

ALLOCATING COMMUNITY RESOURCES

Approved 1989-90 Financial Plan
CITY OF SCOTTSDALE, AZ

FINANCIAL
PLAN

1989 - 1990



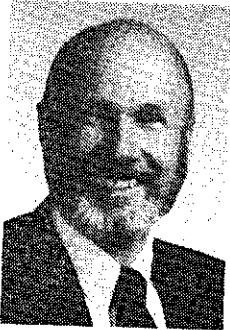
CITY OF SCOTTSDALE, ARIZONA

Volume I

Operating Budget

CITY OF SCOTTSDALE, ARIZONA

1989-90 FINANCIAL PLAN



Herbert R. Drinkwater
Mayor

The 1989-90 Financial Plan addresses the service and program needs of the Scottsdale community in a fiscally sound and prudent manner.



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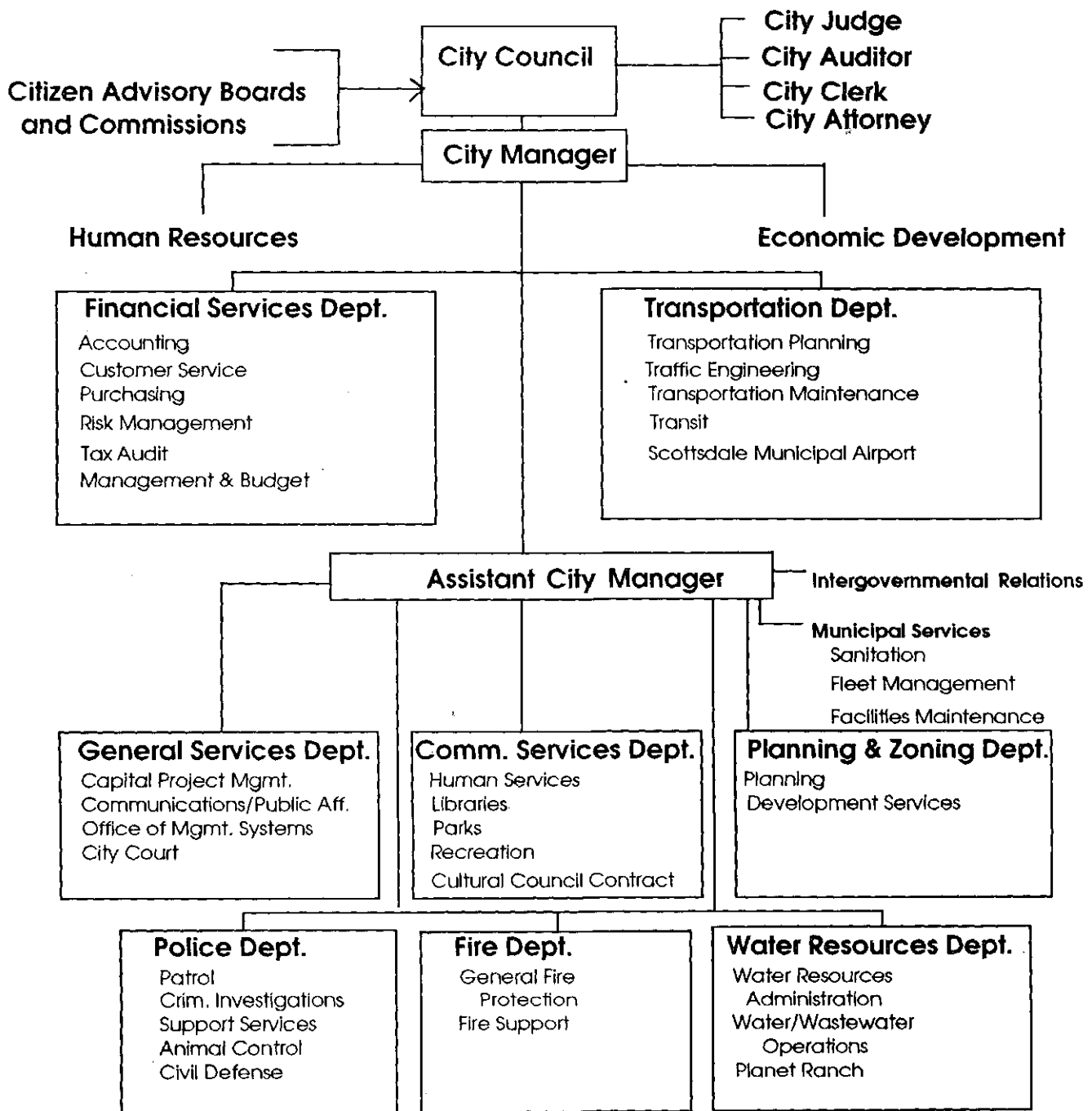


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Scottsdale City Organization



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June 5, 1989



Honorable Mayor and City Council
City of Scottsdale
Scottsdale, Arizona

Dear Mayor and Members of the City Council:

I am pleased to transmit the approved 1989-90 Financial Plan as adopted on June 5, 1989. This plan focuses your City government organization toward the future, while controlling costs today.

Developing a balanced 1989-90 financial plan for the City presented a significant challenge. The City was faced with an existing budget that, over the past two fiscal years, used more than \$15 million in one-time revenues to balance operating expenditures. Those one-time revenues are no longer available to the City. In fact, an operating budget policy has been established which precludes the use of one-time revenues for operating expenditures. All future one-time revenues will be placed in the Capital Improvement Program.

Also, like other municipalities in the Valley of the Sun, Scottsdale continues to experience a slowing rate of growth, with negative impacts on all building/construction-related revenues and sales tax revenues.

The Scottsdale organization also had a recent history of department operating expenditures increasing at a faster rate than revenue growth. This trend could not be continued, and required the establishment of aggressive organizational policies to curtail expenditures in all areas.

This budget, both in format and in philosophy, represents a significant departure from past practices in Scottsdale. The new budget format provides more complete information concerning program activities, as well as sources and uses of funds.

Perhaps more importantly, this budget philosophically protects the integrity of the various funds that make up Scottsdale's budget. Planet Ranch expenses and revenues have been moved from the General Fund to the Water and Sewer Fund, where they properly belong. Sanitation revenues and expenses have been moved from the General Fund into the Sanitation Fund, a separate enterprise fund. All enterprise funds will reimburse the General Fund for administrative support, and for such other payments as are appropriate for proper fund accounting.

The new budget methodology is more complete in its presentation of information; however, the transition from traditional Scottsdale budgeting methods to budgeting by fund makes some comparisons to previous budgets inconsistent.

FINANCIAL PLAN OVERVIEW

The 1989-90 expenditure budget (including other uses/transfers out) totals \$143.0 million. This budget represents a \$5.5 million, or 3.7%, decrease from the 1988-89 budget of \$148.5 million. The budget, by fund request, includes a General Fund budget of \$67.8 million; a Highway User Revenue Fund budget totaling \$10.9 million; \$42.9 million for Enterprise Funds; an Internal Service Fund totaling \$7.5 million; and a Debt Service Fund totaling \$21.5 million. The departmental requests included in this financial plan total \$90.8 million and include 1,051 full-time and 279 part-time positions, reflecting the elimination of 26 positions.

The fee increases included in this budget will have an estimated impact of \$1.76 per month on a typical Scottsdale household. This impact includes a reduction in the property tax rate from \$0.75/\$100 assessed valuation to \$0.70/\$100 assessed valuation, or a decrease of 6.7%.

CITIZEN SERVICE LEVELS

While a major emphasis in the development of this financial plan was to control future costs, equally important emphases were to maintain current service levels to residents and to strategically use additional resources to provide new and enhanced services in response to community needs. Examples of new and enhanced services include:

RECYCLING

A pilot recycling program has been developed for reusable solid waste. This program, at a first-year cost of \$55,000, will place drop-off centers at various community locations;

DOWNTOWN TROLLEY

A pilot downtown trolley system will be inaugurated at a first-year cost of \$200,000. This system will provide convenient transportation in Scottsdale's downtown centers and relieve parking congestion in the downtown area;

PUBLIC SAFETY

Eight new Police Officers have been added -- six patrol positions and two investigation positions. Additionally, a reorganization of existing Police Department personnel will place another nine Police Officers on patrol duty. A total of 15 additional patrol officers have been added for FY 1989-90;

FIRE RESPONSE

Fire response in north Scottsdale will be enhanced through the creation of Fire Reserve positions specifically allocated to this area;

CITY COURT

A second full-time judge position has been added to accommodate the expanding workload of Scottsdale's City Court;

URBAN FORESTRY

Scottsdale's highly successful Urban Forestry Program has been re-established to protect and enhance Scottsdale's substantial investment in urban trees;

RECREATION SERVICES

New recreation services funded through this financial plan include:

- o expanded hours of operation at Scottsdale Ranch Park,
- o a new concession stand in the caboose at McCormick Railroad Park,
- o extended summer hours,
- o spring/fall co-recreational leisure volleyball programs,
- o a Kids Kamp summer program, and
- o a weeknight Open Gym program;

ENVIRONMENTAL MONITORING

The Water Resources Department has been given new environmental monitoring responsibilities. All City-owned land parcels and storage tanks will be monitored;

TRANSPORTATION

A new Transportation Department has been created to provide additional resources and expertise for this critical community issue;

CAPITAL PROJECT MANAGEMENT

A new Capital Project Management Division has been established in the General Services Department. This Division will enhance the City's ability to manage and schedule its capital projects;

WATER ISSUES

The City's expertise in water issues has been enhanced through the addition of an Assistant City Attorney position specializing in water issues; and

NEIGHBORHOOD PRESERVATION

Three new positions (1 Community Development Block Grant funded position and 2 General Fund positions) have been added to improve the City's neighborhood preservation efforts and to enforce the City's new blight-elimination ordinance.

REORGANIZATION FOR THE FUTURE

This financial plan reflects a significant reorganization which will allow the City to capture and better allocate available resources to address current and future needs. A total of 77 nonessential positions (positions which have no impact on citizen service levels) have been eliminated and 51 new positions have been added. These new positions provide needed expertise in:

- o public safety (8 new positions)
- o transportation (5 new positions)
- o capital project management (7 new positions), and
- o internal management and budget control (7 new positions).

The net impact of this reallocation of resources is the elimination of 26 positions from the City workforce (14 full-time and 12 part-time). Yet even with the net reduction of 26 positions, this financial plan holds all citizen services at current levels and even allows for some new and enhanced services to address key community issues and Council priorities.

PERSONNEL

As previously stated, this adopted financial plan includes 1,330 positions (1,051 full-time and 279 part-time.) Included in the 77 positions which were eliminated were 39 vacant positions and 38 which were filled and required employee notification (29 full-time and 9 part-time.) The City organization developed a reduction-in-force policy reflecting the City's commitment to treating all affected employees with the respect and sensitivity they deserved.

While any reduction in force is difficult and traumatic, the positions affected were no longer essential to the ability of the Scottsdale organization to provide citizen services. In fact, those nonessential positions absorbed considerable resources needed to help the City proactively address key community issues and provide the new services recommended in this financial plan.

EMPLOYEE COMPENSATION

In developing the 1989-90 financial plan, a preliminary in-house review of employee compensation was conducted. This review concluded that the City's salary and employee benefit package remains competitive with other Valley employers.

The financial plan includes funding for an average 3% performance increase during 1989-90. This increase will be sufficient to retain and attract a qualified work force.

In order to conduct a more comprehensive evaluation of the City's compensation position, policies, and practices, the City has retained a compensation consulting firm to review existing classification and compensation policies and practices, identify opportunities for improvement, and recommend improvements. The study should be completed by early September.

All 1989-90 compensation increases will be deferred until the study is completed. The City's goal is to implement a more performance-driven employee compensation program while maintaining internal equity and external competitiveness.

CONTROLLING COSTS

To properly focus this organization toward the future, it is vital that expenditures be controlled. Therefore, this financial plan reflects aggressive new organizational policies to control costs in all contractual and commodity accounts.

New policies covering: car allowances; training; travel; subscriptions and memberships; safety and incentive awards; credit card usage; tuition reimbursement; uniform/clothing policies; communications and information systems equipment; office furnishings; special assignment and exceptional performance pay; and vehicle replacement, have resulted in budget reductions of \$2.1 million compared to amounts budgeted during 1988-89.

Additionally, an evaluation is under way to determine which, if any, services currently performed by City staff could be provided at a lower cost through privatization. City services currently under consideration for privatization include Graphics, Fleet Maintenance, Building Inspection and Planet Ranch.

DEPARTMENTAL HIGHLIGHTS

GENERAL GOVERNMENT

The 1989-90 budget for General Government is \$6.8 million, a 22.4% increase from the Department's 1988-89 adopted budget. However, if the increase in funding for the Hospitality Development Contract (\$1.2 million) is excluded, the General Government budget actually reflects a decrease of 1% from last year's adopted budget. The Department's budget reflects the following significant changes:

- o consolidation of all employee travel; training; and safety and incentive funds into the Human Resources budget for centralized administration and control,
- o the appointment of a full-time City Clerk,

- o budgeting for a municipal election to be held in 1990,
- o budgeting for a bond election to be held in November,
- o the appointment of a City Auditor and the creation of a Council-directed City Audit function,
- o funding from the bed tax increase (1%) to pay for the Hospitality Development Program, and
- o the restructuring of the City's current economic development activities and the creation of a new Office of Economic Development which will report directly to the City Manager.

POLICE DEPARTMENT

The 1989-90 Police Department budget request of \$15.0 million is a 1.6% increase over the Department's 1988-89 adopted budget.

Significant changes reflected in the adopted budget include:

- o the addition of eight Police Officer positions (six in the Patrol Bureau, two in the Criminal Investigations Bureau),
- o conversion costs for the computer-aided dispatch system as mandated by the State Department of Public Safety,
- o the addition of an Asset Removal Team position,
- o the purchase of ballistic vests for field officers,
- o the conversion of five Police Officer and four Police Aide positions currently located at the Civic Center Mall Station to field duty,
- o an increase in the payment for prisoners housed at the County jail, and
- o a new uniform allowance policy. Uniformed police employees will receive a \$300 per year uniform allowance replacing the current practice of the City assuming all replacement and cleaning costs. This will result in a savings of \$36,000 per year.

It is estimated that these changes will have the following impacts:

- o the six new Patrol Officers will handle an additional 4,644 calls for service and generate an additional \$83,952 in citation revenue,

- o an additional \$127,000 will be generated in citation revenue from the nine converted positions,
- o \$100,000 in additional revenue will be generated from the new Asset Removal Team position,
- o emergency response time average will be reduced from 7.9 minutes to 6 minutes, and
- o field officers will be afforded greater safety and protection with the availability of ballistic vests.

FINANCIAL SERVICES

The 1989-90 Financial Services Department budget totals \$6.2 million, a 1.3% increase from the Department's 1988-89 adopted budget. This modest increase has been achieved, even with the creation of a new Management and Budget Division, through Department-wide cost-cutting measures.

The creation of the Management and Budget Division will allow for the separation of accounting and budgeting functions into two distinct and separate divisions. Currently, the Accounting and Budget Division staff performs both functions.

The primary functions of the new division will be to:

- o develop, implement and monitor the City's financial plan,
- o develop the Five-year Financial Forecast, Financial Trends Monitoring Report, City Financial Plan and other financial/budget documents, and
- o conduct organizational, policy, administrative, and special project studies and reviews.

The creation of this Division will allow for improved long-term financial planning and more attention to monitoring City financial performance and policy implementation.

The \$476,070 in salary and operating costs for the seven staff will be made up from staffing and budget reductions in the Financial Services Department and other City work units.

Additionally, the City's water meter reading function will be moved from the Water Resources Department to Financial Services.

This organizational change will align meter reading with the utility billing and revenue recovery activities of the Customer Service Division. This change will not result in the elimination of any positions.

TRANSPORTATION DEPARTMENT

The City's recognition of the importance of transportation issues is reflected in the creation of a new Transportation Department. The Department's 1989-90 budget is \$7.5 million.

Input received from various citizen groups (e.g., citizens responding to a recent City survey; representatives from Scottsdale's largest employers; members of the Council-appointed Citizens for Better Transportation Committee; development community representatives; other boards and commissions; and the Chamber of Commerce) during the budget and policy development process indicated a unanimous consensus that transportation is Scottsdale's top community priority.

The creation of a Transportation Department will bring a new organizational focus to respond to this community priority. The mission of the department will be to plan, design and maintain an integrated transportation system.

Department responsibilities will span all areas from transportation planning to maintenance of current transportation facilities, including:

- o all modes of transportation including roadways, planned freeways, buses, the municipal airport, transportation for elderly and handicapped, bikeways, and equestrian trails,
- o planning, construction, operation and maintenance of roadway facilities, and
- o flood control and drainage activities.

Positions and funding for department operations will come from transfers from existing positions and budgets in the Transportation and Operations, Economic Development, and General Services Departments.

The Transportation Department will also be responsible for overseeing the new downtown trolley system. This first-year pilot program will link a number of downtown parking lots to downtown specialty retail shopping areas.

The system will operate on a 15- to 20-minute headway, thus allowing retail employees, tourists and shoppers a convenient and enjoyable transit alternative.

The funding for this \$200,000 program will come from the Tourism Promotion Trust Fund for the first year only. Bed tax collections during 1988-89 exceeded original estimates and it is anticipated that sufficient monies will be available in the trust to fund this program. Funding for this proposal must be approved by the Tourism and Promotion Board of Trustees.

This pilot program will be evaluated after one year to determine the need for this service and the availability of alternative funding sources.

COMMUNITY SERVICES

The 1989-90 budget for Community Services is \$12.4 million, a 0.1% increase from the Department's 1988-89 adopted budget.

The \$12.4 million budget request includes:

- o the elimination of nine nonessential positions,
- o an increase in Recreation Division operating costs reflecting the costs associated with the first full year of Scottsdale Ranch Park, and extended park hours,
- o the initiation of a City-operated concession at McCormick Railroad Park,
- o expanded Recreation Division programming,
- o the transfer of the Dial-A-Ride program out of the Human Services Division, and
- o the reestablishment of the Urban Forestry Program.

The budget also includes \$55,000 to address the needs of the homeless in the Valley. The City is currently participating in the Maricopa Association of Governments' (MAG) Homeless Task Force to develop a cooperative plan to address the homeless issue on a regional basis. Once the City has reviewed and evaluated the Task Force recommendations, it will make a determination about how best to allocate resources for the homeless.

GENERAL SERVICES

The General Services Department budget for 1989-90 is \$5.1 million, a 17.4% decrease from the Department's 1988-89 adopted budget.

Significant changes proposed for the 1989-90 budget include:

- o the elimination of seven positions in the Office of Management Systems,
- o the dissolution of the Organizational Development Division -- this Division was dissolved during 1988-89,
- o the elimination of the Office of Cable Communications, and
- o the creation of a new Capital Project Management Division.

This Division will provide a centralized and coordinated approach for the development and implementation of the City's Capital Improvement Plan (CIP). The Division's focus will be on the management of all City-funded construction projects from inception through construction, including:

- o project management,
- o plan review and estimating,
- o field management, and
- o project technical services.

The total 1989-90 budget is \$553,352 and includes 21 positions. Seven of these positions will be new and the balance of the positions will be moved from the existing Project Management Division previously located in the Transportation and Operations Department.

However, five of the seven new positions will only be filled if the bond election is passed. These positions are to be funded out of capital improvement project budgets.

- o the addition of one full-time judge in the City Court. This additional expense will be partially offset by a reduction in the funds used to pay for pro-tem judges.

The addition of another full-time judge will:

- o provide for consistency in judicial decisions made by the Court, and
- o improve Court staff productivity and effectiveness because the full-time judge will be more familiar with City Court operations and procedures.

PLANNING AND ZONING

The 1989-90 Planning and Zoning Department budget totals \$5.2 million, a 6% decrease from the Department's 1988-89 adopted budget.

The budget reflects the elimination of 12 full-time and 3 part-time positions in the Development Services Division. Additionally, the budget reflects the transfer of the Community Development Block Grant (CDBG) function from Economic Development to the Planning and Zoning Department. This relocation will allow for improved communication, coordination and support of these related activities.

Also included in the Planning and Zoning budget are three new positions (one CDBG-funded position and two General Fund positions) which have been added to improve the City's neighborhood preservation efforts and to enforce the City's new blight elimination ordinance.

FIRE DEPARTMENT

The 1989-90 fire protection budget is \$5.1 million, a 5.4% increase from the adopted 1988-89 budget. The budget includes \$4,882,392 for the City's contract with Rural/Metro and \$265,883 for the City's Fire Support Services program.

The budget also includes the creation of additional Fire Reserve positions specifically allocated to north Scottsdale to enhance response times in that area of the City.

There is the potential for a cost savings of \$60,000 per year by reducing the Fire Support Services personnel from 40 to 20 and creating a civilian Fire Reserve program. However, this cost savings has not been recommended for implementation pending the completion of a comprehensive review of the City's fire service delivery system as outlined in the City's Public Safety Action Plan approved by the City Council in February.

WATER RESOURCES

The proposed 1989-90 Water Resources Department budget totals \$15.3 million, an 11% increase from the Department's 1988-89 adopted budget.

This increase reflects the following changes:

- o increases in the rate and amount of water purchased by the City in order to maintain its allotment of surface water and decrease its groundwater withdrawal,
- o increases in rates and flow for multi-city sewer,
- o the creation of a Water Resources Operations Officer position which will be responsible for the day-to-day operations of the department, and
- o an additional \$67,000 for contractual, operating, and equipment expenses associated with the department's new environmental monitoring responsibilities. These new responsibilities will include the environmental monitoring of all City-owned land parcels.

MUNICIPAL SERVICES

A new Municipal Services Division has been established. The 1989-90 budget for the Division is \$12.4 million. This Division will report directly to the Assistant City Manager.

The Division will be comprised of the following work units:

- o General Building Maintenance,
- o Mechanical Maintenance,
- o Custodial Services,
- o Fleet Services, and
- o Sanitation.

The organizational changes which were undertaken to create this new Division have resulted in \$1.5 million in savings and the elimination of nine positions.

Included in the 1989-90 Sanitation budget is \$55,000 to establish a pilot solid-waste recycling program.

Under this program, a portable recycling center would operate on a roving basis at different locations in the City according to a predetermined and advertised schedule.

The recycling center would collect aluminum cans, glass jars and bottles, newspapers, and plastic items from residents wishing to participate in the voluntary program.

Based on studies provided by other communities which provide volunteer drop-off programs, it is anticipated that 1% of the 65,000 tons of residential refuse generated annually (650 tons) will be recovered.

The first-year operating costs of \$55,000 for this recycling program will be partially offset (approximately \$24,300) by anticipated revenue from the sale of the collected items.

REVENUE HIGHLIGHTS

This 1989-90 financial plan includes new revenue sources as well as adjustments to existing revenue sources. Those fees which contribute to the General Fund include:

PRIVILEGE TAX LICENSE ANNUAL RENEWAL FEE

A \$50 annual renewal fee has been established for all privilege tax license holders, except residential rentals which will pay an annual \$2 licensing fee per unit. A \$12 privilege tax application fee has also been established. Currently, license holders pay a one-time fee of \$10 in order to receive their license.

It is anticipated that the renewal fee will generate approximately \$500,000 in revenue each year. An additional \$5,444 in revenue should be generated from the application fee.

BUSINESS LICENSE FEE

Business license fees have been restructured. Currently, business license holders pay between \$40 and \$120 annually for their license, depending upon the number of employees or, in the case of real estate agents, the gross volume of sales. The new license-fee range included in the budget is \$50 to \$200 per year. Also included is a \$12 business license application fee.

It is estimated that an additional \$60,000 in revenue will be generated annually from the restructured fees. The business license application fee should generate another \$9,700 in revenue each year.

FINISH FLOOR ELEVATION CERTIFICATION FEE

A new \$115 finish floor elevation certification fee has been added. This fee will cover City staff costs associated with determining that the finish floor elevation of a construction project will protect the building from flooding.

This fee will generate an additional \$110,000 annually.

LIQUOR FEES

An additional \$21,100 in revenue is anticipated from a restructuring of the City liquor fees.

The restructuring of fees includes: an increase in the liquor application fee from \$25 to \$100; the establishment of a \$100 permit issuance fee; increases in annual permit taxes; an expanded scope of businesses required to pay annual permit taxes; and assessment a \$10 duplicate license fee.

NONSUFFICIENT FUNDS CHECK CHARGE

Any business or individual who pays any fees to the City in the form of a check will be charged a \$15 fee when the bank refuses payment of the check.

This fee will cover the costs associated with processing a bank returned check (e.g., collection by phone, mail or personal contact, charging the amount of the check back to the individual's account).

It is estimated that an additional \$12,600 in revenue will be generated from this fee.

LATE PAYMENT CHARGE FOR UTILITIES

A \$5.00 late charge will be charged to all City utility customers with any unpaid balance for water, sewer, or sanitation fees at the time of regular billing.

If the City maintains its current level of delinquent dollars owing on utility accounts, the \$5.00 late charge will generate an additional \$450,000 annually.

PRIVILEGE TAX INCREASE DESIGNATED FOR TRANSPORTATION IMPROVEMENTS

A 0.2% increase in the City's privilege tax rate (to 1.2%) is included as a dedicated funding source to pay for needed City transportation improvements included in the 1989-90 Capital Budget. This increase will make Scottsdale's privilege tax rate consistent with that of the City of Phoenix.

The increase would generate approximately \$5 million each year.

Voter approval of this tax increase is required prior to implementation.

WATER/SEWER FRANCHISE FEE AND PAYMENT IN LIEU OF TAXES

In order to balance the General Fund in previous budget years, a portion of water and sewer revenues in excess of expenses has been transferred into the General Fund.

At their February 13, 1989, Special Meeting, the City Council directed staff to consider transfer of monies between the Water/Sewer and General Funds if there is a demonstrated obligation and specific criteria associated with the transfer.

The following transfers are included in the budget:

- o a 5% franchise fee (\$1.4 million) to compensate the General Fund for the Water/Sewer utility's use of City streets and rights-of-way and
- o a payment in lieu of taxes (\$0.4 million) which compensates the General Fund for the property taxes that would have been paid by the utility if it was a for-profit company.

PROPERTY TAX

The property tax rate for 1989-90 is \$0.70 per \$100 of assessed valuation, a 6.7% decrease from the 1988-89 property tax rate of \$0.75.

This property tax rate reflects a partial-year impact of \$34.6 million proposed general obligation bonds to be issued in early 1990. A vote on this bond issue is scheduled for this November.

ENTERPRISE FUNDS INCLUDE:

WATER SERVICE FEE

This financial plan includes a 4.0% (\$1.0 million) water service fee increase. This rate increase will be used to cover increasing water service costs associated with system growth and operating cost increases and will provide funding to maintain the desired level of pay-as-you-go capital improvements.

A long-term rate program has been developed that will permit the utility to plan for a five-year period. Planning for a five-year period:

- o provides a more level rate program over the five-year period to meet our capital and operational needs,
- o enables businesses to budget for moderate but more regular rate increases, and
- o permits families with limited incomes to better budget for smaller, predictable increases.

SEWER SERVICE FEE

No changes to the City's current sewer service fees will be made in 1989-90.

SANITATION (REFUSE) FEE

Increases in both residential and commercial sanitation are required during 1989-90 so that all sanitation costs, both direct and indirect (e.g., charges for accounting, payroll, recruitment, data processing services provided by General Fund departments), are covered by sanitation fees.

Residential sanitation charges will increase \$1.00 per month to \$8.50 per month. Commercial charges will increase by 11%.

These increases will generate approximately \$650,000 in additional revenue annually.

UTILITY SERVICE ACCOUNT INITIATION FEES

An estimated \$95,000 in additional revenue will be generated annually with the adoption of the following utility service account initiation fees:

water service	\$7.00
sewer service	4.00
sanitation service	4.00

These charges will be included on a customer's first utility statement to cover the City staff costs associated with initiating the utility service(s). The additional \$3.00 charge for initiating water service is necessary to cover the cost of taking the initial water meter reading and turning on the meter.

1989-90 CAPITAL BUDGET

This budget also includes \$60.4 million for capital improvements to be undertaken during 1989-90. The projects included in the budget represent the City's first-year commitment to a multi-year Capital Improvement Program.

A complete listing of all capital projects, their costs and funding sources, is included in the 1989-90 Capital Budget and Capital Improvements Plan.

CONCLUSION

Development of the 1989-90 Financial Plan has been challenging as a result of the projected revenue shortfall and our goal to establish budget priorities that focus on long-term solutions rather than short-term fixes.

I believe that this budget addresses the service and program needs of the Scottsdale community in a fiscally sound manner. I appreciate the interest and commitment that the Council has made to developing this financial plan and look forward to working with you in implementing this plan.

I would also like to express my sincere appreciation and respect for all of the hard work displayed by City staff in developing a responsible financial plan. In particular, it is important for me to recognize the dedication of all the Financial Services Department employees who worked long hours and weekends to develop this budget. Without their dedication, it would have been impossible for me to present a responsive, balanced and fiscally prudent financial plan for your approval.

Respectfully submitted,



Jorge Carrasco
City Manager

The Budget
Process

THE OPERATING BUDGET PROCESS

OVERVIEW

The Charter of the City of Scottsdale specifies that the Council will adopt each Annual Budget at the first regular Council meeting in June for the fiscal year commencing on the first day of July. In addition, the City Council adopted, on December 19, 1988, the Budget Policy Issue Resolution to implement a new budget and policy development process. This process is divided into six phases spanning the entire fiscal year. This process includes:

- 1) Needs Assessment - This is the foundation for determining what our customers feel is needed -- reducing services, adding services, or changing how resources are allocated. It is also an opportunity for gauging the level of public satisfaction with what and how we are doing. Needs are analyzed by the professional staff, market surveys, public hearings, and board and commission input.
- 2) Policy Phase - This phase involves development of Council policy. It sets the tone, the direction of all policy and financial planning. The staff identifies what they believe are the most critical policy issues. A proposed policy agenda is presented to Council. The Council uses a retreat to review this proposal and develops its policy agenda. A five year financial forecast, using assumptions approved by Council, is formulated. The forecast projects revenues and expenses using assumptions approved by Council and identifies key financial and operational issues for next year and beyond. Council also receives a report on financial trends describing the City's financial condition.

In this phase, the Council adopts a policy agenda and the financial forecast.

- 3) Department Phase - In this phase, departments define what the City currently does, at what cost, and how to measure performance. They also determine what would be required to implement the Council's policy agenda. The Council would review this information and provide direction on alternative service levels.
- 4) City Manager Phase - In this phase, the City Manager would develop a recommended financial plan based on the Council's policy direction.

- 5) Adoption Phase - A proposed financial plan would be presented to the City Council. Also, a Citizen's Summary of the Budget would be transmitted to the general public. This would be in the form of a newspaper insert, a handout, a video, or a combination of these products.

Public hearings would be held, and the Council would adopt the budget and the tax levy consistent with the City Charter and State law.

- 6) Implementation Phase - Monitoring of the operating and capital budgets is proposed on a quarterly basis. The entire Council are provided with reports and review of these reports would occur at the regular meetings of the Finance Audit Committee.

The 1989-90 Financial Plan is published in two volumes. Volume I, the 1989-90 Financial Plan, includes all Operating Departments, Debt Service, Designated Funds, and the Operating Contingencies. Volume II, the 1989-90 Capital Budget and Capital Improvements Plan, includes the Capital Budget, the Capital Improvements Plan, and the Capital Improvements Contingencies.

REVIEW AND APPROVAL OF THE BUDGET

The City Council considers the Proposed Financial Plan and holds review sessions and public hearings in April and May. The sessions provide an opportunity for City Management, departments, and the general public to offer information and recommendations to the City Council.

Legally, the budget must be adopted by the first Council meeting in June. State law requires the annual operating budget to be all inclusive. If it is not budgeted, it cannot be legally expended. Therefore, the budget must include sufficient provisions for contingent revenues and expenditures that cannot be accurately determined when the budget is adopted. The adopted budget line items are the department expenditure totals. The ordinance adopting the annual operating budget currently requires City Council authorization for expenditures from contingency and City Manager authorization for budget transfers within line items.

IMPLEMENTATION OF THE BUDGET

Upon adoption of the budget, staff prepares the Adopted Financial Plan, incorporating all changes from the proposed budget. The Adopted Financial Plan is published in late June. By City Charter, the Council may make certain changes, with insertions of titles, descriptions, or conditions of administration which require public notice.

AMENDMENT OF THE BUDGET

The City of Scottsdale budget is adopted at department level. Any transfers between departments and out of contingencies requires City Council approval. The City Manager can transfer appropriations within departments. The maximum legal expenditure permitted for the fiscal year is the sum of all departmental expenditure appropriations.

In the event of any emergency the total City budget can be exceeded only with permission from the State Board of Tax Appeals.

THE FINANCIAL PLAN

The 1989-90 City of Scottsdale budget is comprised of:

- ° the Financial Plan which includes the Operating Budget and a listing of all Other Fiscal Activity, and
- ° the Capital Budget and Capital Improvements Plan which includes the 1989-90 Capital Budget and the multi-year Capital Improvement Plan.

The Financial Plan is developed by fund on a GAAP basis, except that depreciation and amortization are not budgeted. Principal payment on debt in the enterprise funds is budgeted as an expense.

General, Special Revenue, and Debt Service funds are budgeted on a modified accrual basis. Enterprise and Internal Service funds are budgeted on an accrual basis. There are no fixed annual budgets for grant, trust, and capital improvements which are included in the other fiscal activity detailed in the Appendix.

The fund summaries in the Financial Plan detail the Beginning Balance, Revenues, Expenditures, Other Sources and Uses, and the Ending Balance for each of the individual funds which have legally fixed annual budgets.

The remainder of the Financial Plan is presented by City operating department without regard to fund. Each department is divided into operating divisions and a summary of the budget by expenditure category is listed for each division.

The Capital Budget and Capital Improvement Plan is detailed in a separate volume. The Capital Budget has its own funding sources and does not rely on any resources from the Operating Budget. Any future year's operating impact is noted in the Capital Budget and is included in the five year plan so that it can be included in the proper year's operating budget.

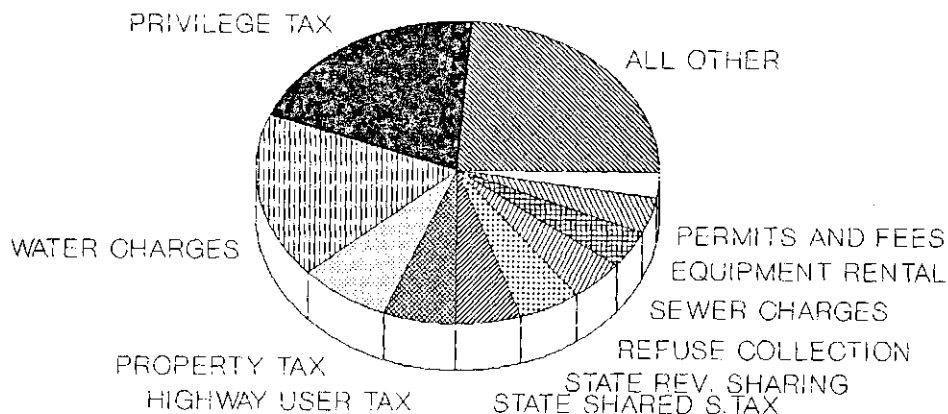
REVENUE

Revenue determines a City's capacity to provide services. On the chart below and on the following pages the City of Scottsdale's ten largest sources of revenue are detailed. In addition to these the City receives revenue from twenty additional sources. A complete listing of all operating revenue sources is included in the Appendix. The major revenue sources making up the 1989-90 budget are:

Privilege Tax	\$ 26,972,000
Water Charges	23,702,000
Property Tax	9,871,000
Highway User Tax	7,765,000
State Shared Sales Tax	7,038,000
State Revenue Sharing	6,647,000
Refuse Collection Charges	5,857,100
Sewer Charges	5,255,500
Equipment Rental	5,117,000
Permits and Fees	3,626,000
All Other	31,997,000

Total Operating Revenue	<u>\$133,847,600</u>
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TOTAL OPERATING REVENUE Fiscal Year 1989-1990



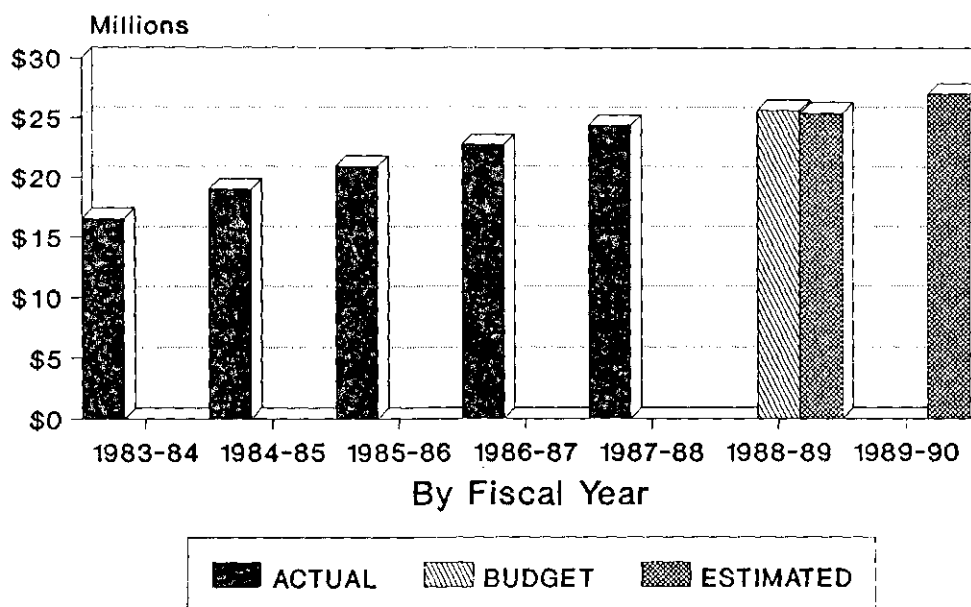
PRIVILEGE TAX

The Privilege (Sales) Tax is the City's largest source of revenue and is obtained from the one percent tax on retail and other sales. This item also includes application and penalty fees. Privilege Tax revenue is used for repayment of excise debt and for general fund operations.

Additional information on privilege tax collections can be found in the Appendix.

1983-84	\$16,527,777
1984-85	19,019,594
1985-86	20,909,474
1986-87	22,718,346
1987-88	24,315,106
1988-89 Budget	25,600,000
1988-89 Estimate	25,350,000
1989-90 Estimate	26,972,000

PRIVILEGE TAX

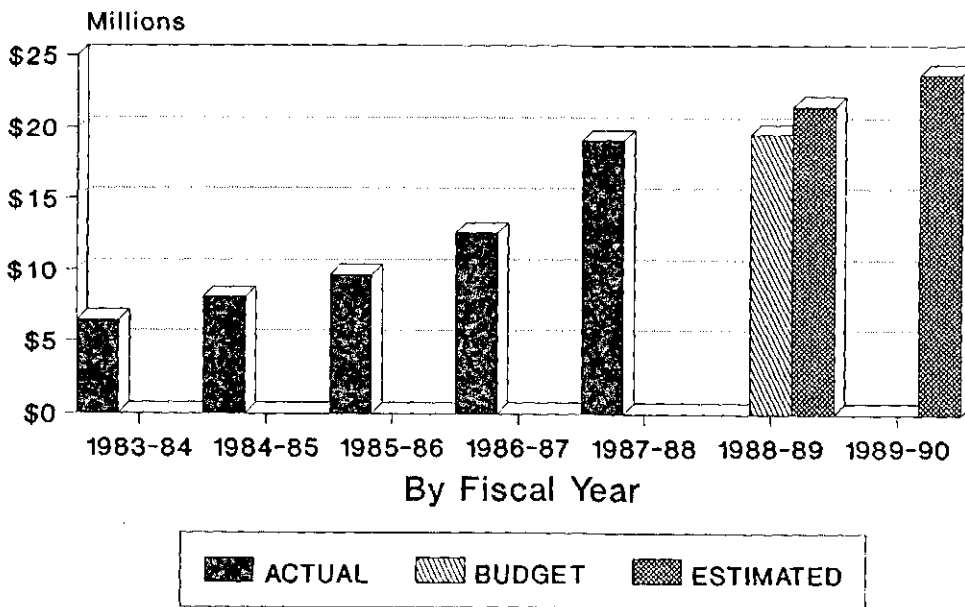


WATER CHARGES

Water charges are received for the sale of domestic water to customers within the City. Monthly water billings consist of a base charge according to meter size and a charge for the amount of water consumed. In FY 1986-87 the City purchased that portion of the City of Phoenix water system that served Scottsdale residents adding 14,376 customers to the Scottsdale water system.

1983-84	\$ 6,465,012
1984-85	8,085,403
1985-86	9,652,839
1986-87	12,606,104
1987-88	19,137,519
1988-89 Budget	19,543,000
1988-89 Estimate	21,494,000
1989-90 Estimate	23,702,000

WATER CHARGES



PROPERTY TAX

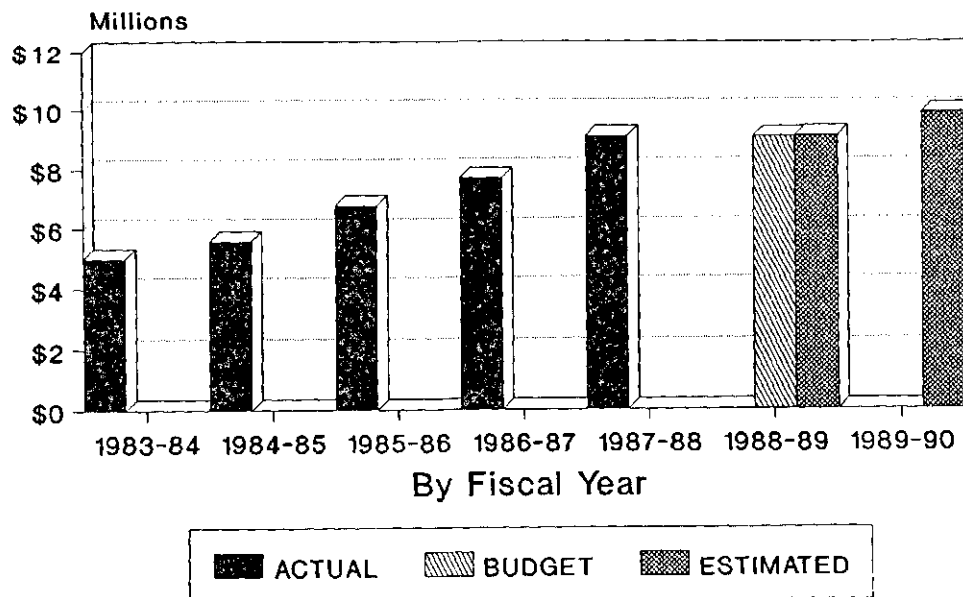
In Arizona, property taxes are divided into two parts:

1. Primary property taxes are used for general government operations. Annual increases are limited to two percent plus allowances for annexations and new construction.
2. Secondary property taxes are levied to pay for general bonded debt obligations.

The combined property tax revenue has been increasing while the property tax rate has been decreasing. More information on property tax levies and rates can be found in the Appendix.

1983-84	\$ 4,980,289
1984-85	5,580,005
1985-86	6,782,380
1986-87	7,707,117
1987-88	9,094,087
1988-89 Budget	9,064,000
1988-89 Estimate	9,096,000
1989-90 Estimate	9,871,000

PROPERTY TAX



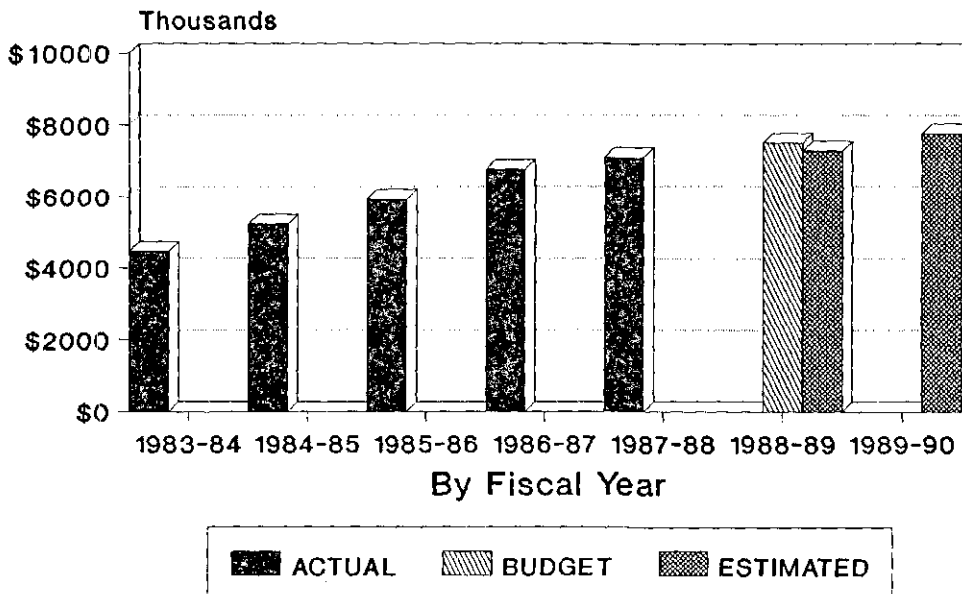
HIGHWAY USER

The highway user fuel tax (gas tax) is shared with municipalities with a portion distributed based on population of the city and a portion distributed based upon the origin of the sales of the fuel. The state constitution requires that all highway user revenue be used solely for street and highway purposes.

In January 1986 the gas tax was increased by 3¢ per gallon.

1983-84	\$ 4,476,491
1984-85	5,240,803
1985-86	5,930,919
1986-87	6,772,029
1987-88	7,103,590
1988-89 Budget	7,500,000
1988-89 Estimate	7,288,000
1989-90 Estimate	7,765,000

HIGHWAY USER TAX

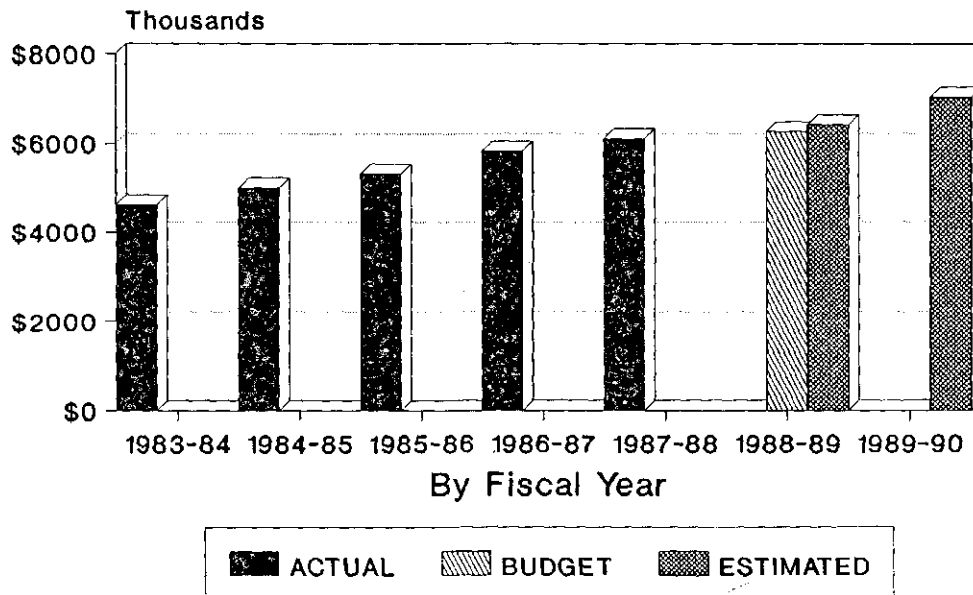


STATE SHARED SALES TAX

Cities and towns share in a portion of the five percent sales tax collected by the state. The formula for distribution is based on the relation of the city's population to the total state population. Twenty-five percent of two percent of the state sales tax is available for distribution to the cities.

1983-84	\$ 4,606,964
1984-85	4,998,108
1985-86	5,314,375
1986-87	5,823,940
1987-88	6,103,255
1988-89 Budget	6,268,000
1988-89 Estimate	6,425,000
1989-90 Estimate	7,038,000

STATE SHARED SALES TAX

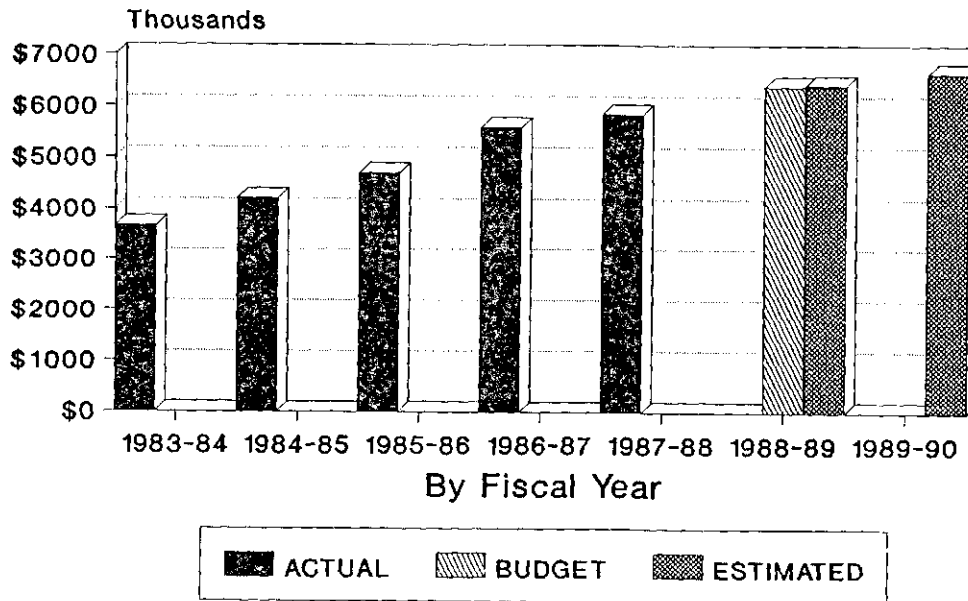


STATE REVENUE SHARING

Cities and towns are entitled to 15% of State income tax collections from two years previous. The revenue for 1989-90 would come from the 1987 income tax collections. The City's share is determined based on Scottsdale population as a percentage of the total state population.

1983-84	\$ 3,637,253
1984-85	4,206,005
1985-86	4,694,187
1986-87	5,588,160
1987-88	5,841,228
1988-89 Budget	6,385,000
1988-89 Estimate	6,404,000
1989-90 Estimate	6,647,000

STATE REVENUE SHARING

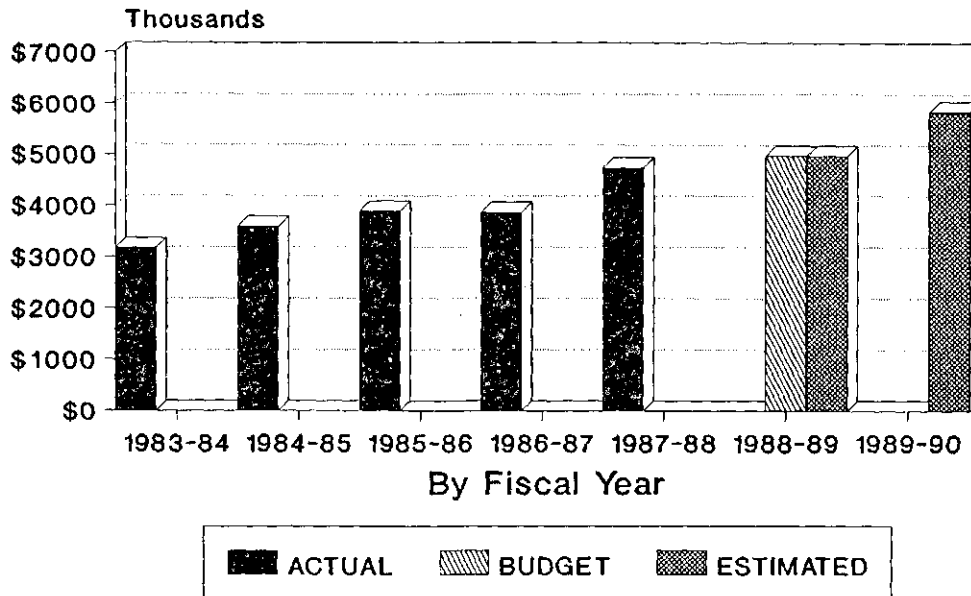


REFUSE COLLECTION

Customers are charged monthly for the pick-up of solid waste. Residential customers are charged a flat fee per month while commercial customers are charged based on the size of the container and the number of pick-ups per month.

1983-84	\$ 3,183,556
1984-85	3,599,758
1985-86	3,898,005
1986-87	3,878,721
1987-88	4,749,203
1988-89 Budget	4,989,000
1988-89 Estimate	4,989,000
1989-90 Estimate	5,857,100

REFUSE COLLECTION CHARGES

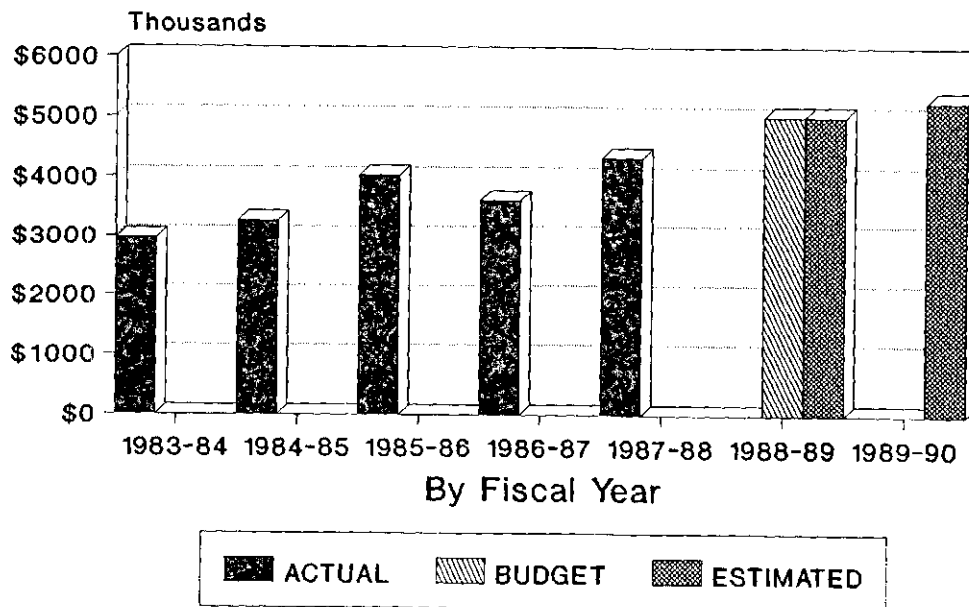


SEWER CHARGES

The City charges fees for the disposal of sanitary sewer waste. Residential customers are charged a flat fee per month and commercial users are charged based on water consumption and type of business. Fees are studied annually to determine if they are covering the cost of providing this service.

1983-84	\$ 2,969,663
1984-85	3,262,696
1985-86	4,026,200
1986-87	3,605,797
1987-88	4,327,863
1988-89 Budget	5,013,000
1988-89 Estimate	5,013,000
1989-90 Estimate	5,255,500

SEWER CHARGES

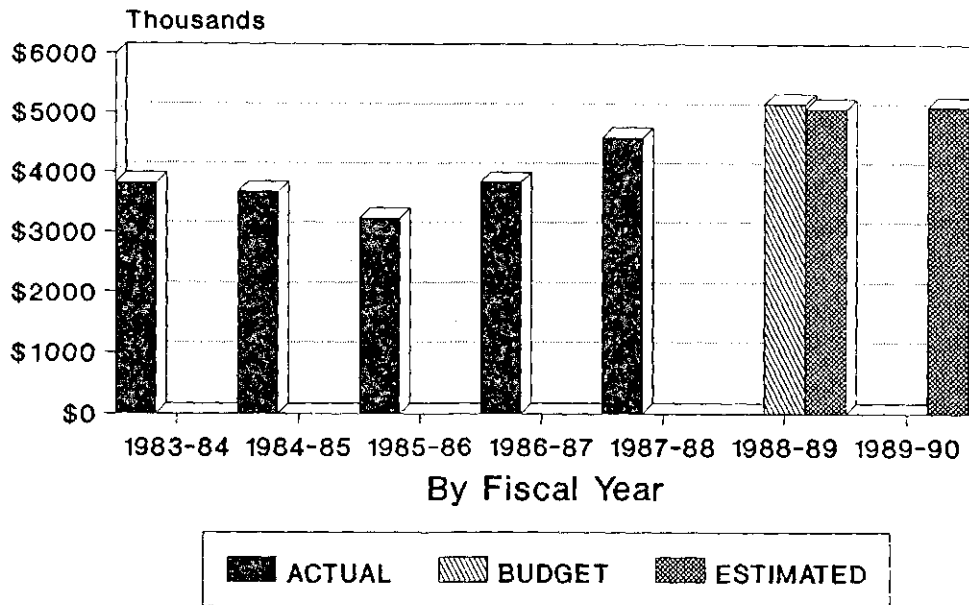


EQUIPMENT RENTAL

The fees for equipment rental come from a charge to other areas of the City for the maintenance, repair, and replacement of City vehicles. The using divisions are charged based on the maintenance history of their vehicles. The fee for these charges is returned to the Motor Pool fund as revenue.

1983-84	\$ 3,823,435
1984-85	3,679,910
1985-86	3,240,401
1986-87	3,839,400
1987-88	4,591,692
1988-89 Budget	5,168,000
1988-89 Estimate	5,087,000
1989-90 Estimate	5,117,000

EQUIPMENT RENTAL

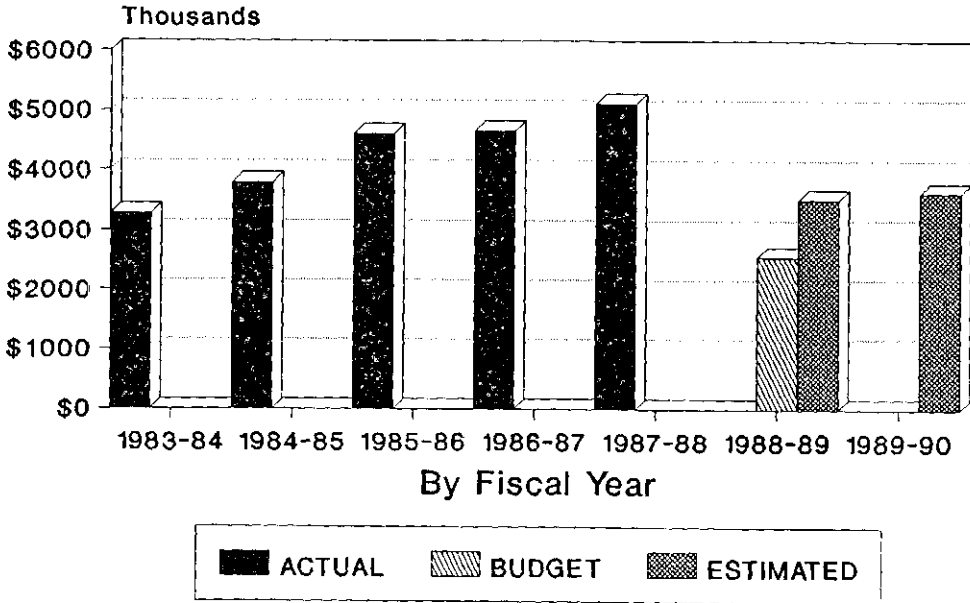


PERMITS AND FEES

The permits and fees category includes all fees recovered as a part of the development process. They would include building, electrical, mechanical, and plumbing permits. Subdivision, zoning, and plan check fees are also included in this category.

1983-84	\$ 3,278,286
1984-85	3,792,654
1985-86	4,603,289
1986-87	4,659,473
1987-88	5,119,833
1988-89 Budget	2,556,000
1988-89 Estimate	3,517,000
1989-90 Estimate	3,627,000

PERMITS AND FEES



Fund
Summaries

SUMMARY OF ALL CITY FUNDS

The Summary of All City Funds includes the financial activity of all funds except the Capital Projects Fund, which is budgeted and included in Volume II, the Capital Budget and Capital Improvements Plan.

CITY OF SCOTTSDALE
SUMMARY OF ALL CITY FUNDS
FISCAL YEAR 1989-90

	ACTUAL 1987-88	ADOPTED 1988-1989	ESTIMATED 1988-1989	PROPOSED 1989-90	ADOPTED 1989-90
BEGINNING BALANCE	11,738,710	15,169,542	15,599,567	5,020,975	5,020,975
REVENUES					
General Fund	56,173,127	65,586,164	60,620,164	55,723,536	55,548,136
Highway User Revenue Fund	9,334,905	8,548,000	8,328,000	8,825,000	8,825,000
Debt Service Fund	13,932,807	11,412,836	11,843,859	19,270,464	19,270,464
Water & Sewer Fund	34,528,856	35,824,000	39,201,000	36,178,000	36,451,900
Airport Fund	629,166	633,000	633,000	633,000	633,000
Sanitation Fund	4,749,203	4,989,000	4,989,000	5,801,000	5,857,100
Motor Pool Fund	4,601,257	5,168,000	5,087,000	5,117,000	5,117,000
Self Insurance Fund	2,264,950	2,115,000	2,115,000	2,145,000	2,145,000
TOTAL REVENUES	126,214,271	134,276,000	132,817,023	133,693,000	133,847,600
EXPENDITURES					
General Fund	63,352,369	69,712,870	68,240,505	63,030,822	62,855,422
Highway User Revenue Fund	9,689,963	9,825,288	9,830,876	10,896,267	10,896,267
Debt Service Fund	13,172,804	11,412,836	11,413,051	19,959,547	19,959,547
Water & Sewer Fund	18,394,865	20,710,208	20,644,208	22,952,559	22,952,559
Airport Fund	395,152	398,016	392,967	337,465	401,165
Sanitation Fund	4,178,629	4,885,257	4,733,852	4,774,661	4,774,661
Motor-Pool Fund	5,624,786	5,134,720	4,984,421	3,701,329	3,701,329
Self Insurance Fund	3,856,397	3,846,105	3,731,229	3,814,350	3,814,350
TOTAL EXPENDITURES	118,664,965	125,925,300	123,971,109	129,467,000	129,355,300
REVENUES OVER (UNDER) EXPENDITURES	7,549,306	8,350,700	8,845,914	4,226,000	4,492,300
OTHER SOURCES/TRANSFERS IN					
In Lieu Property Tax	0	400,000	400,000	428,000	428,000
Indirect Cost Allocation	2,825,497	2,701,625	2,701,625	4,716,971	4,716,971
Franchise Fee	0	0	0	1,434,200	1,434,200
Payroll Accrual	0	0	0	1,511,734	1,511,734
Encumbrance-Rebudgets	0	4,116,000	557,291	3,000,000	3,000,000
Transfers From Other Funds	894,000	232,000	555,572	3,479,044	3,479,044
Due From Other Funds	15,128,091	0	0	0	0
GAAP Adjustments	3,094,737	2,547,788	2,173,903	0	0
Inter Fund Eliminations	(3,719,497)	(9,984,685)	(3,657,197)	(8,558,215)	(8,558,215)
TOTAL OTHER SOURCES/TRANSFERS IN	18,222,828	12,728	2,731,194	6,011,734	6,011,734
OTHER USES/TRANSFERS OUT					
In Lieu Property Tax	0	400,000	400,000	428,000	428,000
Indirect Cost Allocation	2,825,497	2,701,625	2,701,625	4,716,971	4,716,971
Franchise Fee	0	0	0	1,434,200	1,434,200
Encumbrance-Rebudgets	0	6,681,000	2,449,087	3,000,000	3,000,000
Reserve-Resource Allocation	1,707,211	0	3,625,211	5,543,211	5,543,211
Reserve-Development Fees	1,388,106	0	1,226,106	0	0
Transfers To Other Funds	6,621,227	16,099,700	10,623,272	7,056,688	7,056,688
Due To Other Funds	10,852,901	0	4,275,190	0	0
GAAP Adjustments	3,572,021	7,357,168	1,908,290	0	0
Inter Fund Eliminations	(3,719,497)	(9,984,685)	(3,657,197)	(8,558,215)	(8,558,215)
TOTAL OTHER USES/TRANSFERS OUT	23,247,466	23,254,808	23,551,584	13,620,855	13,620,855
ENDING BALANCE	15,599,567	(278,163)	5,020,975	3,781,739	4,048,039

GENERAL FUND

The General Fund is the primary reporting vehicle of the City's operations. It accounts for all financial activities not required by law or administrative action to be accounted for in another fund.

The General Fund reflects the basic governmental activities of the City, such as, police protection, fire protection, recreation, planning, legal services, administrative services, etc.

CITY OF SCOTTSDALE
GENERAL FUND SUMMARY
FISCAL YEAR 1989-90

	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATE 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
BEGINNING BALANCE	3,998,863	11,944,142	11,098,862	1,485,152	1,485,152
REVENUES					
Taxes					
Local					
Property Tax	4,170,601	4,435,527	4,467,527	5,012,154	5,012,154
Privilege Tax	19,915,115	18,815,637	18,565,637	16,819,382	16,419,382
Transient Occupancy Tax	1,638,194	1,590,000	2,447,000	2,979,000	2,979,000
Light & Power Franchise	1,875,015	1,775,000	2,129,000	2,342,000	2,342,000
Cable TV	381,665	492,000	492,000	515,000	515,000
Salt River Project Lieu	105,620	110,000	110,000	113,000	113,000
Fire Insurance Premium	151,198	188,000	160,000	170,000	170,000
From Other Agencies					
State Shared Sales	6,103,255	6,268,000	6,425,000	7,038,000	7,038,000
Auto Lieu	1,793,193	1,812,000	1,872,000	1,947,000	1,947,000
State Revenue Sharing	5,841,228	6,385,000	6,404,000	6,647,000	6,647,000
Licenses and Permits					
Business & Liquor License	489,775	520,000	520,000	657,000	657,000
Charges for Current Services					
Permits and Fees	5,119,833	2,556,000	3,517,000	3,517,000	3,627,000
Recreation Fees	1,052,202	1,255,000	1,255,000	1,454,000	1,454,000
Fines & Forfeitures					
Court Fines	1,253,129	1,517,000	1,300,000	1,669,000	1,669,000
Parking Fines	177,376	384,000	225,000	384,000	384,000
Library Fines	85,115	102,000	102,000	112,000	112,000
Use of Money & Property					
Interest Earnings	3,657,440	3,178,000	3,178,000	2,900,000	2,900,000
Property Rental	559,618	993,000	785,000	785,000	785,000
Other Revenue					
Miscellaneous	601,559	4,213,000	1,050,000	663,000	777,600
CIP Reimbursement	1,201,996	5,789,000	2,408,000		
Improvement District Fees		3,208,000	3,208,000		
TOTAL REVENUE	56,173,127	65,586,164	60,620,164	55,723,536	55,548,136
EXPENDITURES					
General Government:					
Legislative	367,305	415,434	418,419	413,164	413,164
City Manager	777,600	827,594	743,782	564,815	610,580
City Clerk	459,207	339,051	314,635	391,072	391,072
Elections				190,166	280,166
City Attorney	1,306,602	1,353,927	1,373,929	1,268,418	1,268,418
Intergovernmental Relations	178,071	199,044	313,118	170,842	170,842
Human Resources	933,233	1,002,094	912,326	939,313	939,313
City Auditor	98,012	121,884	214,862	214,066	214,066
Office of Economic Development	195,401	235,045	363,096	266,045	266,045
Hospitality Developmt. Contract	720,000	795,000	1,124,097	1,986,000	1,986,000
Economic Development Contract	300,000	300,000	300,000	300,000	300,000
Total General Government	5,335,431	5,589,073	6,078,264	6,703,901	6,839,666

CITY OF SCOTTSDALE
GENERAL FUND SUMMARY
FISCAL YEAR 1989-90

	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATE 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
EXPENDITURES (Continued)					
Police Department:					
Chief of Police	254,814	240,146	236,146	1,048,477	1,048,477
Patrol Bureau	6,924,294	7,472,480	7,402,185	8,046,441	8,046,441
Criminal Invest. Bureau	3,032,481	2,819,956	2,825,765	3,078,103	3,078,103
Support Services Bureau	1,982,783	2,705,245	2,627,305	2,737,975	2,737,975
Police Admin. Bureau	1,359,128	1,440,376	1,422,065	0	0
Civil Defense	12,618	15,180	15,180	15,400	15,400
Animal Control	60,005	76,000	76,000	76,000	76,000
Total Police Department	13,626,123	14,769,383	14,604,646	15,002,396	15,002,396
Financial Services Department:					
Financial Services Admin.	305,585	285,779	358,443	221,507	221,507
Accounting	994,317	1,017,997	1,018,666	988,406	988,406
Tax Audit	419,228	465,881	498,632	457,905	457,905
Contrib. to Self-Insurance	400,000	100,000	100,000	0	0
Purchasing	1,002,416	1,152,366	1,169,509	1,082,676	1,082,676
Customer Service	356,301	366,774	354,042	435,455	435,455
Management And Budget				476,070	476,070
Total Financial Svs. Department	3,477,847	3,388,797	3,499,292	3,662,019	3,662,019
Community Services Department					
Administration	490,870	381,789	374,297	210,811	210,811
Parks Maintenance	2,835,836	2,882,992	2,934,712	2,774,201	2,774,201
Library	3,338,489	3,403,627	3,381,041	3,357,405	3,357,405
Recreation	2,834,810	3,125,161	3,135,110	3,556,462	3,556,462
Human Services	783,501	864,973	859,631	779,893	779,893
Cultural Council	2,020,207	1,689,437	1,685,174	1,686,437	1,686,437
Total Community Svs. Department	12,303,713	12,347,979	12,369,965	12,365,209	12,365,209
General Services Department:					
Administration	153,809	175,074	143,120	141,610	141,610
Office of Management Systems	3,312,213	3,634,212	3,535,820	3,080,377	3,080,377
Organizational Development	302,688	331,522	59,029	0	0
Court	767,655	831,036	831,037	873,093	873,093
Comm. and Public Affairs	572,198	497,739	511,235	448,158	448,158
Capital Project Management	517,582	616,014	385,259	553,352	553,352
Cable Communications	88,274	85,277	147,708	0	0
Total General Svs. Department	5,714,419	6,170,874	5,613,208	5,096,590	5,096,590

CITY OF SCOTTSDALE
GENERAL FUND SUMMARY
FISCAL YEAR 1989-90

	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATE 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
EXPENDITURES (Continued)					
Planning & Zoning Department:					
Administration	401,304	312,872	238,112	180,376	195,376
Planning Division	761,031	641,777	934,506	839,182	839,182
Development Services	3,748,737	4,034,260	3,917,142	3,444,981	3,492,281
Total Planning & Zoning Department	4,911,072	4,988,909	5,089,760	4,464,539	4,526,839
Municipal Services					
Facilities Maintenance	4,299,718	4,295,944	4,144,712	4,165,141	4,165,141
Total Municipal Services	4,299,718	4,295,944	4,144,712	4,165,141	4,165,141
Fire Department:					
General Fire Protection	4,016,579	4,596,273	4,602,675	4,882,392	4,882,392
Fire Support	253,361	287,396	270,099	265,883	265,883
Total Fire Department	4,269,940	4,883,669	4,872,774	5,148,275	5,148,275
Debt Service/Lease Purchase	9,414,106	12,352,187	11,942,884	4,066,110	4,066,110
Operating Contingency		926,055	25,000	1,391,423	1,017,958
Compensation Contingency				965,219	965,219
TOTAL EXPENDITURES	63,352,369	69,712,870	68,240,505	63,030,822	62,855,422
REVENUES OVER (UNDER) EXPENDITURES	(7,179,242)	(4,126,706)	(7,620,341)	(7,307,286)	(7,307,286)
OTHER SOURCES/TRANSFERS IN					
In Lieu Property Tax	0	400,000	400,000	428,000	428,000
Indirect Cost Allocation	2,825,497	2,701,625	2,701,625	4,716,971	4,716,971
Franchise	0	0	0	1,434,200	1,434,200
Payroll Accrual				1,222,007	1,222,007
Encumbrance-Rebudgets				3,000,000	3,000,000
Due From Water Fund	15,128,091				
GAAP Adjustments	997,271	574,990	710,382		
TOTAL OTHER SOURCES/TRANSFERS IN	18,950,859	3,676,615	3,812,007	10,801,178	10,801,178
OTHER USES/TRANSFERS OUT					
Encumbrance-Rebudgets		2,010,000	1,688,583	3,000,000	3,000,000
Transfer to					
HURF Fund	194,000	232,000	555,572	1,979,044	1,979,044
Motor Pool	700,000				
Capital Projects Fund	1,347,154	7,897,700	2,097,700		
GAAP Adjustments	2,430,464	1,354,351	1,463,521		
TOTAL OTHER USES/TRANSFERS OUT	4,671,618	11,494,051	5,805,376	4,979,044	4,979,044
ENDING BALANCE	11,098,862	0	1,485,152	0	(0)

HIGHWAY USER REVENUE FUND

The Highway User Revenue Fund receives and expends the City's allocation of the Arizona Highway User Revenue Tax (HURF) and Lottery Fund (LTAF). This fund accounts for all transportation activity such as street construction, reconstruction, maintenance, and transit.

The General Fund supplements this fund by transfer if the restricted revenues (LTAF and HURF) are insufficient to provide for all expenditures.

CITY OF SCOTTSDALE
HIGHWAY USER REVENUE FUND SUMMARY
FISCAL YEAR 1989-90

	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATE 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
BEGINNING BALANCE	301,140	555,000	603,740	0	0
REVENUES					
LTAF	1,033,179	1,048,000	1,040,000	1,060,000	1,060,000
Highway User	7,103,590	7,500,000	7,288,000	7,765,000	7,765,000
CIP Reimbursements	1,198,136				
TOTAL REVENUES	9,334,905	8,548,000	8,328,000	8,825,000	8,825,000
EXPENDITURES					
Transportation:					
Administration	344,700	341,968	417,299	452,716	452,716
Transportation Maintenance	4,453,209	4,544,150	4,448,685	4,812,110	4,812,110
Traffic Engineering	330,656	336,529	359,300	400,251	400,251
Transportation Planning	462,406	364,140	395,091	587,226	587,226
Transit	604,524	616,626	588,626	853,089	853,089
Planning & Zoning:					
Development Services	477,343	502,160	502,160	633,964	633,964
Debt Service	3,017,125	3,119,715	3,119,715	3,115,146	3,115,146
Compensation Contingency				41,765	41,765
TOTAL EXPENDITURES	9,689,963	9,825,288	9,830,876	10,896,267	10,896,267
REVENUES OVER (UNDER) EXPENDITURES	(355,058)	(1,277,288)	(1,502,876)	(2,071,267)	(2,071,267)
OTHER SOURCES/TRANSFERS IN					
Payroll Accrual				92,223	92,223
Encumbrance-Rebudgets					
Transfer From General Fund	194,000	232,000	555,572	1,979,044	1,979,044
GAAP Adjustments	986,434	1,323,451	812,390		
TOTAL OTHER SOURCES/TRANSFERS IN	1,180,434	1,555,451	1,367,962	2,071,267	2,071,267
OTHER USES/TRANSFERS OUT					
Encumbrance-Rebudgets		555,000	203,213		
Transfer To Capital Projects Fund	242,736				
GAAP Adjustments	280,040	278,163	265,613		
TOTAL OTHER USES/TRANSFERS OUT	522,776	833,163	468,826	0	0
ENDING BALANCE	603,740	0	0	0	0

DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest not serviced by the Enterprise Funds.

CITY OF SCOTTSDALE
DEBT SERVICE FUND SUMMARY
FISCAL YEAR 1989-90

	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATE 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
BEGINNING BALANCE	59,465	0	470,879	901,687	901,687
REVENUES					
Privilege Tax	4,399,991	6,784,363	6,784,363	10,552,618	10,552,618
Property Tax	4,923,486	4,628,473	4,628,473	4,858,846	4,858,846
Special Assessments	3,132,161			3,081,000	3,081,000
Interest Earnings	1,477,169		431,023	778,000	778,000
TOTAL REVENUES	13,932,807	11,412,836	11,843,859	19,270,464	19,270,464
EXPENDITURES					
Principal-G.O. Bonds	2,415,000	2,445,000	2,445,000	2,475,000	2,475,000
Interest-G.O. Bonds	2,394,248	2,174,273	2,174,273	3,187,613	3,187,613
Principal-M.P.C. Bonds	886,420	2,230,000	2,230,000	3,015,000	3,015,000
Interest-M.P.C. Bonds	4,435,105	4,540,233	4,540,233	8,195,288	8,195,288
Principal-S.A. Bonds	1,832,000			2,017,000	2,017,000
Interest-S.A. Bonds	1,179,681			1,034,316	1,034,316
Fiscal Agent Fees	30,350	23,330	23,545	35,330	35,330
TOTAL EXPENDITURES	13,172,804	11,412,836	11,413,051	19,959,547	19,959,547
REVENUES OVER (UNDER) EXPENDITURES	760,003	0	430,808	(689,083)	(689,083)
OTHER SOURCES/TRANSFERS IN Transfer From MPC Bond Proceeds				1,500,000	1,500,000
TOTAL OTHER SOURCES/TRANSFERS IN	0	0	0	1,500,000	1,500,000
OTHER USES/TRANSFERS OUT Transfer To Capital Projects Fund GAAP Adjustment	348,589			1,500,000	1,500,000
TOTAL OTHER USES/TRANSFERS OUT	348,589	0	0	1,500,000	1,500,000
ENDING BALANCE	470,879	0	901,687	212,604	212,604

ENTERPRISE FUNDS

An Enterprise Fund is used to account for operations that are financed and operated in a manner similar to a private business enterprise. An Enterprise Fund reflects self-supporting activities of the City which provide services to the general public on a user-charge basis.

The City has three Enterprise Funds which account for the Water and Sewer Utilities, the Airport, and Sanitation Services.

The Sanitation Fund will be established as of July 1, 1989. The activity of this fund was previously accounted for in the General Fund.

CITY OF SCOTTSDALE
WATER & SEWER FUND SUMMARY
FISCAL YEAR 1989-90

	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATE 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
BEGINNING BALANCE	5,828,479	940,400	2,075,113	1,125,294	1,125,294
REVENUES					
Sewer Charges	4,743,913	5,013,000	5,013,000	5,206,000	5,255,500
Sewer Development Fees	2,586,241	1,144,000	1,538,000	1,538,000	1,538,000
Water Charges	19,504,428	19,543,000	21,494,000	23,478,000	23,702,400
Water Development Fees	2,961,884	1,144,000	1,538,000	1,538,000	1,538,000
Water Resources Development Fees	1,707,211	1,280,000	1,918,000	1,918,000	1,918,000
Planet Ranch	519,558	1,000,000	1,000,000	1,000,000	1,000,000
CIP Reimbursements	1,294,835	4,700,000	4,700,000		
Interest Earnings	1,210,786	2,000,000	2,000,000	1,500,000	1,500,000
TOTAL REVENUE	34,528,856	35,824,000	39,201,000	36,178,000	36,451,900
EXPENDITURES					
Financial Services:					
Customer Services	688,800	790,135	775,146	701,367	701,367
Water Resources:					
Water Resources Admin.	749,405	750,196	808,250	944,915	944,915
Planet Ranch	1,284,025	1,455,158	1,461,510	1,426,617	1,426,617
Water & Wastewater Operations	9,637,184	11,597,033	11,481,616	12,974,169	12,974,169
Debt Service	6,035,451	6,117,686	6,117,686	6,862,771	6,862,771
Compensation Contingency				42,720	42,720
TOTAL EXPENDITURES	18,394,865	20,710,208	20,644,208	22,952,559	22,952,559
REVENUE OVER (UNDER) EXPENDITURES	16,133,991	15,113,792	18,556,792	13,225,441	13,499,341
OTHER SOURCES/TRANSFERS IN					
Payroll Accrual				75,247	75,247
Encumbrance-Rebudgets		3,410,000	354,310		
GAAP Adjustments	764,467	455,158	461,510		
TOTAL OTHER SOURCES/TRANSFERS IN	764,467	3,865,158	815,820	75,247	75,247
OTHER USES/TRANSFERS OUT					
In Lieu Property Tax		400,000	400,000	402,000	402,000
Indirect Cost Allocation	2,598,469	2,471,614	2,471,614	3,468,927	3,468,927
Franchise Fee		3,410,000	354,310	1,434,200	1,434,200
Encumbrance-Rebudgets					
Reserves-Resource Allocation Fee	1,707,211		3,625,211	5,543,211	5,543,211
Reserves-Development Fees	1,388,106		1,226,106		
Transfer To Capital Projects Fund	4,105,137	7,970,000	7,970,000	3,577,644	3,577,644
Due To General Fund	10,852,901		4,275,190		
GAAP Adjustments		5,667,736			
TOTAL OTHER USES/TRANSFERS OUT	20,651,824	19,919,350	20,322,431	14,425,982	14,425,982
ENDING BALANCE	2,075,113	0	1,125,294	0	273,900

CITY OF SCOTTSDALE
AIRPORT FUND SUMMARY
FISCAL YEAR 1989-90

	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATE 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
BEGINNING BALANCE	216,568	0	111,118	121,140	121,140
REVENUES					
Airport Fees	605,222	633,000	633,000	633,000	633,000
Interest Earned	23,944				
TOTAL REVENUES	629,166	633,000	633,000	633,000	633,000
EXPENDITURES					
Transportation:					
Transit	395,152	398,016	392,967	334,714	398,414
Compensation Contingency				2,751	2,751
TOTAL EXPENDITURES	395,152	398,016	392,967	337,465	401,165
REVENUES OVER (UNDER) EXPENDITURES	234,014	234,984	240,033	295,535	231,835
OTHER SOURCES/TRANSFERS IN					
Payroll Accrual				5,392	5,392
Encumbrance-Rebudgets		136,000	25,619		
GAAP Adjustments					
TOTAL OTHER SOURCES/TRANSFERS IN	0	136,000	25,619	5,392	5,392
OTHER USES/TRANSFERS OUT					
In Lieu Property Tax				26,000	26,000
Indirect Cost Allocation	227,028	230,011	230,011	216,240	216,240
Encumbrance-Rebudgets		136,000	25,619		
Transfer To Capital Projects Fund	32,200				
GAAP Adjustments	80,236	4,973			
TOTAL OTHER USES/TRANSFERS OUT	339,464	370,984	255,630	242,240	242,240
ENDING BALANCE	111,118	0	121,140	179,827	116,127

CITY OF SCOTTSDALE
SANITATION FUND SUMMARY
FISCAL YEAR 1989-90

	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATE 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
BEGINNING BALANCE	0	0	0	0	0
REVENUES					
Refuse Collection	4,749,203	4,989,000	4,989,000	5,801,000	5,857,100
TOTAL REVENUES	4,749,203	4,989,000	4,989,000	5,801,000	5,857,100
EXPENDITURES					
Financial Services:					
Customer Services	142,158	193,085	189,621	177,446	177,446
Municipal Services:					
Sanitation	4,036,471	4,692,172	4,544,231	4,567,307	4,567,307
Compensation Contingency				29,908	29,908
TOTAL EXPENDITURES	4,178,629	4,885,257	4,733,852	4,774,661	4,774,661
REVENUES OVER (UNDER) EXPENDITURES	570,574	103,743	255,148	1,026,339	1,082,439
OTHER SOURCES/TRANSFERS IN					
Payroll Accrual				57,086	57,086
GAAP Adjustments	142,158	193,085	189,621		
TOTAL OTHER SOURCES/TRANSFERS IN	142,158	193,085	189,621	57,086	57,086
OTHER USES/TRANSFERS OUT					
Indirect Cost Allocation				1,031,804	1,031,804
GAAP Adjustments	712,732	296,828	444,769		
TOTAL OTHER USES/TRANSFERS OUT	712,732	296,828	444,769	1,031,804	1,031,804
ENDING BALANCE	0	0	0	51,621	107,721

INTERNAL SERVICE FUNDS

An Internal Service Fund is used to account for the financing, on a cost-reimbursement basis, of commodities or services provided by one department to other departments within the City. The City has two Internal Service Funds which account for the Motor Pool and Self Insurance activity.

CITY OF SCOTTSDALE
MOTOR POOL FUND SUMMARY
FISCAL YEAR 1989-90

	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATE 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
BEGINNING BALANCE	(232,646)	0	(376,374)	(273,795)	(273,795)
REVENUES					
Equipment Rental	4,591,692	5,168,000	5,087,000	5,117,000	5,117,000
Interest Earned	9,565				
TOTAL REVENUES	4,601,257	5,168,000	5,087,000	5,117,000	5,117,000
EXPENDITURES					
Municipal Services:					
Fleet Management	5,624,786	5,134,720	4,984,421	3,673,897	3,673,897
Compensation Contingency				27,432	27,432
TOTAL EXPENDITURES	5,624,786	5,134,720	4,984,421	3,701,329	3,701,329
REVENUES OVER (UNDER) EXPENDITURES	(1,023,529)	33,280	102,579	1,415,671	1,415,671
OTHER SOURCES/TRANSFERS IN					
Payroll Accrual				51,926	51,926
Encumbrances-Rebudgets		570,000	145,610		
GAAP Adjustments	179,801				
Transfer From General Fund	700,000				
TOTAL OTHER SOURCES/TRANSFERS IN	879,801	570,000	145,610	51,926	51,926
OTHER USES/TRANSFERS OUT					
Encumbrances-Rebudgets		570,000	145,610		
GAAP Adjustments		33,280			
TOTAL OTHER USES/TRANSFERS OUT	0	603,280	145,610	0	0
ENDING BALANCE	(376,374)	0	(273,795)	1,193,802	1,193,802

CITY OF SCOTTSDALE
 SELF-INSURANCE FUND SUMMARY
 FISCAL YEAR 1989-90

	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATE 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
BEGINNING BALANCE	1,566,841	1,730,000	1,616,229	1,661,497	1,661,497
REVENUES					
Property & Liability	1,622,638	1,803,000	1,803,000	1,915,000	1,915,000
Unemployment	93,343	90,000	90,000	93,000	93,000
Interest	148,969	122,000	122,000	137,000	137,000
Contribution	400,000	100,000	100,000		
TOTAL REVENUES	2,264,950	2,115,000	2,115,000	2,145,000	2,145,000
EXPENDITURES					
Financial Services:					
Risk Management	2,240,168	1,752,729	2,069,732	1,666,195	1,666,195
Fund Contingency	1,616,229	2,093,375	1,661,497	2,143,885	2,143,885
Compensation Contingency				4,270	4,270
TOTAL EXPENDITURES	3,856,397	3,846,104	3,731,229	3,814,350	3,814,350
REVENUES OVER (UNDER) EXPENDITURES	(1,591,447)	(1,731,104)	(1,616,229)	(1,669,350)	(1,669,350)
OTHER SOURCES/TRANSFERS IN					
Payroll Accrual				7,853	7,853
Encumbrance-Rebudgets			31,752		
GAAP Adjustments	24,606	1,104			
TOTAL OTHER SOURCES/TRANSFERS IN	24,606	1,104	31,752	7,853	7,853
OTHER USES/TRANSFERS OUT					
Encumbrance- Rebudgets			31,752		
GAAP Adjustments					
TOTAL OTHER USES/TRANSFERS OUT	0	0	31,752	0	0
ENDING BALANCE	0	0	0	0	0

SUMMARY OF DEPARTMENTS

DEPARTMENT	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
General Government	5,335,431	5,589,073	6,078,264	6,703,901	6,839,666
Police	13,626,123	14,769,383	14,604,646	15,002,396	15,002,396
Financial Services	6,548,973	6,124,747	6,533,791	6,207,027	6,207,027
Transportation	6,590,647	6,601,429	6,601,968	7,440,106	7,503,806
Community Services	12,303,713	12,347,979	12,369,965	12,365,209	12,365,209
General Services	5,714,419	6,170,874	5,613,208	5,096,590	5,096,590
Planning & Zoning	5,388,415	5,491,069	5,591,920	5,098,503	5,160,803
Fire	4,269,940	4,883,669	4,872,774	5,148,275	5,148,275
Water Resources	11,670,614	13,802,387	13,751,376	15,345,701	15,345,701
Municipal Services	13,960,975	14,122,836	13,673,364	12,406,345	12,406,345
Debt Service	31,639,486	33,002,424	32,593,336	34,003,574	34,003,574
Contingency	1,616,229	3,019,430	1,686,497	4,649,373	4,275,908
Total	118,664,965	125,925,300	123,971,109	129,467,000	129,355,300

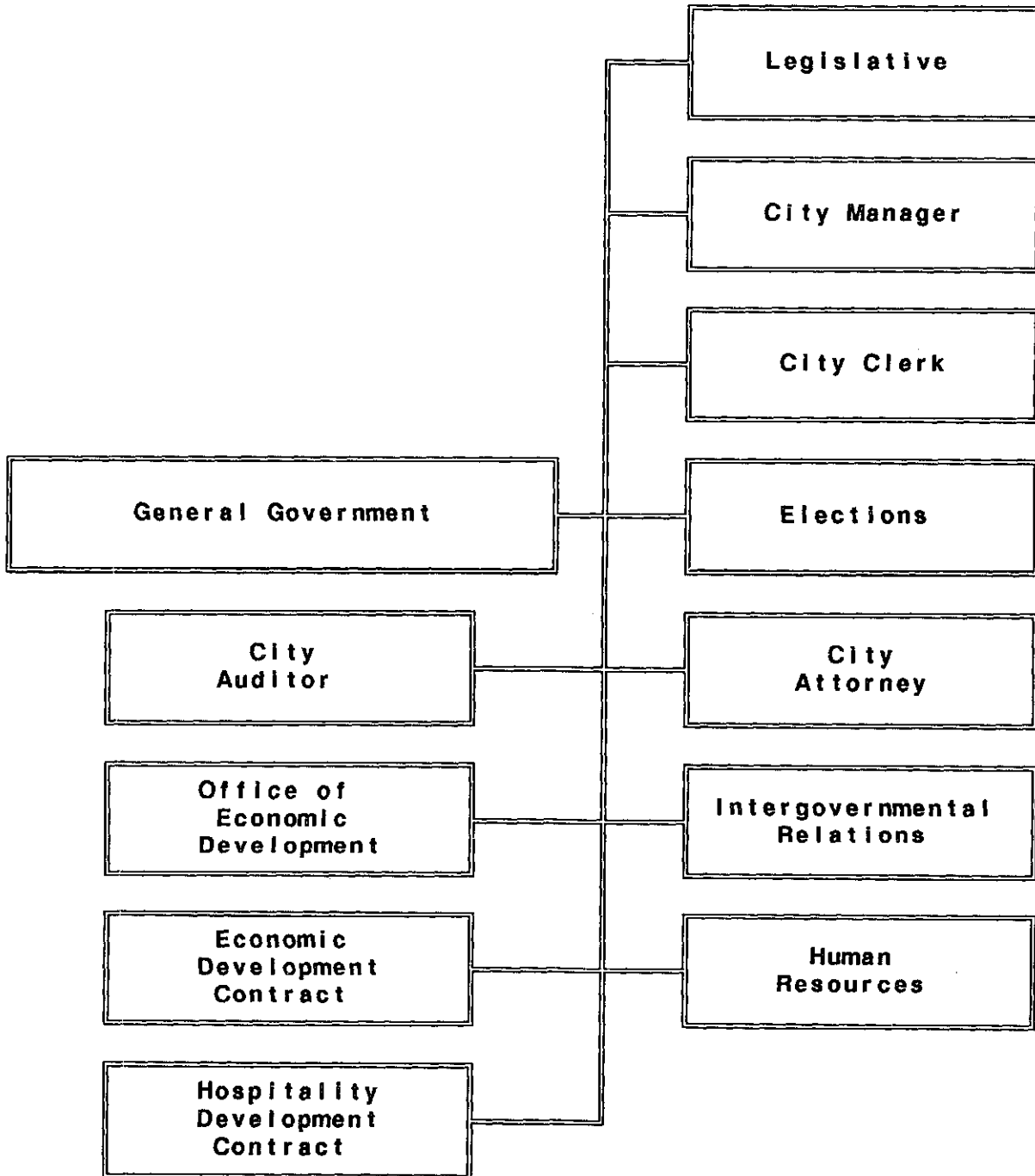
Int Serv.
Fleet
Risk
& Inc.

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122,037,851

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General
Government

GENERAL GOVERNMENT



MISSION STATEMENT

It is the mission of General Government to develop and implement policies and program alternatives consistent with the interests and desires of the citizens of Scottsdale and to provide leadership and administrative support to assist the City organization in promoting professional and organizational development.

GOALS AND OBJECTIVES

General Government consists of the Mayor and City Council and four charter officers - City Attorney, City Auditor, City Clerk, and City Manager - along with Intergovernmental Relations, Human Resources, and Economic Development. Each of these units has its own specific goals and objectives for 1989-90 designed to support the overall needs of the City as a whole:

- To ensure that the policies and programs of the City Council of the City of Scottsdale are fully implemented through the direction and coordination of the City departments in accordance with the Council's direction and to respond in a timely fashion to all Council inquiries and requests;
- To review and comment on all proposed legislation and regulations affecting the City and to develop and promote an annual legislative program that meets stated community goals;
- To continue to develop staff and employee capability so that the City's goals and objectives can be accomplished in a fiscally responsive manner;
- To furnish the Mayor and City Council, City management personnel and the public with timely, relevant and objective information by reporting the results of audits, by conducting special studies, and by monitoring the status of recommendations made in prior reports;
- To provide effective counsel and representation in all legal matters affecting the City of Scottsdale in a manner to further accomplishment of the City's goals and objectives;
- To consolidate City efforts to attract, retain and assist local businesses and to coordinate such efforts with other public and private sector entities involved in economic development activities designed to improve and maintain the local economy of stimulating job creation and new investment;
- To ensure Scottsdale citizens receive timely access to official City records and to provide an effective, impartial municipal election process; and
- To play a leadership role in the resolution of water, sewer, air quality and transportation issues facing the metropolitan area.

DIVISION AREAS

The Legislative Division consists of the Mayor and City Council who, as the elected body of the City of Scottsdale, formulates public policy to assure community needs are met and orderly development of the City occurs. The City Council is responsible for appointing the City Manager, City Attorney, City Auditor, City Clerk, City Treasurer, City Magistrate, and various citizen boards and commissions. In addition, this division has three full-time employees who provide clerical support for the Council.

The City Manager's Division is responsible for the overall administrative leadership necessary for the implementation of City Council policies and the promulgation of an organization esprit de corps so that policies and programs are executed in the spirit in which they were formulated. This division is made up of the City Manager, Assistant City Manager, Assistant to the City Manager and four full-time and one part-time staff members.

The City Clerk's Office is responsible for the official record keeping of all documents of the City of Scottsdale and for the preparation and distribution of City Council meeting agendas and minutes in accordance with statutory requirements regarding the Open Meeting Law. This division has seven full-time positions. The City Clerk is also responsible for documenting procedures and conducting Scottsdale municipal elections. Funds are budgeted in Elections for a 1990 election. Three part-time temporary employees assist with the election process.

The City Attorney's Office provides counsel and representation in all legal matters pertaining to the City of Scottsdale in accordance with the goals and objectives of the City. This division has 16 full-time employees and two part-time employees.

The Intergovernmental Relations Division promotes interaction with other levels of government that serves the best interests of Scottsdale citizens. Responsibilities include advocating the City's position on issues before the United State Congress, State Legislature and County Board of Supervisors; building coalitions with other municipalities and interest groups to support City policy positions; and providing various policy recommendations on regional state and national issues. There are two full-time and one part-time employees in the IGR Division.

The Human Resources Divison is responsible for recruitment, orientation, compensation, employee relations, and benefits administration. Positive employee relations are encouraged through recreational, educational, social, and wellness programs for all employees. Corporate development is enhanced by design and delivery of appropriate programs for training and development. There are 15 full-time positions in Human Resources; however, 1 position is not ever filled by Human Resources staff.

The City Auditor's Office conducts expanded scope audits of all departments, offices, boards, activities and agencies of the City to independently determine whether operational and financial integrity is adequately maintained. Four full-time employees assist in the performance of these assigned duties.

It is the mission of the Office of Economic Development to enhance the existing economic base of Scottsdale through the cost effective use of City resources aimed at attracting significant new visitation, major investment in destination attraction, and recruitment of resident-serving retail. It is further understood that the 4 staff members assigned to this division will be the responsible entity for coordinating City efforts on projects with major economic development implications. The division will also coordinate all inter-relationships with the Scottsdale Chamber of Commerce on matters dealing with economic and convention/tourism and hospitality development.

City Economic Development staff is responsible for monitoring a contract with the Chamber of Commerce to ensure that agreed-upon economic development goals and objectives are being addressed, specifically in the area of recruitment of targeted businesses and employers to the community; thus ensuring that the City and Economic Development Contract efforts continue to complement each other. Included in this monitoring are the review and processing of quarterly payments, meeting as necessary with Chamber staff for the purpose of reviewing specific performance standards, coordinating presentations to the City Council, reviewing strategies to determine duplication of efforts and overall contract administration duties.

This division represents the funds allocated for a Hospitality Development Contract approach that will serve as a comprehensive program for future tourism development financing. The division is funded by the transaction privilege tax on transient lodging (bed tax) levied on all hotel rooms in Scottsdale. Of the 3% tax collected, 2/3 of the tax (2%) funds this division while the remaining 1/3 of the tax (1%) accrues to the City's General Fund. A total of \$2,979,000 is being projected as the transit occupancy tax collection for 1989-90. The hospitality development approach is comprised of the following elements: Promotion, Event Funding, Research Projects, and Capital Projects. Per specific guidelines, the City's Hospitality Commission has the responsibility of recommending to the City Council how these funds are spent.

ADOPTED BUDGET

Expenditures

The General Government budget for 1989-90 is \$6,839,660 representing a 22.4% increase over the 1988-89 adopted budget of \$5,589,073. This increase is due to the following organizational changes: the appointment of a City Clerk and budgeting for the 1990 municipal and bond elections; the appointment of a City Auditor and creation of a council-directed internal audit function; the addition of the one percent bed tax and hospitality development program in Economic Development; and the centralization of Citywide budgetary control over travel, training, and safety and incentive programs in the Human Resources Division.

Changes in Service Levels

The 1989-90 budget for General Government reflects several changes in service levels. Some highlights are:

- Budgeting of most City wide expenditures for travel, training, and safety and incentives in Human Resources;
- Addition of a full-time position in the City Attorney's office;
- Appointment of a City Clerk, provision of a revenue-producing subscription service for Council agendas/minutes, budgeting for a municipal election in 1990; and the recruitment, tracking and orientation of City board commission members in the City Clerk's division; and
- Appointment of a City Auditor and creation of a Council-directed audit function.

Staffing Levels

The approved number of positions in the adopted 1988-89 budget for General Government was 58 full-time and 15 part-time. The number of positions requested for 1989-90 is 58 full-time and 11 part-time, a reduction of 4 part-time positions.

DEPARTMENT SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	2,581,407	2,952,488	3,084,520	3,068,443	3,079,443
Contractual	2,570,986	2,501,642	2,834,107	3,496,878	3,621,643
Commodities	101,456	109,085	101,648	118,380	118,380
Capital Outlay	81,582	25,858	57,989	20,200	20,200
Total	5,335,431	5,589,073	6,078,264	6,703,901	6,839,666
 <i>FUNDING SOURCES</i>					
General Fund	5,335,431	5,589,073	6,078,264	6,703,901	6,839,666

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	55	58	62	58	58
Part Time	14	15	15	11	11

FINANCIAL HIGHLIGHTS

The adopted budget for the General Government Department reflects a 22.4% increase over the 1988-89 adopted budget. There are four significant additions to this department for the 89-90 fiscal year:

- Appointment of a City Clerk which added a full-time position to this division and budgeting for a Charter-mandated municipal election to be held in 1990.
- Appointment of a City Auditor and creation of a Council-directed City audit function.
- The one percent bed tax and Hospitality Development program in the Hospitality Development Contract division.
- Centralized budgeting of most travel, training and safety and incentive on a City-wide basis in the Human Resources division.

SUMMARY OF DIVISIONS

DEPARTMENT: GENERAL GOVERNMENT

<i>DIVISION AREA</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Legislative	367,305	415,434	418,419	413,164	413,164
City Manager	777,600	827,594	743,782	564,815	610,580
City Clerk	459,207	339,051	314,635	391,072	391,072
Elections				190,166	280,166
City Attorney	1,306,602	1,353,927	1,373,929	1,268,418	1,268,418
Intergovernmental Relations	178,071	199,044	313,118	170,842	170,842
Human Resources	933,233	1,002,094	912,326	939,313	939,313
City Auditor	98,012	121,884	214,862	214,066	214,066
Office of Economic Development	195,401	235,045	363,096	266,045	266,045
Hospitality Develop- ment Contract	720,000	795,000	1,124,097	1,986,000	1,986,000
Economic Develop- ment Contract	300,000	300,000	300,000	300,000	300,000
Total	5,335,431	5,589,073	6,078,264	6,703,901	6,839,666

DIVISION SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

DIVISION: LEGISLATIVE

BUDGET NOTES

The 1989-90 adopted budget is \$413,164, a decrease of \$2,270 (approximately one-half of one percent). This was accomplished primarily through decreases in expenditures for travel, business conferences, memberships and subscriptions and professional services. One additional full-time position was transferred to this division and one part-time position was eliminated.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	150,304	212,748	212,748	256,269	256,269
Contractual	197,177	190,436	192,739	146,895	146,895
Commodities	15,211	12,250	12,931	10,000	10,000
Capital Outlay	4,613		1		
Total	367,305	415,434	418,419	413,164	413,164
<i>FUNDING SOURCES</i>					
General Fund	367,305	415,434	418,419	413,164	413,164

AUTHORIZED POSITIONS

<i>POSITIONS</i>	1987-88	1988-89	1988-89	1989-90	1989-90
Full Time	1	2	2	3	3
Part Time	7	8	8	7	7

PERFORMANCE MEASURES

DIVISION SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

DIVISION: CITY MANAGER

BUDGET NOTES

The adopted budget for the City Manager's office was reduced by 26.2% below the 1988-89 adopted budget. This change was accomplished through the elimination of one and transfer of two full time positions, and by changes in operating procedures limiting expenditures for travel, business conferences and memberships and subscriptions.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	616,029	684,286	614,047	476,457	476,457
Contractual	142,677	130,808	111,909	72,358	118,123
Commodities	18,728	12,500	12,501	16,000	16,000
Capital Outlay	166		5,325		
Total	777,600	827,594	743,782	564,815	610,580
<i>FUNDING SOURCES</i>					
General Fund	777,600	827,594	743,782	564,815	610,580

AUTHORIZED POSITIONS

<i>POSITIONS</i>	1987-88	1988-89	1988-89	1989-90	1989-90
Full Time	10	10	9	7	7
Part Time	1	1	1	1	1

PERFORMANCE MEASURES

DIVISION SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

DIVISION: CITY CLERK

BUDGET NOTES

The City Clerk's office adopted General Fund budget for 1989-90 is \$391,072, which represents a 15.3% or \$52,021 increase from the adopted budget for 1988-89. This increase is largely due to the new position of City Clerk, which the City Council approved September 1988. Two part-time positions and contracted services for Council minutes are combined into one full-time administrative secretary.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	211,648	224,991	195,575	284,595	284,595
Contractual	221,753	99,900	104,900	93,227	93,227
Commodities	14,255	14,160	12,940	13,250	13,250
Capital Outlay	11,551		1,220		
Total	459,207	339,051	314,635	391,072	391,072
<i>FUNDING SOURCES</i>					
General Fund	459,207	339,051	314,635	391,072	391,072

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	5	6	6	7	7
Part Time	2	2	2		

PERFORMANCE MEASURES

Citizen/Staff Assis.	46,165	41,150	40,380	40,000	40,000
Voter Registrations	2,260	1,000	2,600	1,600	1,600
City Council Agenda	58	54	67	65	65
Records Destroyed (Cu.Ft.)	1,171	950	1,200	1,200	1,200

DIVISION SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

DIVISION: ELECTIONS

BUDGET NOTES

Elections is a new division. Previously, Elections and the City Clerk were combined. Providing separate budgets will increase accountability of the election process. Scottsdale City Charter mandates City Council elections every two years. In 1988-89 we did not have an election for City Council, though the City incurred \$29,005 in expenses for the November 1988 election to increase the Transient Occupancy Tax. The adopted budget for the 1990 primary and general City Council elections is \$190,166. \$90,000 is budgeted for a City Bond election scheduled to take place in November 1989.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel				20,859	31,859
Contractual				165,585	244,585
Commodities				3,722	3,722
Capital Outlay					
Total				190,166	280,166
<i>FUNDING SOURCES</i>					
General Fund				190,166	280,166

AUTHORIZED POSITIONS

POSITIONS

Full Time

Part Time

PERFORMANCE MEASURES

# Registered Voters	60,349	85,000	85,000
% Ballot Accountability			
Accountability	100	100	100
Voter Turnout	20%	30%	30%
# Polling Places	21	23	23

DIVISION SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

DIVISION: CITY ATTORNEY

BUDGET NOTES

The City Attorney's Office adopted General Fund budget for 1989-90 is \$1,268,418, which is 6.3% less than the 1988-89 adopted budget. The 1989-90 budget reflects the addition of one attorney for water-related issues.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	637,448	748,289	748,289	860,902	860,902
Contractual	615,390	580,688	600,690	377,066	377,066
Commodities	10,994	10,250	10,250	11,750	11,750
Capital Outlay	42,770	14,700	14,700	18,700	18,700
Total	1,306,602	1,353,927	1,373,929	1,268,418	1,268,418
<i>FUNDING SOURCES</i>					
General Fund	1,306,602	1,353,927	1,373,929	1,268,418	1,268,418

AUTHORIZED POSITIONS

<i>POSITIONS</i>	14	15	15	16	16
Full Time	14	15	15	16	16
Part Time	3	2	2	2	2

PERFORMANCE MEASURES

DIVISION SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

DIVISION: INTERGOVERNMENTAL
RELATIONS

BUDGET NOTES

The 1989-90 adopted budget is \$170,842, a 14.2% decrease over the previous year. This was accomplished primarily through reductions in expenditures for travel, business conferences, memberships and subscriptions and legal services. One full time position was transferred out of this division and one full-time position was reduced to a part-time position.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	106,881	116,467	249,340	143,004	143,004
Contractual	65,163	62,277	48,977	26,138	26,138
Commodities	3,219	11,300	5,801	1,700	1,700
Capital Outlay	2,808	9,000	9,000		
Total	178,071	199,044	313,118	170,842	170,842
<i>FUNDING SOURCES</i>					
General Fund	178,071	199,044	313,118	170,842	170,842

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	2	2	4	2	2
Part Time				1	1

PERFORMANCE MEASURES

DIVISION SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

DIVISION: HUMAN RESOURCES

BUDGET NOTES

The adopted budget for Human Resources was reduced by 6.3% from the 1988-89 adopted budget. This change was accomplished through the reduction of two positions; decreases in contractual and commodity expenses; elimination of speakers at city-wide programs; and changes in our approach to recruitment advertising. However, to establish improved consistency and control on a City-wide basis, travel, training and safety & incentives are being budgeted in Human Resources.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	593,769	658,317	604,744	593,028	593,028
Contractual	290,833	296,719	271,823	290,927	290,927
Commodities	35,474	46,900	35,701	55,358	55,358
Capital Outlay	13,157	158	58		
Total	933,233	1,002,094	912,326	939,313	939,313
<i>FUNDING SOURCES</i>					
General Fund	933,233	1,002,094	912,326	939,313	939,313

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	18	18	17	15	15
Part Time					

PERFORMANCE MEASURES

Human Resources conducts recruitment of all new City employees. These recruitments are evaluated for effectiveness. All new employees are provided a comprehensive orientation in a standardized format.

DIVISION SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

DIVISION: CITY AUDITOR

BUDGET NOTES

The City Auditor's Office adopted General Fund budget for 1989-90 is \$214,066 which represents a 75.6% increase from the 1988-89 adopted budget. The increase is primarily due to an increase of two full-time positions.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	82,793	103,034	138,818	186,219	186,219
Contractual	7,518	15,850	39,286	21,847	21,847
Commodities	1,184	1,000	9,073	4,500	4,500
Capital Outlay	6,517	2,000	27,685	1,500	1,500
Total	98,012	121,884	214,862	214,066	214,066
<i>FUNDING SOURCES</i>					
General Fund	98,012	121,884	214,862	214,066	214,066

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	2	2	4	4	4
Part Time	1	1	1		

PERFORMANCE MEASURES

Performance measures for the City Auditor may be related to the number of reports issued, the number of recommendations made, and the financial/operational impact realized by each audit finding. However, implementation of all recommendations is the responsibility of City management personnel. Audit performance is tied to management's performance.

DIVISION SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

DIVISION: OFFICE OF ECONOMIC
DEVELOPMENT

BUDGET NOTES

The adopted budget for the Office of Economic Development is 13.2% greater than the 1988-89 adopted budget. This change is due to a reorganization and the resulting intra-departmental transfer of one full-time position.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	182,535	204,356	320,959	247,110	247,110
Contractual	10,475	29,964	39,686	16,835	16,835
Commodities	2,391	725	2,451	2,100	2,100
Capital Outlay					
Total	195,401	235,045	363,096	266,045	266,045
<i>FUNDING SOURCES</i>					
General Fund	195,401	235,045	363,096	266,045	266,045

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	3	3	5	4	4
Part Time		1	1		

PERFORMANCE MEASURES

DIVISION SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

DIVISION: HOSPITALITY
DEVELOPMENT CONTRACT

BUDGET NOTES

The adopted budget for the Hospitality Development Contract is 149.8% higher than the 1988-89 adopted budget. This increase is primarily due to the 1% increase in the transaction privilege tax on transient lodging (bed tax), an increase in occupancy rates and additional hotel rooms being added to the total number of rooms as compared to last fiscal year. The 1989-90 adopted budget accounts for two-thirds (2%) of the total bed tax collected (3%). The remaining one-third (1%) collected is identified as General Fund revenues.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel					
Contractual	720,000	795,000	1,124,097	1,986,000	1,986,000
Commodities					
Capital Outlay					
Total	720,000	795,000	1,124,097	1,986,000	1,986,000
<i>FUNDING SOURCES</i>					
General Fund	720,000	795,000	1,124,097	1,986,000	1,986,000

AUTHORIZED POSITIONS

POSITIONS

Full Time

Part Time

PERFORMANCE MEASURES

DIVISION SUMMARY

DEPARTMENT: GENERAL GOVERNMENT

DIVISION: ECONOMIC DEVELOPMENT
CONTRACT

BUDGET NOTES

The adopted budget for the Economic Development Contract is the same as the 1988-89 Chamber of Commerce request. This \$300,000 has been the same request made by the Chamber since 1985-86.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel					
Contractual	300,000	300,000	300,000	300,000	300,000
Commodities					
Capital Outlay					
Total	300,000	300,000	300,000	300,000	300,000
<i>FUNDING SOURCES</i>					
General Fund	300,000	300,000	300,000	300,000	300,000

AUTHORIZED POSITIONS

POSITIONS

Full Time

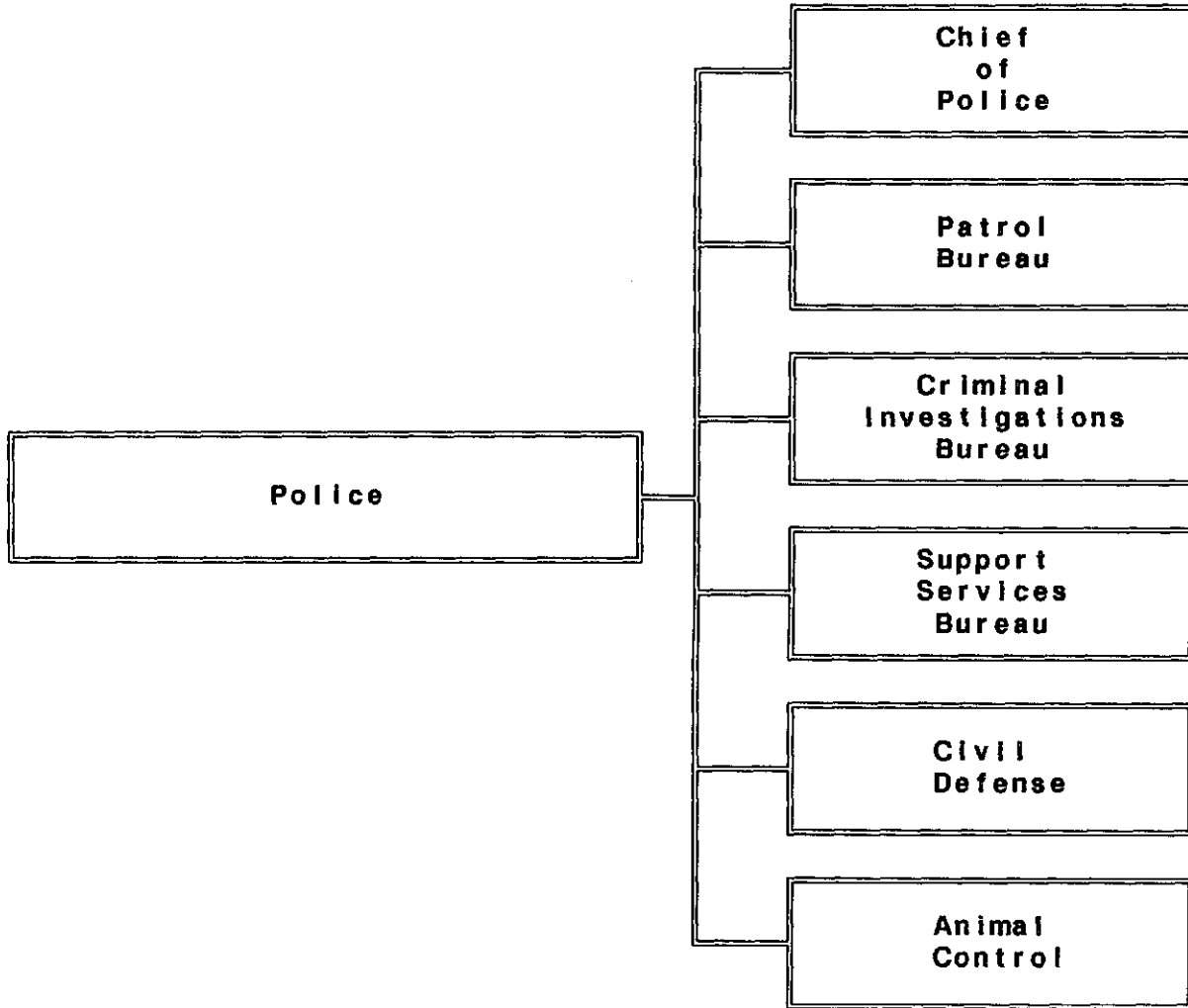
Part Time

PERFORMANCE MEASURES

Performance measurements are required as per agreement with the Chamber effective in July 1989.

Police

POLICE DEPARTMENT



MISSION STATEMENT

It is the mission of the Police Department to provide police services in a manner which is responsive and accountable to the community.

GOALS AND OBJECTIVES

The Police Department has established several goals for 1989-90 as part of its plan for providing service. Specifically, these goals include:

- ° To enhance the community sense of security by working with other City departments to solve neighborhood problems, reducing crime index offenses, and reducing traffic accidents;
- ° To increase organizational effectiveness by actively soliciting community input in the development of police activities and programs, effective communication, accountability at all levels, proper planning, fiscal responsibility, and the establishment of traditions.

DIVISION AREAS

The Chief of Police provides for the administration of the Police Department. It also provides the leadership, management, and administrative support necessary to ensure the most effective delivery of police services. The bureau ensures resolutions to citizen complaints and concerns, administers discipline, and is responsible for employee recognition. It also is responsible for the development of policies and programs to achieve long range goals and objectives of the Police Department. Due to a departmental reorganization, work units from the former Administrative Bureau have been reassigned to the Office of the Chief. These units are: the Training Unit, Polygraph and Personnel Unit, Community Relations Unit, and the Planning and Research Unit.

The Patrol Bureau performs the traditional functions of uniformed police patrol. In addition to general law enforcement responsibilities, Bureau personnel complete initial criminal investigations, handle traffic accident investigations, and perform traffic enforcement and control duties. Bureau personnel also provide community relations functions. Due to the departmental reorganization, the School Resource Officer Program and the Warrant Unit have been transferred to the Patrol Bureau from the former Administrative Bureau.

The Criminal Investigations Bureau is comprised of five units that investigate reports of crimes and criminal activity for the Scottsdale Police Department. These include the investigation of crimes against property, crimes against persons, narcotics, vice related crimes, and the gathering of criminal intelligence information. Due to the departmental reorganization, the Crisis Intervention Unit has been transferred to the Criminal Investigations Bureau from the former Administrative Bureau.

The Support Services Bureau consists of five divisions providing support to citizens and all areas of the Police Department. Communications answers all incoming calls from citizens requesting police service on E-911 or non-emergency lines, and dispatches officers. The Records Division handles all reports made by officers, entering information into several computer systems to track criminal history. These reports are then made available to the public. Technical Investigations is responsible for crime scene investigation and reconstruction. Photographs, video tapes of crime scenes, and DWI video tapes are available to the public for civil litigation. The Logistics/Detention Unit assists officers with prisoner bookings and jail supervision, along with the dispersal and maintenance of police equipment. The Property Division is responsible for the impound of property and evidence, release by return to owner, auction or destruction of this property, and the request, acquisition, and dispersal of supplies department wide. The Bureau is also responsible for the maintenance and upkeep of both police facilities.

Due to a reorganization within the Police Department, the Police Administrative Bureau has been abolished as a means of streamlining the department's organizational structure. Of the 19 authorized positions in 1988-89, most of the positions were transferred to other bureaus while 3 positions were eliminated for 1989-90.

Civil Defense provides for the delivery of emergency services in the event of a natural or man-made disaster in cooperation with the Maricopa County Emergency Operations Plan and the Arizona Emergency Operations Plan.

Animal Control supports the Maricopa County leash law and anti-rabies programs. Scottsdale is one of eleven cities participating in the program. Costs of the program are apportioned by population with Scottsdale paying 5.9%. For these dollars, the County Health Department provides a full-time animal control officer in Scottsdale as well as facilities and staff for impounding animals. Additionally, the City contracts with the County for one full-time animal control officer to work exclusively in Scottsdale.

ADOPTED BUDGET

Expenditures

The Police Department's budget for 1989-90 is \$15,002,396, which represents a 1.6% increase from the originally adopted budget for 1988-89. The changes are largely due to the following:

- Increase due to the mandated conversion by the State Department of Public Safety of the computer aided dispatch system to a systems network architecture (SNA);
- Increase in the number of prisoners housed at the county jail, for which the Police Department is charged;
- Increased personnel costs due to 27 pay periods instead of 26;
- Increase due to the addition of a ballistic vest program;
- Decrease due to the elimination of five positions;
- The intra-departmental consolidation of similar line items resulted in increases and decreases in bureau budgets. Several line item accounts were eliminated from the department's budget and centralized city wide in the Human Resource's budget; and
- Decrease due to the closure of the Civic Center jail facility.

Changes in Service Levels

The department's budget reflects the elimination of four positions. These positions and their impact are as follows:

- A reorganization within the department resulted in the Administrative Bureau being abolished. The elimination of one police captain position and the intra-departmental transfer of most of the bureau personnel will result in an increased span of control for the remaining managers;
- Elimination of one research and methods analyst position will limit the number of projects researched while increasing the workload of the remaining analysts;
- Two positions in the Technical Investigations Division have been combined resulting in the elimination of 1 position;
- Elimination of a crisis intervention specialist position resulting in an increased workload for the remaining specialists;

- Due to the elimination of the false alarm ordinance, one support position will be re-allocated within the Records Division to handle the current work backlog as means of maintaining current service level;
- One position assigned to the County Attorney's Office has been re-allocated within the Records Division. This will result in a decrease of input the City will have at the County Attorney's Office. This position will assist the Records Division with the current backlog in order to maintain current service level;
- An increase of six authorized police officer positions will be utilized to maintain current service level in the Patrol Bureau;
- An increase of two authorized police officer positions will be assigned to the Criminal Investigations Bureau as detectives. One position will be to maintain current service level by handling the increased detectives' calls for service and by relieving some of the workload imposed upon the current overburdened detectives. The second position will identify and seek asset recoveries for revenue recovery measures; and
- The upgrading of the part-time warrant clerk position to a full-time position will maintain the service level in the Warrant Unit, which is experiencing an increase in the number of issued warrants.

In addition, services offered at the Civic Center facility will be decreased. The Civic Center facility will be utilized as a briefing station. The impact will be as follows:

- Counter service for citizen inquiries will decrease from a 24 hour, seven day a week availability to service only on Monday through Friday, 8:00 a.m. to 5:00 p.m.; and
- Due to the decrease in the counter service, a total of nine positions will be re-assigned to field duty as means of maintaining service level for calls for service;

Staffing Levels

The adopted number of positions for 1988-89 for the Police Department was 265 full-time, 4 part-time, and 1 which is a grant-funded position. The total number of positions for 1989-90 is 270 full-time and 3 part-time positions.

DEPARTMENT SUMMARY

DEPARTMENT: POLICE DEPARTMENT

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	10,847,893	11,912,570	11,798,770	12,225,251	12,225,251
Contractual	2,311,567	2,476,022	2,434,279	2,438,105	2,438,105
Commodities	327,541	342,598	329,940	336,540	336,540
Capital Outlay	139,122	38,193	41,657	2,500	2,500
Total	13,626,123	14,769,383	14,604,646	15,002,396	15,002,396
 <i>FUNDING SOURCES</i>					
General Fund	13,626,123	14,769,383	14,604,646	15,002,396	15,002,396

AUTHORIZED POSITIONS

<i>POSITIONS</i>	265	265	265	270	270
Full Time	265	265	265	270	270
Part Time	4	4	4	3	3

FINANCIAL HIGHLIGHTS

The adopted budget for the Police Department is 1.6% above the 1988-89 adopted budget. This Change is primarily due to:

- Increase due to the mandated conversion by the State Department of Public Safety (DPS) of the computer aided dispatch system to a systems network architecture (SNA)
- Increase in the number of prisoners housed at the county jail, for which the Department is charged
- Increased personnel costs due to 27 pay periods instead of 26
- Increase of 8 authorized police officer positions

SUMMARY OF DIVISIONS

DEPARTMENT: POLICE DEPARTMENT

<i>DIVISION AREA</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Chief of Police	254,814	240,146	236,146	1,048,477	1,048,477
Patrol Bureau	6,924,294	7,472,480	7,402,185	8,046,441	8,046,441
Criminal Inves- tigations Bureau	3,032,481	2,819,956	2,825,765	3,078,103	3,078,103
Support Services Bureau	1,982,783	2,705,245	2,627,305	2,737,975	2,737,975
Police Adminis- tration Bureau	1,359,128	1,440,376	1,422,065		
Civil Defense	12,618	15,180	15,180	15,400	15,400
Animal Control	60,005	76,000	76,000	76,000	76,000
Total	13,626,123	14,769,383	14,604,646	15,002,396	15,002,396

DIVISION SUMMARY

DEPARTMENT: POLICE

DIVISION: CHIEF OF POLICE

BUDGET NOTES

The adopted budget for the Chief of Police is 337% above the 1988-89 adopted budget. This change is due primarily to the intra-departmental transfer of nine positions to the bureau. The intra-departmental consolidation of several line item accounts recommended by the budget analysts reflect both increases and decreases.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	212,040	208,500	204,500	642,826	642,826
Contractual	40,533	29,846	29,846	311,626	311,626
Commodities	2,241	1,800	1,800	94,025	94,025
Capital Outlay					
Total	254,814	240,146	236,146	1,048,477	1,048,477
<i>FUNDING SOURCES</i>					
General Fund	254,814	240,146	236,146	1,048,477	1,048,477

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	3	3	3	12	12
Part Time					

PERFORMANCE MEASURES

External complaints on employee conduct:	7.4 Monthly	7.9 Monthly	7.9 Monthly	7.9 Monthly	7.9 Monthly
Response to citizen concerns:	1 Weekly	5 Weekly	5 Weekly	5 Weekly	5 Weekly
Training classes conducted:	4 Monthly	4 Monthly	4 Monthly	4 Monthly	4 Monthly
Community Relations media service and presentations:	1,571 Mthly	1,592 Mthly	1,592 Mthly	1,592 Mthly	1,592 Mthly

DIVISION SUMMARY

DEPARTMENT: POLICE

DIVISION: PATROL BUREAU

BUDGET NOTES

The adopted budget for the patrol bureau is 7.7% above the 1988-89 adopted budget. This change is due primarily to an addition of 6 authorized police officer positions, the intra-departmental transfer of the School Resource Officer Program and the Warrant Unit, and the upgrade of the part time warrants clerk to a full time position.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	<i>ACTUAL 1987-88</i>	<i>ADOPTED 1988-89</i>	<i>ESTIMATED 1988-89</i>	<i>PROPOSED 1989-90</i>	<i>ADOPTED 1989-90</i>
Personnel	5,754,228	6,325,549	6,265,749	6,804,398	6,804,398
Contractual	1,126,489	1,111,431	1,107,435	1,181,943	1,181,943
Commodities	27,532	34,500	28,001	60,100	60,100
Capital Outlay	16,045	1,000	1,000		
Total	6,924,294	7,472,480	7,402,185	8,046,441	8,046,441
<i>FUNDING SOURCES</i>					
General Fund	6,924,294	7,472,480	7,402,185	8,046,441	8,046,441

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	137	137	137	146	146
Part Time	3	3	3	3	3

PERFORMANCE MEASURES

Emergency response time average:	7.9 Minutes	7.9 Minutes	7.9 Minutes	6 Mn. or less	6 Mn. or less
Average dispatch delay time for all service calls:	18.7 Minutes	19.9 Minutes	21.2 Minutes	19 Mn. or less	19 Mn. or less
Traffic enforcement activity:(in man hours per day)	30	26	26	30	30
Directed activity performed on citizen concerns:(man hrs. per day)	45	45	45	45	45

DIVISION SUMMARY

DEPARTMENT: POLICE

DIVISION: CRIMINAL INVESTIGATIONS
BUREAU

BUDGET NOTES

The adopted budget for the Criminal Investigations Bureau is a 9.2% increase from the 1988-89 adopted budget. This change is due primarily to the addition of two officer positions, which is necessary to maintain current service level. The intra-departmental transfer of 5 positions from the Administrative Bureau also attributes to the increase. The decrease in positions from the 1987-88 actual budget is the result of intra-departmental transfers.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	2,592,450	2,403,252	2,403,252	2,678,094	2,678,094
Contractual	353,045	409,154	405,519	383,409	383,409
Commodities	44,295	5,000	9,980	16,600	16,600
Capital Outlay	42,691	2,550	7,014		
Total	3,032,481	2,819,956	2,825,765	3,078,103	3,078,103
<i>FUNDING SOURCES</i>					
General Fund	3,032,481	2,819,956	2,825,765	3,078,103	3,078,103

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	57	47	47	54	54
Part Time					

PERFORMANCE MEASURES

Homicide clearance rate:	100.00%	62.50%	62.50%	62.50%	62.50%
Sexual Assault clearance rate:	77.70%	58.33%	58.33%	58.33%	58.33%
Burglary clearance rate:	13.50%	9.80%	9.80%	9.80%	9.80%
Theft clearance rate:	22.06%	20.36%	20.36%	20.36%	20.36%

DIVISION SUMMARY

DEPARTMENT: POLICE

DIVISION: SUPPORT SERVICES
BUREAU

BUDGET NOTES

The adopted budget for the Support Services Bureau is 1.2% above the 1988-89 adopted budget. This change is due primarily to increased equipment maintenance costs, costs to convert to SNA mandated by DPS for access to Criminal Justice computers, and the intra-departmental consolidation of accounts as required by the budget analysts. The consolidation of 2 positions in the Technical Investigations Bureau resulted in a decrease. The increase in positions from the 1987-88 actual budget is the result of intra-departmental transfers.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	1,535,280	2,084,262	2,034,262	2,099,933	2,099,933
Contractual	288,269	402,902	377,038	469,727	469,727
Commodities	85,717	183,438	182,362	165,815	165,815
Capital Outlay	73,517	34,643	33,643	2,500	2,500
Total	1,982,783	2,705,245	2,627,305	2,737,975	2,737,975
<i>FUNDING SOURCES</i>					
General Fund	1,982,783	2,705,245	2,627,305	2,737,975	2,737,975

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	49	59	59	58	58
Part Time					

PERFORMANCE MEASURES

Daily 911 call volume:	115	121	121	121	121
Other daily call volume:	699	736	736	736	736
Police units dispatched:	258	272	272	272	272

DIVISION SUMMARY

DEPARTMENT: POLICE

DIVISION: POLICE ADMINISTRATION
BUREAU

BUDGET NOTES

Due to a reorganization within the Police Department, the Administrative Bureau has been abolished as a means of streamlining the department's organizational structure. Sixteen positions have been transferred to other bureaus while 3 positions have been eliminated.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	753,895	891,007	891,007		
Contractual	430,608	431,509	423,261		
Commodities	167,756	117,860	107,797		
Capital Outlay	6,869				
Total	1,359,128	1,440,376	1,422,065		
<i>FUNDING SOURCES</i>					
General Fund	1,359,128	1,440,376	1,422,065		

AUTHORIZED POSITIONS

<i>POSITIONS</i>			
Full Time	19	19	19
Part Time	1	1	1

PERFORMANCE MEASURES

DIVISION SUMMARY

DEPARTMENT: POLICE

DIVISION: CIVIL DEFENSE

BUDGET NOTES

The adopted budget for Civil Defense reflects a 1.5% increase from the 1988-89 adopted budget.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel					
Contractual	12,618	15,180	15,180	15,400	15,400
Commodities					
Capital Outlay					
Total	12,618	15,180	15,180	15,400	15,400
<i>FUNDING SOURCES</i>					
General Fund	12,618	15,180	15,180	15,400	15,400

AUTHORIZED POSITIONS

POSITIONS
Full Time
Part Time

PERFORMANCE MEASURES

Development/revision of disaster action plans:

2 1 1 1 1

Warning equipment testing:

1 Monthly 1 Monthly 1 Monthly 1 Monthly 1 Monthly

DIVISION SUMMARY

DEPARTMENT: POLICE

DIVISION: ANIMAL CONTROL

BUDGET NOTES

The adopted budget for Animal Control reflects no increase from the 1988-89 adopted budget.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel					
Contractual	60,005	76,000	76,000	76,000	76,000
Commodities					
Capital Outlay					
Total	60,005	76,000	76,000	76,000	76,000
<i>FUNDING SOURCES</i>					
General Fund	60,005	76,000	76,000	76,000	76,000

AUTHORIZED POSITIONS

POSITIONS

Full Time

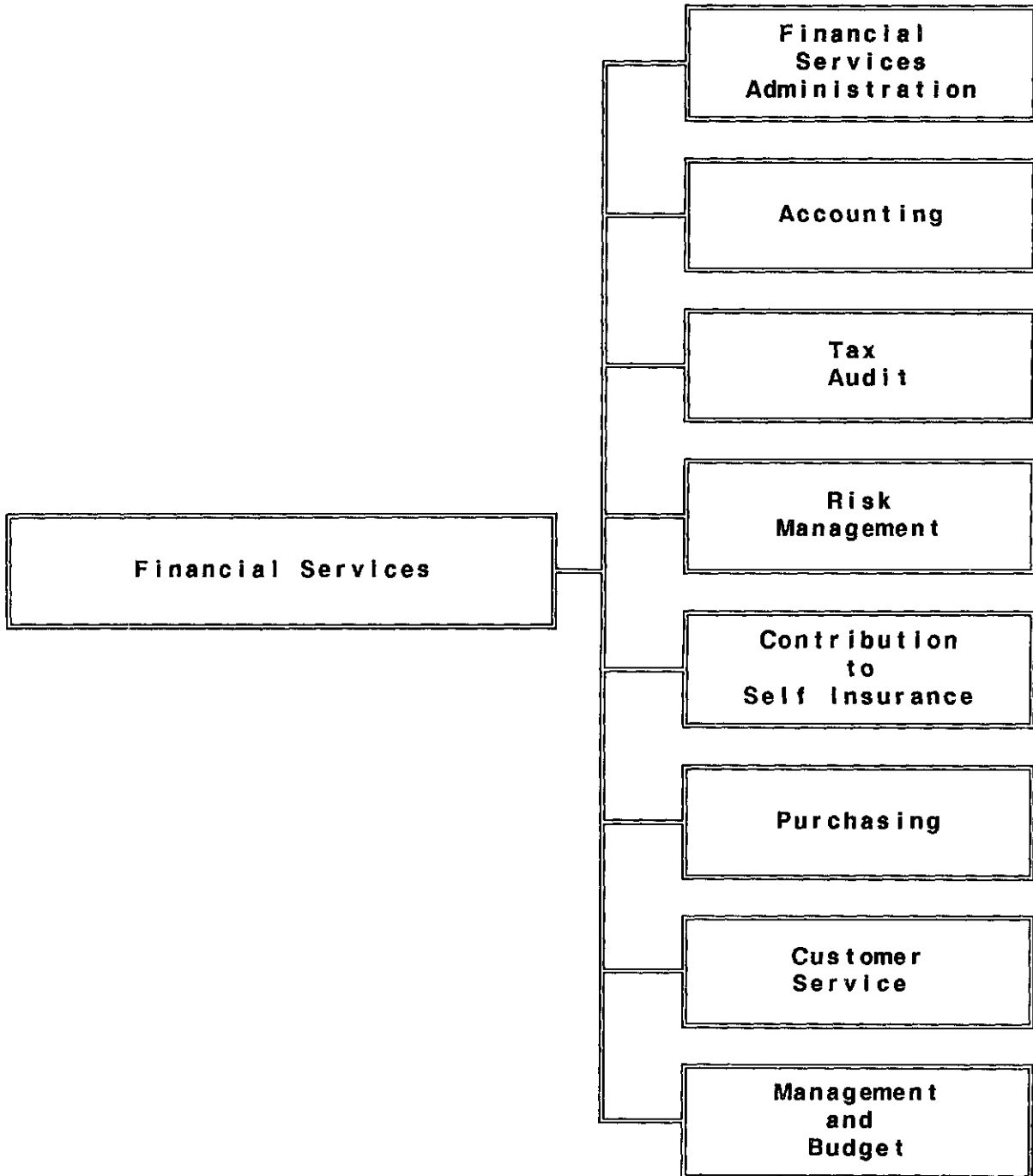
Part Time

PERFORMANCE MEASURES

Monthly dogs at large:	175	175	175	175	175
Monthly animal bites:	30	30	30	30	30
Monthly citations issued:	45	45	45	45	45
Monthly animals impounded:	180	180	180	180	180

Financial
Services

FINANCIAL SERVICES DEPARTMENT



FINANCIAL SERVICES DEPARTMENT

MISSION STATEMENT

It is the mission of the Department of Financial Services to provide service to Scottsdale citizens and businesses through its sales and use tax audit and collection, business and special license registration, and utility billing functions. The Department also provides service to all City divisions and employees through its accounting, management and budget, purchasing, and risk management functions.

GOALS AND OBJECTIVES

The Department of Financial Services has established several goals for 1989-90 as part of its plan for providing service. Specifically, these goals include:

- Provide basic accounting and financial reporting services for the City;
- Act as custodian and manager for the City's investment portfolio; aggressively invest idle cash for safety and high investment yields;
- Prepare financial forecasts and address short-term and long-term financial issues; develop, analyze, monitor, and maintain operating and capital budgets for all City departments;
- Manage and maintain the integrity of the procurement function; obtain optimum value per purchasing dollar expended; and supply goods and services on a timely basis;
- Respond to customer requests for initiation, transfer, and disconnection of utility services;
- Prepare accurate and timely billings for all water, sewer, and refuse accounts on a monthly basis;
- Provide accurate and timely payroll and accounts payable services;
- Coordinate forms control and printing services;
- Manage the short-term and long-term debt of the City;
- Provide tax and license registration and audit functions; and
- Provide support to City programs for safety and risk management functions.

DIVISION AREAS

The Financial Services Administrative Division is responsible for coordinating the Department's operations, managing the City's short-term and long-term debt, and coordinating the financing of City projects.

The Accounting Division is responsible for the City's payroll, accounts payable, special assessment bond district billings, special, monthly and annual financial reports, depositing and investing City cash, and coordinating audits by external auditors.

The Tax Audit Division is responsible for promoting accurate sales tax self-assessments by taxpayers through taxpayer education programs. The Division also studies indicators of local economic strength through the interpretation of privilege tax collections.

The Risk Management Division is responsible for coordinating the City's safety and risk management functions, including the procurement of insurance. The Division is also responsible for funding, investigation, and adjustment of claims in the areas of property loss, liability, workers' compensation, and unemployment compensation exposures. Additional functions include the preparation of fiscal impact statements and negotiations in the area of employee health benefits.

The Purchasing Division is responsible for acting as the City's central buying agency for equipment, materials, supplies, and service procurement. The Division also provides central receiving, delivery and warehousing, printing, copying, forms management, and graphic design services, and provides U. S. and interoffice mail services.

The Customer Service Division is responsible for the accurate and timely billing and collection of the City's water, sewer, and refuse accounts. The Division administers and collects sales, transient occupancy and business license taxes, special license fees, and liquor license fees. The Division also provides for the collection of all delinquent monies owed to the City.

The Management and Budget Division is responsible for development, implementation, and monitoring of the City's Financial Plans and the development of the Five Year Financial Forecast, the Financial Trends Report, and other financial/budget documents. The division also conducts organizational, policy, administrative, and special project studies and reviews. This Division is newly created for fiscal year 1989-90.

ADOPTED BUDGET

Expenditures

The Department of Financial Services' budget for 1989-90 is \$6,207,027, which represents a 1.3% increase from the originally adopted budget for 1988-89. The increase is largely the result of the following:

- The creation of a new Management and Budget Division; and
- The 27th pay period.

Changes in Service Levels

The Department's budget reflects the Department's goal to maintain 1988-89 service levels. However, a few service level changes are included in this proposed budget, including:

- An increase in the number of organizational, policy administrative, and special project studies conducted.

Staffing Levels

The number of full-time positions for 1988-89 for the Department of Financial Services is 100. The total number of full-time positions is 106, an increase of 6 positions.

DEPARTMENT SUMMARY

DEPARTMENT: FINANCIAL SERVICES

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	3,040,785	3,525,356	3,637,311	3,905,487	3,905,487
Contractual	2,990,769	2,511,848	2,807,886	2,211,760	2,211,760
Commodities	193,598	38,763	34,702	23,430	23,430
Capital Outlay	323,821	48,780	53,892	66,350	66,350
Total	6,548,973	6,124,747	6,533,791	6,207,027	6,207,027
 <i>FUNDING SOURCES</i>					
General Fund	3,477,847	3,388,798	3,499,292	3,662,019	3,662,019
Water & Sewer Fund	688,800	790,135	775,146	701,367	701,367
Sanitation Fund	142,158	193,085	189,621	177,446	177,446
Self Insurance Fund	2,240,168	1,752,729	2,069,732	1,666,195	1,666,195

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	98	100	104	106	106
Part Time	9	9	9	7	7

FINANCIAL HIGHLIGHTS

The adopted budget for the Financial Services Department is 1.3% above the 1988-89 adopted budget. This modest increase has been accomplished through the elimination of six positions and decreases in each divisions contractual, commodity and capital expenditures while adding the entire division of Management and Budget.

SUMMARY OF DIVISIONS

DEPARTMENT: FINANCIAL SERVICES

<i>DIVISION AREA</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Financial Services					
Administration	305,585	285,779	358,443	221,507	221,507
Accounting	994,317	1,017,997	1,018,666	988,406	988,406
Tax Audit	419,228	465,881	498,632	457,905	457,905
Risk Management	2,240,168	1,752,729	2,069,732	1,666,195	1,666,195
Contribution To					
Risk Management	400,000	100,000	100,000	0	0
Purchasing	1,002,416	1,152,366	1,169,509	1,082,676	1,082,676
Customer Service	1,187,259	1,349,995	1,318,809	1,314,268	1,314,268
Management and Budget	0	0	0	476,070	476,070
Total	6,548,973	6,124,747	6,533,791	6,207,027	6,207,027

DIVISION SUMMARY

DEPARTMENT: FINANCIAL SERVICES

DIVISION: FINANCIAL SERVICES
ADMINISTRATION

BUDGET NOTES

The adopted budget for Financial Services Administration is 22.5% less than the 1988-89 adopted budget. The 1988-89 adopted budget reflected the transfer of the Financial Services Specialist to Tax Audit and the addition of two positions (Resource Management Advisor and Senior Operations Analyst) from the dissolved Organizational Development work unit. The change in the 1989-90 budget reflects the elimination of these two positions, contractual expenditure decreases, and the impact of consolidating travel, training, and incentives into the Human Resources budget.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	214,917	237,953	308,876	184,980	184,980
Contractual	26,405	33,426	33,506	27,027	27,027
Commodities	6,009	10,400	10,787	5,000	5,000
Capital Outlay	58,254	4,000	5,274	4,500	4,500
Total	305,585	285,779	358,443	221,507	221,507
<i>FUNDING SOURCES</i>					
General Fund	305,585	285,779	358,443	221,507	221,507

AUTHORIZED POSITIONS

<i>POSITIONS</i>	1987-88	1988-89	1988-89	1989-90	1989-90
Full Time	4	4	5	3	3
Part Time					

PERFORMANCE MEASURES

Make 100% of debt service payments per debt schedules. Coordinate 4 supervisory personnel training sessions each year.

DIVISION SUMMARY

DEPARTMENT: FINANCIAL SERVICES

DIVISION: ACCOUNTING

BUDGET NOTES

The adopted Accounting budget is 2.9% less than the 1988-89 adopted budget. This change is the result of a reorganization which allowed for the elimination of two part-time and one full-time position; the assumption of budget-related responsibilities by the new Management and Budget Division; and the consolidation of training, travel, and incentives into the Human Resources budget.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	695,348	801,897	792,863	792,828	792,828
Contractual	179,491	194,600	199,221	181,078	181,078
Commodities	12,196	14,500	15,081	14,500	14,500
Capital Outlay	107,282	7,000	11,501		
Total	994,317	1,017,997	1,018,666	988,406	988,406
<i>FUNDING SOURCES</i>					
General Fund	994,317	1,017,997	1,018,666	988,406	988,406

AUTHORIZED POSITIONS

<i>POSITIONS</i>	1987-88	1988-89	1988-89	1989-90	1989-90
Full Time	22	22	23	22	22
Part Time	4	4	4	2	2

PERFORMANCE MEASURES

Prepare and publish the Comprehensive Annual Financial Report by September 30. On-line access to COSFIS/MSA 99% of working hours. Ninety-five percent of vendor checks issued within thirty days of invoice date. In 100% of pay periods, employees' pay will reflect all approved personnel actions.

DIVISION SUMMARY

DEPARTMENT: FINANCIAL SERVICES

DIVISION: TAX AUDIT

BUDGET NOTES

The adopted budget for Tax Audit is 1.7% less than the 1988-89 adopted budget. The 1989-90 adopted budget reflects the elimination of one full-time position; a decrease in capital outlay for computers and the impact of consolidating all travel training and incentives into the Human Resources Budget.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	343,153	390,987	432,237	410,025	410,025
Contractual	38,545	55,528	48,528	37,950	37,950
Commodities	5,596	9,366	9,366	5,680	5,680
Capital Outlay	31,934	10,000	8,501	4,250	4,250
Total	419,228	465,881	498,632	457,905	457,905
<i>FUNDING SOURCES</i>					
General Fund	419,228	465,881	498,632	457,905	457,905

AUTHORIZED POSITIONS

<i>POSITIONS</i>	1987-88	1988-89	1988-89	1989-90	1989-90
Full Time	10	10	11	10	10
Part Time	1	1	1	1	1

PERFORMANCE MEASURES

Forty-three audits per Auditor annually. Collections of \$100,000 per Auditor annually. Tax change of \$125,000 per Auditor each year. Net taxable sales of \$175,000,000 audited per Auditor annually.

DIVISION SUMMARY

DEPARTMENT: FINANCIAL SERVICES

DIVISION: RISK MANAGEMENT

BUDGET NOTES

The adopted budget for Risk Management is 4.9% less than the 1988-89 adopted budget. This change reflects a proposed decrease in actuarial, safety, and claims audits; premiums paid for excess liability coverage; and the impact of training, travel, and incentives (including the City-wide safety incentive program) being consolidated into the Human Resources budget.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	207,689	227,678	227,678	244,326	244,326
Contractual	1,975,560	1,490,051	1,804,353	1,416,569	1,416,569
Commodities	30,169	31,300	34,001	5,000	5,000
Capital Outlay	26,750	3,700	3,700	300	300
Total	2,240,168	1,752,729	2,069,732	1,666,195	1,666,195
<i>FUNDING SOURCES</i>					
Self Insurance Fund	2,240,168	1,752,729	2,069,732	1,666,195	1,666,195

AUTHORIZED POSITIONS

<i>POSITIONS</i>						
Full Time	5	5	5	5	5	5
Part Time	1	1	1	1	1	1

PERFORMANCE MEASURES

Maintain and shop for 100% of insurance policies for price, terms, and financial security prior to expiration. Respond to 100% of citizen inquiries regarding claims. Schedule/coordinate sixteen safety training programs each year.

DIVISION SUMMARY

DEPARTMENT: FINANCIAL SERVICES

DIVISION: CONTRIBUTION TO
RISK MANAGEMENT

BUDGET NOTES

No contribution into the risk management trust fund is proposed for 1989-90. The 1989-90 trust fund balance of \$2.1 million dollars should be sufficient to pay all anticipated claims.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	<i>ACTUAL 1987-88</i>	<i>ADOPTED 1988-89</i>	<i>ESTIMATED 1988-89</i>	<i>PROPOSED 1989-90</i>	<i>ADOPTED 1989-90</i>
Personnel					
Contractual	400,000	100,000	100,000		
Commodities					
Capital Outlay					
Total	400,000	100,000	100,000		
<i>FUNDING SOURCES</i>					
General Fund	400,000	100,000	100,000		

AUTHORIZED POSITIONS

POSITIONS

Full Time
Part Time

PERFORMANCE MEASURES

DIVISION SUMMARY

DEPARTMENT: FINANCIAL SERVICES

DIVISION: PURCHASING

BUDGET NOTES

The adopted budget for Purchasing is 6.0% lower than the 1988-89 adopted budget even with the transfer of a Graphic Design Specialist position from the City Clerk. The change also reflects decreases in contractual expenditures (professional services, equipment maintenance, subscriptions and memberships, business conferences) as well as the impact of the consolidation of travel, training, and incentives into the Human Resources budget.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	813,212	975,965	990,381	1,002,552	1,002,552
Contractual	19,767	246,071	246,930	144,634	144,634
Commodities	100,002	(93,750)	(92,718)	(82,510)	(82,510)
Capital Outlay	69,435	24,080	24,916	18,000	18,000
Total	1,002,416	1,152,366	1,169,509	1,082,676	1,082,676
<i>FUNDING SOURCES</i>					
General Fund	1,002,416	1,152,366	1,169,509	1,082,676	1,082,676

AUTHORIZED POSITIONS

<i>POSITIONS</i>	26	28	29	29	29
Full Time	26	28	29	29	29
Part Time	2	2	2	2	2

PERFORMANCE MEASURES

Ninety percent of purchase orders placed within three days. Ninety-five percent user acceptance of goods purchased and delivered. Ninety percent of orders printed within three days. U.S. mail picked-up twice a day at two post offices 100% of the time.

DIVISION SUMMARY

DEPARTMENT: FINANCIAL SERVICES

DIVISION: CUSTOMER SERVICE

BUDGET NOTES

The adopted budget for Customer Service is 2.6% less than the 1988-89 adopted budget. The 1989-90 budget reflects the return of Meter Reading to the division (9 positions); the elimination of one Customer Service Representative position and the consolidation of all travel, training and incentives into the Human Resources budget.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	766,466	890,876	885,276	912,378	912,378
Contractual	351,001	392,172	375,348	349,830	349,830
Commodities	39,626	66,947	58,185	52,060	52,060
Capital Outlay	30,166				
Total	1,187,259	1,349,995	1,318,809	1,314,268	1,314,268
<i>FUNDING SOURCES</i>					
General Fund	356,301	366,775	354,042	435,455	435,455
Water & Sewer Fund	688,800	790,135	775,146	701,367	701,367
Sanitation Fund	142,158	193,085	189,621	177,446	177,446

AUTHORIZED POSITIONS

<i>POSITIONS</i>	1987-88	1988-89	1988-89	1989-90	1989-90
Full Time	31	31	31	30	30
Part Time	1	1	1	1	1

PERFORMANCE MEASURES

Issue 99% of new licenses within two days after approvals are received. Issue 99% of renewal licenses within five days after payment and/or approvals are received. Bad debt write-offs should not exceed one-tenth of 1% of total annual City revenue. 99.8% of utility bills issued are accurate.

DIVISION SUMMARY

DEPARTMENT: FINANCIAL SERVICES

DIVISION: MANAGEMENT
AND BUDGET

BUDGET NOTES

This Division is newly created for 1989-90. The Division will assume the financial planning functions previously performed by the Accounting and Budget Division as well as conduct management and organizational studies.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel				358,398	358,398
Contractual				54,672	54,672
Commodities				23,700	23,700
Capital Outlay				39,300	39,300
Total				476,070	476,070
<i>FUNDING SOURCES</i>					
General Fund				476,070	476,070

AUTHORIZED POSITIONS

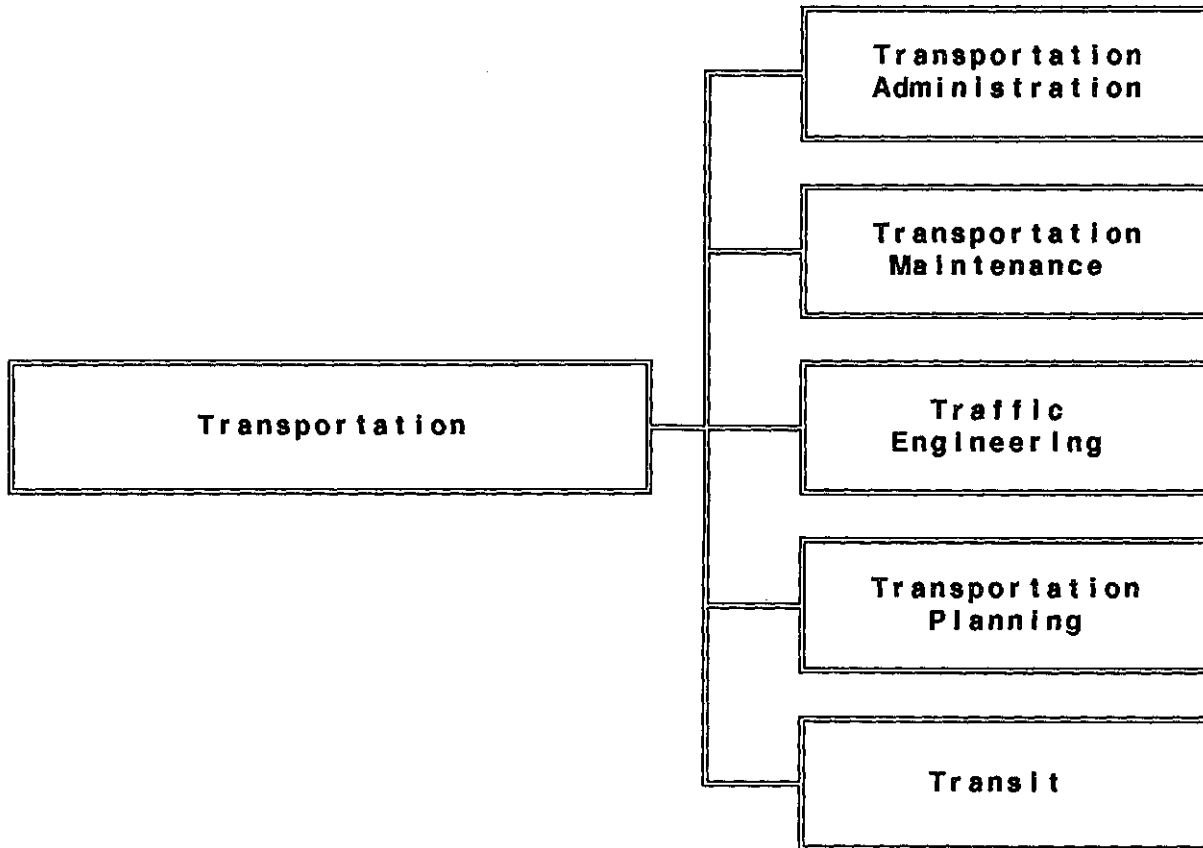
<i>POSITIONS</i>		
Full Time	7	7
Part Time		

PERFORMANCE MEASURES

Coordinate preparation of annual budget for Council adoption at the first meeting in June. Issue interim (monthly) budget reports by the tenth working day of the following month.

Transportation

TRANSPORTATION DEPARTMENT



TRANSPORTATION DEPARTMENT

MISSION STATEMENT

As identified by the City Council and our citizens, transportation is a community priority. This budget proposal brings a new organizational focus to respond to this need, creating a Transportation Department which will assemble the City's various transportation related functions in one area.

The mission of the Department is to plan, design and maintain an integrated transportation system and to move people and traffic in the community in a sound and safe manner.

GOALS AND OBJECTIVES

The Department will encompass all aspects of planning for the future of the City's transportation system as well as maintenance of our current facilities. Responsibilities include all the various modes of transportation: roadways, planned freeways, buses, the municipal airport, transportation for the elderly and handicapped, bikeways, and equestrian trails. In the area of streets, the Department is designed to manage the City's roadways from planning to construction, operations, and maintenance. The Transportation area is also responsible for flood control and drainage master planning.

DIVISION AREAS

The Transportation Department includes the following functional areas: Administration, Transportation Maintenance, Traffic Engineering, Transportation Planning, and Transit.

The Administration Division provides the leadership, coordination, and administrative support necessary to provide for effective and coordinated planning, engineering, and maintenance of the City's transportation system.

The Transportation Maintenance area is responsible for keeping the city's roadway system well-maintained and safe for public travel, as well as maintenance of the Airport facility. The inclusion of the maintenance function in the Transportation Department creates a true focus on this community priority, enabling work activities to be planned and scheduled based on transportation impacts. The asphalt maintenance and street cleaning functions are responsible for safe, clean, and well paved roadway surfaces. Road shoulder and drainage functions insure that road shoulders, alleys, washes, and unimproved roads are maintained in an operable and safe manner. The median and right-of-way area provides maintenance for all City owned landscaped and unlandscaped properties. The maintenance of bikepaths, equestrian trails, traffic signals, and traffic signs and markings are also integral to the complete transportation focus.

The Traffic Engineering area is responsible for the day-to-day operations of our roadway system, insuring that traffic moves in the best manner possible. The functions in Traffic Engineering are focused on a number of critical work activities which impact how traffic flows and traffic system improvements, including the design and timing of the City's computerized traffic signal system and traffic studies to recommend and implement traffic measures. This may include minor projects which improve bottleneck traffic situations on the roadways, as well as speed limit, turning movement, traffic signal, and traffic pattern studies. Traffic signs and markings, also a component of the division, provide roadway travelers with a safe, well-signed street system. Design and cost estimates are included as functions, allowing the full range of traffic engineering activities to be housed in one location.

The Transportation Planning focus will ensure that the City has a well-defined five-year transportation plan to meet the City's future needs. Specific functions of the division include integrating and planning for all the various modes of transportation, drainage planning, transportation system planning, development plan review, improvement districts, community facility districts, and the development of a five-year capital improvement program which is focused on "moving" people in the community. This area is also responsible for planning issues related to the Outer Loop, insuring the design and schedule is sensitive to the needs of our citizens and community.

The Transit area focuses on the alternate modes of transportation provided in the community. The operation, maintenance, and security of the City's Airport facility is included in Transit, as well as responsibility for the City's bus system. This includes both the City system--the Scottsdale Connection--in addition to contracts with the City of Phoenix for the inter-City service. The coordination with the Regional Public Transit Authority (RPTA) is a critical component for regional service, as well as the responsibility for insuring that the City is in compliance with the Maricopa Association of Government Clean Air Programs. The inclusion of the Dial-A-Ride program, for the elderly and handicapped, provides a full service of alternate modes of transportation for the community.

ADOPTED BUDGET

Expenditures

The Department of Transportation's budget for 1989-90 is \$7,503,806 and includes 86 positions. Five of these positions are new for the City; the balance of 81 were located in other Departments throughout the City organization before being transferred into the Transportation Department. The additional positions are:

- ° One Drainage Planner (\$40,000)
- ° Two Transportation Planners/Engineers (\$80,000)
- ° One Graphics Assistant (\$25,000)
- ° One Signal System Engineer (\$45,000)

Changes in Service Levels

The Transportation Department, as proposed, provides an opportunity to address one of the high priority issues in our community in a thorough and complete manner. The Department is able to focus on long-range transportation planning, both from a visionary sense, as well as current impacts. It also provides the opportunity to look outside the community boundaries, which may have significant impacts on the City. This integrated approach regarding transportation assists the City in being strategically positioned to meet the future demands and challenges of our community.

DEPARTMENT SUMMARY

DEPARTMENT: TRANSPORTATION

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	2,599,120	2,798,326	2,830,172	3,242,750	3,242,750
Contractual	2,389,859	2,372,788	2,347,894	2,482,663	2,546,363
Commodities	1,568,711	1,416,220	1,408,811	1,714,693	1,714,693
Capital Outlay	32,957	14,095	15,091	0	0
	0	0	0	0	0
Total	6,590,647	6,601,429	6,601,968	7,440,106	7,503,806
<i>FUNDING SOURCES</i>					
HURF Fund	6,195,495	6,203,413	6,209,001	7,105,392	7,105,392
Airport Fund	395,152	398,016	392,967	334,714	398,414

AUTHORIZED POSITIONS

<i>POSITIONS</i>	82	83	84	85	85
Full Time	82	83	84	85	85
Part Time	1	1	1	1	1

FINANCIAL HIGHLIGHTS

This adopted budget for the Transportation Department brings a new organizational focus to respond to transportation issues. The new City reorganization will respond to transportation needs, creating a Transportation Department which will assemble the City's various transportation related functions into one area. It includes the following functional areas: Administration, Transportation Maintenance, Traffic Engineering, Transportation Planning and Transit.

SUMMARY OF DIVISIONS

DEPARTMENT: TRANSPORTATION

<i>DIVISION AREA</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Transportation Administration	344,700	341,968	417,299	452,716	452,716
Transportation Maintenance	4,453,209	4,544,150	4,448,685	4,812,110	4,812,110
Traffic Engineering	330,656	336,529	359,300	400,251	400,251
Transportation Planning	462,406	364,140	395,091	587,226	587,226
Transit	999,676	1,014,642	981,593	1,187,803	1,251,503
Total	6,590,647	6,601,429	6,601,968	7,440,106	7,503,806

DIVISION SUMMARY

DEPARTMENT: TRANSPORTATION

DIVISION: TRANSPORTATION
ADMINISTRATION

BUDGET NOTES

Transportation Administration combines all department support activities into one budget center for maximum organizational flexibility and effectiveness.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	211,151	215,520	277,716	316,624	316,624
Contractual	122,789	118,148	122,132	120,042	120,042
Commodities	6,381	8,300	16,455	16,050	16,050
Capital Outlay	4,379		996		
Total	344,700	341,968	417,299	452,716	452,716
<i>FUNDING SOURCES</i>					
HURF Fund	344,700	341,968	417,299	452,716	452,716

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	4	4	8	8	8
Part Time					

PERFORMANCE MEASURES

DIVISION SUMMARY

DEPARTMENT: TRANSPORTATION

DIVISION: TRANSPORTATION
MAINTENANCE

BUDGET NOTES

The new Transportation Maintenance area is responsible for keeping the City's roadway system well maintained and safe for public travel, as well as maintenance of the Airport facility. The inclusion of the maintenance function in the Transportation Department creates a true focus on this community priority, enabling work activities to be planned and scheduled based on transportation impacts. The organization consists of service sections responsible for traffic signal signs and markings, street cleaning, asphalt maintenance and medians and right-of-way maintenance.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	1,698,415	1,842,517	1,762,517	1,798,515	1,798,515
Contractual	1,199,939	1,305,763	1,304,764	1,324,852	1,324,852
Commodities	1,554,855	1,395,870	1,381,404	1,688,743	1,688,743
Capital Outlay					
Total	4,453,209	4,544,150	4,448,685	4,812,110	4,812,110
<i>FUNDING SOURCES</i>					
HURF Fund	4,453,209	4,544,150	4,448,685	4,812,110	4,812,110

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	59	59	57	52	52
Part Time					

PERFORMANCE MEASURES

Signal construction/yr.:	6	6	6	6
Median maint./day-crew:	20 Acres	20 Acres	20 Acres	20 Acres
Sign maint./day-crew:	49	49	49	49
Street sweeping/day-person:	40 Miles	40 Miles	40 Miles	40 Miles

DIVISION SUMMARY

DEPARTMENT: TRANSPORTATION

DIVISION: TRAFFIC ENGINEERING

BUDGET NOTES

Traffic Engineering is responsible for the engineering activities related to the day to day operations of our roadway system, assuring the efficient and effective movement of traffic.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	229,203	257,459	280,159	324,925	324,925
Contractual	99,102	76,170	76,070	73,026	73,026
Commodities	2,302	2,900	3,071	2,300	2,300
Capital Outlay	49				
Total	330,656	336,529	359,300	400,251	400,251
<i>FUNDING SOURCES</i>					
HURF Fund	330,656	336,529	359,300	400,251	400,251

AUTHORIZED POSITIONS

<i>POSITIONS</i>	6	7	7	8	8
Full Time					
Part Time					

PERFORMANCE MEASURES

Traffic improvement studies per year:	53	53	53	53
Response time to inquiries:	1 Week	1 Week	1 Week	1 Week

DIVISION SUMMARY

DEPARTMENT: TRANSPORTATION

DIVISION: TRANSPORTATION
PLANNING

BUDGET NOTES

This budget expands and focuses transportation planning to ensure the City has an integrated transportation focus to meet the City's needs.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	284,871	287,390	318,340	520,308	520,308
Contractual	171,900	72,600	72,601	62,868	62,868
Commodities	849	4,150	4,150	4,050	4,050
Capital Outlay	4,786				
Total	462,406	364,140	395,091	587,226	587,226
<i>FUNDING SOURCES</i>					
HURF Fund	462,406	364,140	395,091	587,226	587,226

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	9	9	8	12	12
Part Time					

PERFORMANCE MEASURES

DIVISION SUMMARY

DEPARTMENT: TRANSPORTATION

DIVISION: TRANSIT

BUDGET NOTES

The new Transit area focuses on the alternate modes of transportation provided in the community. The operation, maintenance and security of the City's Airport facility is included in Transit, as well as responsibility for the City's bus system. This includes both the City system—the Scottsdale Connection—and contracts with the City of Phoenix for the inter-city service. The inclusion of the Dial-A-Ride program, for the elderly and handicapped, provides a full service of alternate modes of transportation for the community.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	175,480	195,440	191,440	282,378	282,378
Contractual	796,129	800,107	772,327	901,875	965,575
Commodities	4,324	5,000	3,731	3,550	3,550
Capital Outlay	23,743	14,095	14,095		
Total	999,676	1,014,642	981,593	1,187,803	1,251,503
<i>FUNDING SOURCES</i>					
HURF Fund	604,524	616,626	588,626	853,089	853,089
Airport Fund	395,152	398,016	392,967	334,714	398,414

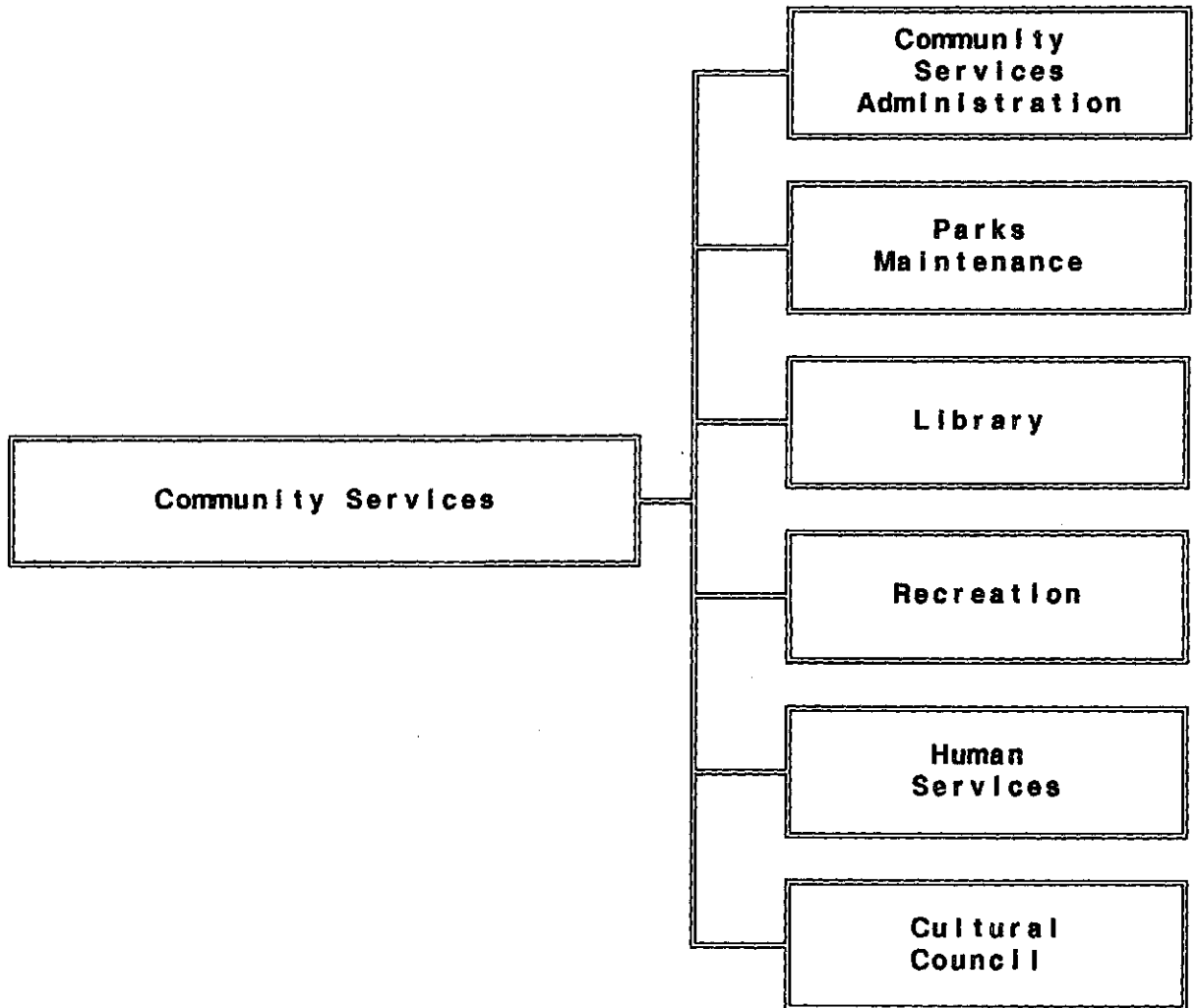
AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	4	4	4	5	5
Part Time	1	1	1	1	1

PERFORMANCE MEASURES

Transit inquiries:	10,000	8,000	8,000	8,000
Aircraft operations:	188,143	192,541	202,000	202,000

COMMUNITY SERVICES DEPARTMENT



COMMUNITY SERVICES

MISSION STATEMENT

It is the mission of the Department of Community Services to continually improve and preserve Scottsdale's quality of life through the development and maintenance of imaginative and creative facilities, programs, and services by focusing on the needs and wants of our citizens; to conduct a wide variety of Recreation, Human Services, and Library program activities which are cost effective and responsive to citizen input.

GOALS AND OBJECTIVES

The Department of Community Services has established several goals for 1989-90 as part of its plan for providing service. Specifically, these goals include:

- ° To provide support and information in a timely manner to organizations in which contract administration responsibilities are present;
- ° To administer overall library service at two libraries;
- ° To maintain efficient circulation of materials and to provide an adequate, basic periodical collection in two libraries;
- ° To continue to answer all reference/information questions in a timely manner from both public and city staff at two libraries;
- ° To administer all Adult Sports Leagues, Youth Sports Programs, Aquatics Programs, and Community Centers in the Recreation Division throughout recreational facilities City-wide;
- ° To make most efficient use of part-time personnel to comply with all state and federal guidelines;
- ° To successfully complete all planned, activities, programs, and events for the enjoyment of Scottsdale citizens;
- ° To complete automation of recreation reservation services;
- ° To efficiently operate the Scottsdale Senior Center, Vista del Camino Social Service Center, and the Youth and Family Services Program to benefit Scottsdale citizens;
- ° To continue working with outside organizations in the form of the "brokerage system" to provide needed human services to Scottsdale citizens at minimal cost to the taxpayers; and
- ° To continue to maintain all parks, equestrian trails, swimming pools, and fountains to assure that all facilities are in a safe and usable condition.

DIVISION AREAS

The Community Services Administration Division provides the leadership, coordination, and administrative support necessary to provide for effective delivery of leisure, social, and recreational services in addition to the development and maintenance of those activities and facilities for Scottsdale citizens. Programs and facilities are provided in the areas of Library, Recreation, Human Services, Park Maintenance, and Contract Administration.

The Parks Maintenance Division is divided into five distinct areas: Administration, South Parks, Central Parks, North Parks, and Parks Support. Administration is responsible for the general management of the Division and coordination of park acquisition and development. South, Central, and North Parks are responsible for the daily maintenance to assure that all parks are in safe and usable condition. Parks Support is responsible for equestrian trails, swimming pools, and fountain maintenance as well as repairing and remodeling existing park facilities.

The Library Division, or Scottsdale Public Library System, which includes Civic Center and Mustang Libraries, provides a full range of public library services to the citizens of Scottsdale. Through a reciprocal borrowing agreement, services are also available to registered borrowers of other Maricopa County library systems. Services include: provision of a balanced collection of library material for check-out and in-house use; assistance with information, reference, and research questions; children's and adult education programs; and lifelong learning and community involvement opportunities.

The Recreation Division is responsible for planning, coordinating, and supervising recreational programs and facilities that meet Scottsdale needs. Major programs include: Aquatics, Sports, Neighborhood Parks, Special Interest Classes, and Community Center programs. Working closely with the Parks and Recreation Commission, the Recreation Division strives to make quality leisure services available to all segments of our population while promoting community wellness through positive use of leisure.

The Human Services Division includes the Scottsdale Senior Center, Vista Social Service Center, and Youth Services Diversion Program. Social services are provided through a combination of direct service, contracted service, and use of the "Brokerage Concept". The City provides private, non-profit agencies with office space at central locations where services are then delivered. City staff provide assessment and referral while coordinating the delivery of services and resources utilizing City, grant, and community based funds.

The Cultural Council Division refers to the contract administration of a \$1.6 million master agreement between the City and the newly created Cultural Council. The Cultural Council is a non-profit organization separate from the City, but contracted by the City to provide all cultural activities. The Cultural Council manages the Center for the Arts and is given a monthly allocation by the City which is supplemented by ticket revenue, memberships, and corporate development activities.

ADOPTED BUDGET

Expenditures

The Department of Community Services' budget for 1989-90 is \$12,365,209, which represents a .1% increase from the adopted budget for 1988-89. The increase is due to the following: The 27th pay period in 1989-90 and the decisions to add certain revenue producing activities in the Recreation Division. The Parks and Recreation Divisions will also be assuming a full year's operations of Scottsdale Ranch Park.

Changes in Service Levels

The department's budget for 1989-90 reflects the maintenance of 1988-89 service levels to the public.

Staffing Levels

The adopted number of full-time positions for 1988-89 for the Department of Community Services was 162. The total number of full-time positions for 1989-90 is 155, a decrease of 7 over the adopted 1988-89 budget. The adopted number of part-time positions for the department in 1988-89 was 241. The total number of part-time positions for 1989-90 is 249, an increase of 8. The increase in part-time positions is due primarily to the opening of the new Scottsdale Ranch Park facility.

DEPARTMENT SUMMARY

DEPARTMENT: COMMUNITY SERVICES

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	6,542,923	6,887,168	6,967,966	7,326,561	7,326,561
Contractual	4,284,172	4,318,740	4,217,403	3,779,675	3,779,675
Commodities	638,738	664,407	665,432	1,235,123	1,235,123
Capital Outlay	837,880	477,664	519,164	23,850	23,850
Total	12,303,713	12,347,979	12,369,965	12,365,209	12,365,209
<i>FUNDING SOURCES</i>					
General Fund	12,303,713	12,347,979	12,369,965	12,365,209	12,365,209

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	182	162	164	155	155
Part Time	252	241	240	249	249

FINANCIAL HIGHLIGHTS

The adopted budget for the Community Services Department is 0.1% above the 1988-89 adopted budget. Although the 1989-90 adopted budget is not significantly higher than the adopted 1988-89 budget service levels to the public will be increased due to the opening of the newest facility, Scottsdale Ranch Park.

SUMMARY OF DIVISIONS

DEPARTMENT: COMMUNITY SERVICES

<i>PROGRAM AREA</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Community Services					
Administration	490,870	381,789	374,297	210,811	210,811
Parks Maintenance	2,835,836	2,882,992	2,934,712	2,774,201	2,774,201
Library	3,338,489	3,403,627	3,381,041	3,357,405	3,357,405
Recreation	2,834,810	3,125,161	3,135,110	3,556,462	3,556,462
Human Services	783,501	864,973	859,631	779,893	779,893
Cultural Council	2,020,207	1,689,437	1,685,174	1,686,437	1,686,437
Total	12,303,713	12,347,979	12,369,965	12,365,209	12,365,209

DIVISION SUMMARY

DEPARTMENT: COMMUNITY SERVICES

DIVISION: COMMUNITY SERVICES
ADMINISTRATION

BUDGET NOTES

Community Services Administration's adopted budget for fiscal year 1989-90 is \$210,811. This represents a 44.8% decrease over the fiscal year 1988-89 adopted budget of \$381,789. The substantial decrease is due to the elimination of two full-time positions and a reduction in one-time rental costs.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	340,300	227,470	262,323	170,840	170,840
Contractual	109,951	144,994	99,168	33,721	33,721
Commodities	7,956	9,325	12,806	6,250	6,250
Capital Outlay	32,663				
Total	490,870	381,789	374,297	210,811	210,811
<i>FUNDING SOURCES</i>					
General Fund	490,870	381,789	374,297	210,811	210,811

AUTHORIZED POSITIONS

<i>POSITIONS</i>	1987-88	1988-89	1988-89	1989-90	1989-90
Full Time	6	4		5	3
Part Time					3

PERFORMANCE MEASURES

Develop the departmental budget in a timely and efficient manner. Research and report on various subjects to serve both the citizens as well as other City departments on a daily basis. Contracts administered on a daily basis, e.g., Scottsdale Cultural Council, Horseworld, Tournament Players Club, Bureau of Reclamation and Scottsdale Charros (Baseball).

DIVISION SUMMARY

DEPARTMENT: COMMUNITY SERVICES

DIVISION: PARKS MAINTENANCE

BUDGET NOTES

The adopted budget for the Parks Maintenance Division for 1989-90 is \$2,774,201. This represents a 3.8% decrease over the 1988-89 adopted budget of \$2,882,992. The decrease was achieved without decreasing service levels and adding a full year of maintenance at Scottsdale Ranch Park.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	1,719,300	1,850,665	1,848,665	1,784,733	1,784,733
Contractual	761,982	765,237	774,844	705,539	705,539
Commodities	272,494	267,090	270,105	262,929	262,929
Capital Outlay	82,060		41,098	21,000	21,000
Total	2,835,836	2,882,992	2,934,712	2,774,201	2,774,201
<i>FUNDING SOURCES</i>					
General Fund	2,835,836	2,882,992	2,934,712	2,774,201	2,774,201

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	56	56	56	52	52
Part Time	6	6	6	5	5

PERFORMANCE MEASURES

Keep 26 parks clean, safe, and attractive. Keep 16 ballfields safe and usable for the public. Maintain 3 pools and 10 fountains daily. Maintain, clean, and perform safety checks for 19 playgrounds City-wide.

DIVISION SUMMARY

DEPARTMENT: COMMUNITY SERVICES

DIVISION: LIBRARY

BUDGET NOTES

The Library Division's adopted budget for 1989-90 is \$3,357,405. This represents a 1.4% decrease over the 1988-89 adopted budget of \$3,403,627. The decrease is made possible by eliminating or reclassifying positions. In addition, significant reductions were made in administrative overhead.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	2,085,571	2,325,464	2,325,464	2,322,176	2,322,176
Contractual	506,846	542,210	530,667	464,377	464,377
Commodities	74,097	86,754	79,397	570,852	570,852
Capital Outlay	671,975	449,199	445,513		
Total	3,338,489	3,403,627	3,381,041	3,357,405	3,357,405
<i>FUNDING SOURCES</i>					
General Fund	3,338,489	3,403,627	3,381,041	3,357,405	3,357,405

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	65	65	65	62	62
Part Time	35	35	35	35	35

PERFORMANCE MEASURES

Process 524 books weekly and within 7 days of receipt. Supply citizens with 259,279 books, or 1.98 books per capita. Make 873,000 citizen contacts per year at both Mustang and Civic Center Libraries. Answer 491,000 reference questions per year by staff at both libraries.

DIVISION SUMMARY

DEPARTMENT: COMMUNITY SERVICES

DIVISION: RECREATION

BUDGET NOTES

The Recreation Division's adopted budget for 1989-90 is \$3,556,462. This represents a 13.8% increase over the 1988-89 adopted budget of \$3,125,161. The increase is due primarily to the opening of Scottsdale's newest park facility, Scottsdale Ranch Park. Fiscal year 1989-90 represents the first full year of operation for this park. In addition, for the first time, McCormick Railroad Park, through the donation of a full scale caboose, will begin to offer a City-operated concession.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	1,922,139	1,979,276	1,995,321	2,482,394	2,482,394
Contractual	609,796	833,448	823,904	690,747	690,747
Commodities	261,888	283,972	283,870	380,471	380,471
Capital Outlay	40,987	28,465	32,015	2,850	2,850
Total	2,834,810	3,125,161	3,135,110	3,556,462	3,556,462
<i>FUNDING SOURCES</i>					
General Fund	2,834,810	3,125,161	3,135,110	3,556,462	3,556,462

AUTHORIZED POSITIONS

<i>POSITIONS</i>	1987-88	1988-89	1988-89	1989-90	1989-90
Full Time	22	24	25	25	25
Part Time	181	193	192	201	201

PERFORMANCE MEASURES

Adult Sports - 986 teams participate in leagues and tournaments per year. Aquatics - 1,340 hours of public swimming offered at 3 pools per year. Four major community centers offer 17,524 hours of operation and make over one million citizen contacts annually. Special Interest offers 152 classes and registers over 1,600 participants each quarter. Neighborhood parks are staffed and provide 4,000 hours of supervised recreation programming during the school year.

DIVISION SUMMARY

DEPARTMENT: COMMUNITY SERVICES

DIVISION: HUMAN SERVICES

BUDGET NOTES

The Human Services Division's adopted budget for 1989-90 is \$779,893. This represents a 9.8% decrease over the 1988-89 adopted budget of \$864,973. The decrease is due to contractual obligations for the Dial-A-Ride program being transferred out of the Human Services Division.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	475,613	504,293	536,193	566,418	566,418
Contractual	275,390	343,414	306,220	198,854	198,854
Commodities	22,303	17,266	17,217	14,621	14,621
Capital Outlay	10,195		1		
Total	783,501	864,973	859,631	779,893	779,893
<i>FUNDING SOURCES</i>					
General Fund	783,501	864,973	859,631	779,893	779,893

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	12	13	13	13	13
Part Time	7	7	7	8	8

PERFORMANCE MEASURES

The Scottsdale Senior Center is open to the public 4,524 hours per year and makes 174,000 citizen contacts annually. The Youth and Family Services Program offers services to 350 juveniles per year and provides 35 community education classes and 20 life skill workshops each year. The Vista del Camino Social Services Center interviews 2,500 citizens-in-need per year.

DIVISION SUMMARY

DEPARTMENT: COMMUNITY SERVICES

DIVISION: CULTURAL
COUNCIL

BUDGET NOTES

The Cultural Council's City allocation for 1989-90 is \$1,686,437. This represents a 0.2% decrease over the 1988-89 adopted allocation of \$1,689,437. The Cultural Council is a non-profit agency contracted by the City to provide cultural activities. The City allocates a lump sum to this newly created agency each year. In 1989-90 the City will be maintaining the allocation at the same level as 1988-89.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel					
Contractual	2,020,207	1,689,437	1,682,600	1,686,437	1,686,437
Commodities			2,037		
Capital Outlay			537		
Total	2,020,207	1,689,437	1,685,174	1,686,437	1,686,437
<i>FUNDING SOURCES</i>					
General Fund	2,020,207	1,689,437	1,685,174	1,686,437	1,686,437

AUTHORIZED POSITIONS

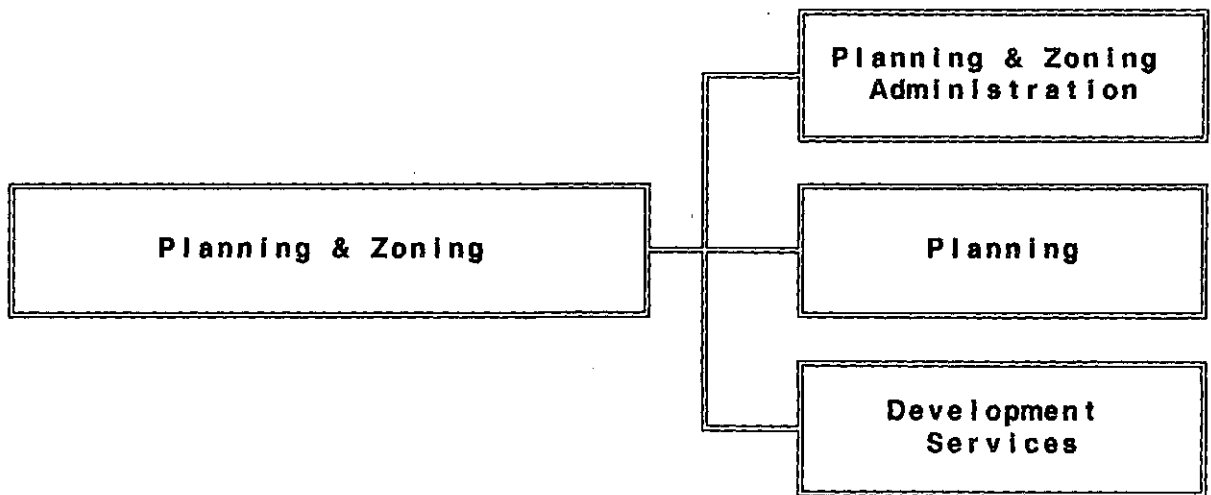
<i>POSITIONS</i>	
Full Time	21
Part Time	23

PERFORMANCE MEASURES

Stipulated by contract with the City.

Please note that pages 121-134 have been lost and are missing from this book. We apologize for any inconvenience.

PLANNING & ZONING DEPARTMENT



PLANNING & ZONING DEPARTMENT

MISSION STATEMENT

It is the mission of the Department of Planning & Zoning to strive to build a better Scottsdale by helping the community focus on the future and realize its vision. We serve the community with integrity, stewardship, leadership, innovation, and professionalism.

GOALS AND OBJECTIVES

The Department of Planning & Zoning has established the following goals for 1989-90 as part of its plan for providing service. These goals are:

- To carefully plan growth of the community;
- To provide professional review of development projects, assuring orderly growth while protecting natural resources and the environment; manage cases through the public hearing processes;
- To assure that development proposals comply with all City ordinances, design standards, and public hearing stipulations;
- To provide efficient and effective customer service;
- To provide for public safety and welfare by assuring that all construction meets codes and standards;
- To preserve quality of life within the existing neighborhoods by enforcement of the City's Zoning Ordinance;
- To coordinate streetlight improvement districts and monitor monthly billings of the system;
- To insure that research studies and technical reports provide up-to-date guidelines and standards for development; and
- To insure that Downtown retains economic viability and continues to serve as the cultural focus and symbolic center of our community.

DIVISION AREAS

The Department of Planning & Zoning was organized in October, 1988, from a realignment of work units and budgets from two departments: Planning & Economic Development and Community Development.

Planning & Zoning Administration provides proactive leadership, management, and administrative support to insure guidance and assistance necessary to continue to fulfill established objectives. Coordination of the Planning Division and Development Services Division activities will be focused to ensure that land within the City's boundaries or land that directly affects the City of Scottsdale is planned and developed for the general welfare of the community.

The Planning Division consists of four programs which contribute to the goal of a quality community by directing future events. The Downtown section is responsible for the City's downtown redevelopment activities. The Advance Planning section prepares and maintains the General Plan. Both groups provide policy advice concerning a wide range of public issues. Community Development Block Grant administers funds which are primarily intended to benefit low and moderate income persons by rehabilitating neighborhoods and housing, improving the infrastructure, providing public services, and creating new jobs. Asset Management manages all land and structures not specifically related to infrastructure or right-of-way currently owned by the City, maintained by the City, or posing a potential interest or liability to the City. This includes all real estate assets.

The Development Services Division provides the professional and technical services necessary to manage quality growth. The division brings these services under one umbrella organization to provide for a more coordinated and efficient customer service delivery system. The Development Services section provides customer service relative to the development process. The Project Review section is responsible for the professional review and processing of development proposals (zoning, use permits, plan review, etc.) and zoning enforcement. The Inspection Services section is responsible for assuring that all construction complies with approved plans and applicable codes and standards.

ADOPTED BUDGET

Expenditures

The 1989-90 budget for the Department of Planning & Zoning is \$5,160,803, which is a 6% decrease from the originally adopted budget for 1988-89. The decrease reflects an intensive cost containment approach to the budget, however, it does include an electric rate increase by Salt River Project and Arizona Public Services for street lights.

Changes in Service Levels

No reduction in normal service levels is anticipated, although there may be some delays in times of peak demand.

Staffing Levels

The 1988-89 adopted budget included 104 full-time and 8 part-time positions. These totals have been reduced by 18 full-time and 3 part-time, most of which are in the Development Services Division.

DEPARTMENT SUMMARY

DEPARTMENT: PLANNING & ZONING

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	3,579,996	3,893,783	3,717,384	3,353,443	3,400,743
Contractual	1,659,058	1,488,984	1,766,223	1,654,908	1,659,408
Commodities	98,603	106,602	96,199	88,832	88,832
Capital Outlay	50,758	1,700	12,114	1,320	11,820
Total	5,388,415	5,491,069	5,591,920	5,098,503	5,160,803
 <i>FUNDING SOURCES</i>					
General Fund	4,911,072	4,988,909	5,089,760	4,464,539	4,526,839
Highway User Revenue Fund	477,343	502,160	502,160	633,964	633,964

AUTHORIZED POSITIONS

<i>POSITIONS</i>	1987-88	1988-89	1988-89	1989-90	1989-90
Full Time	101	104	96	84	86
Part Time	9	8	8	5	5

FINANCIAL HIGHLIGHTS

The 1989-90 Planning and Zoning Department budget reflects organizational realignment and cost containment measures resulting in a 6.0% reduction. This decrease was achieved even with a 2.6% utility rate increase in the street-light contracts with Salt River Project and Arizona Public Service. The reduction in funding requests also includes the deletion of 18 full-time and 3 part-time positions from the Development Services Division. Structurally, the Planning Division will now include the Asset Management and Community Development Block Grant programs.

SUMMARY OF DIVISIONS

DEPARTMENT: PLANNING & ZONING

<i>DIVISION AREA</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Planning & Zoning					
Administration	401,304	312,872	238,112	180,376	195,376
Planning	761,031	641,777	934,506	839,182	839,182
Development Services	4,226,080	4,536,420	4,419,302	4,078,945	4,126,245
 Total	 5,388,415	 5,491,069	 5,591,920	 5,098,503	 5,160,803

DIVISION SUMMARY

DEPARTMENT: PLANNING & ZONING

DIVISION: PLANNING & ZONING
ADMINISTRATION

BUDGET NOTES

With a 37.6% decrease from the 1988-89 adopted budget, the adopted budget for Planning & Zoning administration reflects the structure and needs of the new department.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	237,569	224,635	155,381	150,201	150,201
Contractual	133,545	79,127	75,595	28,000	32,500
Commodities	5,080	9,110	7,136	2,175	2,175
Capital Outlay	25,110				10,500
Total	401,304	312,872	238,112	180,376	195,376
<i>FUNDING SOURCES</i>					
General Fund	401,304	312,872	238,112	180,376	195,376

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	5	5	3	3	3
Part Time	1				

PERFORMANCE MEASURES

The unit will oversee departmental operations, provide division coordination and support, develop and monitor the budget for the division and the department, ensure that responses to all requests for assistance and information are handled quickly, accurately and with the highest degree of customer service.

DIVISION SUMMARY

DEPARTMENT: PLANNING & ZONING

DIVISION: PLANNING

BUDGET NOTES

The adopted budget for the Planning Division is 30.8% more than the 1988-89 adopted budget. This division now includes Advance Planning and Downtown and Neighborhood Development as well as Asset Management.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	492,265	533,174	546,654	594,480	594,480
Contractual	263,740	102,253	381,501	237,752	237,752
Commodities	5,026	6,350	6,351	6,950	6,950
Capital Outlay					
Total	761,031	641,777	934,506	839,182	839,182
<i>FUNDING SOURCES</i>					
General Fund	761,031	641,777	934,506	839,182	839,182

AUTHORIZED POSITIONS

<i>POSITIONS</i>	1987-88	1988-89	1988-89	1989-90	1989-90
Full Time	12	12	13	13	13
Part Time	1	1	1	1	1

PERFORMANCE MEASURES

The division will update the General plan elements and complete Council-approved area studies, complete special studies and technical reports as required, respond to citizen inquiries, provide technical support to City staff, and be responsible for the City's downtown redevelopment activities.

DIVISION SUMMARY

DEPARTMENT: PLANNING & ZONING

DIVISION: DEVELOPMENT SERVICES

BUDGET NOTES

The adopted budget for the Development Services Division will be 9.0% less than the 1988-89 adopted budget. This division includes funding for the contracts with Salt River Project and Arizona Public Service for street lights.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	2,850,162	3,135,974	3,015,349	2,608,762	2,656,062
Contractual	1,261,773	1,307,604	1,309,127	1,389,156	1,389,156
Commodities	88,497	91,142	82,712	79,707	79,707
Capital Outlay	25,648	1,700	12,114	1,320	1,320
Total	4,226,080	4,536,420	4,419,302	4,078,945	4,126,245
<i>FUNDING SOURCES</i>					
General Fund	3,748,737	4,034,260	3,917,142	3,444,981	3,492,281
Highway User Revenue Fund	477,343	502,160	502,160	633,964	633,964

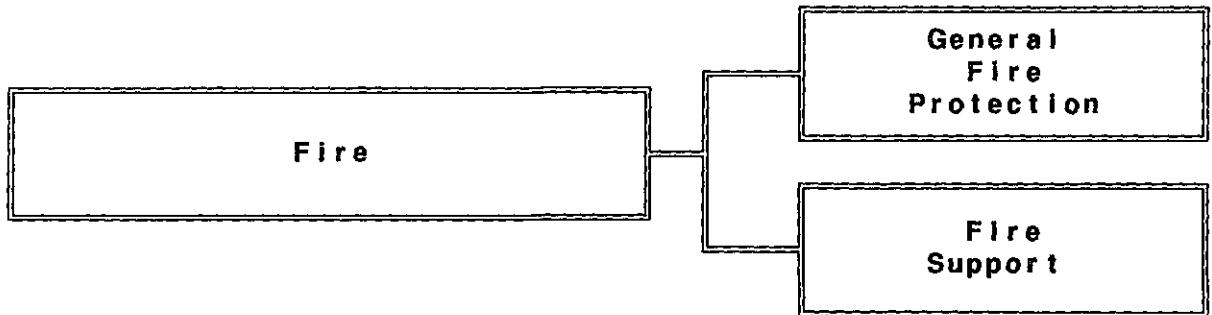
AUTHORIZED POSITIONS

<i>POSITIONS</i>	84	87	80	68	70
Full Time	84	87	80	68	70
Part Time	7	7	7	4	4

PERFORMANCE MEASURES

The division will provide same day service to One Stop Shop counter customers; provide case coordination services as prescribed in work program, complete final plan reviews within five days, complete construction inspections within 24 hours of request, and respond to zoning complaints within 48 hours.

FIRE DEPARTMENT



MISSION STATEMENT

The mission of Rural/Metro Fire Department and Scottsdale's Fire Support Division is to provide cost effective and quality service while maintaining a high level of public safety throughout the community. The Department provides all fire-related activities which include but are not limited to fire prevention, public education, emergency medical, and fire suppression activities. Rural/Metro's continued search for new technical innovations continues to be paramount in our endeavors to remain on the leading edge of fire service.

GOALS AND OBJECTIVES

The Fire Department has established the following goals for 1989-90 as part of its plan for providing fire protection and emergency medical service (basic life support) for the citizens of Scottsdale. These goals include the following:

- Continue to maintain a comprehensive training program for both full-time, part-time, and Fire Support firefighters to maintain a high level of proficiency while performing the duties during an emergency;
- Attract and maintain qualified candidates for all programs;
- Strive to work toward reduced fire loss throughout the City by continued pro-active Public Education and Fire Prevention;
- Acquire and maintain quality equipment necessary to carryout the program's responsibilities;
- Strive to maintain the communications with the development community to continue to maintain the five day turn-around for fire plan reviews;
- Improve response times in the urban areas of the City by use of a computerized traffic signal interruption system;
- Create a cohesive organizational structure which meets the combined interests and values of Fire Support Services and Rural/Metro;

DIVISION AREAS

General Fire Protection - In conjunction with the contract between Rural/Metro and the City of Scottsdale, Rural/Metro provides necessary manpower and equipment to emergencies within the City of Scottsdale to control and handle all emergency incidents.

Fire Support - In conformance with the contract between the City of Scottsdale and Rural/Metro, Fire Support Services is comprised of forty full-time and part-time employees who are utilized in supplementing regular firefighting personnel for the City of Scottsdale.

ADOPTED BUDGET

Expenditures

The Department has a budget for 1989-90 of \$5,148,275, which represents a 5.4% increase from the adopted budget for 1988-89. This increase is largely due to increased pay and benefits for personal and additional North Scottsdale firefighting reserves.

Staffing Levels

The budget includes an additional 15 firefighter reserves to augment full-time firefighting personnel.

DEPARTMENT SUMMARY

DEPARTMENT: FIRE

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	<i>ACTUAL 1987-88</i>	<i>ADOPTED 1988-89</i>	<i>ESTIMATED 1988-89</i>	<i>PROPOSED 1989-90</i>	<i>ADOPTED 1989-90</i>
Personnel	188,957	230,743	215,743	217,920	217,920
Contractual	4,042,016	4,623,985	4,621,737	4,901,905	4,901,905
Commodities	38,967	28,941	28,893	28,450	28,450
Capital Outlay			6,401		
Total	4,269,940	4,883,669	4,872,774	5,148,275	5,148,275
<i>FUNDING SOURCES</i>					
General Fund	4,269,940	4,883,669	4,872,774	5,148,275	5,148,275

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time					
Part Time	40	40	40	40	40

FINANCIAL HIGHLIGHTS

The adopted budget for the Fire Department is an increase of 5.4% over the 1988-89 adopted budget. This change is largely due to increased pay and benefits for personnel and additional North Scottsdale firefighting reserves.

SUMMARY OF DIVISIONS

DEPARTMENT: FIRE

<i>DIVISION AREA</i>	<i>ACTUAL 1987-88</i>	<i>ADOPTED 1988-89</i>	<i>ESTIMATED 1988-89</i>	<i>PROPOSED 1989-90</i>	<i>ADOPTED 1989-90</i>
General Fire					
Protection	4,016,579	4,596,273	4,602,675	4,882,392	4,882,392
Fire Support	253,361	287,396	270,099	265,883	265,883
Total	4,269,940	4,883,669	4,872,774	5,148,275	5,148,275

DIVISION SUMMARY

DEPARTMENT: FIRE

DIVISION: GENERAL FIRE
PROTECTION

BUDGET NOTES

In conformance with the contract between the City of Scottsdale and Rural/Metro Fire, the 1989-90 adopted budget reflects a 6.2% increase over the 1988-89 adopted budget.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	<i>ACTUAL 1987-88</i>	<i>ADOPTED 1988-89</i>	<i>ESTIMATED 1988-89</i>	<i>PROPOSED 1989-90</i>	<i>ADOPTED 1989-90</i>
Personnel	205				
Contractual	4,003,545	4,576,273	4,576,273	4,862,392	4,862,392
Commodities	12,829	20,000	20,001	20,000	20,000
Capital Outlay			6,401		
Total	4,016,579	4,596,273	4,602,675	4,882,392	4,882,392
<i>FUNDING SOURCES</i>					
General Fund	4,016,579	4,596,273	4,602,675	4,882,392	4,882,392

AUTHORIZED POSITIONS

POSITIONS
Full Time
Part Time

PERFORMANCE MEASURES

As outlined in contract.

DIVISION SUMMARY

DEPARTMENT: FIRE

DIVISION: FIRE SUPPORT

BUDGET NOTES

The Fire Support adopted budget reflects a 7.5% decrease in overall expenditures. The decrease in proposed funds for personnel services will have no impact on service delivery for 1989-90.

EXPENDITURES

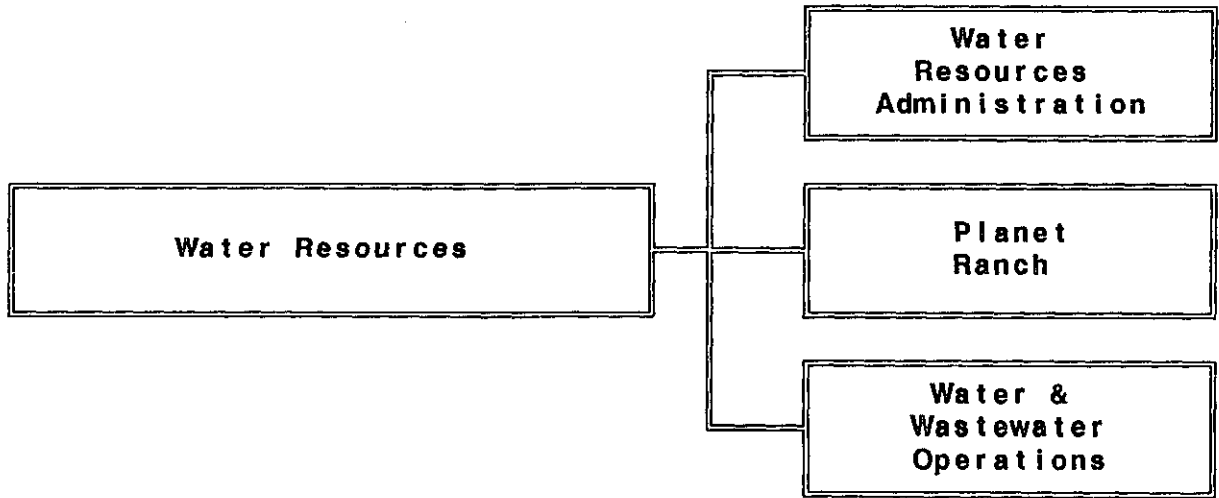
<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	188,752	230,743	215,743	217,920	217,920
Contractual	38,471	47,712	45,464	39,513	39,513
Commodities	26,138	8,941	8,892	8,450	8,450
Capital Outlay					
Total	253,361	287,396	270,099	265,883	265,883
<i>FUNDING SOURCES</i>					
General Fund	253,361	287,396	270,099	265,883	265,883

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time					
Part Time	40	40	40	40	40

PERFORMANCE MEASURES

WATER RESOURCES DEPARTMENT



MISSION STATEMENT

It is the mission of the Department of Water Resources to provide Scottsdale citizens with a safe, reliable water supply and wastewater reclamation system, while maintaining an orderly and financially equitable plan for growth.

GOALS AND OBJECTIVES

The Department of Water Resources has established several goals for 1989-90 as part of its plan for providing service. Specifically, these goals include:

- Meet all requirements of the Arizona Groundwater Management Act;
- Implement a strong and sincere water conservation plan and set the example;
- Develop and implement a plan for recharge, underground storage, and recovery of various sources of water;
- Implement a comprehensive water reclamation and reuse plan;
- Formulate and update as necessary development fees and user fees;
- Operate and maintain existing water and wastewater system efficiently;
- Maximize CAP, SRP, and other surface water supplies to decrease groundwater withdrawal use;
- Protect and maximize City water rights by continuing Planet Ranch farming operation;
- Maintain current water resources master plans flexible to accommodate change; and
- Establish a comprehensive self-funding plan which will sustain water and wastewater capital improvement and operating programs necessary to provide a reliable level of service to Scottsdale customers.

DIVISION AREAS

The Water Resources Administration Division is responsible for the following: advising Management on water resources and wastewater questions; coordinating water conservation programs and environmental monitoring programs; formulating user charge systems; developing water system and wastewater system master planning; producing reports, and developing short-term and long-term water resources and wastewater planning.

New responsibilities have been added to provide the monitoring of all City-owned parcels of property for environmental concerns. An example of these new responsibilities will be the testing of underground gasoline storage tanks for leaks to assure that our underground water aquifers are not contaminated.

The Planet Ranch Division is responsible for the protection and maximization of the 13,500 acre feet of City water rights through continued farming operations.

The Water & Wastewater Operations Division is responsible for the maintenance and repair of water and wastewater systems; production of water that is free of health hazards, aesthetically acceptable to the users, and meets or exceeds all EPA standards; maintenance of water production facilities; and operation of wastewater treatment facilities.

ADOPTED BUDGET

Expenditures

The Department of Water Resources budget for 89/90 is \$15,345,701 - which represents an 11.2% increase from the adopted budget for 1988-89. The increases are largely due to the following:

- ° Addition of three full-time positions and an increase of operating centers from nine to ten;
- ° Increases in contractual and commodity expenses for AMWUA dues, purchased water, and multi-city sewer rates and flows; and

Changes in Service Levels

The department's budget reflects the addition of a net three full-time positions. The addition of two positions is a result of the City reorganization and will have no impact on service delivery for 1989-90. The addition of one position will be to handle the day-to-day operation of the department, permitting the General Manager to focus on short-term and long-range planning for the department.

The addition of three positions is for the operation of the wastewater reclamation plants and will have no impact on service delivery for 1989-90. The elimination of one position from Water and Wastewater Operations resulted from the City reorganization and will have no impact on service delivery for 1989-90.

Three full-time positions at Planet Ranch were converted to part-time positions without impacting service delivery for 1989-90.

Staffing Levels

The number of full-time positions for 1988-89 for the Department of Water Resources was 63. The total number of full-time positions in the 1989-90 budget is 66, an increase of 3 full-time positions.

DEPARTMENT SUMMARY

DEPARTMENT: WATER RESOURCES

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	1,947,471	2,221,322	2,312,286	2,459,907	2,459,907
Contractual	5,900,936	7,370,625	7,178,713	6,872,171	6,872,171
Commodities	3,273,773	3,800,440	3,789,227	5,740,123	5,740,123
Capital Outlay	548,434	410,000	471,150	273,500	273,500
Total	11,670,614	13,802,387	13,751,376	15,345,701	15,345,701
<i>FUNDING SOURCES</i>					
Water & Sewer Funds	11,670,614	13,802,387	13,751,376	15,345,701	15,345,701

AUTHORIZED POSITIONS

<i>POSITIONS</i>	56	63	66	66	66
Full Time	56	63	66	66	66
Part Time	5	5	8	8	8

FINANCIAL HIGHLIGHTS

The adopted budget for the department of Water Resources is 11.2% above the 1988-89 adopted budget. This change is due primarily to:

- Addition of three full-time positions and an increase of operating centers from nine to ten.
- Increases in contractual and commodity expenses for AMWUA dues, purchased water and multi-city sewer rates and flows.

SUMMARY OF DIVISIONS

DEPARTMENT: WATER RESOURCES

<i>DIVISION AREA</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Water Resources					
Administration	749,405	750,196	808,250	944,915	944,915
Planet Ranch	1,284,025	1,455,158	1,461,510	1,426,617	1,426,617
Water and Wastewater Operations	9,637,184	11,597,033	11,481,616	12,974,169	12,974,169
Total	11,670,614	13,802,387	13,751,376	15,345,701	15,345,701

DIVISION SUMMARY

DEPARTMENT: WATER RESOURCES

DIVISION: WATER RESOURCES
ADMINISTRATION

BUDGET NOTES

The adopted budget for Administration is 26.0% above the 1988-89 adopted budget. This change is due primarily to the addition of three full-time positions and an increase of 8.8% in the Arizona Municipal Water Users Association (AMWUA) dues. The increase in positions from the 1988-89 adopted budget is the result of City/Departmental reorganization (two full-time positions) and the addition of one new full-time position.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	348,487	370,356	427,356	546,591	546,591
Contractual	364,051	369,760	355,764	391,224	391,224
Commodities	10,367	7,580	7,581	4,600	4,600
Capital Outlay	26,500	2,500	17,549	2,500	2,500
Total	749,405	750,196	808,250	944,915	944,915
FUNDING SOURCES					
Water & Sewer Funds	749,405	750,196	808,250	944,915	944,915

AUTHORIZED POSITIONS

<i>POSITIONS</i>	7	7	9	10	10
Full Time	7	7	9	10	10
Part Time					

PERFORMANCE MEASURES

Utility Rate Reviews:	5	5	5	5	5
Water conservation citizen contracts:	468,000	585,000	585,000	655,000	655,000
Environmental tests conducted:	6,000	9,800	9,800	10,700	10,700

DIVISION SUMMARY

DEPARTMENT: WATER RESOURCES

DIVISION: PLANET RANCH

BUDGET NOTES

The adopted budget for Planet Ranch is 1.9% below the 1988-89 adopted budget. This change is due to three full-time positions being converted to part-time positions. Full-time positions decreased from 14 to 11.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	514,981	559,545	559,545	534,426	534,426
Contractual	361,464	480,168	480,256	476,746	476,746
Commodities	389,725	415,445	421,709	415,445	415,445
Capital Outlay	17,855				
Total	1,284,025	1,455,158	1,461,510	1,426,617	1,426,617
<i>FUNDING SOURCES</i>					
Water & Sewer Funds	1,284,025	1,455,158	1,461,510	1,426,617	1,426,617

AUTHORIZED POSITIONS

<i>POSITIONS</i>	1987-88	1988-89	1988-89	1989-90	1989-90
Full Time	14	14	11	11	11
Part Time	5	5	8	8	8

PERFORMANCE MEASURES

Total acres farmed:	2,250	2,250	2,250	2,250	2,250
Bales produced:	209,356	216,533	282,978	283,000	283,000
Bales/FTE:	12,688	13,123	18,865	21,000	21,000
Cost/Bales produced:	6.14	6.77	5.14	5.04	5.04

DIVISION SUMMARY

DEPARTMENT: WATER RESOURCES

DIVISION: WATER and WASTEWATER
OPERATIONS

BUDGET NOTES

The adopted budget for Water & Wastewater operations is 11.9% over the 1988-89 adopted budget. This change is due primarily to an increase in the rate and amount of purchased water in order to maintain our allotment of surface water and to decrease groundwater withdrawal, and an increase in rates and flow for Multi-City Sewer. The increase of three positions from the 88/89 adopted budget resulted from the addition of three positions in a new center for the operation of the wastewater reclamation plants. The proposed 1989-90 budget reflects the elimination of one management position from the Water Operations Administration section.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	1,084,003	1,291,421	1,325,385	1,378,890	1,378,890
Contractual	5,175,421	6,520,697	6,342,693	6,004,201	6,004,201
Commodities	2,873,681	3,377,415	3,359,937	5,320,078	5,320,078
Capital Outlay	504,079	407,500	453,601	271,000	271,000
Total	9,637,184	11,597,033	11,481,616	12,974,169	12,974,169

FUNDING SOURCES

Water & Sewer Funds	9,637,184	11,597,033	11,481,616	12,974,169	12,974,169
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AUTHORIZED POSITIONS

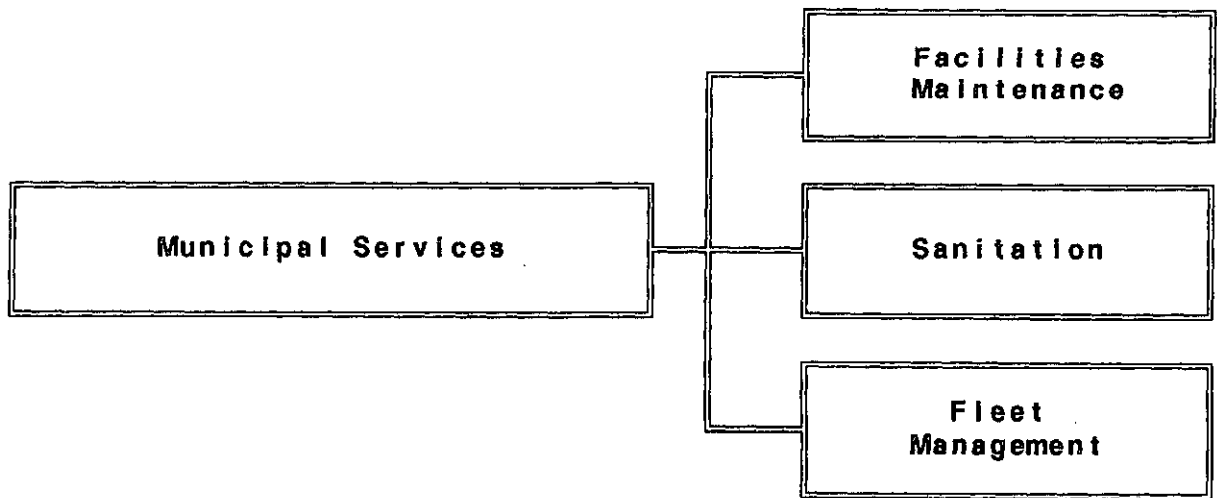
POSITIONS

Full Time	35	42	46	45	45
Part Time					

PERFORMANCE MEASURES

Water produced/AF:	43,367	45,000	45,535	47,812	47,812
Wastewater collected & treated(1000 gallons):	3,547	3,650	4,256	4,895	4,895
Effluent produced(1000 gallons):	309,330	310,000	330,000	335,000	335,000

MUNICIPAL SERVICES



MUNICIPAL SERVICES

MISSION STATEMENT

Municipal Services consists of three separate divisions: Facilities Maintenance, Sanitation, and Fleet Management. All areas are service oriented. Facilities Maintenance is responsible for the repair and upkeep of all City owned buildings and structures; Sanitation is responsible for providing the citizens with an effective and efficient refuse collection program; and Fleet Management is responsible for the maintenance and refurbishment of City vehicles and equipment.

GOALS AND OBJECTIVES

Municipal Services has established several goals for 1989-90 as part of its plan for providing service. Specifically, these goals include:

- ° To continue maintaining the cosmetic integrity of all City structures;
- ° To provide the citizens with a solid waste collection service level of twice a week for residential and once every three weeks for brush collections;
- ° To provide a 97% fleet availability to City divisions through scheduled maintenance, preventive maintenance, and replacement equipment; and
- ° To implement three division improvements which increase productivity, decrease costs, or both.

DIVISION AREAS

The Facilities Maintenance Division consists of three service-oriented sections. These service sections consist of Mechanical Maintenance, General Building Maintenance, and Custodial Services. These sections perform all maintenance and repair related activities on City-owned facilities and structures, i.e., maintenance and repair of heating, cooling, and electrical systems in all City-owned buildings and maintenance and repair of structural components of City-owned structures thereby maintaining a healthy, clean, and safe environment in the interior of all City-owned buildings.

The Sanitation Division is responsible for the management of solid waste, brush removal, container maintenance, and other related activities. The primary function is to ensure that healthy, aesthetic refuse collection is provided to the residents and businesses within the City of Scottsdale. The Sanitation Division is made up of five sections: Sanitation Administration, Residential Collection, Commercial Collection, Brush Collection, and Container Repair, with a total of forty-nine budgeted positions.

The Fleet Management Division is responsible for administrative support, supervision, and mechanical maintenance of the City's fleet. This includes on-going, preventative maintenance, refurbishment of existing equipment, emergency repairs of City vehicles, administration for the Fleet Rental System, and specifying and procuring additional or replacement equipment for the user divisions. In conjunction with the Purchasing Division's stores supply, Fleet is responsible for the inventory and supplies purchased to support all repair work on the City's fleet.

ADOPTED BUDGET

Municipal Services' budget for 1989-90 is \$12,406,345, which represents an 12.2% decrease from the 1988-89 adopted budget. The decrease is largely due to the following:

- Elimination of the purchase of replacement and additional equipment;
- Depletion of refuse container inventory;
- Elimination of contingency funds for unknown fuel and utility increases;
- Across the board decreases in contractual and commodity expenses; and
- Elimination of all employee travel.

DEPARTMENT SUMMARY

DEPARTMENT: MUNICIPAL SERVICES

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	<i>ACTUAL 1987-88</i>	<i>ADOPTED 1988-89</i>	<i>ESTIMATED 1988-89</i>	<i>PROPOSED 1989-90</i>	<i>ADOPTED 1989-90</i>
Personnel	4,133,697	4,632,949	4,443,999	4,640,844	4,640,844
Contractual	5,519,025	5,986,370	5,846,044	5,668,254	5,668,254
Commodities	2,214,965	2,291,530	2,175,654	1,962,371	1,962,371
Capital Outlay	2,093,288	1,211,987	1,207,667	134,876	134,876
Total	13,960,975	14,122,836	13,673,364	12,406,345	12,406,345

FUNDING SOURCES

General Fund	4,299,718	4,295,944	4,144,712	4,165,141	4,165,141
Sanitation Fund	4,036,471	4,692,172	4,544,231	4,567,307	4,567,307
Motor Pool Fund	5,624,786	5,134,720	4,984,421	3,673,897	3,673,897

AUTHORIZED POSITIONS

POSITIONS

Full Time	126	130	135	134	134
Part Time	14	14	11	1	1

FINANCIAL HIGHLIGHTS

The adopted budget for Municipal Services is 12.2% below the 1988-89 adopted budget. Key reductions were: landfill, refuse containers, equipment purchases, janitorial, and building maintenance.

SUMMARY OF DIVISIONS

DEPARTMENT: MUNICIPAL SERVICES

<i>DIVISION AREA</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Facilities					
Maintenance	4,299,718	4,295,944	4,144,712	4,165,141	4,165,141
Sanitation	4,036,471	4,692,172	4,544,231	4,567,307	4,567,307
Fleet					
Management	5,624,786	5,134,720	4,984,421	3,673,897	3,673,897
Total	13,960,975	14,122,836	13,673,364	12,406,345	12,406,345

DIVISION SUMMARY

DEPARTMENT: MUNICIPAL SERVICES

DIVISION: FACILITIES
MAINTENANCE

BUDGET NOTES

The Maintenance Division's adopted budget for 1989-90 is \$4,165,141, which represents a 3.0% decrease from the originally adopted budget for 1988-89. The decreases are largely due to the following: elimination of materials in Mechanical Maintenance, reduction in janitor cleaning by eliminating the cleaning services contract in Custodial Services and reduction in maintenance of buildings by eliminating the upgrade of elevators from General Maintenance.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	1,242,700	1,394,740	1,383,740	1,457,660	1,457,660
Contractual	2,729,203	2,607,458	2,509,910	2,481,320	2,481,320
Commodities	305,789	238,746	251,062	226,161	226,161
Capital Outlay	22,026	55,000			
Total	4,299,718	4,295,944	4,144,712	4,165,141	4,165,141
<i>FUNDING SOURCES</i>					
General Fund	4,299,718	4,295,944	4,144,712	4,165,141	4,165,141

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	37	38	43	48	48
Part Time	14	14	11	1	1

PERFORMANCE MEASURES

Painting	1600 sq ft	1600 sq ft	1600 sq ft	1600 sq ft	1600 sq ft
Exterior	per day	per day	per day	per day	per day
Painting	1200 sq ft	1200 sq ft	1200 sq ft	1200 sq ft	1200 sq ft
Interior	per day	per day	per day	per day	per day
Interior	16,500 sq ft	17,138 sq ft	17,138 sq ft	17,138 sq ft	17,138 sq ft
Cleaning	per day	per day	per day	per day	per day

DIVISION SUMMARY

DEPARTMENT: MUNICIPAL SERVICES

DIVISION: SANITATION

BUDGET NOTES

The adopted budget for the Sanitation Division is 2.7% below the 1988-89 adopted budget. The decrease was due to reduction in the fleet operating expense, reduction in the landfill accounts, and reduction in the plastic refuse container account. The three major increases were in salaries, materials to maintain commercial refuse containers and implementing a pilot drop-off recycling program.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	1,508,977	1,663,823	1,593,823	1,730,497	1,730,497
Contractual	2,273,812	2,762,124	2,686,982	2,634,749	2,634,749
Commodities	208,411	233,738	210,938	113,185	113,185
Capital Outlay	45,271	32,487	52,488	88,876	88,876
Total	4,036,471	4,692,172	4,544,231	4,567,307	4,567,307
<i>FUNDING SOURCES</i>					
Sanitation Fund	4,036,471	4,692,172	4,544,231	4,567,307	4,567,307

AUTHORIZED POSITIONS

<i>POSITIONS</i>					
Full Time	48	50	50	49	49
Part Time					

PERFORMANCE MEASURES

Residential and Brush Service					
Cost/Home	6.83	7.31	7.31	8.82	8.82
Complaints					
Processed/Week	4.20	4.20	4.90	5.00	5.00

DIVISION SUMMARY

DEPARTMENT: MUNICIPAL SERVICES

DIVISION: FLEET MANAGEMENT

BUDGET NOTES

The adopted budget for the Fleet Management Division is 28.4% below the 1988-89 adopted budget. This change is due to a reduction of most line items across the board, with a 95.9% reduction in capital expenses comprising the majority of the decrease.

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Personnel	1,382,020	1,574,386	1,466,436	1,452,687	1,452,687
Contractual	516,010	616,788	649,152	552,185	552,185
Commodities	1,700,765	1,819,046	1,713,654	1,623,025	1,623,025
Capital Outlay	2,025,991	1,124,500	1,155,179	46,000	46,000
Total	5,624,786	5,134,720	4,984,421	3,673,897	3,673,897
<i>FUNDING SOURCES</i>					
Motor Pool Fund	5,624,786	5,134,720	4,984,421	3,673,897	3,673,897

AUTHORIZED POSITIONS

<i>POSITIONS</i>	41	42	42	37	37
Full Time					
Part Time					

PERFORMANCE MEASURES

Provide 97% availability to user departments. Perform 1,200 preventive maintenance services per fiscal year to City equipment. Maintain Fleet computer system. Turn Parts Inventory at least three times during the fiscal year. Complete physical inventory at least three times during the fiscal year.

DEBT SERVICE

Debt Service is the amount of money necessary to pay principal and interest on outstanding debt. The City's debt is divided into the following categories:

General Obligation Bonds

Debt service costs for general obligation bonds increased 14.7% over the 1988-89 adopted budget. This increase is due to estimated debt service on new bonds to be voted on by the citizens in the 1989-90 budget year. The 1986 Water Acquisition Bonds that were issued as general obligation debt are being repaid from water system revenue and are not included in the property tax levy.

Revenue Bonds

Revenue bond debt service costs increased 13.4% over the 1988-89 adopted budget. This increase is also due to debt service for anticipated new bonds for water utility projects. These bonds are not a general obligation of the City but are repaid by a revenue source other than property taxes. The City currently has both highway user revenue bonds and water/sewer utility revenue bonds.

Municipal Property Corporation Bonds

Municipal Property Corporation (MPC) bond debt service increased 10.2% over the 1988-89 adopted budget. The increased budget is a result of the anticipated issuance of MPC bonds in the 1989-90 fiscal year. The Municipal Property Corporation is a non-profit corporation established to finance City improvements. The debt the MPC incurs is City debt financed by pledged excise taxes to provide for debt repayment.

Contracts Payable

Contracts payable debt service costs decreased 16.2% in 1989-90 as compared to the 1988-89 adopted budget. This decrease is due to contracts being paid off as their lease purchase term expires. There is no plan to establish any new contract payable debt in fiscal year 1989-90.

Other Liabilities

Other liabilities include amounts required for the water and sewer system replacement and extension reserve. Contributions to the sick leave liability trust are also included in this category of debt service. The 5.2% increase over the 1988-89 adopted budget is due to the increase in water and sewer revenue which necessitates an increase in replacement and extension reserve funding.

Special Assessment Bonds

Special Assessment Bond debt service decreased 4.9% as compared to the 1988-89 adopted budget. This debt is paid by the affected homeowners who are a part of each improvement district. The City does not provide any of the funds to repay this debt.

DEBT SERVICE SUMMARY

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
General Obligation					
Bonds	7,381,663	7,632,551	7,632,551	8,757,406	8,757,406
Revenue Bonds	4,744,586	4,851,213	4,851,213	5,499,919	5,499,919
Municipal Property					
Corporation Bonds	10,341,706	11,002,008	11,002,008	11,210,288	11,210,288
Contracts Payable	5,341,029	5,378,048	5,172,595	4,508,085	4,508,085
Other Liabilities	818,821	928,389	928,389	976,560	976,560
Special Assessment					
Bonds	3,011,681	3,210,215	3,006,580	3,051,316	3,051,316
Total	31,639,486	33,002,424	32,593,336	34,003,574	34,003,574
 <i>FUNDING SOURCES</i>					
Debt Service Fund	7,118,400	4,383,723	4,383,723	8,562,009	8,562,009
Sinking Fund	302,250	244,750	244,750	187,250	187,250
Water & Sewer Fund	6,035,451	6,117,686	6,117,686	6,862,771	6,862,771
Excise Debt Fund	5,752,154	6,784,363	6,784,578	11,210,288	11,210,288
General Fund	9,414,106	12,352,187	11,942,884	4,066,110	4,066,110
Highway User					
Revenue Fund	3,017,125	3,119,715	3,119,715	3,115,146	3,115,146

FINANCIAL HIGHLIGHTS

The budget for the Debt Service Department is 3.0% above the 1988-89 adopted budget. This increase is due, in part, to the addition of new debt that, part of which, is contingent upon voter approval during 1989-90.

DEBT SERVICE DEPARTMENT
Debt Type by Fund

GENERAL OBLIGATION BONDS	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	ADOPTED 1989-90
Debt Service Fund:				
1967 Civic Center	192,390	190,915	190,915	119,255
1968 Civic Center	66,725	66,725	66,725	141,725
1984 Public Buildings Series A	1,888,931	2,189,520	2,189,520	2,090,160
1984 Parks & Recreation Series A	793,250	760,250	760,250	725,750
1984 Storm Sewer Series A	60,190	91,230	91,230	87,090
1985 Public Buildings Series B	322,465	322,765	322,765	320,815
1985 Parks & Recreation Series B	419,204	419,594	419,594	417,059
1985 Storm Sewer Series B	333,214	333,524	333,524	331,509
New Bonds				1,242,000
Fiscal Agent Fees	30,350	9,200	9,200	35,330
Total Debt Service Fund	4,106,719	4,383,723	4,383,723	5,510,693
Water Utility Fund:				
1986 Water Acquisition	2,950,053	3,003,078	3,003,078	3,059,463
Fiscal Agent Fees		1,000	1,000	
Total Water Utility Fund	2,950,053	3,004,078	3,004,078	3,059,463
Sinking Fund:				
1973 Storm Sewer	187,250	187,250	187,250	187,250
1976 Storm Sewer	115,000	57,500	57,500	
Total Sinking Fund	302,250	244,750	244,750	187,250
Total General Obligation Bonds	7,359,022	7,632,551	7,632,551	8,757,406

DEBT SERVICE DEPARTMENT
Debt Type by Fund

REVENUE BONDS	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	ADOPTED 1989-90
Highway User Revenue Fund:				
1984 HURF Series A	1,112,916	1,207,975	1,207,975	1,224,663
1985 HURF Series B	1,121,475	1,121,875	1,121,875	1,119,713
1987 HURF Series C	780,250	787,065	787,065	767,970
Fiscal Agent Fees	2,484	2,800	2,800	2,800
Total Highway User Fund	<u>3,017,125</u>	<u>3,119,715</u>	<u>3,119,715</u>	<u>3,115,146</u>
Water Utility Fund:				
1973 Utility Refunding	264,908	267,908	267,908	266,308
1977 Utility Refunding Series C	505,140	506,140	506,140	505,560
1984 Utility Rev	762,238	762,238	762,238	762,238
New Bonds				655,000
Fiscal Agent Fees	2,319	1,500	1,500	2,500
Total Water Utility Fund	<u>1,534,605</u>	<u>1,537,786</u>	<u>1,537,786</u>	<u>2,191,606</u>
Sewer Utility Fund:				
1973 Utility Refunding	66,227	66,977	66,977	66,577
1977 Utility Refunding Series C	126,285	126,535	126,535	126,390
Fiscal Agent Fees	344	200	200	200
Total Sewer Utility Fund	<u>192,856</u>	<u>193,712</u>	<u>193,712</u>	<u>193,167</u>
Total Revenue Bonds	<u>4,744,586</u>	<u>4,851,213</u>	<u>4,851,213</u>	<u>5,499,919</u>

DEBT SERVICE DEPARTMENT
Debt Type by Fund

MPC BONDS	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	ADOPTED 1989-90
General Fund:				
Asset Transfer	4,202,361	4,205,445	4,205,445	
Arts Building	409,832			
Fiscal Agent Fees		12,200	12,200	
Total General Fund	4,612,193	4,217,645	4,217,645	
Excise Debt Fund:				
Asset Transfer				4,198,100
Golf Course	1,569,483	1,568,743	1,568,743	1,564,278
Arts Building, Parking Garage	678,530	677,990	677,990	681,410
Street Improvements	189,465	189,465	189,465	189,465
Underpass, Library, Police, Horseworld	3,292,035	4,334,035	4,334,035	4,331,035
New Bonds				246,000
Fiscal Agent Fees	22,641	14,130	14,345	
Total Excise Debt Fund	5,752,154	6,784,363	6,784,578	11,210,288
Total MPC Bonds	10,364,347	11,002,008	11,002,223	11,210,288

DEBT SERVICE DEPARTMENT
Debt Type by Fund

CONTRACTS PAYABLE	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	ADOPTED 1989-90
General Fund:				
Computer Aided Dispatch	331,509	330,858	330,858	330,738
Computer Phase I	536,501	535,658	535,658	
Computer Phase II	374,460	373,506	373,506	186,366
Computer Phase III	242,114	243,111	243,111	242,894
Computer Phase IVA (Update)	53,146	53,152	53,152	53,138
Computer Phase IVB	982,505	974,589	974,589	973,737
Ladder Truck			20,537	88,268
Library Computer	149,594	148,554	148,554	154,041
Planet Ranch	1,292,500	1,202,500	1,202,500	1,112,500
Pepperwood	41,112	41,118	41,118	41,118
Scottsdale Plumbing/Downtown Ro	137,142	137,005	137,005	136,941
Skipton Building	88,260			
Teleboom Fire Truck	55,171	54,284	54,284	
Telephone Phase I	167,003	83,502	83,502	
Telephone Phase II	69,480	69,368	69,368	69,247
Telephone Phase III	119,661	119,644	119,644	119,644
U.S. Corps Of Engineers - IBW		252,578		252,578
Wright Building	33,336			
Fiscal Agent Fees		900	27,273	
Total General Fund	4,673,494	4,620,327	4,414,659	3,761,210
Water Utility Fund:				
Allison Well		65,000	65,000	60,000
Plan 6	549,312	580,344	580,344	580,344
State Land - CAP Treatment Plant	81,572	78,408	78,408	73,735
Total Water Utility Fund	630,884	723,752	723,752	714,079
Sewer Utility Fund:				
State Land-Sewer Reclamation Pl.	36,651	33,969	33,969	32,796
Total Contracts Payable	5,341,029	5,378,048	5,172,380	4,508,085

DEBT SERVICE DEPARTMENT
Debt Type by Fund

OTHER LIABILITIES	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	ADOPTED 1989-90
General Fund:				
Fiscal Agent Fees	28,419	4,000	4,000	4,900
Contributions to Sick Leave Liability	100,000	300,000	300,000	300,000
Total General Fund	<u>128,419</u>	<u>304,000</u>	<u>304,000</u>	<u>304,900</u>
Water Utility Fund:				
Required Contributions:				
Replacement & Ext. Reserve	540,570	505,755	505,755	537,328
Bond Reserve	14,689			
Total Water Utility Fund	<u>555,259</u>	<u>505,755</u>	<u>505,755</u>	<u>537,328</u>
Sewer Utility Fund:				
Required Contributions:				
Replacement & Ext. Reserve	135,143	118,634	118,634	134,332
Total Sewer Utility Fund	<u>135,143</u>	<u>118,634</u>	<u>118,634</u>	<u>134,332</u>
Total Other Liabilities	<u>818,821</u>	<u>928,389</u>	<u>928,389</u>	<u>976,560</u>

DEBT SERVICE DEPARTMENT
Debt Type by Fund

SPECIAL ASSESSMENTS	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	ADOPTED 1989-90
General Fund		3,210,215	3,006,580	
Debt Service Fund	3,011,681			3,051,316
Total Special Assessments	3,011,681	3,210,215	3,006,580	3,051,316

Contingency

CONTINGENCY

Contingency funds are established to meet emergency needs and provide a means of funding unplanned expenditures. The City Council approves all appropriations from contingencies.

Operating contingency funds can be used for two purposes:

- additional funds are necessary to offset unexpected revenue shortfalls or expenditure increases so that budgeted citizen service levels can be maintained and
- unanticipated and/or inadequately budgeted events threaten the public health or safety.

The self insurance reserve is to provide claim payments in the event of a catastrophic loss.

The compensation contingency will provide for employee salary increases if they are deemed necessary in 1989-90.

CONTINGENCY SUMMARY

EXPENDITURES

<i>EXPENDITURE CATEGORY</i>	ACTUAL 1987-88	ADOPTED 1988-89	ESTIMATED 1988-89	PROPOSED 1989-90	ADOPTED 1989-90
Operating					
Contingencies		926,055	25,000	1,391,423	1,017,958
Self Insurance					
Reserve	1,616,229	2,093,375	1,661,497	2,143,885	2,143,885
Compensation					
Contingency				1,114,065	1,114,065
Total	1,616,229	3,019,430	1,686,497	4,649,373	4,275,908

FUNDING SOURCES

General Fund		926,055	25,000	2,356,642	1,983,177
Highway User					
Revenue Fund				41,765	41,765
Water & Sewer Funds				42,720	42,720
Airport Fund				2,751	2,751
Sanitation Fund				29,908	29,908
Motor Pool Fund				27,432	27,432
Self Insurance Fund	1,616,229	2,093,375	1,661,497	2,148,155	2,148,155

FINANCIAL HIGHLIGHTS

The 1989-90 adopted budget for contingency is \$4,275,908. This is 41.6% more than the 1988-89 adopted budget. The major reason for this change is that a contingency of \$1,114,065 was established for compensation in 1989-90. In 1988-89 funds for this purpose were included in the Departmental budgets.

CITY OF SCOTTSDALE
OTHER FISCAL ACTIVITY
FISCAL YEAR 1989-90

EXISTING EXPENDITURE AUTHORITY

REBUDGETED

Grants	\$ 715,000
Designated Funds/Trusts	905,000
Improvement District Capital Projects	450,000 ✓
General Obligation Bond Funded Projects	3,600,000
HURF Bond Funded Projects	5,700,000
Water/Wastewater Bond Funded Projects	850,000
Phoenix Water G.O. Bond Funded Projects	12,750,000
MPC Bond Funded Projects	2,500,000

TOTAL EXISTING EXPENDITURE AUTHORITY \$ 27,470,000

ANTICIPATED NEW EXPENDITURE AUTHORITY

IMPROVEMENT DISTRICT CAPITAL PROJECTS

Pima/CAP ID	\$ 13,000,000
North Area Water ID	6,000,000
124th Street ID	6,000,000

\$ 25,000,000 ✓

1989-90 RESIDENTIAL STREET LIGHT DISTRICTS 625,000

GRANTS 1,466,000

TOTAL ANTICIPATED NEW EXPENDITURE AUTHORITY \$ 27,091,000

TOTAL OTHER FISCAL ACTIVITY 54,561,000

CITY OPERATING BUDGET 142,976,155

CITY CAPITAL BUDGET 76,866,750

OTHER FISCAL ACTIVITY 54,561,000

TOTAL FISCAL ACTIVITY \$274,403,905

**CITY OF SCOTTSDALE
1989-90 OPERATING BUDGET**

CHANGES APPROVED BY CITY COUNCIL MAY 15, 1989

Expenditures

(1) Reimbursement For Past 2020 Expenditures	\$ 10,765
(2) Fund Public Safety Action Plan	35,000
(3) Supplemental Funding For The Neighborhood Preservation Program	62,300
(4) Fund a Bond Election	90,000
(5) Fund Operating Costs for Part 139 Certification	30,000
(6) Fund FAA Grant Matching Funds From Airport Operations	<u>33,700</u>

Total Expenditures Increase \$261,765

Revenue

(1) RICO Funding For Ballistic Vests and CAD Upgrade	\$114,600
(2) Finish Floor Elevation Certification Fee	110,000
(3) Utility Bill Late Payment Charge \$5.00 Instead of 1.5%	330,000
(4) Delete Sales Tax on Long Distance Telephone Calls	<u>(400,000)</u>

Total Revenue Increase \$154,600

OPERATING BUDGET CHANGES

PROPOSED OPERATING BUDGET \$143,087,855

Expenditure Increases

A. Reimbursement For Past 2020 Expenditures	10,765
B. Fund Public Safety Action Plan	35,000
C. Supplemental Funding For the Neighborhood Preservation Program	62,300
D. Fund a Bond Election	90,000
E. Fund Operating Costs For Part 139 Certification	30,000
F. Fund FAA Grant Matching Funds From Airport Operations	<u>33,700</u>

\$ 261,765

General Fund Operating Contingency Reduction (373,465) *

Net Decrease In The Operating Budget (111,700)

TENTATIVE APPROVED OPERATING BUDGET \$142,976,155

*** GENERAL FUND OPERATING CONTINGENCY REDUCTION**

Expenditures Increase	\$261,765
Less Non-General Fund Increase	<u>(63,700)</u>

Net General Fund Expenditures Increase \$198,065

Revenue Increase	154,600
Less Non-General Fund Revenues	<u>(330,000)</u>

Net General Fund Revenue Decrease (175,400)

GENERAL FUND CONTINGENCY DECREASE (\$373,465)

C I T Y O F S C O T T S D A L E

FY 1989-90

AUTHORIZED FULL-TIME POSITIONS

GENERAL GOVERNMENT	58
POLICE	270
FINANCIAL SERVICES	106
TRANSPORTATION	85
MUNICIPAL SERVICES	134
COMMUNITY SERVICES	155
GENERAL SERVICES	91
PLANNING & ZONING	86
WATER RESOURCES	66
TOTAL AUTHORIZED FULL-TIME POSITIONS:	1,051
Mayor and City Council:	7

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
GENERAL GOVERNMENT		
These centers report to the City Manager and/or City Council:		
LEGISLATIVE		
(01010)		
Administrative Secretary	1	
Executive Secretary (P)(U)	<u>2</u>	3
CITY MANAGER		
(01020)		
Administrative Assistant (P)(U)	1	
Assistant to the City Manager (M)(U)	1	
Assistant City Manager (M)(U)	1	
City Manager (M)(U)	1	
Executive Assistant (M)(U)	1	
Executive Secretary (P)(U)	<u>2</u>	7
CITY CLERK		
(01030)		
Administrative Secretary	1	
City Clerk (M)(U)	1	
Information Systems Coordinator (P)(U)	2	
Information Systems Manager (P)(U)	1	
Management Systems Analyst (P)(U)	1	
Secretary	<u>1</u>	7
LEGAL		
(01050)		
Assistant City Attorney (P)(U)	5	
City Attorney (M)(U)	1	
Clerk Typist	2	
Deputy City Attorney (P)(U)	1	
Legal Department Office Manager (M)(U)	1	
Legal Secretary	2	
Prosecutor I (P)(U)	2	
Prosecutor II (M)(U)	1	
Secretary	<u>1</u>	16
INTERGOVERNMENTAL RELATIONS		
(01330)		
Assistant to the City Manager (M)(U)	1	
Intergovernmental Coordinator (P)(U)	<u>1</u>	2

(U) - Unclassified; (M) - Management; (P) - Professional

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
GENERAL GOVERNMENT (Continued)		
HUMAN RESOURCES		
(01410)		
Administrative Assistant (P)(U)	1	
Benefits Services Representative	1	
Corporate Development Manager (P)(U)	1	
Employee Programs Manager (P)(U)	1	
Human Resources Analyst (P)(U)	3	
Human Resources Director (M)(U)	1	
Human Resources Manager (M)(U)	2	
Human Resources Representative	3	
Human Resources Supervisor (M)(U)	1	
Undesignated (P)(U)	<u>1</u>	15
CITY AUDITOR		
(01500)		
Administrative Secretary	1	
City Auditor (M)(U)	1	
EDP Auditor (P)(U)	1	
Internal Auditor (P)(U)	<u>1</u>	4
ECONOMIC DEVELOPMENT		
(01810)		
Administrative Secretary	1	
Economic Development Coordinator (P) (U)	1	
Economic Development Specialist (P) (U)	1	
General Manager Economic Development (M) (U)	<u>1</u>	4
DEPARTMENT TOTAL		58

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

DEPARTMENT/CENTER CLASSIFICATION	AUTHORIZED POSITIONS	CENTER TOTAL
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POLICE

OFFICE OF THE CHIEF
 (02300)

Administrative Secretary	1	
Deputy Police Chief (M)(U)	1	
Police Chief (M)(U)	1	
Police Officer	2	
Police Research & Methods Analyst (P) (U)	3	
Police Sergeant (M) (U)	1	
Polygraph Examiner	1	
Polygraph/Personnel Specialist	1	
Secretary	1	12

SPECIAL ASSIGNMENT

Police Sergeant	1
Police Officer	2

PATROL BUREAU
 (02310)

Clerk Typist	2	
Parking Control Checker	2	
Police Aide	16	
Police Captain (M)(U)	1	
Police Lieutenant (M)(U)	6	
Police Officer	98	
Police Sergeant (M)(U)	20	
Secretary	1	146

SPECIAL ASSIGNMENT

Police Sergeant	4
Police Officer	26

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
POLICE (Continued)		
CRIMINAL INVESTIGATIONS BUREAU (02320)		
Clerk Typist	2	
Police Aide	2	
Police Captain (M)(U)	1	
Police Crisis Intervention Specialist	4	
Police Crisis Intervention Specialist Lead	1	
Police Intelligence Analyst	1	
Police Lieutenant (M)(U)	1	
Police Officer	37	
Police Sergeant (M)(U)	4	
Secretary	<u>1</u>	54
<u>SPECIAL ASSIGNMENT</u>		
Police Sergeant	4	
Police Officer	34	
SUPPORT SERVICES BUREAU (02330)		
Communications Dispatcher	15	
Communications Manager (M)(U)	1	
Communications Supervisor (M)(U)	5	
Criminalist I	2	
Criminalist II	3	
Criminalist III (P)(U)	1	
Fingerprint Technician	2	
Forensic Scientist II	1	
Legal Secretary	1	
Police Logistics/Detention Technician	3	
Police Logistics/Detention Manager (M)(U)	1	
Police Property & Evidence Custodian	2	
Police Property & Evidence Manager (M)(U)	1	
Police Records Supervisor (M)(U)	2	
Police Support Services Director (M)(U)	1	
Police Support Specialist	16	
Senior Police Support Specialist	<u>1</u>	58
 DEPARTMENT TOTAL		 270

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER</u> <u>CLASSIFICATION</u>	<u>AUTHORIZED</u> <u>POSITIONS</u>	<u>CENTER</u> <u>TOTAL</u>
FINANCIAL SERVICES		
FINANCIAL SERVICES ADMINISTRATION		
(03000)		
Administrative Secretary	1	
Administrative Assistant (P)(U)	1	
General Manager Financial Services/ City Treasurer (M)(U)	<u>1</u>	3
ACCOUNTING		
(03100)		
Accountant I (P)(U)	1	
Account Clerk	3	
Accounting Director (M)(U)	1	
Accounting Manager (M)(U)	1	
Accounting Coordinator (P)(U)	1	
Accounting Leadworker	1	
Accounting Supervisor (M)(U)	1	
Accounting Technician	3	
CIP Coordinator (P)(U)	1	
Payroll Manager (M)(U)	1	
Secretary	1	
Senior Account Clerk	<u>7</u>	22
AUDIT		
(03200)		
Secretary	1	
Tax Audit Director (M)(U)	1	
Tax Audit Supervisor (M)(U)	1	
Tax Auditor I (P)(U)	4	
Tax Auditor II (P)(U)	<u>3</u>	10
RISK MANAGEMENT		
(03300)		
Claims Manager (P)(U)	1	
Loss Control Manager (P)(U)	1	
Risk Management Director (M)(U)	1	
Secretary	1	
Senior Account Clerk	<u>1</u>	5

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
FINANCIAL SERVICES (continued)		
PURCHASING		
(03410)		
Bid & Contract Assistant	1	
Bid & Contract Specialist (P)(U)	1	
Buyer (P)(U)	3	
Buyer Aide	2	
Purchasing Clerk	5	
Purchasing Director (M)(U)	1	
Purchasing Manager (M)(U)	1	
Purchasing Processing Manager (M)(U)	1	
Purchasing Technician	1	
Secretary	1	
Senior Buyer (P)(U)	<u>1</u>	18
STORES - GENERAL SUPPLY		
(03420)		
Lead Stock Clerk	1	
Stock Clerk	2	
Warehouse Manager (M)(U)	<u>1</u>	4
GRAPHICS		
(03430)		
Graphics/Mail Coordinator	1	
Graphics/Mail Manager (M)(U)	1	
Graphic Technician	1	
Information Systems Assistant (P)(U)	<u>1</u>	4
MAIL		
(03440)		
Mail Service Courier	<u>3</u>	3
TAX/LICENSE REGISTRATION		
(03510)		
Customer Service Manager (M)(U)	1	
Customer Service Director (M)(U)	1	
Customer Service Representative	4	
Customer Service Technician	<u>1</u>	7
REVENUE RECOVERY		
(03515)		
Customer Service Representative	3	
Revenue Collector	2	
Revenue Recovery Manager (M)(U)	1	
Senior Revenue Collector	<u>1</u>	7

**CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90**

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
FINANCIAL SERVICES (Continued)		
UTILITY BILLING - SANITATION (03560)		
Customer Service Representative	<u>2</u>	2
UTILITY BILLING - SEWER (03570)		
Customer Service Representative	<u>1</u>	1
UTILITY BILLING - WATER (03580)		
Customer Service Manager (M)(U)	1	
Customer Service Representative	1	
Customer Service Technician	1	
Secretary	<u>1</u>	4
METER READING (03550)		
Lead Water Meter Reader	1	
Meter Reader Manager (M)(U)	1	
Water Meter Reader	<u>7</u>	9
MANAGEMENT & BUDGET (03600)		
Budget Analyst (P)(U)	4	
Management & Budget Director (M)(U)	1	
Secretary	1	
Senior Budget Analyst(P)(U)	<u>1</u>	7
DEPARTMENT TOTAL		106

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER</u> <u>CLASSIFICATION</u>	<u>AUTHORIZED</u> <u>POSITIONS</u>	<u>CENTER</u> <u>TOTAL</u>
TRANSPORTATION		
TRANSPORTATION ADMINISTRATION		
(04000)		
Administrative Assistant (P)(U)	1	
Administrative Secretary	1	
Clerk Typist	1	
General Manager Transportation (M)(U)	1	
Office Coordinator (M)(U)	1	
Secretary	<u>3</u>	8
TRAFFIC SIGNALS		
(04110)		
Field Services Supervisor (M)(U)	1	
Field Service Worker I	1	
Field Services Worker II	5	
Field Services Worker III	1	
Signal Control Technician	<u>1</u>	9
SIGNS AND MARKINGS		
(04120)		
Field Services Worker II	6	
Sign Fabricator	<u>1</u>	7
STREET CLEANING		
(04130)		
Motor Sweeper Operator	<u>5</u>	5
ASPHALT MAINTENANCE		
(04140)		
Field Services Manager (M)(U)	1	
Field Services Supervisor (M)(U)	1	
Field Services Worker II	<u>4</u>	6
SHOULDER AND DRAINAGE		
(04150)		
Equipment Operator II	2	
Equipment Operator III	<u>6</u>	8

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER</u> <u>CLASSIFICATION</u>	<u>AUTHORIZED</u> <u>POSITIONS</u>	<u>CENTER</u> <u>TOTAL</u>
TRANSPORTATION (Continued)		
MEDIANS AND RIGHT-OF-WAY		
(04160)		
Airport Maintenance Worker	2	
Field Services Manager (M)(U)	1	
Field Services Supervisor (M)(U)	2	
Field Services Worker I	8	
Field Services Worker II	1	
Field Services Worker III	2	
Pesticide Applicator	<u>1</u>	17
TRAFFIC ENGINEERING		
(04300)		
Signal Systems Engineer (P)(U)	1	
Signal Systems Specialist (P)(U)	1	
Traffic Engineering Designer (P)(U)	2	
Traffic Engineering Manager (M)(U)	1	
Traffic Engineering Technician	<u>3</u>	8
TRANSPORTATION PLANNING		
(04400)		
Drainage Planner (P)(U)	2	
Engineering Resources Director (M)(U)	1	
Engineering Technician II	1	
Graphics Assistant	1	
Improvement District Manager (P)(U)	1	
Master Planning Manager (M)(U)	1	
Public Works Project Coordinator (P)(U)	2	
Transportation Planner (P)(U)	<u>3</u>	12
AIRPORT		
(04550)		
Administrative Assistant (P)(U)	1	
Airport Manager (M)(U)	1	
Management Assistant (P)(U)	<u>1</u>	3
TRANSIT		
(04560)		
Community and Economic Development Manager (M)(U)	1	
Transit Coordinator (P)(U)	<u>1</u>	<u>2</u>
DEPARTMENT TOTAL		85

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
COMMUNITY SERVICES		
COMMUNITY SERVICES ADMINISTRATION (05000)		
Administrative Secretary	1	
General Manager Community Services (M)(U)	1	
Special Projects Manager (P)(U)	<u>1</u>	3
PARKS MAINTENANCE (05310)		
Administrative Secretary	1	
Field Services Worker I	3	
Field Services Worker II	4	
Management Analyst (P)(U)	1	
Parks Contract Coordinator	1	
Parks Director (M)(U)	1	
Parks Facilities Construction Worker I	2	
Parks Facilities Construction Worker II	3	
Parks Manager (M)(U)	4	
Parks Maintenance Worker I	9	
Parks Maintenance Worker II	10	
Parks Maintenance Worker III	8	
Parks Water System Specialist	1	
Pump Service Worker	2	
Trades Supervisor (M)(U)	1	
Urban Forester (P)(U)	<u>1</u>	52
LIBRARY DIRECTOR (05601)		
Administrative Secretary	1	
Library Director (M)(U)	<u>1</u>	2
ADMINISTRATIVE SYSTEMS (05620)		
Account Clerk	1	
Clerk Typist	1	
Librarian (P)(U)	2	
Library Aide	3	
Library Assistant I	1	
Library Assistant II (P)(U)	1	
Library Coordinator (M)(U)	4	
Library Courier	1	
Library Manager (M)(U)	1	
Library Systems Analyst	1	
Library Technician I	2	
Secretary	<u>1</u>	19

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER</u> <u>CLASSIFICATION</u>	<u>AUTHORIZED</u> <u>POSITIONS</u>	<u>CENTER</u> <u>TOTAL</u>
COMMUNITY SERVICES (Continued)		
CIVIC CENTER SERVICES		
(05640)		
Librarian (P)(U)	5	
Library Aide	4	
Library Assistant I	5	
Library Assistant II (P)(U)	1	
Library Assistant III (P)(U)	2	
Library Coordinator (M)(U)	2	
Library Manager (M)(U)	1	
Library Media Specialist (P)(U)	1	
Library Technician I	1	
Secretary	<u>1</u>	23
EXTENSION SERVICES		
(05660)		
Librarian (P)(U)	4	
Library Aide	5	
Library Assistant I	5	
Library Assistant III (P)(U)	1	
Library Manager (M)(U)	1	
Secretary	1	
Senior Library Coordinator (M)(U)	<u>1</u>	18
RECREATION ADMINISTRATION		
(05705)		
Administrative Assistant (P)(U)	1	
Administrative Secretary	1	
Clerk Typist	<u>1</u>	3
SPECIAL PROJECTS		
(05730)		
Recreation Manager (M)(U)	<u>1</u>	1
SCOTTSDALE RANCH PARK		
(05735)		
Recreation Coordinator (M)(U)	<u>1</u>	1
NORTH AREA ADMINISTRATION		
(05740)		
Recreation Manager (M)(U)	<u>1</u>	1
MCCORMICK - HOME PROGRAM		
(05741)		
Recreation Coordinator (M)(U)	1	
Recreation Leader III	<u>1</u>	2

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
COMMUNITY SERVICES (Continued)		
MCCORMICK - TRAIN MAINTENANCE (05742) Railroad Mechanic	<u>1</u>	1
MOUNTAIN VIEW - HOME PROGRAM (05746) Recreation Coordinator (M)(U)	<u>1</u>	1
INDIAN SCHOOL PARK - HOME PROGRAM (05750) Parks Maintenance Worker I Recreation Coordinator (M)(U)	1 <u>1</u>	2
CLUB SAR (05755) Club SAR Coordinator (M)(U)	<u>1</u>	1
SPECIAL INTEREST - HOME PROGRAM (05760) Recreation Supervisor (M)(U)	<u>1</u>	1
CHAPARRAL PARK - HOME PROGRAM (05766) Recreation Coordinator (M)(U)	<u>1</u>	1
SOUTH AREA ADMINISTRATION (05770) Recreation Manager (M)(U)	<u>1</u>	1
ELDORADO - HOME PROGRAM (05771) Facility Reservation Clerk Recreation Coordinator (M)(U)	1 <u>1</u>	2
VISTA DEL CAMINO (05776) Recreation Coordinator (M)(U)	<u>1</u>	1

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
COMMUNITY SERVICES (Continued)		
AQUATICS - HOME PROGRAM (05780)		
Recreation Supervisor (M)(U)	<u>1</u>	1
CACTUS PARK (05789)		
Recreation Coordinator (M)(U)	<u>1</u>	1
SPORTS - ADULTS (05790)		
Recreation Coordinator (M)(U)	<u>1</u>	1
SPORTS (05791)		
Recreation Supervisor (M)(U)	<u>1</u>	1
SPORTS - YOUTH (05795)		
Recreation Coordinator (M)(U)	<u>1</u>	1
SMALL PARKS ADMINISTRATION (05796)		
Recreation Supervisor (M)(U)	<u>1</u>	1
HUMAN SERVICES ADMINISTRATION (05805)		
Human Services and Recreation Administrator (M)(U)	<u>1</u>	1
VISTA DEL CAMINO CENTER (05810)		
Human Services Manager (M)(U)	1	
Human Services Specialist (P)(U)	2	
Information and Referral Worker	<u>2</u>	5
SENIOR CENTER (05830)		
Human Services Specialist (P)(U)	1	
Neighborhood Facility Manager (M)(U)	1	
Recreation Coordinator (P)(U)	1	
Secretary	<u>1</u>	4
YOUTH SERVICES (05840)		
Clerk Typist	1	
Youth Services Manager (M)(U)	1	
Human Services Specialist (P)(U)	<u>1</u>	3
DEPARTMENT TOTAL		155

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
GENERAL SERVICES		
GENERAL SERVICES ADMINISTRATION (06000)		
Administrative Secretary	1	
General Manager General Services (M)(U)	<u>1</u>	2
OFFICE OF MANAGEMENT SYSTEMS ADMINISTRATION (06110)		
Management Systems Administrator (M)(U)	1	
Systems Specialist (P)(U)	<u>1</u>	2
COMMUNICATIONS SERVICES (06120)		
Communications Services Manager (M)(U)	1	
Communications Specialist	1	
Data Communications Technician	1	
Telecommunications Technician	<u>1</u>	4
APPLICATION DEVELOPMENT (06210)		
Management Systems Analyst (P)(U)	2	
Programmer Analyst (P)(U)	8	
Strategic Planning & Support Manager (M)(U)	1	
Systems Analyst II (P)(U)	3	
Systems Development Director (M)(U)	1	
Systems Development Manager (M)(U)	1	
Systems Training Analyst (P)(U)	1	
Systems Training Coordinator (P)(U)	<u>1</u>	18
COMPUTER OPERATIONS (06220)		
Computer Operations Technician	1	
Computer Operator	6	
Computer Operations Director (M)(U)	1	
Computer Productions Supervisor(M)(U)	1	
Data Conversion Operator II	2	
Lead Computer Operator	1	
Secretary	<u>1</u>	13
SYSTEMS SUPPORT (06230)		
MAPPER Coordinator (P)(U)	1	
Software Support Manager (M)(U)	1	
Systems Support Specialist (P)(U)	<u>1</u>	3

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER</u> <u>CLASSIFICATION</u>	<u>AUTHORIZED</u> <u>POSITIONS</u>	<u>CENTER</u> <u>TOTAL</u>
GENERAL SERVICES (continued)		
COURT		
(06400)		
Administrative Secretary	1	
City Judge (P)(U)	2	
Court Collections Investigator (P)(U)	1	
Court Services Director (M)(U)	1	
Court Services Supervisor (M)(U)	1	
Court Services Representative	12	
Court Systems Analyst (P)(U)	1	
Senior Court Services Representative	<u>1</u>	20
COMMUNICATIONS & PUBLIC AFFAIRS		
(06510)		
Administrative Secretary	1	
Communications and Public Affairs Officer (M)(U)	1	
Public Affairs Manager (M)(U)	1	
Public Affairs Assistant	2	
Video Production Assistant	1	
Video Production Manager (M)(U)	1	
Video Production Specialist (P)(U)	<u>1</u>	8
REAL ESTATE SERVICES		
(06610)		
Real Estate Services Officer (P)(U)	1	
Senior Real Estate Services Officer (M)(U)	<u>1</u>	2
PROJECT MANAGEMENT		
(06620)		
Engineering Technician III	1	
Parks Const & Planning Administrator (P)(U)	1	
Plan Reviewer/Estimator	3	
Project Budget Analyst (P)(U)	1	
Project Management Administrator (M)(U)	1	
Project Manager (P)(U)	3	
Public Works Inspector	1	
Public Works Project Coordinator (P)(U)	4	
Senior Public Works Engineer (P)(U)	1	
Senior Public Works Project Coordinator (P)(U)	<u>3</u>	19
 DEPARTMENT TOTAL		 91

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER</u> <u>CLASSIFICATION</u>	<u>AUTHORIZED</u> <u>POSITIONS</u>	<u>CENTER</u> <u>TOTAL</u>
PLANNING AND ZONING		
PLANNING AND ZONING ADMINISTRATION (07001)		
Administrative Assistant (P)(U)	1	
Administrative Secretary	1	
General Manager Planning and Zoning(M)(U)	<u>1</u>	3
ASSET MANAGEMENT (07135)		
Asset Management Coordinator (P)(U)	<u>1</u>	1
PLANNING (07150)		
Advance Planning Manager (M)(U)	1	
Associate Planner (P)(U)	4	
Planner (P)(U)	2	
Planning Director (M)(U)	1	
Planning Specialist	1	
Secretary	1	
Senior Planner (P)(U)	<u>2</u>	12
DEVELOPMENT SERVICES ADMINISTRATION (07500)		
Development Services Administrator(M)(U)	1	
Office Coordination Manager (M)(U)	1	
Secretary	<u>5</u>	7
DEVELOPMENT SERVICES (07510)		
Development Services Advisor	1	
Development Services Director (M)(U)	1	
Development Services Manager (M)(U)	1	
Development Services Representative	4	
Development Services Specialist (P)(U)	1	
Zoning Inspector	<u>1</u>	9
DEVELOPMENT SERVICES RECORDS (07515)		
Engineering Technician I	1	
Engineering Technician II	2	
Records Manager (M)(U)	1	
Records Specialist	<u>1</u>	5

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER</u> <u>CLASSIFICATION</u>	<u>AUTHORIZED</u> <u>POSITIONS</u>	<u>CENTER</u> <u>TOTAL</u>
PLANNING AND ZONING (Continued)		
INSPECTION SERVICES ADMINISTRATION (07520)		
Clerk Typist	1	
Inspection Services Coordinator (M)(U)	1	
Inspection Services Director (M)(U)	1	
Secretary	<u>1</u>	4
BUILDING INSPECTION (07525)		
Building Inspector	4	
Clearance Inspector	1	
Senior Building Inspector	<u>2</u>	7
FIELD ENGINEERING (07530)		
Field Engineering Manager (M)(U)	1	
Materials Technician	1	
Public Works Inspection Supervisor	2	
Public Works Inspector	<u>2</u>	6
PROJECT REVIEW ADMINISTRATION (07535)		
Planning and Zoning Manager (M)(U)	1	
Project Review Director (M)(U)	1	
Project Coordination Manager (P)(U)	<u>4</u>	6
PROJECT REVIEW/TECHNICAL ASSISTANCE (07540)		
Associate Planner (P)(U)	2	
Civil Engineer (P)(U)	1	
Lead Zoning Inspector	1	
Planner (P)(U)	1	
Project Review Manager (M)(U)	1	
Zoning Inspector	2	
Clerk Typist	<u>1</u>	9
SURVEY UNIT (07545)		
Chief of Parties (M)(U)	1	
Engineering Technician I	2	
Engineering Technician II	<u>1</u>	4

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
PLANNING AND ZONING (Continued)		
PROJECT REVIEW/FINAL PLANS (07550)		
Associate Planner (P)(U)	1	
Building Codes Specialist (P)(U)	1	
Building Plans Reviewer	3	
Civil Plans Reviewer	4	
Plans Coordinator	1	
Project Review Manager (M)(U)	1	
Right-of-Way Agent (P)(U)	1	
Senior Civil Plan Reviewer (P)(U)	<u>1</u>	13
DEPARTMENT TOTAL		86

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
MUNICIPAL SERVICES		
SANITATION ADMINISTRATION (70505)		
Clerk Typist	1	
Sanitation Manager (M)(U)	1	
Sanitation Director (M)(U)	1	
Secretary	<u>1</u>	4
RESIDENTIAL REFUSE COLLECTION (70510)		
Equipment Operator II	1	
Equipment Operator III	16	
Sanitation Field Representative	1	
Sanitation Manager (M)(U)	<u>1</u>	19
CONTAINER REPAIR (70520)		
Container Repairer	2	
Equipment Operator I	<u>2</u>	4
COMMERCIAL REFUSE COLLECTION (70530)		
Equipment Operator III	7	
Sanitation Field Representative	1	
Sanitation Manager (M)(U)	<u>1</u>	9
BRUSH REMOVAL (70540)		
Equipment Operator I	6	
Equipment Operator II	6	
Sanitation Field Representative	<u>1</u>	13
FLEET MANAGEMENT ADMINISTRATION (70605)		
Fleet Manager (M)(U)	1	
Fleet Systems Manager (M)(U)	1	
Fleet Technician	<u>1</u>	3
FLEET MAINTENANCE DAY SHIFT (70606)		
Equipment Mechanic	7	
Equipment Service Worker	1	
Equipment Servicewriter	1	
Fleet Supervisor (M)(U)	<u>1</u>	10

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER</u> <u>CLASSIFICATION</u>	<u>AUTHORIZED</u> <u>POSITIONS</u>	<u>CENTER</u> <u>TOTAL</u>
MUNICIPAL SERVICES (CONTINUED)		
FLEET MAINTENANCE WEEKEND SHIFT (70607)		
Equipment Mechanic	7	
Equipment Service Worker	1	
Fleet Supervisor (M)(U)	<u>1</u>	9
FLEET MAINTENANCE NIGHT SHIFT (70609)		
Equipment Mechanic	6	
Equipment Service Worker	2	
Fleet Supervisor (M)(U)	<u>1</u>	9
FLEET MAINTENANCE PARTS SUPPLY (70610)		
Auto Messenger Clerk	1	
Equipment Parts Clerk	4	
Parts Room Supervisor (M)(U)	<u>1</u>	6
FIELD SERVICES ADMINISTRATION (70100)		
Administrative Assistant (P)(U)	1	
Clerk Typist	1	
Field Services Director (M)(U)	1	
Field Services Manager (P)(U)	<u>1</u>	4
MECHANICAL MAINTENANCE (70110)		
Equipment Service Worker	1	
Field Services Manager (M)(U)	1	
Maintenance Electrician	3	
Maintenance Plumber	1	
Refrigeration Mechanic	2	
Trades Leadworker	<u>1</u>	9
GENERAL BUILDING MAINTENANCE (70120)		
Building Trades Worker I	2	
Building Trades Worker II	3	
Equipment Service Worker	1	
Maintenance Painter	2	
Trades Supervisor (M)(U)	<u>1</u>	9

CITY OF SCOTTSDALE
AUTHORIZED FULL-TIME POSITIONS
FY 1989-90

<u>DEPARTMENT/CENTER</u> <u>CLASSIFICATION</u>	<u>AUTHORIZED</u> <u>POSITIONS</u>	<u>CENTER</u> <u>TOTAL</u>
MUNICIPAL SERVICES (Continued)		
CUSTODIAL SERVICES (70150)		
Custodian I	19	
Custodian II	3	
Custodian III	3	
Field Services Supervisor (M)(U)	<u>1</u>	26
DEPARTMENT TOTAL		134

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
WATER RESOURCES		
WATER RESOURCES (60110)		
Administrative Assistant (P)(U)	1	
Administrative Secretary	1	
General Manager Water Resources (M)(U)	1	
Water Quality/Conservation Manager (P)(U)	1	
Water Resources Analyst (P)(U)	1	
Water Resources Coordinator (P)(U)	1	
Water Resources Director (M)(U)	1	
Water Resources Assistant General Manager (M)(U)	1	
Water Resources Specialist (P)(U)	1	
Water & Wastewater Planner (P)(U)	<u>1</u>	10
PLANET RANCH (60200)		
*Equipment Mechanic	2	
*Equipment Operator II	3	
*Equipment Operator III	1	
*Field Services Worker I	2	
*Field Services Worker III	2	
*Planet Ranch Director (M)(U)	<u>1</u>	11
* The duties of these positions are agricultural in nature.		
WATER OPERATIONS ADMINISTRATION (60310)		
Clerk Typist	1	
Secretary	1	
Water and Wastewater Director (M)(U)	<u>1</u>	3
WATER DISTRIBUTION (60320)		
Lead Water Service Worker	11	
Water Meter Repairer	1	
Water Service Worker	14	
Water and Wastewater Distribution Manager (M)(U)	1	
Water and Wastewater Distribution Supervisor (M)(U)	2	
Water and Wastewater Technician	<u>1</u>	30

CITY OF SCOTTSDALE
 AUTHORIZED FULL-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
WATER RESOURCES (Continued)		
WATER PRODUCTION (60330)		
Lead Water Electrical Technician	1	
Water and Wastewater Production Manager (M)(U)	1	
Water Electrical Technician	2	
Water Electronics Technician	1	
Water Maintenance Technician	<u>4</u>	9
WASTEWATER RECLAMATION (60380)		
Wastewater Plant Manager (M)(U)	1	
Wastewater Plant Operator II	1	
Wastewater Plant Operator III	<u>1</u>	3
DEPARTMENT TOTAL		66

CITY OF SCOTTSDALE

FY 1989-90

AUTHORIZED PART TIME POSITIONS

GENERAL GOVERNMENT	4
POLICE	3
FINANCIAL SERVICES	7
TRANSPORTATION	1
MUNICIPAL SERVICES	1
COMMUNITY SERVICES	249
PLANNING AND ZONING	5
WATER RESOURCES	8
TOTAL AUTHORIZED PART-TIME POSITIONS:	278

CITY OF SCOTTSDALE
 AUTHORIZED PART-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
GENERAL GOVERNMENT		
CITY MANAGER		
(01020)		
Management Assistant (P)(U)	<u>1</u>	1
LEGAL		
(01050)		
Administrative Intern (P)(U)	<u>2</u>	2
INTERGOVERNMENTAL RELATIONS		
(1330)		
Administrative Secretary	<u>1</u>	1
DEPARTMENT TOTAL		4
<p>*The Human Resources Program is assigned 20 positions not designated by classification or salary range. These positions are designed for use as fill-ins when employees are unavailable to work. They are not included in the number of part-time positions. The undesignated positions are available to any City program that can justify or document the need for a temporary worker and also has sufficient funds in their budget to cover fill-in salaries.</p>		
POLICE		
PATROL BUREAU		
(02310)		
Wrangler	<u>3</u>	3
DEPARTMENT TOTAL		3

CITY OF SCOTTSDALE
 AUTHORIZED PART-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
FINANCIAL SERVICES		
ACCOUNTING		
(03100)		
Senior Account Clerk	<u>2</u>	2
AUDIT		
(03200)		
Tax/Accounting Intern	<u>1</u>	1
RISK MANAGEMENT		
(03300)		
Clerk Typist	<u>1</u>	1
STORES/GENERAL SUPPLY		
(03420)		
Stock Clerk	<u>1</u>	1
MAIL		
(03440)		
Mail Services Courier	<u>1</u>	1
TAX AND LICENSE		
(03510)		
Student Worker	<u>1</u>	1
DEPARTMENT TOTAL		7
TRANSPORTATION		
TRANSIT		
(04560)		
CLERK II	<u>1</u>	1
DEPARTMENT TOTAL		1
MUNICIPAL SERVICES		
CUSTODIAL		
(70150)		
Custodian I	<u>1</u>	1
DEPARTMENT TOTAL		1

CITY OF SCOTTSDALE
 AUTHORIZED PART-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
COMMUNITY SERVICES		
PARKS MAINTENANCE (05310)		
Engineering Technician I	1	
Parks Laborer	<u>4</u>	5
ADMINISTRATIVE SYSTEMS (05620)		
Library Graphics Assistant	1	
Library Courier	<u>1</u>	2
CIVIC CENTER SERVICES (05640)		
Librarian (P)(U)	2	
Library Aide	4	
Library Assistant I	1	
Library Page	<u>15</u>	22
EXTENSION SERVICES (05660)		
Librarian (P)(U)	2	
Library Aide	2	
Library Page	<u>7</u>	11
SCOTTSDALE RANCH PARK (05735)		
Parks Maintenance Worker I	1	
Recreation Leader I	3	
Recreation Leader II	6	
Recreation Leader III	<u>1</u>	11
MCCORMICK PARK - HOME PROGRAM (05741)		
Railroad Engineer	5	
Recreation Leader I	5	
Recreation Leader II	<u>4</u>	14
MCCORMICK PARK - CONCESSIONS (05743)		
Recreation Leader II	<u>2</u>	2
MOUNTAIN VIEW PARK - HOME PROGRAM (05746)		
Clerk Typist	1	
Recreation Leader I	3	
Recreation Leader II	6	
Recreation Leader III	<u>1</u>	11

CITY OF SCOTTSDALE
 AUTHORIZED PART-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
COMMUNITY SERVICES (Continued)		
MOUNTAIN VIEW - COCHISE FUN FACTORY (05749)		
Recreation Leader II	3	3
INDIAN SCHOOL PARK - HOME PROGRAM (05750)		
Clerk Typist	1	
Recreation Leader I	4	
Recreation Leader II	8	
Recreation Leader III	<u>1</u>	14
CLUB SAR (05755)		
Recreation Leader II	<u>3</u>	3
SPECIAL INTEREST - HOME PROGRAM (05760)		
Recreation Leader II	2	
Recreation Leader III	<u>2</u>	4
CHAPARRAL PARK - HOME PROGRAM (05766)		
Recreation Leader I	3	
Recreation Leader II	5	
Recreation Leader III	<u>1</u>	9
ELDORADO PARK - HOME PROGRAM (05771)		
Recreation Leader I	4	
Recreation Leader II	6	
Recreation Leader III	<u>1</u>	11
VISTA DEL CAMINO PARK (05776)		
Recreation Leader I	5	
Recreation Leader II	6	
Recreation Leader III	<u>1</u>	12
AQUATICS - HOME PROGRAM (05780)		
Assistant Pool Manager	10	
Lifeguard/Instructor	58	
Pool Manager	<u>3</u>	71

CITY OF SCOTTSDALE
 AUTHORIZED PART-TIME POSITIONS
 FY 1989-90

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
COMMUNITY SERVICES (continued)		
CACTUS PARK		
(05789)		
Recreation Leader I	3	
Recreation Leader II	6	
Recreation Leader III	<u>1</u>	10
SPORTS		
(05790)		
Recreation Leader III	1	
Recreation Leader II	<u>4</u>	5
SPORTS - LIAISON		
(05792)		
Recreation Leader II	<u>1</u>	1
SPORTS - YOUTH SPORTS		
(05795)		
Recreation Leader III	<u>1</u>	1
SMALL PARKS ADMINISTRATION		
(05796)		
Recreation Leader II	14	
Recreation Leader III	<u>1</u>	15
ANASAZI FUN FACTORY		
(05797)		
Recreation Leader II	3	
Recreation Leader III	<u>1</u>	4
VISTA DEL CAMINO CENTER		
(05810)		
Food Bank Courier	<u>1</u>	1
SENIOR CENTER		
(05830)		
Human Services Specialist (P)(U)	1	
Information and Referral Worker	2	
Recreation Leader II	<u>3</u>	6
YOUTH SERVICES		
(05840)		
Information & Referral Worker	<u>1</u>	1
DEPARTMENT TOTAL		249

*The Recreation Division is assigned 88 positions not designated by classification or salary range. These positions are designed for use in the special interest class and sports programs as scorekeepers, special interest class instructors, sports officials, etc as temporary workers. They are not included in the number of part-time positions.

CITY OF SCOTTSDALE
 AUTHORIZED PART-TIME POSITIONS
 FY 1989-90

DEPARTMENT/CENTER CLASSIFICATION	AUTHORIZED POSITIONS	CENTER TOTAL
PLANNING AND ZONING DEPARTMENT		
ADVANCE PLANNING (07150)		
Planning Intern	<u>1</u>	1
DEVELOPMENT SERVICES (07510)		
Development Services Representative	<u>1</u>	1
DEVELOPMENT SERVICES RECORDS (07515)		
Civil Engineering Assistant (X)	1	
Engineering Intern	<u>1</u>	2
INSPECTION SERVICES ADMINISTRATION (07520)		
Clerk Typist	<u>1</u>	1
DEPARTMENT TOTAL		5
FIRE SUPPORT SERVICES** (56720)		
Fire Coordinator	1	
Fire Administrative Officer	1	
Fire Officer	4	
Fire Engineer	10	
Fire Fighter	<u>24</u>	
DEPARTMENT TOTAL:		40
<p>**Fire Support positions are filled only by regular, full-time and part-time employees. These positions are not included in the Part-Time Position Total. Fire personnel are eligible for Stand-By Pay (Article II, Section 14-24 of the Human Resources Ordinance). Salary includes \$6.46 per hour rate for special training exercise in conjunction with Rural Metro.</p>		
WATER RESOURCES		
PLANET RANCH (60200)		
Equipment Operator II	2	
Field Services Worker I	4	
Field Services Worker II	1	
Ranch Administrative Manager (P)(U)	<u>1</u>	8
DEPARTMENT TOTAL		8

**CITY OF SCOTTSDALE
GRANT/TRUST FUNDED POSITIONS
FY 1989-90**

<u>DEPARTMENT/CENTER CLASSIFICATION</u>	<u>AUTHORIZED POSITIONS</u>	<u>CENTER TOTAL</u>
PLANNING & ZONING		
(21510) Zoning Inspector	1	
(21598) Administrative Secretary	1	
(21560) Project Analyst (P)(U)	1	
(21598) Community Development Block Grant Coordinator (P)(U)	1	
(21580) Community Development Block Grant Specialist	<u>1</u>	5
 TOTAL GRANT/TRUST FUNDED POSITIONS:	 5 Full-time	

**CITY OF SCOTTSDALE
POSITION CHANGES FOR FY 1989-90**

GENERAL GOVERNMENT

<u>POSITIONS ADDED/DELETED</u>	<u>FULL-TIME</u>	<u>PART-TIME</u>
01010 Legislative		
Student Worker		(1)
Management Assistant	(1)	
Administrative Secretary	1	
01020 City Manager		
Community Relations Specialist	(1)	
01030 City Clerk		
Adminstrative Secretary	1	
Administrative Secretary	(1)	
Information Systems Coordinator	1	
Clerk Typist		(1)
Secretary		(1)
01050 Legal		
Assistant City Attorney	1	
01330 Intergovernmental Relations		
Administrative Secretary	(1)	1
01410 Human Resources		
Pay for Performance Specialist	(1)	
Human Resources Representative	(1)	
01600 Cable Communications Manager	(1)	
TOTAL POSITIONS ADDED/DELETED	(3)	(2)

TRANSFERS

01010 from 01330		
Executive Secretary		
01020 to General Services		
Administrative Secretary	(1)	
01810 Economic Development		
Administrative Secretary	1	
Economic Development Coordinator	1	
Economic Development Specialist	1	
General Manager Economic Development	1	
TOTAL CHANGES	3	

CITY OF SCOTTSDALE
POSITION CHANGES FOR FY 1989-90

POLICE DEPARTMENT

<u>POSITIONS ADDED/DELETED</u>	<u>FULL-TIME</u>	<u>PART-TIME</u>
02310 Patrol Bureau		
Clerk Typist	1	(1)
Police Officer	6	
02320 Criminal Investigations Bureau		
Police Officer	2	
02330		
Technical Investigations Manager	(1)	
02340		
Police Captain	(1)	
Police Research & Methods Analyst	(1)	
Police Crisis Intervention Specialist	(1)	
TOTAL POSITIONS ADDED/DELETED	5	(1)

TRANSFERS

02300 from 02340		
Police Officer	2	
Police Research & Methods Analyst	3	
Police Sergeant	1	
Polygraph Examiner	1	
Polygraph/Personnel Specialist	1	
Secretary	1	
02310 from 02340		
Clerk Typist		1
Police Officer	2	
02320 from 02340		
Police Crisis Intervention Specialist	4	
Police Crisis Intervention Specialist Lead	1	
Transfer to 02300, 02310, 02320		
Clerk Typist		(1)
Police Crisis Intervention Specialist	(4)	
Police Crisis Intervention Specialist Lead	(1)	
Police Officer	(4)	
Police Research & Methods Analyst	(3)	
Police Sergeant	(1)	
Polygraph Examiner	(1)	
Polygraph/Personnel Specialist	(1)	
Secretary	(1)	
TOTAL CHANGES	0	0

**CITY OF SCOTTSDALE
POSITION CHANGES FOR FY 1989-90**

FINANCIAL SERVICES

<u>POSITIONS ADDED/DELETED</u>	<u>FULL-TIME</u>	<u>PART-TIME</u>
03000		
Resource Management Advisor	(1)	
Senior Operations Analyst	(1)	
03100		
Senior Account Clerk		(1)
Account Clerk		(1)
Budget Coordinator	(1)	
03200		
Financial Services Specialist	(1)	
03570		
Customer Service Representative	(1)	
03600 Management & Budget		
Management & Budget Director	1	
Senior Analyst	1	
Budget Analyst	4	
Secretary	1	
TOTAL POSITIONS ADDED/DELETED	2	(2)

TRANSFERS

03550		
Lead Water Meter Reader	1	
Meter Reader Manager	1	
Water Meter Reader	7	
03510 from 03580		
Customer Service Manager		
TOTAL CHANGES	9	

**CITY OF SCOTTSDALE
POSITION CHANGES FOR FY 1989-90**

TRANSPORTATION

<u>POSITIONS ADDED/DELETED</u>	<u>FULL-TIME</u>	<u>PART-TIME</u>
04000		
Field Operations Adm Director	(1)	
Administrative Assistant	1	
04110		
Signal Control Technician	(1)	
04150		
Equipment Operator III	(1)	
Field Services Supervisor	(1)	
04160		
Field Serviceworker I	(1)	
Field Serviceworker II	(1)	
04300		
Signal Systems Engineer	1	
04400		
Drainage Planner	1	
Transportation Planner	2	
Graphics Assistant	1	
TOTAL POSITIONS ADDED/DELETED	0	

TRANSFERS

04550		
Adminstrative Assistant	1	1
Administrative Assistant		(1)
Airport Manager	1	
Management Assistant	1	
04560		
Transit Coordinator	1	
01810		
Community and Economic Development Manager	1	
Clerk II		1
05310 to 04160		
Field Services Supervisor		
04160 from 05310		
Parks Maintenance Worker	1	
Parks Maintenance Worker	(1)	
04110 to 70110		
Field Services Manager	(1)	
TOTAL CHANGES	4	1

CITY OF SCOTTSDALE
POSITION CHANGES FOR FY 1989-90

MUNICIPAL SERVICES

<u>POSITIONS ADDED/DELETED</u>	<u>FULL-TIME</u>	<u>PART-TIME</u>
70100 Administrative Secretary	(1)	
70150 Custodians	5	(10)
70540 Sanitation Manager	(1)	
70605 Fleet Management Director	(1)	
Secretary	(1)	
70609 Equipment Mechanic	(2)	
70610 Equipment Parts Clerk	(1)	
TOTAL POSITIONS ADDED/DELETED	(2)	(10)

TRANSFERS

70110 from 70120 Maintenance Plumber	
70606 from 70609 Equipment Mechanic	
70110 from 04110 Field Services Manager	1
TOTAL CHANGES	1

CITY OF SCOTTSDALE
POSITION CHANGES FOR FY 1989-90

COMMUNITY SERVICES

<u>POSITIONS ADDED/DELETED</u>	<u>FULL-TIME</u>	<u>PART-TIME</u>
05000		
Administrative Assistant	(1)	
Operations Analyst	(1)	
05310		
Clerk Typist		(1)
Treeworker	(1)	
05601		
Library Coordinator	(1)	
05620		
Clerk Typist	(1)	
Library Coordinator	(1)	
Graphics Assistant		1
05640		
Library Aide		1
Library Monitor		(1)
05660		
Library Courier		(1)
05735		
Recreation Leader I		2
Recreation Leader II		4
05743		
Recreation Leader II		2
05792		
Recreation Leader II		1
05840		
Information Referral Worker		1
TOTAL POSITIONS ADDED/DELETED	(6)	9

TRANSFERS

04230		
Field Services Worker I	3	
Field Services Worker II	4	
05310 to 70120		
Parks Construction and Planning Administrator	(1)	
05310 to 04160		
Parks Maintenance Worker II/Parks Facility		
Construction Worker I	(1)	
05640 from 05620		
Secretary		
05640 from 05660		
Library Page (PT)		
05780 from 05781		
Assistant Pool Manager (PT)		
Lifeguard/Instructor (17 PT)		
TOTAL CHANGES	5	

CITY OF SCOTTSDALE
POSITION CHANGES FOR FY 1989-90

GENERAL SERVICES

<u>POSITIONS ADDED/DELETED</u>	<u>FULL-TIME</u>	<u>PART-TIME</u>
06000 Administrative Assistant	(1)	
06110 Administrative Assistant	(1)	
06120 Data Communication Technician	(1)	
User Support Specialist	(1)	
06130 System Training Analyst	(1)	
06210 Systems Development Manager	(1)	
06220 Contract Administrator	(1)	
Data Conversion Operator I	(1)	
06400 City Judge	1	
06510 Video Production Assistant	1	(1)
Movie Logistics Coordinator	(1)	(1)
Administrative Assistant	(1)	
06620 Project Manager	3	
Plan Reviewer/Estimator	3	
Project Budget Analyst	1	
TOTAL POSITIONS ADDED/DELETED	0	(2)

CITY OF SCOTTSDALE
POSITION CHANGES FOR FY 1989-90

GENERAL SERVICES
(Continued)

<u>POSITIONS ADDED/DELETED</u>	<u>FULL-TIME</u>	<u>PART-TIME</u>
<u>TRANSFERS</u>		
06610		
Real Estate Services Officer	1	
Senior Real Estate Services Officer	1	
06620		
Engineering Technician III	1	
Project Management Administrator	1	
Public Works Project Coordinator	4	
Senior Public Works Engineer	1	
Senior Public Works Project Coordinator	3	
06620 from 07530		
Public Works Inspector	1	
06620 from 05310		
Parks Construction & Planning Administrator	1	
06000 from 01020		
Administrative Secretary	1	
04550 to Transportation		
Administrative Assistant	(1)	(1)
Airport Director	(1)	
Management Assistant	(1)	
06210 from 06130		
Systems Training Analyst		
06230 from 06220		
Software Support Manager		
Systems Support Specialist		
06230 from 06210		
MAPPER Coordinator		
06210 from 06130		
Systems Training Coordinator		
Strategic Planning and Support Manager		
 TOTAL CHANGES	 12	 (1)

**CITY OF SCOTTSDALE
POSITION CHANGES FOR FY 1989-90**

PLANNING & ZONING

<u>POSITIONS ADDED/DELETED</u>	<u>FULL-TIME</u>	<u>PART-TIME</u>
07150		
Assistant Planning Director	(1)	
Advance Planning Manager	1	
Planner	(1)	
Associate Planner	1	
07500		
Clerk Typist	(1)	
07510		
Development Services Advisor	(1)	
Engineering Tech III		(1)
07515		
Engineering Technician Trainee	(1)	
Planning Technician	(1)	
07520		
Clerk Typist	(1)	
07525		
Building Inspector	(1)	
Building Inspector Manager	(1)	
07530		
Public Works Inspector	(1)	
Engineering Intern		(1)
07535		
Zoning Liaison	(1)	
07540		
Planner	(1)	
Clerk Typist	1	
07550		
Civil Plans Reviewer		(1)
 TOTAL POSITIONS ADDED/DELETED	 (11)	 (3)
 <u>TRANSFERS</u>		
07135 from 09135		
Asset Management Coordinator	1	
07530 to 04420		
Public Works Inspector	(1)	
07150 from 07140		
Secretary		
Planning Director		
Senior Planner		
Planner		
Associate Planner (2)		
Planning Intern (PT)		
 TOTAL CHANGES	 0	

CITY OF SCOTTSDALE
POSITION CHANGES FOR FY 1989-90

ECONOMIC DEVELOPMENT

<u>POSITIONS ADDED/DELETED</u>	<u>FULL-TIME</u>	<u>PART-TIME</u>
<u>TRANSFERS</u>		
04560 to Transportation Transit Coordinator	(1)	
01810 to General Government Administrative Secretary	(1)	
Economic Development Coordinator	(1)	
Economic Development Specialist	(1)	
General Manager Economic Development	(1)	
01810 to Transportation Community and Economic Development Manager	(1)	
Clerk II		(1)
07135 to Planning & Zoning Senior Real Estate Services Officer	(1)	
TOTAL CHANGES	(7)	(1)

CITY OF SCOTTSDALE
POSITION CHANGES FOR FY 1989-90

WATER RESOURCES

<u>POSITIONS ADDED/DELETED</u>	<u>FULL-TIME</u>	<u>PART-TIME</u>
60110 Water Resources Operations Officer	1	
60310 Administrative Assistant	(1)	
TOTAL POSITIONS ADDED/DELETED	0	

TRANSFERS

03550 to Financial Services		
Lead Water Meter Reader	(1)	
Meter Reader Manager	(1)	
Water Meter Reader	(7)	
TOTAL CHANGES	(9)	

CITY OF SCOTTSDALE
ANALYSIS OF PROPERTY TAX
ACTUAL 1960-61 THROUGH 1989-90

Tax Year	Assessed Valuation	Adjustment Factor	Adjusted Assessed Valuation	Tax Rate	Tax Levy
1960-61	\$ 14,678,153		\$.48	\$ 70,445
1961-62	28,324,089			.38	69,632
1962-63	51,965,831			1.18	613,197
1963-64	62,834,786			1.07	672,332
1964-65	69,072,782			1.07	739,079
1965-66	72,864,228			1.07	779,647
1966-67	77,073,244			1.07	824,684
1967-68	82,440,045			1.07	882,106
1968-69	82,337,245			1.03	848,486
1969-70	82,814,703			1.03	852,987
1970-71	93,802,802			1.03	966,172
1971-72	103,143,617			1.03	1,062,379
1972-73	125,280,953			1.03	1,291,424
1973-74	174,633,004			.82	1,431,991
1974-75	195,584,205			1.03	2,014,517
1975-76	213,009,630			1.25	2,662,620
1976-77	224,960,561			1.25	2,812,007
1977-78	244,262,919			1.39	3,395,254
1978-79	277,561,698	1.05	264,319,011	1.18	3,118,364
1979-80	328,550,057	1.15	285,629,188	1.03	2,941,981
Primary					
Assessed Valuation			Levy		
Rate			Rate		
Levy			Levy		
Secondary					
Assessed Valuation			Levy		
Rate			Rate		
Levy			Levy		
Total					
1980-81	\$ 298,341,453		\$.41	(.40749)	\$1,282,000
1981-82	349,739,656		.30	(.29274)	1,270,315
1982-83	395,894,493		.26	(.26702)	1,259,905
1983-84	497,833,857		.40	(.39642)	2,449,836
1984-85	569,442,626		.42	(.41190)	2,762,021
1985-86	697,641,913		.46	(.45712)	3,734,228
1986-87	862,628,358		.44	(.43151)	4,364,000
1987-88	999,511,309		.42	(.41671)	4,812,000
1988-89	1,123,010,824		.35	(.35560)	4,569,000
1989-90					
(Est.)	1,314,706,688		.33	(.32740)	4,858,846
					9,871,000

**CITY OF SCOTTSDALE
ANALYSIS OF PROPERTY TAX
1989-90 PROPERTY TAX ESTIMATES**

1989-90 Estimated Assessed Valuation

	<u>Primary</u>	<u>Secondary</u>
1988-89 Assessed Valuation	\$1,102,320,924	\$1,284,822,157
(1) Estimated Valuation Increase	<u>73,171,404</u>	<u>85,285,727</u>
	\$1,175,492,328	\$1,370,107,884
(1) Estimated New Construction	<u>139,214,360</u>	<u>113,691,647</u>
	<u>\$1,314,706,688</u>	<u>\$1,483,799,531</u>
(1) Estimated values are preliminary figures received from Maricopa County Finance Department.		

1989-90 Estimated Tax Levy

	<u>Primary</u>	<u>Secondary</u>	<u>Total</u>
Value of G.O. Debt Service	\$ 0	\$4,858,846	\$4,858,846
1988-89 Levy	4,526,857	0	4,526,857
Plus 2%	90,537	0	90,537
Plus New Construction	<u>394,760</u>	<u>0</u>	<u>394,760</u>
	<u>\$5,012,154</u>	<u>\$4,858,846</u>	<u>\$9,871,000</u>

Example of 1988-89/1989-90 Tax Rate on a Residential Home in Scottsdale

	<u>1988-89</u>	<u>1989-90</u>
Cash Value - 1988 Tax Roll	\$100,000	\$100,000
1989 Estimated Valuation Increase - 4.5%	<u>0</u>	<u>4,500</u>
Tax Roll - Cash Value	\$100,000	\$104,500
Assessed Valuation at 10%	\$ 10,000	\$ 10,450
Tax Rate		
Primary	\$.4031	\$.3812 (Est.)
Secondary	<u>.3556</u>	<u>.3274 (Est.)</u>
Total	<u>\$.7587</u>	<u>\$.7086</u>
Tax Amount	\$ 75.87	\$ 74.05

PRIVILEGE TAX COLLECTIONS
(Without Penalty, Interest, and Application Fees)
COMPARATIVE ANALYSIS BY MAJOR BUSINESS CLASSIFICATION
FOR THE FISCAL YEAR 1981-82 - 1989-90
IN MILLIONS OF DOLLARS

	Estimate 1989-90	Estimate 1988-89	Original Budget 1988-89	Actual 1987-88	Actual 1986-87	Actual 1985-86	Actual 1984-85	Actual 1983-84	Actual 1982-83	Actual 1981-82
	Amount %	Amount %	Amount %	Amount %	Amount %	Amount %	Amount %	Amount %	Amount %	Amount %
Automotive	\$ 3.8 14	\$ 3.6 14	\$ 3.2 13	\$ 3.3 14	\$ 3.4 15	\$ 3.5 16	\$ 3.2 17	\$ 2.6 16	\$ 2.1 15	\$ 1.7 14
Construction	4.1 15	4.1 16	4.6 18	4.4 18	4.9 21	4.3 20	3.7 20	3.2 19	2.0 15	1.7 14
Food Stores	1.8 7	1.7 7	2.0 8	1.7 7	1.8 8	1.8 8	1.6 8	1.4 8	1.3 10	1.2 10
Hotels and Motels	1.9 7	1.7 7	1.1 4	1.5 6	1.1 5	1.0 5	.9 5	.8 5	.7 5	.8 6
Major Department Stores	4.0 15	3.8 15	3.3 13	3.2 13	2.4 10	2.0 10	1.8 9	1.6 10	1.4 11	1.4 11
Misc Retail Stores	4.3 16	3.7 15	3.8 15	3.5 15	3.3 14	3.2 15	3.0 16	2.6 16	2.2 16	1.9 16
Other Taxable Activity	1.3 5	1.2 5	2.2 9	1.6 7	1.6 7	1.2 6	1.2 6	1.0 6	.8 6	.8 7
Rental	2.4 9	2.3 9	2.3 9	2.1 9	1.8 8	1.6 8	1.4 7	1.3 8	1.1 8	.9 8
Restaurants	1.7 7	1.6 7	1.7 6	1.6 6	1.5 7	1.4 7	1.3 7	1.2 7	1.1 8	.9 8
Utilities	1.4 5	1.3 5	1.2 5	1.2 5	1.1 5	1.0 5	.9 5	.8 5	.8 6	.7 6
TOTAL	\$26.7 100 2.2 (1)	\$25.2 100	\$25.4 100	\$24.1 100	\$22.9 100	\$21.0 100	\$19.0 100	\$16.5 100	\$13.5 100	\$12.0 100
PERCENT INCREASE OVER PRIOR YEAR	<u>6%</u>	<u>5%</u>	<u>5%</u>	<u>5%</u>	<u>9%</u>	<u>11%</u>	<u>15%</u>	<u>22%</u>	<u>12%</u>	<u>10%</u>
DOLLAR INCREASE OVER PRIOR YEAR	\$ 1.5	\$ 1.1	\$ 1.3	\$ 1.2	\$ 1.9	\$ 2.0	\$ 2.5	\$ 3.0	\$ 1.5	\$ 1.1
METRO CPI PERCENT INCREASE	<u>5%</u>	<u>4%</u>	<u>4%</u>	<u>4%</u>	<u>3%</u>	<u>3%</u>	<u>6%</u>	<u>4%</u>	<u>2%</u>	<u>9%</u>
METRO CPI DOLLAR INCREASE	\$ 1.3	\$ 1.0	\$ 1.0	\$.9	\$.6	\$.6	\$ 1.0	\$.5	\$.2	\$ 1.0
GROWTH PERCENT INCREASE	<u>1%</u>	<u>0%</u>	<u>1%</u>	<u>1%</u>	<u>6%</u>	<u>8%</u>	<u>9%</u>	<u>18%</u>	<u>10%</u>	<u>1%</u>
GROWTH DOLLAR INCREASE	\$.2	\$.1	\$.3	\$.3	\$ 1.3	\$ 1.4	\$ 1.5	\$ 2.5	\$ 1.3	\$.1

(1) 2/10% RATE INCREASE FOR FIVE MONTHS

CITY OF SCOTTSDALE
SUMMARY OF ACTUAL, ADOPTED, ESTIMATED, AND ADOPTED REVENUE

	ACTUAL REVENUE 1987-88	ADOPTED REVENUE 1988-89	ESTIMATED REVENUE 1988-89	ADOPTED REVENUE 1989-90
Taxes				
Local				
Property Tax	\$ 9,094,087	\$ 9,084,000	\$ 9,096,000	\$ 9,871,000
Privilege Tax	24,315,106	25,600,000	25,350,000	26,972,000
Transient Occupancy Tax	1,838,194	1,590,000	2,447,000	2,979,000
Light and Power Franchise	1,875,015	1,775,000	2,129,000	2,342,000
Cable TV Franchise	381,665	492,000	492,000	515,000
Salt River Project Lieu	105,620	110,000	110,000	113,000
Fire Insurance Premium Tax	151,188	188,000	160,000	170,000
TOTAL	\$ 37,560,885	\$ 38,819,000	\$ 39,784,000	\$ 42,862,000
From Other Agencies				
State Shared Sales Tax	\$ 6,103,255	\$ 6,288,000	\$ 6,425,000	\$ 7,038,000
Auto Lieu Tax	1,793,193	1,812,000	1,872,000	1,947,000
Local Transportation Assistance Fund	1,033,179	1,048,000	1,040,000	1,060,000
Highway User Tax	7,103,580	7,500,000	7,288,000	7,785,000
State Revenue Sharing	5,841,228	6,385,000	6,404,000	6,847,000
TOTAL	\$ 21,874,445	\$ 23,013,000	\$ 23,029,000	\$ 24,457,000
Licenses and Permits				
Business and Liquor Licenses	\$ 489,775	\$ 520,000	\$ 520,000	\$ 657,000
Charges for Current Services				
Permits and Fees	\$ 5,119,833	\$ 2,556,000	\$ 3,517,000	\$ 3,627,000
Recreation Fees	1,052,202	1,255,000	1,255,000	1,454,000
Refuse Collection	4,749,203	4,989,000	4,989,000	5,857,100
Risk Management	2,284,950	2,115,000	2,115,000	2,145,000
Equipment Rental	4,601,257	5,166,000	5,087,000	5,117,000
TOTAL	\$ 17,787,445	\$ 16,083,000	\$ 16,983,000	\$ 18,200,100
Fines and Forfeitures				
Court Fines	\$ 1,253,129	\$ 1,517,000	\$ 1,300,000	\$ 1,669,000
Parking Fines	177,376	384,000	225,000	384,000
Library Fines	85,115	102,000	102,000	112,000
TOTAL	\$ 1,515,620	\$ 2,003,000	\$ 1,627,000	\$ 2,165,000
Use of Money and Property				
Interest Earnings	\$ 6,369,339	\$ 5,178,000	\$ 5,809,023	\$ 5,178,000
Property Rental	559,618	993,000	785,000	785,000
TOTAL	\$ 6,928,957	\$ 6,171,000	\$ 6,394,023	\$ 5,963,000
Utilities and Enterprises				
Sewer	\$ 4,743,913	\$ 5,013,000	\$ 5,013,000	\$ 5,255,500
Water	19,504,428	19,543,000	21,494,000	23,702,400
Water and Sewer Development	5,546,125	2,288,000	3,078,000	3,076,000
Water Resources Development Fee	1,707,211	1,280,000	1,918,000	1,918,000
Airport	605,222	633,000	633,000	633,000
TOTAL	\$ 32,108,899	\$ 28,757,000	\$ 32,134,000	\$ 34,584,900
Other Revenue				
Miscellaneous	\$ 1,121,117	\$ 2,213,000	\$ 2,050,000	\$ 1,777,600
CIP Reimbursements	3,684,967	11,489,000	7,108,000	
Prepaid Development Fees		2,000,000		
Improvement Districts Fees	3,132,161	3,208,000	3,208,000	3,081,000
TOTAL	\$ 7,948,245	\$ 18,910,000	\$ 12,366,000	\$ 4,858,600
Total Operating Revenue	\$ 126,214,271	\$ 134,276,000	\$ 132,817,023	\$ 133,847,600

CITY OF SCOTTSDALE
STATISTICS
1989-90 BUDGET PROCESS

Description	Actual Prior Years				1988-89	1988-89	1988-89	1989-90
	1983-84	1984-85	1985-86	1986-87				
* Population Change	2,300	7,000	7,610	7,029	5,120	1,608	5,726	3,157
Population Total @ 6/30	100,900	107,900	115,510	122,539	125,684	130,293	131,410	134,567
* Occupancy Factor @ 6/30	86%	85%	84%	84%	84%	84%	85%	85%
* Housing Change	1,900	4,300	4,150	3,850	2,756	1,746	3,369	2,132
Housing Total @ 6/30	50,200	54,500	58,650	62,500	64,969	67,734	68,338	70,470
* Household Size Factor @ 6/30	2.38	2.35	2.35	2.33	2.30	2.29	2.27	2.25
** Permitted Units								
Single	1,628	1,980	2,126	1,765	1,554	900	900	960
Multiple	<u>1,876</u>	<u>1,937</u>	<u>1,868</u>	<u>776</u>	<u>2,720</u>	<u>600</u>	<u>600</u>	<u>670</u>
Total	3,504	3,917	3,994	2,541	4,274	1,500	1,500	1,630
** Consumer Price Index								
Phoenix Metro-4 Qtr Average @ 6/30	4.3%	5.9%	2.8%	2.5%	3.9%	4.0%	4.0%	4.5%
Phoenix Metro-Point to Point @ 6/30	5.6%	5.9%	0.9%	4.2%	3.2%	-	-	-

* Source - Economic Development

ORDINANCE NO. 2240

AN ORDINANCE OF THE MAYOR AND COUNCIL OF THE CITY OF SCOTTSDALE, MARICOPA COUNTY, ARIZONA, ADOPTING THE TENTATIVE ESTIMATES OF THE AMOUNTS REQUIRED FOR THE PUBLIC EXPENSE FOR THE CITY OF SCOTTSDALE FOR THE FISCAL YEAR 1989-90; ADOPTING A TENTATIVE BUDGET; SETTING FORTH THE RECEIPTS AND EXPENDITURES; THE AMOUNTS ACTUALLY LEVIED, THE AMOUNTS ESTIMATED AS COLLECTIBLE FOR THE PREVIOUS FISCAL YEAR AND THE AMOUNT PROPOSED TO BE RAISED BY DIRECT PROPERTY TAXATION; GIVING NOTICE OF THE TIME FOR HEARING TAXPAYERS, FOR ADOPTION OF THE BUDGET AND FOR FIXING THE TAX LEVIES.

BE IT ORDAINED by the Mayor and Council of the City of Scottsdale, Arizona, as follows:

SECTION 1. Pursuant to the provisions of the laws of the State of Arizona, the Charter and Ordinances of the City of Scottsdale, the statement and schedules herein contained are hereby adopted for the purpose as hereinafter set forth as the Tentative Budget for the City of Scottsdale for the Fiscal Year 1989-90.

SECTION 2. That the City Clerk be, and hereby is authorized and directed to publish in a manner prescribed by law the estimates of expenditures, as hereinafter set forth, together with a notice that the Council will meet for the purpose of final hearing of taxpayers and for adoption of the 1989-90 Annual Budget for the City of Scottsdale on the fifth day of June, 1989, at the hour of 5:00 p.m. in the City Hall Kiva and will further meet for the purpose of making tax levies on the twelfth day of June, 1989, at the hour of 5:00 p.m. in the City Hall Kiva.

SECTION 3. Upon the recommendation of the City Manager and with the approval of the City Council, expenditures may be made from the appropriation for contingencies. The transfers of any sums within any specific appropriation may be done only upon the approval of the City Manager.

SECTION 4. Money from any fund may be used for any of the appropriations, except money specifically restricted by State law or by City Ordinance or by Resolution.

SECTION 5. Schedules A through F of the Tentative Budget are as follows:

SCHEDULE A
 CITY OF SCOTTSDALE
 SPECIFIC BUDGET APPROPRIATIONS
 FISCAL YEAR 1989-90

	OPERATING BUDGET	CAPITAL BUDGET	OTHER FISCAL ACTIVITY	TOTAL ACTIVITY
<hr/>				
Operating Budget				
General Government	\$6,843,614			\$6,843,614
Police	15,002,396			15,002,396
Financial Services	6,207,027			6,207,027
Transportation	7,499,858			7,499,858
Community Services	12,365,209			12,365,209
General Services	5,096,090			5,096,090
Planning and Zoning	5,160,803			5,160,803
Fire	5,148,275			5,148,275
Municipal Services	12,406,345			12,406,345
Water Resources	15,345,701			15,345,701
Operating Contingency	1,018,458			1,018,458
Debt Service	34,003,574			34,003,574
General Contingency	16,878,805	1,500,000		18,378,805
Capital Improvements		75,545,050	50,850,000	126,395,050
Other Fiscal Activity				
Grants			2,181,000	2,181,000
Designated Funds			1,530,000	1,530,000
<hr/>				
Grand Total Fiscal Activity	\$142,976,155	\$77,045,050	\$54,561,000	\$274,582,205
<hr/>				

SCHEDULE B

CITY OF SCOTTSDALE
SUMMARY SCHEDULE OF ESTIMATED REVENUES AND EXPENDITURES
FISCAL YEAR 1989-90

FUND	BUDGETED EXPENDITURES 1988-89	ESTIMATED EXPENDITURES 1988-89	UNRESERVED FUND BALANCE 7-1-89	DIRECT PROPERTY TAX REVENUES 1989-90	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES	PROCEEDS FROM SALE OR REFUNDING OF BONDS	INTERFUND TRANSFERS IN (OUT)	TOTAL FINANCIAL RESOURCES AVAILABLE	BUDGETED EXPENDITURES 1989-90
General Fund	\$69,281,191	\$67,606,240	\$5,707,159	\$5,012,154	\$50,535,982			\$61,255,295	\$61,255,295
Special Revenue Funds	11,442,343	10,977,312	276,407		10,821,816			11,098,223	11,098,223
Debt Service Funds	11,412,836	11,413,051	901,687	4,858,846	15,911,618			21,672,151	21,459,547
Capital Projects Funds	87,827,700	82,027,700	39,850,000		9,808,944	83,918,750		133,577,694	127,895,050
Enterprise Funds	32,641,106	29,252,581	1,384,159		42,942,000			44,326,159	43,828,411
Expendable Trust Funds	1,328,000	1,328,000			1,530,000			1,530,000	1,530,000
Internal Service Funds	9,550,824	8,893,012	1,447,481		7,262,000			8,709,481	7,515,679
TOTAL ALL FUNDS	\$223,484,000	\$211,497,896	\$49,566,893	\$9,871,000	\$138,812,360	\$83,918,750	\$0	\$282,169,003	\$274,582,205

EXPENDITURE LIMITATION COMPARISON

	1988-89	1989-90
Budgeted Expenditures	\$223,484,000	\$274,582,205
Budgeted Expenditures Adjusted for Reconciling Items	\$213,933,176	\$267,066,526
Less: Estimated Exclusions	(139,728,790)	(187,240,438)
Total Estimated Expenditures and Expenses Subject to Expenditure Limitation	\$74,204,386	\$79,826,088
Expenditure Limitation	\$74,204,386	\$79,826,088

SCHEDULE C

City of Scottsdale

SUMMARY OF TAX LEVY AND TAX RATE INFORMATION

Fiscal Year 1989-90

	<u>1988-89</u>	<u>ESTIMATED 1989-90</u>
1. Maximum Allowable Primary Property Tax Levy (A.R.S. 42-301.A)		<u>\$5,012,154</u>
2. Amount Received from Primary Property Taxation in the Previous Fiscal Year in Excess of the Sum of the Previous Year's Maximum Allowable Primary Property Tax Levy (A.R.S. 42-302.C.14) and Amount of Escaped Taxes Collected (A.R.S. 42-236).	\$ 0	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$4,526,857	\$5,012,154
B. Secondary Property Taxes	<u>4,569,000</u>	<u>4,858,846</u>
C. Total Property Tax Levy Amounts	<u>\$9,095,857</u>	<u>\$9,871,000</u>
4. Property Taxes Collected *		
A. Primary Property Taxes	\$4,527,000	
B. Secondary Property Taxes	<u>4,569,000</u>	
C. Total Property Taxes Collected	<u>\$9,096,000</u>	

* Includes actual property taxes collected as of the date the proposed budget was prepared and the property taxes expected to be collected for the remainder of the fiscal year.

SCHEDULE C
(Page 2 of 2)

City of Scottsdale

SUMMARY OF TAX LEVY AND TAX RATE INFORMATION

Fiscal Year 1989-90

	<u>1988-89</u>	<u>ESTIMATED 1989-90</u>
5. Property Tax Rates		
A. City Tax Rate		
Primary Property Tax Rate	\$.4031	\$.3812
Secondary Property Tax Rate	<u>.3556</u>	<u>.3274</u>
Total City Tax Rate	<u>\$.7587</u>	<u>\$.7086</u>
B. Special District Tax Rates		
Secondary Property Tax Rates		

As of the date the proposed budget was prepared, the City has 257 special taxing districts (street light improvement districts) for which secondary property taxes are levied. For information pertaining to these special taxing districts and their tax rates, please contact the City of Scottsdale's Accounting and Budget Division.

SCHEDULE D
(Page 1 of 4)

CITY OF SCOTTSDALE
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEAR 1989-90

SOURCE OF REVENUES	BUDGETED REVENUES 1988-89	ESTIMATED REVENUES 1988-89	ESTIMATED REVENUES 1989-90
GENERAL FUND			
Local taxes			
Privilege tax	\$18,815,637	\$18,565,637	\$16,419,382
Transient occupancy tax	1,590,000	2,447,000	2,979,000
Light and power franchise	1,775,000	2,129,000	2,342,000
Licenses			
Business and liquor licenses	520,000	520,000	657,000
Intergovernmental revenues			
State shared sales tax	6,268,000	6,425,000	7,038,000
State revenue sharing	6,385,000	6,404,000	6,647,000
County auto lieu	1,812,000	1,872,000	1,947,000
Charges for services			
Permits and fees	2,556,000	3,517,000	3,627,000
Recreation fees	1,255,000	1,255,000	1,454,000
Fines and forfeitures			
Parking fines	384,000	225,000	384,000
Court fines	1,517,000	1,300,000	1,669,000
Library fines	102,000	102,000	112,000
Interest on investments	3,178,000	3,178,000	2,900,000
Voluntary contributions			
Salt River Project	110,000	110,000	113,000
Miscellaneous revenues			
Property rental	993,000	785,000	785,000
Cable TV	492,000	492,000	515,000
Fire insurance premium tax	188,000	160,000	170,000
CIP reimbursements	5,789,000	2,408,000	
Improvement district fees	3,208,000	3,208,000	
Other	4,213,000	1,050,000	777,600
Total General Fund	\$61,150,637	\$56,152,637	\$50,535,982

SCHEDULE D
(Page 2 of 4)

CITY OF SCOTTSDALE
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEAR 1989-90

SOURCE OF REVENUES	BUDGETED REVENUES 1988-89	ESTIMATED REVENUES 1988-89	ESTIMATED REVENUES 1989-90
SPECIAL REVENUE FUNDS			
Highway User Fund			
Local transportation assistance	\$1,048,000	\$1,040,000	\$1,060,000
Highway user tax	7,500,000	7,288,000	7,765,000
Operating transfer			1,178,059
Total Highway User Fund	\$8,548,000	\$8,328,000	\$10,003,059
Community Development Block Grant Fund			
Federal grant	\$562,000	\$562,000	\$588,000
Sale of real estate	45,000	45,000	25,000
Building rental		17,000	17,000
Total Community Development Block Grant Fund	\$607,000	\$624,000	\$630,000
Grants Fund			
Miscellaneous grants	\$682,000	\$151,510	\$159,027
State grants	433,000	73,730	29,730
Total Grants Fund	\$1,115,000	\$225,240	\$188,757
Total Special Revenue Funds	\$10,270,000	\$9,177,240	\$10,821,816
DEBT SERVICE FUNDS			
Debt Service Fund			
Interest earnings		\$431,023	\$340,000
Improvement District Fees			3,081,000
Total Debt Service Fund	\$0	\$431,023	\$3,421,000

SCHEDULE D
(Page 3 of 4)

CITY OF SCOTTSDALE
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEAR 1989-90

SOURCE OF REVENUES	BUDGETED REVENUES 1988-89	ESTIMATED REVENUES 1988-89	ESTIMATED REVENUES 1989-90
<hr/>			
Excise Debt Service Fund			
Privilege tax	\$6,784,363	\$6,784,363	\$10,552,618
Interest earnings			438,000
Transfer from Municipal Property Corporation			1,500,000
Total Excise Debt Service Fund	\$6,784,363	\$6,784,363	\$12,490,618
<hr/>			
Total Debt Service Funds	\$6,784,363	\$7,215,386	\$15,911,618
<hr/>			
CAPITAL PROJECT FUNDS			
Capital Improvement Fund			
Privilege tax			\$2,200,000
CIP Reimbursements			737,700
ID incidentals			856,900
Transfer from other funds			6,014,344
Total Capital Project Funds	\$0	\$0	\$9,808,944
<hr/>			
ENTERPRISE FUNDS			
Water Utility Fund			
Water charges	\$19,543,000	\$21,494,000	\$23,702,400
Water development fees	1,144,000	1,538,000	1,538,000
Water resources development fees	1,280,000	1,918,000	1,918,000
Interest earnings	1,500,000	1,500,000	1,000,000
Planet Ranch	1,000,000	1,000,000	1,000,000
CIP reimbursements	4,700,000	4,700,000	
Total Water Utility Fund	\$29,167,000	\$32,150,000	\$29,158,400
<hr/>			
Sewer Utility Fund			
Sewer charges	\$5,013,000	\$5,013,000	\$5,255,500
Sewer development fees	1,144,000	1,538,000	1,538,000
Interest earnings	500,000	500,000	500,000
Total Sewer Utility Fund	\$6,657,000	\$7,051,000	\$7,293,500
<hr/>			

SCHEDULE D
(Page 4 of 4)

CITY OF SCOTTSDALE
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEAR 1989-90

SOURCE OF REVENUES	BUDGETED REVENUES 1988-89	ESTIMATED REVENUES 1988-89	ESTIMATED REVENUES 1989-90
<hr/>			
Airport Fund			
Airport charges	\$633,000	\$633,000	\$633,000
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Sanitation Fund			
Refuse collection charges	\$4,989,000	\$4,989,000	\$5,857,100
<hr/>			
Total Enterprise Funds	\$41,446,000	\$44,823,000	\$42,942,000
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EXPENDABLE TRUST FUNDS			
Trust Fund			
Trust Fund income	\$1,328,000	\$1,328,000	\$1,530,000
<hr/>			
INTERNAL SERVICE FUNDS			
Motor Pool Fund			
Equipment rental	\$5,168,000	\$5,087,000	\$5,117,000
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Risk Management Fund			
Risk management	\$2,115,000	\$2,115,000	\$2,145,000
<hr/>			
Total Internal Service Funds	\$7,283,000	\$7,202,000	\$7,262,000
<hr/>			
TOTAL ALL FUNDS	\$128,262,000	\$125,898,263	\$138,812,360
<hr/>			

SCHEDULE E

City of Scottsdale

SUMMARY BY FUND OF BOND PROCEEDS

Fiscal Year 1989-90

<u>FUND</u>	<u>PROCEEDS FROM SALE OR REFUNDING OF BONDS</u>
CAPITAL PROJECTS FUNDS	
Improvement District Fund	\$25,000,000
Municipal Property Corporation Fund	6,400,000
Capital Projects Fund	52,518,750
TOTAL ALL FUNDS	<u><u>\$83,918,750</u></u>

SCHEDULE F
(Page 1 of 4)

CITY OF SCOTTSDALE
SUMMARY BY DEPARTMENT OF EXPENDITURES WITHIN EACH FUND
FISCAL YEAR 1989-90

FUND/ DEPARTMENT	ADOPTED BUDGETED EXPENDITURES 1988-89	ADJUSTMENTS*	ESTIMATED EXPENDITURES 1988-89	BUDGETED EXPENDITURES 1989-90
GENERAL FUND				
General Government	\$5,589,073	\$489,191	\$6,078,264	\$6,843,614
Police	14,769,383	(164,737)	14,604,646	15,002,396
Financial Services	3,388,798	110,494	3,499,292	3,662,019
Transportation	706,108	106,282	812,390	1,039,942
Community Services	12,347,979	21,986	12,369,965	12,365,209
General Services	6,170,874	(557,666)	5,613,208	5,096,090
Planning and Zoning	4,988,909	100,851	5,089,760	4,526,839
Municipal Services	4,017,781	(138,682)	3,879,099	3,974,484
Fire	4,883,669	(10,895)	4,872,774	5,148,275
Debt Service	12,352,187	(409,303)	11,942,884	4,066,110
Contingency	2,936,055	(1,222,472)	1,713,583	4,983,677
Overhead Allocations	(3,101,625)	0	(3,101,625)	(6,579,171)
HURF Maintenance of Effort	232,000	0	232,000	194,000
Operating Transfer		0		931,811
Total General Fund	\$69,281,191	(\$1,674,951)	\$67,606,240	\$61,255,295
SPECIAL REVENUE FUND				
Highway User Fund				
Transportation	\$5,497,305	(\$100,694)	\$5,396,611	\$6,061,502
Planning and Zoning	502,160	0	502,160	633,964
Municipal Services	278,163	(12,550)	265,613	190,657
Debt Service	3,119,715	0	3,119,715	3,115,146
Contingency	555,000	(351,787)	203,213	41,765
Operating Transfer		0		(931,811)
HURF Maintenance of Effort	(232,000)	0	(232,000)	(194,000)
Total Highway User Fund	\$9,720,343	(\$465,031)	\$9,255,312	\$8,917,223
Community Development Block Grant Fund				
Grant expenditures	\$607,000	\$0	\$607,000	\$615,200
Grants Fund				
Grant expenditures	\$1,115,000	\$0	\$1,115,000	\$1,565,800
Total Special Revenue Fund	\$11,442,343	(\$465,031)	\$10,977,312	\$11,098,223

SCHEDULE F
(Page 2 of 4)

CITY OF SCOTTSDALE
SUMMARY BY DEPARTMENT OF EXPENDITURES WITHIN EACH FUND
FISCAL YEAR 1989-90

FUND/ DEPARTMENT	ADOPTED BUDGETED EXPENDITURES 1988-89	ADJUSTMENTS*	ESTIMATED EXPENDITURES 1988-89	BUDGETED EXPENDITURES 1989-90
DEBT SERVICE FUND				
Debt Service Fund				
Debt Service	\$4,628,473	\$0	\$4,628,473	\$8,749,259
Excise Debt Service Fund				
Debt Service	\$6,784,363	\$215	\$6,784,578	\$11,210,288
Transfer to CIP		\$0		1,500,000
Total Excise Debt Fund	\$6,784,363	\$215	\$6,784,578	\$12,710,288
Total Debt Service Fund	\$11,412,836	\$215	\$11,413,051	\$21,459,547
CAPITAL PROJECTS FUND				
Improvement District Fund				
Capital Projects	\$34,500,000	\$0	\$34,500,000	\$25,450,000
Municipal Property Corporation Fund				
Capital Projects	\$5,000,000	\$0	\$5,000,000	\$2,500,000
Existing Bond Fund				
Capital Projects	\$32,460,000	\$0	\$32,460,000	\$22,900,000
Capital Projects Fund				
Capital Projects	\$15,867,700	(\$5,800,000)	\$10,067,700	\$77,045,050
Total Capital Projects Fund	\$87,827,700	(\$5,800,000)	\$82,027,700	\$127,895,050

SCHEDULE F
(Page 3 of 4)

CITY OF SCOTTSDALE
SUMMARY BY DEPARTMENT OF EXPENDITURES WITHIN EACH FUND
FISCAL YEAR 1989-90

FUND/ DEPARTMENT	ADOPTED BUDGETED EXPENDITURES 1988-89	ADJUSTMENTS*	ESTIMATED EXPENDITURES 1988-89	BUDGETED EXPENDITURES 1989-90
ENTERPRISE FUND				
Water Utility Fund				
Financial Services	\$604,293	(\$9,163)	\$595,130	\$563,114
Water Resources	12,032,547	(5,300)	12,027,247	13,361,904
Debt Service	5,771,371	0	5,771,371	6,502,476
Contingency	2,355,000	(2,110,308)	244,692	39,400
Overhead Allocations	2,424,991	0	2,424,991	4,561,252
Transfer to CIP		0		3,577,644
Resource Allocation Res.		0		5,543,211
Total Water Utility Fund	\$23,188,202	(\$2,124,771)	\$21,063,431	\$34,149,001
Sewer Utility Fund				
Financial Services	\$185,842	(5,826)	\$180,016	\$138,253
Water Resources	1,769,840	(45,711)	1,724,129	1,983,797
Debt Service	346,315	0	346,315	360,295
Contingency	1,055,000	(945,382)	109,618	3,320
Overhead Allocations	446,623	0	446,623	743,875
Total Sewer Utility Fund	\$3,803,620	(\$996,919)	\$2,806,701	\$3,229,540
Airport Fund				
Transportation	\$398,016	(\$5,049)	\$392,967	\$398,414
Contingency	136,000	(110,381)	25,619	2,751
Overhead Allocations	230,011	0	230,011	242,240
Total Airport Fund	\$764,027	(\$115,430)	\$648,597	\$643,405
Sanitation Fund				
Financial Services	\$193,085	(\$3,464)	\$189,621	\$177,446
Municipal Services	4,692,172	(147,941)	4,544,231	4,567,307
Contingency		0		29,908
Overhead Allocations		0		1,031,804
Total Sanitation Fund	\$4,885,257	(\$151,405)	\$4,733,852	\$5,806,465
Total Enterprise Fund	\$32,641,106	(\$3,388,525)	\$29,252,581	\$43,828,411

SCHEDULE F
(Page 4 of 4)

CITY OF SCOTTSDALE
SUMMARY BY DEPARTMENT OF EXPENDITURES WITHIN EACH FUND
FISCAL YEAR 1989-90

FUND/ DEPARTMENT	ADOPTED BUDGETED EXPENDITURES 1988-89	ADJUSTMENTS*	ESTIMATED EXPENDITURES 1988-89	BUDGETED EXPENDITURES 1989-90
<hr/>				
EXPENDABLE TRUST FUND				
Trust Fund				
Trust Expenditures	\$1,328,000	0	\$1,328,000	\$1,530,000
<hr/>				
INTERNAL SERVICE FUND				
Motor Pool Fund				
Municipal Services	\$5,134,720	(\$150,299)	\$4,984,421	\$3,673,897
Contingency	570,000	(424,390)	145,610	27,432
Total Motor Pool Fund	\$5,704,720	(\$574,689)	\$5,130,031	\$3,701,329
<hr/>				
Risk Management Fund				
Financial Services	\$1,752,729	\$317,003	\$2,069,732	\$1,666,195
Contingency	2,093,375	(400,126)	1,693,249	2,148,155
Total Risk Management Fund	\$3,846,104	(\$83,123)	\$3,762,981	\$3,814,350
<hr/>				
Total Internal Service Fund	\$9,550,824	(\$657,812)	\$8,893,012	\$7,515,679
<hr/>				
TOTAL ALL FUNDS	\$223,484,000	(\$11,986,104)	\$211,497,896	\$274,582,205
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* Adjustments resulting from contingencies and organizational changes approved during the year.

PASSED, APPROVED, AND ADOPTED by the Mayor and Council of the City of Scottsdale, Arizona, this 15th day of May, 1989.

ATTEST:

Mark Mazzie
City Clerk

CITY OF SCOTTSDALE
A Municipal Corporation

BY: Mark G. Mazzie
City Clerk

By: [Signature]
Herbert R. Drinkwater
Mayor

APPROVED:

Thomas J. Wilson
Thomas J. Wilson
City Attorney

ORDINANCE NO. 2252

AN ORDINANCE OF THE COUNCIL OF THE CITY OF SCOTTSDALE, MARICOPA COUNTY, ARIZONA, FINALLY DETERMINING AND ADOPTING ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF SCOTTSDALE FOR THE FISCAL YEAR BEGINNING JULY 1, 1989, AND ENDING JUNE 30, 1990, DECLARING THAT SUCH SHALL CONSTITUTE THE BUDGET FOR THE CITY OF SCOTTSDALE FOR SUCH FISCAL YEAR.

WHEREAS, in accordance with the provisions of Title 42, Sections 301, 302, 303, and 304, A.R.S., the City Charter and Ordinances of the City of Scottsdale, the City Council did, on May 15, 1989, make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of receipts from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Scottsdale, Arizona, and

WHEREAS, in accordance with said sections of said Code and City Charter, and following due public notice, the Council met on June 5, 1989, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies, and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 12, 1989, in the City Hall Kiva for the purpose of making tax levies as set forth in said estimates, and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate, exceed that amount for primary property taxes as computed in A.R.S. 42-301A, and

WHEREAS, the City Council has prepared and filed with the City Clerk said Tentative Budget for the fiscal year beginning July 1, 1989, and ending June 30, 1990, and

WHEREAS, the Budget provides resources for specific program activity and service levels, therefore

BE IT ORDAINED by the Council of the City of Scottsdale, Arizona, as follows:

SECTION 1. That the following estimates of revenue and expenditures as now increased, reduced, or changed are hereby adopted as the budget of the City of Scottsdale, Arizona, for the fiscal year 1989-90.

SECTION 2. Upon the recommendation of the City Manager, and with the approval of the City Council, expenditures may be made from the appropriation for contingencies. The transfer of sums within any expenditures appropriation may be made only upon approval by the City Manager.

SECTION 3. Money from any fund may be used for any of these appropriations, except money specifically restricted by State law or by City Ordinances and Resolutions.

SECTION 4. Schedules A through F of the Adopted Budget are as follows:

SCHEDULE A
 CITY OF SCOTTSDALE
 SPECIFIC BUDGET APPROPRIATIONS
 FISCAL YEAR 1989-90

	OPERATING BUDGET	CAPITAL BUDGET	OTHER FISCAL ACTIVITY	TOTAL ACTIVITY
Operating Budget				
General Government	\$6,839,666			\$6,839,666
Police	15,002,396			15,002,396
Financial Services	6,207,027			6,207,027
Transportation	7,503,806			7,503,806
Community Services	12,365,209			12,365,209
General Services	5,096,090			5,096,090
Planning and Zoning	5,160,803			5,160,803
Fire	5,148,275			5,148,275
Municipal Services	12,406,345			12,406,345
Water Resources	15,345,701			15,345,701
Operating Contingency	1,018,458			1,018,458
Debt Service	34,003,574			34,003,574
General Contingency	16,878,805	1,500,000		18,378,805
Capital Improvements		75,366,750	50,850,000	126,216,750
Other Fiscal Activity				
Grants			2,181,000	2,181,000
Designated Funds			1,530,000	1,530,000
Grand Total Fiscal Activity	\$142,976,155	\$76,866,750	\$54,561,000	\$274,403,905

SCHEDULE B

CITY OF SCOTTSDALE
SUMMARY SCHEDULE OF ESTIMATED REVENUES AND EXPENDITURES
FISCAL YEAR 1989-90

FUND	BUDGETED EXPENDITURES 1988-89	ESTIMATED EXPENDITURES 1988-89	UNRESERVED FUND BALANCE 7-1-89	DIRECT PROPERTY TAX REVENUES 1989-90	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES	PROCEEDS FROM SALE OR REFUNDING OF BONDS	INTERFUND TRANSFERS IN (OUT)	TOTAL FINANCIAL RESOURCES AVAILABLE	BUDGETED EXPENDITURES 1989-90
General Fund	\$68,853,246	\$67,383,035	\$5,707,159	\$5,012,154	\$50,535,982			\$61,255,295	\$61,255,295
Special Revenue Funds	11,870,288	11,200,517	1,454,466		9,643,757			11,098,223	11,098,223
Debt Service Funds	11,412,836	11,413,031	901,687	4,858,846	15,911,618			21,672,151	21,459,547
Capital Projects Funds	87,827,700	82,027,700	39,850,000		9,808,944	83,740,450		133,399,394	127,716,750
Enterprise Funds	32,641,106	34,103,898	1,384,159		42,942,000			44,326,159	43,828,411
Expendable Trust Funds	1,328,000	1,328,000			1,530,000			1,530,000	1,530,000
Internal Service Funds	9,550,824	8,893,012	1,447,481		7,262,000			8,709,481	7,515,679
TOTAL ALL FUNDS	\$223,484,000	\$216,349,213	\$50,744,952	\$9,871,000	\$137,634,301	\$83,740,450	\$0	\$281,990,703	\$274,403,905

EXPENDITURE LIMITATION COMPARISON

	1988-89	1989-90
Budgeted Expenditures	\$223,484,000	\$274,403,905
Budgeted Expenditures Adjusted for Reconciling Items	\$213,933,176	\$266,888,226
Less: Estimated Exclusions	(139,728,790)	(187,062,138)
Total Estimated Expenditures and Ex penses Subject to Expenditure Limitation	\$74,204,386	\$79,826,088
Expenditure Limitation	\$74,204,386	\$79,826,088

SCHEDULE C

City of Scottsdale

SUMMARY OF TAX LEVY AND TAX RATE INFORMATION

Fiscal Year 1989-90

	<u>1988-89</u>	<u>ESTIMATED 1989-90</u>
1. Maximum Allowable Primary Property Tax Levy (A.R.S. 42-301.A)		<u>\$5,012,154</u>
2. Amount Received from Primary Property Taxation in the Previous Fiscal Year in Excess of the Sum of the Previous Year's Maximum Allowable Primary Property Tax Levy (A.R.S. 42-302.C.14) and Amount of Escaped Taxes Collected (A.R.S. 42-236).	\$ 0	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$4,526,857	\$5,012,154
B. Secondary Property Taxes	<u>4,569,000</u>	<u>4,858,846</u>
C. Total Property Tax Levy Amounts	<u>\$9,095,857</u>	<u>\$9,871,000</u>
4. Property Taxes Collected *		
A. Primary Property Taxes	\$4,527,000	
B. Secondary Property Taxes	<u>4,569,000</u>	
C. Total Property Taxes Collected	<u>\$9,096,000</u>	

* Includes actual property taxes collected as of the date the proposed budget was prepared and the property taxes expected to be collected for the remainder of the fiscal year.

SCHEDULE C
(Page 2 of 2)

City of Scottsdale

SUMMARY OF TAX LEVY AND TAX RATE INFORMATION

Fiscal Year 1989-90

	<u>1988-89</u>	<u>ESTIMATED</u> <u>1989-90</u>
5. Property Tax Rates		
A. City Tax Rate		
Primary Property Tax Rate	\$.4031	\$.3812
Secondary Property Tax Rate	<u>.3556</u>	<u>.3274</u>
Total City Tax Rate	<u>\$.7587</u>	<u>\$.7086</u>
B. Special District Tax Rates		
Secondary Property Tax Rates		

As of the date the proposed budget was prepared, the City has 257 special taxing districts (street light improvement districts) for which secondary property taxes are levied. For information pertaining to these special taxing districts and their tax rates, please contact the City of Scottsdale's Accounting and Budget Division.

SCHEDULE D
(Page 1 of 4)

CITY OF SCOTTSDALE
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEAR 1989-90

SOURCE OF REVENUES	BUDGETED REVENUES 1988-89	ESTIMATED REVENUES 1988-89	ESTIMATED REVENUES 1989-90
GENERAL FUND			
Local taxes			
Privilege tax	\$18,815,637	\$18,565,637	\$16,419,382
Transient occupancy tax	1,590,000	2,447,000	2,979,000
Light and power franchise	1,775,000	2,129,000	2,342,000
Licenses			
Business and liquor licenses	520,000	520,000	657,000
Intergovernmental revenues			
State shared sales tax	6,268,000	6,425,000	7,038,000
State revenue sharing	6,385,000	6,404,000	6,647,000
County auto lieu	1,812,000	1,872,000	1,947,000
Charges for services			
Permits and fees	2,556,000	3,517,000	3,627,000
Recreation fees	1,255,000	1,255,000	1,454,000
Fines and forfeitures			
Parking fines	384,000	225,000	384,000
Court fines	1,517,000	1,300,000	1,669,000
Library fines	102,000	102,000	112,000
Interest on investments	3,178,000	3,178,000	2,900,000
Voluntary contributions			
Salt River Project	110,000	110,000	113,000
Miscellaneous revenues			
Property rental	993,000	785,000	785,000
Cable TV	492,000	492,000	515,000
Fire insurance premium tax	188,000	160,000	170,000
CIP reimbursements	5,789,000	2,408,000	
Improvement district fees	3,208,000	3,208,000	
Other	4,213,000	1,050,000	777,600
Total General Fund	\$61,150,637	\$56,152,637	\$50,535,982

SCHEDULE D
(Page 2 of 4)

CITY OF SCOTTSDALE
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEAR 1989-90

SOURCE OF REVENUES	BUDGETED REVENUES 1988-89	ESTIMATED REVENUES 1988-89	ESTIMATED REVENUES 1989-90
SPECIAL REVENUE FUNDS			
Highway User Fund			
Local transportation assistance	\$1,048,000	\$1,040,000	\$1,060,000
Highway user tax	7,500,000	7,288,000	7,765,000
Total Highway User Fund	\$8,548,000	\$8,328,000	\$8,825,000
Community Development Block Grant Fund			
Federal grant	\$562,000	\$562,000	\$588,000
Sale of real estate	45,000	45,000	25,000
Building rental		17,000	17,000
Total Community Development Block Grant Fund	\$607,000	\$624,000	\$630,000
Grants Fund			
Miscellaneous grants	\$682,000	\$151,510	\$159,027
State grants	433,000	73,730	29,730
Total Grants Fund	\$1,115,000	\$225,240	\$188,757
Total Special Revenue Funds	\$10,270,000	\$9,177,240	\$9,643,757
DEBT SERVICE FUNDS			
Debt Service Fund			
Interest earnings		\$431,023	\$340,000
Improvement District Fees			3,081,000
Total Debt Service Fund	\$0	\$431,023	\$3,421,000

SCHEDULE D
(Page 3 of 4)

CITY OF SCOTTSDALE
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEAR 1989-90

SOURCE OF REVENUES	BUDGETED REVENUES 1988-89	ESTIMATED REVENUES 1988-89	ESTIMATED REVENUES 1989-90
<hr/>			
Excise Debt Service Fund			
Privilege tax	\$6,784,363	\$6,784,363	\$10,552,618
Interest earnings			438,000
Transfer from Municipal Property Corporation			1,500,000
Total Excise Debt Service Fund	\$6,784,363	\$6,784,363	\$12,490,618
<hr/>			
Total Debt Service Funds	\$6,784,363	\$7,215,386	\$15,911,618
<hr/>			
CAPITAL PROJECT FUNDS			
Capital Improvement Fund			
Privilege tax			\$2,200,000
CIP Reimbursements			737,700
ID incidentals			856,900
Transfer from other funds			6,014,344
Total Capital Project Funds	\$0	\$0	\$9,808,944
<hr/>			
ENTERPRISE FUNDS			
Water Utility Fund			
Water charges	\$19,543,000	\$21,494,000	\$23,702,400
Water development fees	1,144,000	1,538,000	1,538,000
Water resources development fees	1,280,000	1,918,000	1,918,000
Interest earnings	1,500,000	1,500,000	1,000,000
Planet Ranch	1,000,000	1,000,000	1,000,000
CIP reimbursements	4,700,000	4,700,000	
Total Water Utility Fund	\$29,167,000	\$32,150,000	\$29,158,400
<hr/>			
Sewer Utility Fund			
Sewer charges	\$5,013,000	\$5,013,000	\$5,255,500
Sewer development fees	1,144,000	1,538,000	1,538,000
Interest earnings	500,000	500,000	500,000
Total Sewer Utility Fund	\$6,657,000	\$7,051,000	\$7,293,500
<hr/>			

SCHEDULE D
(Page 4 of 4)

CITY OF SCOTTSDALE
SUMMARY BY FUND OF REVENUES OTHER THAN PROPERTY TAXES
FISCAL YEAR 1989-90

SOURCE OF REVENUES	BUDGETED REVENUES 1988-89	ESTIMATED REVENUES 1988-89	ESTIMATED REVENUES 1989-90
<hr/>			
Airport Fund			
Airport charges	\$633,000	\$633,000	\$633,000
<hr/>			
Sanitation Fund			
Refuse collection charges	\$4,989,000	\$4,989,000	\$5,857,100
<hr/>			
Total Enterprise Funds	\$41,446,000	\$44,823,000	\$42,942,000
<hr/>			
EXPENDABLE TRUST FUNDS			
Trust Fund			
Trust Fund income	\$1,328,000	\$1,328,000	\$1,530,000
<hr/>			
INTERNAL SERVICE FUNDS			
Motor Pool Fund			
Equipment rental	\$5,168,000	\$5,087,000	\$5,117,000
<hr/>			
Risk Management Fund			
Risk management	\$2,115,000	\$2,115,000	\$2,145,000
<hr/>			
Total Internal Service Funds	\$7,283,000	\$7,202,000	\$7,262,000
<hr/>			
TOTAL ALL FUNDS	\$128,262,000	\$125,898,263	\$137,634,301
<hr/>			

SCHEDULE E

City of Scottsdale

SUMMARY BY FUND OF BOND PROCEEDS

Fiscal Year 1989-90

<u>FUND</u>	<u>PROCEEDS FROM SALE OR REFUNDING OF BONDS</u>
CAPITAL PROJECTS FUNDS	
Improvement District Fund	\$25,000,000
Municipal Property Corporation Fund	6,400,000
Capital Projects Fund	52,340,450
TOTAL ALL FUNDS	<u><u>\$83,740,450</u></u>

SCHEDULE F
(Page 1 of 4)

CITY OF SCOTTSDALE
SUMMARY BY DEPARTMENT OF EXPENDITURES WITHIN EACH FUND
FISCAL YEAR 1989-90

FUND/ DEPARTMENT	ADOPTED BUDGETED EXPENDITURES 1988-89	ADJUSTMENTS*	ESTIMATED EXPENDITURES 1988-89	BUDGETED EXPENDITURES 1989-90
GENERAL FUND				
General Government	\$5,589,073	\$489,191	\$6,078,264	\$6,839,666
Police	14,769,383	(164,737)	14,604,646	15,002,396
Financial Services	3,388,798	110,494	3,499,292	3,662,019
Community Services	12,347,979	21,986	12,369,965	12,365,209
General Services	6,170,874	(557,666)	5,613,208	5,096,590
Planning and Zoning	4,988,909	100,851	5,089,760	4,526,839
Municipal Services	4,295,944	(151,232)	4,144,712	4,165,141
Fire	4,883,669	(10,895)	4,872,774	5,148,275
Debt Service	12,352,187	(409,303)	11,942,884	4,066,110
Contingency	2,936,055	(1,222,472)	1,713,583	4,983,177
Overhead Allocations	(3,101,625)		(3,101,625)	(6,579,171)
HURF Maintenance of Effort	232,000	(38,000)	194,000	194,000
Operating Transfer		361,572	361,572	1,785,044
Total General Fund	\$68,853,246	(\$1,470,211)	\$67,383,035	\$61,255,295
SPECIAL REVENUE FUND				
Highway User Fund				
Transportation	\$6,203,413	\$5,588	\$6,209,001	\$7,105,392
Planning and Zoning	502,160		502,160	633,964
Debt Service	3,119,715		3,119,715	3,115,146
Contingency	555,000	(351,787)	203,213	41,765
Operating Transfer		(361,572)	(361,572)	(1,785,044)
HURF Maintenance of Effort	(232,000)	38,000	(194,000)	(194,000)
Total Highway User Fund	\$10,148,288	(\$669,771)	\$9,478,517	\$8,917,223
Community Development Block Grant Fund				
Grant expenditures	\$607,000		\$607,000	\$615,200
Grants Fund				
Grant expenditures	\$1,115,000		\$1,115,000	\$1,565,800
Total Special Revenue Fund	\$11,870,288	(\$669,771)	\$11,200,517	\$11,098,223

SCHEDULE F
(Page 2 of 4)

CITY OF SCOTTSDALE
SUMMARY BY DEPARTMENT OF EXPENDITURES WITHIN EACH FUND
FISCAL YEAR 1989-90

FUND/ DEPARTMENT	ADOPTED BUDGETED EXPENDITURES 1988-89	ADJUSTMENTS*	ESTIMATED EXPENDITURES 1988-89	BUDGETED EXPENDITURES 1989-90
DEBT SERVICE FUND				
Debt Service Fund Debt Service	\$4,628,473		\$4,628,473	\$8,749,259
Excise Debt Service Fund Debt Service Transfer to CIP	\$6,784,363	\$215	\$6,784,578	\$11,210,288 1,500,000
Total Excise Debt Fund	\$6,784,363	\$215	\$6,784,578	\$12,710,288
Total Debt Service Fund	\$11,412,836	\$215	\$11,413,051	\$21,459,547
CAPITAL PROJECTS FUND				
Improvement District Fund Capital Projects	\$34,500,000		\$34,500,000	\$25,450,000
Municipal Property Corporation Fund Capital Projects	\$5,000,000		\$5,000,000	\$2,500,000
Existing Bond Fund Capital Projects	\$32,460,000		\$32,460,000	\$22,900,000
Capital Projects Fund Capital Projects	\$15,867,700	(\$5,800,000)	\$10,067,700	\$76,866,750
Total Capital Projects Fund	\$87,827,700	(\$5,800,000)	\$82,027,700	\$127,716,750

SCHEDULE F
(Page 3 of 4)

CITY OF SCOTTSDALE
SUMMARY BY DEPARTMENT OF EXPENDITURES WITHIN EACH FUND
FISCAL YEAR 1989-90

FUND/ DEPARTMENT	ADOPTED BUDGETED EXPENDITURES 1988-89	ADJUSTMENTS*	ESTIMATED EXPENDITURES 1988-89	BUDGETED EXPENDITURES 1989-90
ENTERPRISE FUND				
Water Utility Fund				
Financial Services	\$604,293	(\$9,163)	\$595,130	\$563,114
Water Resources	12,032,547	(5,300)	12,027,247	13,361,904
Debt Service	5,771,371		5,771,371	6,502,476
Contingency	2,355,000	(2,110,308)	244,692	39,400
Overhead Allocations	2,424,991		2,424,991	4,561,252
Transfer to CIP				3,577,644
Resource Allocation Res.		3,625,211	3,625,211	5,543,211
Development Fee Reserve			1,226,106	
Total Water Utility Fund	\$23,188,202	\$1,500,440	\$25,914,748	\$34,149,001
Sewer Utility Fund				
Financial Services	\$185,842	(5,826)	\$180,016	\$138,253
Water Resources	1,769,840	(45,711)	1,724,129	1,983,797
Debt Service	346,315		346,315	360,295
Contingency	1,055,000	(945,382)	109,618	3,320
Overhead Allocations	446,623		446,623	743,875
Total Sewer Utility Fund	\$3,803,620	(\$996,919)	\$2,806,701	\$3,229,540
Airport Fund				
Transportation	\$398,016	(\$5,049)	\$392,967	\$398,414
Contingency	136,000	(110,381)	25,619	2,751
Overhead Allocations	230,011		230,011	242,240
Total Airport Fund	\$764,027	(\$115,430)	\$648,597	\$643,405
Sanitation Fund				
Financial Services	\$193,085	(\$3,464)	\$189,621	\$177,446
Municipal Services	4,692,172	(147,941)	4,544,231	4,567,307
Contingency				29,908
Overhead Allocations				1,031,804
Total Sanitation Fund	\$4,885,257	(\$151,405)	\$4,733,852	\$5,806,465
Total Enterprise Fund	\$32,641,106	\$236,686	\$34,103,898	\$43,828,411

SCHEDULE F
(Page 4 of 4)

CITY OF SCOTTSDALE
SUMMARY BY DEPARTMENT OF EXPENDITURES WITHIN EACH FUND
FISCAL YEAR 1989-90

FUND/ DEPARTMENT	ADOPTED BUDGETED EXPENDITURES 1988-89	ADJUSTMENTS*	ESTIMATED EXPENDITURES 1988-89	BUDGETED EXPENDITURES 1989-90
EXPENDABLE TRUST FUND				
Trust Fund				
Trust Expenditures	\$1,328,000		\$1,328,000	\$1,530,000
INTERNAL SERVICE FUND				
Motor Pool Fund				
Municipal Services	\$5,134,720	(\$150,299)	\$4,984,421	\$3,673,897
Contingency	570,000	(424,390)	145,610	27,432
Total Motor Pool Fund	\$5,704,720	(\$574,689)	\$5,130,031	\$3,701,329
Risk Management Fund				
Financial Services	\$1,752,729	\$317,003	\$2,069,732	\$1,666,195
Contingency	2,093,375	(400,126)	1,693,249	2,148,155
Total Risk Management Fund	\$3,846,104	(\$83,123)	\$3,762,981	\$3,814,350
Total Internal Service Fund	\$9,550,824	(\$657,812)	\$8,893,012	\$7,515,679
TOTAL ALL FUNDS	\$223,484,000	(\$8,360,893)	\$216,349,213	\$274,403,905

* Adjustments resulting from contingencies and organizational changes approved during the year.


PASSED, APPROVED, AND ADOPTED by the Council of the City of Scottsdale, Arizona, this fifth day of June, 1989.

ATTEST:


Mark Mazzie
City Clerk

CITY OF SCOTTSDALE
A Municipal Corporation

BY: 
City Clerk

By: 
Herbert R. Drinkwater
Mayor

APPROVED:


Thomas J. Wilson
City Attorney

ORDINANCE NO. 2253

AN ORDINANCE OF THE CITY OF SCOTTSDALE, MARICOPA COUNTY, ARIZONA, LEVYING UPON THE ASSESSED VALUATION OF THE PROPERTY WITHIN THE CITY OF SCOTTSDALE, SUBJECT TO TAXATION A CERTAIN SUM UPON EACH ONE HUNDRED DOLLARS (\$100.00) OF VALUATION SUFFICIENT TO RAISE THE AMOUNT ESTIMATED TO BE REQUIRED IN THE ANNUAL BUDGET, LESS THE AMOUNT ESTIMATED TO BE RECEIVED FROM OTHER SOURCES OF REVENUE; PROVIDING FUNDS FOR VARIOUS BOND REDEMPTIONS, FOR THE PURPOSE OF PAYING INTEREST UPON BONDED INDEBTEDNESS AND PROVIDING FUNDS FOR GENERAL MUNICIPAL EXPENSES; ALL FOR THE FISCAL YEAR ENDING THE 30TH DAY OF JUNE, 1990.

WHEREAS, by the provisions of the City Charter and State law, the ordinance levying taxes for fiscal year 1989-90 is required to be finally adopted seven (7) days after the adoption of the final budget and

WHEREAS, the County of Maricopa is assessing and collecting authority for the City of Scottsdale, the Clerk is hereby directed to transmit a certified copy of this ordinance to the County Assessor and the Board of Supervisors of the County of Maricopa, Arizona.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF SCOTTSDALE, ARIZONA, AS FOLLOWS:

SECTION 1. There is hereby levied on each one hundred dollars (\$100.00) of the assessed value of all property, both real and personal, within the corporate limits of the City of Scottsdale, except such property as may be by law exempt from taxation, a primary property tax levy equal to the maximum levy allowed by law for the fiscal year ending on the 30th day of June, 1990. The estimate of the maximum allowable levy is \$5,012,000. Said figure subject to change upon final determination by Maricopa County of assessed values for the year.

SECTION 2. In addition to the rate set in SECTION 1 hereof, there is hereby levied on each one hundred dollars (\$100.00) of assessed valuation of all property, both real and personal, within the corporate limits of the City of Scottsdale, except such property as may be by law exempt from taxation, a secondary property tax rate sufficient to raise the sum of \$4,859,000 for the purpose of providing a bond interest and redemption fund for General Obligation Bond debt service for the fiscal year ending June 30, 1990.

SECTION 3. Failure by the county officials of Maricopa County, Arizona, to properly return the delinquent list, any irregularity in assessments or omissions in the same, or any irregularity in any proceedings shall not invalidate such proceedings or invalidate any title conveyed by any tax deed; failure or neglect of any officer or officers to timely perform any of the duties assigned to him or to them shall not invalidate any proceedings

or any deed or sale pursuant thereto, the validity of the assessment or levy of taxes or of the judgment of sale by which the collection of the same may be enforced shall not affect the lien of the City of Scottsdale upon such property for the delinquent taxes unpaid thereon, and no overcharge as to part of the taxes or of costs shall invalidate any proceedings for the collection of taxes or the foreclosure; and all acts of officers de facto shall be valid as if performed by officers de jure.

SECTION 4. All ordinances and parts of ordinances in conflict herewith are hereby repealed.

PASSED, APPROVED, AND ADOPTED by the Council of the City of Scottsdale, Arizona, this twelfth day of June, 1989.

ATTEST:


Mark Mazzie
City Clerk

CITY OF SCOTTSDALE
A Municipal Corporation

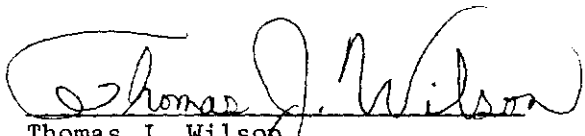
BY:


City Clerk

By:


Herbert R. Drinkwater
Mayor

APPROVED:


Thomas J. Wilson
City Attorney

ADOPTED

Adopted, as used in fund summaries and department and division summaries within the budget document, represents the 1988-89 and 1989-90 budget as approved by the City Council.

ASSESSED VALUATION

A government sets a valuation upon real estate or other property as a basis for levying taxes. An assessed valuation represents the appraised valuation less any exemptions.

BEGINNING BALANCE

The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

BONDS

Bonds are debt instruments which require repayment of a specified principal amount on a certain date (maturity date), together with interest at a stated rate, or according to a formula for determining the interest rate.

BUDGET

A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. In practice, the term "budget" is used in two ways. Sometimes it designates the financial plan presented for adoption and sometimes it designates the plan finally approved. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body.

CAPITAL OUTLAY

Items costing more than \$1,000.00 and having a useful life of more than one year are defined as capital outlay.

CAPITAL IMPROVEMENTS PROGRAM (C.I.P.)

A Capital Improvements Program is a comprehensive plan which projects the capital needs of a community. Generally, it is a cyclical process that projects the needs for a set number of years. Capital improvements programs are essential to sound infrastructure and financial planning. The annual capital budget is derived from the long-term Capital Improvements Program.

COMMODITIES

Commodities are consumable goods such as office supplies, small tools, fuel, etc., that are used by the City.

CONTRACTUAL

Contractuals are services such as rentals, insurance, maintenance, etc., that are purchased by the City.

DEBT SERVICE

Debt service is the amount of money necessary to pay interest and principal on outstanding debt.

DEPARTMENT

A department is the combination of divisions of the City headed by a General Manager with a specific and unique set of goals and objectives, i.e., Police, Fire, Financial Services, Planning & Zoning, etc.

ENCUMBRANCE

Encumbrance includes obligations in the form of purchase orders, contracts, or other commitments. They cease to be encumbrances when paid, cancelled, or when the actual liability is set up.

ENCUMBRANCE REBUDGETS

The balance of unliquidated encumbrances brought forward from the previous fiscal year.

ENTERPRISE FUND

An enterprise fund is established to account for operations (a) financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Examples of enterprise funds are those for the Water, Sewer, and Airport.

ESTIMATED

Estimated, as used throughout the budget document, represents the original adopted budget plus any approved changes and anticipated year-end savings.

EXCISE DEBT

Excise Debt is debt that is repaid by excise taxes. In this case the excise taxes used to fund the debt service payments are a portion of the transaction privilege (sales) tax.

EXPENDITURES

Expenditures are decreases in net financial resources. They include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

FEES

Fees are charges for services.

FRANCHISE FEE

The franchise fee charged to the water/sewer utility fund is a reimbursement to the general fund for the utility's use of City streets and rights-of-way.

FUND

A fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND SUMMARY

A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures, and changes in fund balance for the prior year Actual, Adopted, and Estimated budgets, and the current year Proposed and Adopted budgets.

GAAP ADJUSTMENTS

Differences arising from the use of a basis of accounting for budgetary purposes that differs from the basis of accounting applicable when reporting on operations in conformity with Generally Accepted Accounting Principles.

GENERAL FUND

The general fund is used to account for all financial resources except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS (G.O. BONDS)

General Obligation Bonds are bonds which are secured by the full faith and credit of the issuer. G.O. bonds issued by local units of government are secured by a pledge of the issuer's property taxing power. They are usually issued to pay for general capital improvements such as parks and roads.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

GAAP are the uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

GRANT

A grant is a contribution by one government unit or funding source to another. The contribution is usually made to aid in the support of a specified function, i.e., education, drug enforcement, but it is sometimes for general purposes.

IMPROVEMENT DISTRICTS

Improvement districts are formed consisting of property owners desiring improvements to their property. Bonds are issued to finance these improvements which are repaid by assessments on effected property owners.

INDIRECT COST ALLOCATION

Indirect cost allocation is funding transferred to the General Fund from enterprise funds for specific central administrative functions which benefit those funds, i.e., City Manager, Financial Services Department, Human Resources Department, Law Department, etc.

IN LIEU PROPERTY TAX

The in lieu property tax is a charge to the water/sewer and airport funds which compensates the general fund for the property tax that would have been paid if the utilities were for-profit companies.

INTERNAL SERVICE FUND

An internal service fund is used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

MUNICIPAL PROPERTY CORPORATION (MPC)

The Municipal Property Corporation is a non-profit corporation established to issue bonds to fund City capital improvement projects.

NON-RECURRING REVENUE

A non-recurring revenue is a one-time windfall that is budgeted for only on fiscal year.

OPERATING BUDGET

The operating budget is the plan for current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law. Even where not required by law, however, annual operating budgets are essential to sound financial management and should be adopted by every government.

OPERATING EXPENSES

Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

ORDINANCE

An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

OUTSTANDING DEBT

The balance due at any given time resulting from the borrowing of money or from the purchase of goods and services.

PROPERTY TAX

Property tax is based "according to value" of property and is used as the source of monies to pay general obligation debt (secondary property tax) and to support the General Fund (primary property tax).

PROPOSED

Proposed, as used throughout the budget document, represents the budget being recommended for adopted for the next year. The final version of the proposed budget, as approved by the City Council, will become the adopted budget for the next fiscal year.

REFUNDING

Refunding is a procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: to reduce the issuer's interest costs; or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds", and the outstanding obligations being refinanced are referred to as the "refunded bonds" or the "prior issue".

RESERVE

Reserve is an account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

REVENUE BONDS

Revenue bonds are bonds payable from a specific source of revenue which do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the property tax rate. Pledged revenues may be derived from operation of the financed project, grants, and excise or other specified non-property tax.

SELF INSURANCE

The retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk through the purchase of an insurance policy.

SERVICE LEVELS

The service level describes the present services provided by a City department and/or division within the department.

SHARED REVENUES

Revenues levied by one government but shared on a predetermined basis with another government or class of governments.

SINKING FUND

A sinking fund is an account into which a debt issuer makes periodic deposits to assure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments therefrom are determined by the terms of the bond contract.

SPECIAL ASSESSMENT

A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

TAXES

Taxes are compulsory charges levied by a government for the purpose of financing services performed for common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges such as water service.

TAX RATE

The tax rate is the amount of tax levied for each \$100 of assessed valuation.

TRANSFERS

Transfers are the authorized exchanges of cash or other resources between funds.

TRUST FUND

A trust fund consists of resources received and held by the governmental unit as trustee, to be expended or invested in accordance with the conditions of the trust.

