roof Repair and Replacement |
| 12 | Emergency Housing Repairs |
| 13 | Green Housing Rehabilitation |

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The projects listed above were selected from the total of project proposals received through the annual funding process in accordance with their consistency with the priorities established through the 5-Year Consolidated Plan forums and community survey process. These projects meet the needs identified in the Needs Assessment of the 5-Year Consolidated Plan and prioritization process to the extent that funding was available. Organizational competencies were also considered when selecting one project over another, leaning toward those organizations with long-standing histories of successful project management.

AP-38 Project Summary

Project Summary Information

| | | |
|---|--|---|
| 1 | Project Name | Big Brothers Big Sisters Mentoring Program |
| | Target Area | Citywide |
| | Goals Supported | Public Service Objective |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$9,000 |
| | Description | Through Big Brother Big Sisters of Central Arizona Mentoring program, school-aged youths will meet two to four times a week with their mentor for caring and supportive relationship. |
| | National Objective and Matrix Code | Public Service Code 05L based on age of youth and National Objective Code LMC 24 CFR 570.208(a)(2) |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 22 low to moderate income Youth |
| | Location Description | Scottsdale |
| | Planned Activities | Scottsdale Mentoring Program |
| 2 | Project Name | Chrysalis Victims of Domestic Violence Victim Services |
| | Target Area | Citywide |
| | Goals Supported | Public Service Objective |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$3,584 |

| | | |
|----------|--|--|
| | Description | Provide transitional housing and case management services to qualified victims of domestic abuse |
| | National Objective and Matrix Code | Public Service Code 05G. National Objective Code LMC 24CFR 570.208(a)(2) |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 40 very low to low-income persons |
| | Location Description | Scottsdale |
| | Planned Activities | Emergency Shelter Program Staff |
| 3 | Project Name | Community Bridges Inc. Homeless Navigation |
| | Target Area | Citywide |
| | Goals Supported | Public Service Objective |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$25,000 |
| | Description | Housing Navigation Services, engage and enroll homeless persons living in Scottsdale public places and facilitate their voluntary relocation into available housing and/or connect them to needed services and other supports. |
| | National Objective and Matrix Code | CDBG Code 03T homeless programs. National Objective Code LMC 24 CFR 570.208(a)(2). |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 150 very low-income persons |
| | Location Description | Scottsdale |

| | | |
|---|--|---|
| | Planned Activities | Housing Navigation Services through case management. |
| 4 | Project Name | Family Promise Emergency Shelter Program |
| | Target Area | Citywide |
| | Goals Supported | Public Service Objective |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$30,314 |
| | Description | Homeless Shelter Bed Nights – Includes safe shelter, food, basic needs, clothing, childcare, transportation, case management, cash flow training, employment referrals, and housing assistance. |
| | National Objective and Matrix Code | CDBG Code 03T for Homeless or At Risk of Homeless Shelter Services -Operating Costs. National Objective Code LMC. 24CFR 570.208(a)(2) |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 199 very low-income persons/households |
| | Location Description | Homeless Shelter |
| | Planned Activities | Emergency Shelter Program- Managing Director |
| 5 | Project Name | Florence Crittenton Girls Ranch |
| | Target Area | Citywide |
| | Goals Supported | Public Service Objective |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$15,000 |
| | Description | Through Florence Crittenton's Girl's Ranch, females between the ages of 12-18 years will be provided with 24-hour care and support. |

| | | |
|---|--|--|
| | National Objective and Matrix Code | CDBG Matrix Code 03Q- temporary shelter for abused and neglected children or children who have experienced trauma. National Objective Code LMC 24 CFR 570.208(a)(2). |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 32 very low-income households |
| | Location Description | Scottsdale |
| | Planned Activities | Florence Crittenton Girls Ranch – Youth Program Supervisor |
| 6 | Project Name | Phoenix Rescue Mission Homeless Outreach and Navigation |
| | Target Area | Citywide |
| | Goals Supported | Public Service Objective |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$22,172 |
| | Description | Assisting individuals experiencing homelessness in the City of Scottsdale by identifying the needs of clients and offering the appropriate internal and external services. |
| | National Objective and Matrix Code | CDBG Matrix Code 03T. National Objective Code LMC 24CFR 570.208(a)(2). |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 100 very low-income persons |
| | Location Description | Scottsdale |
| | Planned Activities | Phoenix Rescue Mission Homeless Outreach & Navigation – three full-time program Navigators and contracted services. |

| | | |
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| 7 | Project Name | Save the Family Case Coordination and Adult Supportive Services |
| | Target Area | Citywide |
| | Goals Supported | Public Service Objective |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$12,960 |
| | Description | Through Save the Family Foundation of Arizona's transitional housing program, homeless adults and children will be provided case management and supportive services. |
| | National Objective and Matrix Code | CDBG Code 03T homeless programs. National Objective Code LMC 24 CFR 570.208(a)(2) |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 15 very low to low-income persons |
| | Location Description | Scottsdale |
| | Planned Activities | Through Save the Family Foundation of Arizona's transitional housing program – staff salaries. |
| 8 | Project Name | Scottsdale Police Department District 1 Parks Crime Prevention |
| | Target Area | CDBG Eligible Block Groups |
| | Goals Supported | Public Service Objective |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$48,765 |
| | Description | Surveillance cameras at two City of Scottsdale parks to deter and investigate crime. A Public Service Announcement and neighborhood awareness. |

| | | |
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| | National Objective and Matrix Code | CDBG Matrix Code 05I. National Objective Code LMA 24CFR 570.208(1)(a). |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 17,970 low to moderate-income persons |
| | Location Description | Paiute Park and Eldorado Park |
| | Planned Activities | Surveillance camaras at two City of Scottsdale parks to deter and investigate crime. A Public Service Announcement for each neighborhood. Attend coffee with the community in the neighborhood and distribute flyers for awareness. |
| 9 | Project Name | Scottsdale Streets Department Pavement Reconstruction |
| | Target Area | CDBG Eligible Block Groups |
| | Goals Supported | Public Facility and Infrastructure Objective |
| | Needs Addressed | Public and Community Facilities |
| | Funding | CDBG: \$450,000 |
| | Description | Pavement reconstruction |
| | National Objective and Matrix Code | CDBG Matrix Code 03K. National Objective LMA 24CFR 570.208(1)(a). |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 3,245 low to moderate-income persons |
| | Location Description | Cox Heights and Pima Meadows neighborhoods |
| | Planned Activities | Asphalt removal, subbase repair, and re-paving. |

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|----|--|---|
| 10 | Project Name | Program Administration |
| | Target Area | Citywide |
| | Goals Supported | Support Program Administration |
| | Needs Addressed | Administration |
| | Funding | CDBG: \$239,614 |
| | Description | Funds budgeted in this category will cover expenditures related to planning and preparing annual plans, performance and evaluation reports, environmental reviews, labor standards reports, activities to affirmatively further fair housing, general administrative staff and equipment costs to operate the CDBG program through the Community Assistance Office. |
| | National Objective and Matrix Code | CDBG Matrix Code 21A Program Administration. National Objective LMA 24CFR 570.208(a)(1) |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | N/A |
| | Location Description | Scottsdale |
| | Planned Activities | Funds budgeted in this category will cover expenditures related to planning and preparing annual plans, performance and evaluation reports, environmental reviews, labor standards reports, activities to affirmatively further fair housing, general administrative staff and equipment costs to operate the CDBG program through the Community Assistance Office. |
| 11 | Project Name | Roof Repair and Replacement |
| | Target Area | Citywide |
| | Goals Supported | Affordable Housing Objective |
| | Needs Addressed | Housing Repair and Rehabilitation |

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|-----------|--|--|
| | Funding | CDBG: \$150,00 |
| | Description | The City of Scottsdale Community Assistance Office will administer the Roof Repair and Replacement Program. The program is designed to repair or replace deteriorated roofs to maintain the safety and habitability of the household. This funding will provide assistance to low-moderate income-eligible, owner-occupied single-family homeowners with roof repairs and replacement. |
| | National Objective and Matrix Code | CDBG Matrix Code 14A. National Objective LMC 24CFR 570.208(a)(2) |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 10 low to moderate-income homeowners |
| | Location Description | Scottsdale |
| | Planned Activities | The City of Scottsdale Community Assistance Office will administer the Roof Repair and Replacement Program. The program is designed to repair or replace deteriorated roofs to maintain the safety and habitability of the household. This funding will provide assistance to low-moderate income-eligible, owner-occupied single-family homeowners with roof repairs and replacement. |
| 12 | Project Name | Emergency Housing Repairs |
| | Target Area | Citywide |
| | Goals Supported | Affordable Housing Objective |
| | Needs Addressed | Housing Repair and Rehabilitation |
| | Funding | CDBG: \$69,711 |
| | Description | The City of Scottsdale will administer an Emergency Repair Program to provide low-moderate income eligible, owner occupied single-family homeowners with emergency type repairs to maintain the safety and habitability of the household. |

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| | National Objective and Matrix Code | CDBG Matrix Code 14A. National Objective Code LMC 24 CFR 570.208(a)(2) |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 55 low to moderate-income homeowners |
| | Location Description | Scottsdale |
| | Planned Activities | The City of Scottsdale will administer an Emergency Repair Program to provide low-moderate income eligible, owner occupied single-family homeowners with emergency type repairs to maintain the safety and habitability of the household. |
| 13 | Project Name | Green Housing Rehabilitation |
| | Target Area | Citywide |
| | Goals Supported | Affordable Housing Objective |
| | Needs Addressed | Housing Repair and Rehabilitation |
| | Funding | CDBG: \$57,137 |
| | Description | The City of Scottsdale Community Assistance Office will administer the Green Housing Rehabilitation Program. This funding will provide assistance to low-moderate income eligible, owner occupied single-family homeowners by repairing and/or replacing items to eliminate structural code violations, prevent incipient code violations, upgrading building components to meet property rehabilitation standards, provide modifications for the disabled and elderly, and provide cost-effective improvements to minimize environmental impact. |
| | National Objective and Matrix Code | CDBG Code 14A. National Objective LMC 24CFR 570.208(a)(2) |
| | Target Date | 6/30/2023 |

| | |
|--|---|
| Estimate the number and type of families that will benefit from the proposed activities | 7 low to moderate income homeowners |
| Location Description | Scottsdale |
| Planned Activities | The City of Scottsdale Community Assistance Office will administer the Green Housing Rehabilitation Program. This funding will provide assistance to low-moderate income eligible, owner occupied single-family homeowners by repairing and/or replacing items to eliminate structural code violations, prevent incipient code violations, upgrading building components to meet property rehabilitation standards, provide modifications for the disabled and elderly, and provide cost-effective improvements to minimize environmental impact. |

Table 9 – Project Summary

DRAFT

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Majority of the funding from the CDBG program is available for use in any of the CDBG neighborhoods or citywide, depending on the specifics of the designated activities. Additionally, some funding is available according to individual benefit rather than area benefit. Due to the fluctuation of data, we are unable to provide reasonable projections of the distribution of funds by target area. The numbers below are strictly estimates based on experience.

Geographic Distribution

| Target Area | Percentage of Funds |
|----------------------------|----------------------------|
| Citywide | 55 |
| CDBG Eligible Block Groups | 45 |

Table 10 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The proposed allocation of funds is based on federal funding requirements for each formula-allocated grant. Areas of low to moderate-income concentration and certain areas of high minority concentration are targeted. Areas of concentrated rental housing and deteriorating housing conditions were also considered in the targeting process.

Discussion

The distribution of funds by target area is projected to be primarily citywide due to use of funds for non-profit support and individual benefit-oriented programmatic uses of the funds. The remaining funds are estimated to be spread through smaller CDBG-eligible areas.

AP-75 Barriers to affordable housing -91.420, 91.220(j)

Introduction

N/A

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The following actions will be taken during the upcoming year to address barriers to affordability:

- Administer programs to support property maintenance for senior, disabled, and low-income homeowners.
- Manage federal assistance:
- Housing Acquisition and Rehabilitation for Rental Housing Green Housing rehabilitation, roof repair and replacement, and emergency repair assistance to extend the livability of owner-occupied housing .Down Payment assistance for Homeownership assistance through:
- Housing Choice Voucher FSS escrow accounts
- Rental Assistance through:
 - Administration of the Housing Choice Voucher Program
 - Landlord Liaison who implements a comprehensive landlord outreach strategy that will include monetary and other supports to landlords who participate in the HCV Program.
 - Affordable rental housing through:
 - Belleview of Scottsdale multi-family rental units

Discussion

N/A

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

The City currently provides a variety of services to the residents of Scottsdale funded by CDBG allocations and private and City funding bringing additional resources for affordable housing. Below are some of the actions currently performed by the City or under consideration for the future.

Actions planned to address obstacles to meeting underserved needs

The City will continue to look for new funding sources for programs to address underserved and unmet needs. Funding is the major obstacle in providing the services needed to focus on the multitude of hurdles that prevent families from attaining upward mobility and from living in the most affordable, safe and sanitary housing possible.

Actions planned to foster and maintain affordable housing

When possible and appropriate opportunities exist, the City will explore providing financial assistance for Tax Credit Projects for affordable housing development to expand multi-family rental development projects and homeownership opportunities. Additionally, acquisition, soft costs and site development funds will be used for affordable housing development.

Actions planned to reduce lead-based paint hazards

- Continue to meet HUD lead-based paint abatement standards in housing rehabilitation programs.
- Seek additional funding as it becomes available to provide testing and abatement of lead-based paint hazards in single-family housing where young children are present.
- Expand the stock of lead safe housing units through housing initiatives.

Actions planned to reduce the number of poverty-level families

The Scottsdale Housing Agency's (SHA) Family Self Sufficiency (FSS) Program strives to reduce the number of poverty-level families through the development of services needed to assist individuals and families with educational opportunities, job growth, and life skills training through the various social service agencies operating in the city.

Actions planned to develop institutional structure

Current plans for further development of the delivery system for housing and community development include:

- Program delivery
- Housing Rehabilitation Programs
- Home Accessibility Modification through the Emergency Repair Program
- Housing Choice Voucher Program (HCV) rental assistance
- Family Self-Sufficiency Program (FSS)
- Landlord Liaison Engagement Initiative

Development of other community resources is ongoing and will continue to include:

- Regional cooperation in:
 - Maricopa HOME Consortium
 - MAG Continuum of Care Committee on Homelessness and
 - East Valley Needs Assessment
 - Arizona Fair Housing Coalition
- Local initiatives, including:
 - Brokerage licenses to non-profit service providers in City facilities
 - The Scottsdale Cares utility donation program
 - General Fund allocations to regional homeless facilities
 - Salt River Pima-Maricopa Indian Community Funds
 - Endowment Fund allocations for community projects and programs for the public good

Actions planned to enhance coordination between public and private housing and social service agencies

The City will continue to coordinate planning activities with private housing and social service agencies, including participation in the MAG Continuum of Care meetings, development of the Continuum of Care, and enumeration of point-in-time and homeless surveys. City staff will also continue its participation in other coalitions and study groups as the opportunity arises.

The City has employed a Landlord Liaison who will implement a comprehensive landlord outreach strategy that will include monetary and other supports to landlords who participate in the HCV Program. This programming is specifically for landlords in SHA's jurisdiction that elect to rent to housing choice voucher program recipients.

Discussion

The actions are primarily the continuation of what the City is currently doing in the various areas. No major obstacles in the institutional structure have been identified that need to be addressed. The City is also satisfied with its efforts to coordinate with private housing and social service agencies

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Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

The following provides details on program specific requirements for the Community Development Block Grant.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

| | |
|--|---------------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 11,976 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan | 0 |
| 5. The amount of income from float-funded activities | 0 |
| Total Program Income: | 11,976 |

Table 11 – Program Income

Other CDBG Requirements

| | |
|---|--------|
| 1. The amount of urgent need activities | 0 |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 99.99% |

Table 12 – Other CDBG Requirements

Discussion

N/A