Financial Report
Fiscal Year-to-Date As of July 2015

Report to the City Council
Prepared by City Treasurer
August 28th, 2015

## FINANCIAL REPORT

## YEAR-TO-DATE JULY 2015

The following report is a summary of financial results for the City's General Fund (which is the primary operating fund of the City), Transportation Fund, Tourism Development Fund, major Enterprise Funds, Fleet Fund, Risk Fund and Benefits Self-Insurance Fund. The report also includes detailed information on the City's privilege (sales) tax by major category.
Financial statements summarize sources and uses by major categories. Significant budget to actual variances are highlighted and explained. Additionally, the report includes a Statement of Operations for WestWorld. The statement summarizes operating revenue and expenses (before and after debt service).
Note: FY 2014/15 twelve month actuals are not available at this time. Once completed, they will be included within the report.

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## General Fund- Summary

FY 2015/16 - GENERAL FUND
(\$ in millions: Rounding differences may occur)

Sources
Uses
Change in Fund Balance
Beginning Fund Balance
Ending Fund Balance
Reserved*
Contingency

| Adopted Budget | Revised Budget | Favorable/(Unfavorable) |  |
| :---: | :---: | :---: | :---: |
|  |  | Amount | Percent |
| \$263.9 | \$263.9 | \$0.0 | 0\% |
| 263.8 | 263.8 | - | 0\% |
| \$0.1 | \$0.1 | \$0.0 |  |
| \$46.2 | \$46.2 | \$0.0 |  |
| \$46.3 | \$46.3 | \$0.0 |  |
| \$24.6 | \$24.6 | \$0.0 |  |
| \$3.0 | \$3.0 | \$0.0 |  |
| \$18.7 | \$18.7 | \$0.0 |  |

*General Fund Reserved equals $10 \%$ of operating expenses for the General Fund per Financial Policy No. 36.

| July 2015: Current Month and YTD (\$ in millions: Rounding differences may occur) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July | July Revised | YTD | YTD Revised | Actual <br> Favorable/ | udget <br> avorable) |
|  | Actual | Budget | Actuals | Budget | Amount | Percent |
| Sources | \$24.8 | \$19.1 | \$24.7 | \$19.1 | \$5.6 | 29\% |
| Uses | 26.0 | 28.3 | 26.0 | 28.3 | 2.3 | 8\% |
| Change in Fund Balance | (\$1.2) | (\$9.2) | (\$1.3) | (\$9.2) | \$7.9 |  |

Sources
(\$ in millions: Rounding differences may occur)

|  | Twelve Months: Fiscal Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2015/16 | 2015/16 |
|  | 2013/14 | 2014/15 | Adopted | Revised |
|  | Actual | Actual | Budget | Budget |
| 1.1\% Sales Taxes | \$104.9 | n/a | \$110.0 | \$110.0 |
| State-Shared Revenues | 50.9 | n/a | 55.5 | 55.5 |
| Property Taxes | 25.3 | n/a | 26.0 | 26.0 |
| Franchise Fees/ln-Lieu Taxes | 12.2 | n/a | 12.0 | 12.0 |
| Charges for Services/Other | 24.3 | n/a | 30.1 | 30.1 |
| Building Permit Fees \& Charges | 14.4 | n/a | 14.3 | 14.3 |
| Interest Earnings * | 0.8 | n/a | 0.9 | 0.9 |
| Indirect/Direct Cost Allocation | 6.6 | n/a | 6.0 | 6.0 |
| Total Revenue | \$239.4 | n/a | \$254.8 | \$254.8 |
| Transfers In | 12.5 | $\mathrm{n} / \mathrm{a}$ | 9.1 | 9.1 |
| Total Sources | \$251.9 | n/a | \$263.9 | \$263.9 |
| \% Change vs. Prior Year | -5\% | n/a | n/a | $\mathrm{n} / \mathrm{a}$ |


|  |  |  | One Month | ly 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013/14 | 2014/15 | 2015/16 | 2015/16 <br> Revised | Actual Favorable/ | udget avorable) |
|  | Actual | Actual | Actual | Budget | Amount | Percent |
| 1.1\% Sales Taxes | \$7.9 | \$8.3 | \$8.8 | \$8.3 | \$0.5 | 6\% |
| State-Shared Revenues | 3.9 | 4.5 | 4.7 | 4.6 | 0.1 | 3\% |
| Property Taxes | 0.3 | 0.3 | 0.3 | 0.3 | - | 14\% |
| Franchise Fees/In-Lieu Taxes | 2.0 | 1.7 | 2.7 | 0.2 | 2.4 | nm |
| Charges for Services/Other | 1.6 | 2.6 | 4.6 | 1.5 | 3.1 | nm |
| Building Permit Fees \& Charges | 1.5 | 1.9 | 0.9 | 1.6 | (0.7) | (43\%) |
| Interest Earnings * | 0.2 | 0.1 | 0.1 | 0.1 | - | 68\% |
| Indirect/Direct Cost Allocation | 0.5 | 0.5 | 0.5 | 0.5 | - | (0\%) |
| Total Revenue | \$17.8 | \$20.0 | \$22.5 | \$17.0 | \$5.5 | 32\% |
| Transfers In | 0.7 | 0.7 | 2.2 | 2.2 | 0.1 | 3\% |
| Total Sources | \$18.5 | \$20.7 | \$24.8 | \$19.1 | \$5.7 | 30\% |
| \% Change vs. Prior Year | 8\% | 12\% | 19\% | -8\% |  |  |
|  |  |  | cal Year-to- | : July 2015 |  |  |
|  |  |  |  | 2015/16 | Actual | Budget |
|  | 2013/14 | 2014/15 | 2015/16 | Revised | Favorable/( | avorable) |
|  | Actual | Actual | Actual | Budget | Amount | Percent |
| 1.1\% Sales Taxes | \$7.9 | \$8.3 | \$8.8 | \$8.3 | \$0.5 | 6\% |
| State-Shared Revenues | 3.9 | 4.5 | 4.7 | 4.6 | 0.1 | 3\% |
| Property Taxes | 0.3 | 0.3 | 0.3 | 0.3 | - | 14\% |
| Franchise Fees/In-Lieu Taxes | 2.0 | 1.7 | 2.7 | 0.2 | 2.4 | nm |
| Charges for Services/Other | 1.6 | 2.6 | 4.6 | 1.5 | 3.1 | nm |
| Building Permit Fees \& Charges | 1.5 | 1.9 | 0.9 | 1.6 | (0.7) | (43\%) |
| Interest Earnings * | 0.2 | 0.1 | 0.1 | 0.1 | - | 68\% |
| Indirect/Direct Cost Allocation | 0.5 | 0.5 | 0.5 | 0.5 | - | (0\%) |
| Total Revenue | \$17.8 | \$20.0 | \$22.5 | \$17.0 | \$5.5 | 33\% |
| Transfers In | 0.7 | 0.7 | 2.2 | 2.2 | 0.1 | 3\% |
| Total Sources | \$18.5 | \$20.7 | \$24.7 | \$19.1 | \$5.6 | 29\% |
| \% Change vs. Prior Year | 8\% | 12\% | 19\% | -8\% |  |  |

Beginning in September 2014, the timing when gains/losses on investments were recognized was retrospectively changed.

## Sales Taxes

|  | Twelve Months: Fiscal Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2015/16 | 2015/16 |
|  | 2013/14 | 2014/15 | Adopted | Revised |
|  | Actual | Actual | Budget | Budget |
| 1.00\% General Purpose Sales Tax | \$95.6 | n/a | \$100.2 | \$100.2 |
| 0.10\% Public Safety Sales Tax | 9.3 | n/a | 9.8 | 9.8 |
| Total General Fund Sales Taxes | \$104.9 | n/a | \$110.0 | \$110.0 |
| \% Change vs. Prior Year | 7\% | n/a | $\mathrm{n} / \mathrm{a}$ | n/a |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2013 / 14$ <br> Actual | 2014/15 <br> Actual | 2015/16 <br> Actual | 2015/16 <br> Revised <br> Budget | Actual vs. Budget Favorable/(Unfavorable) |  |
|  |  |  |  |  | Amount | Percent |
| 1.00\% General Purpose Sales Tax | \$7.2 | \$7.5 | \$8.0 | \$7.5 | \$0.4 | 6\% |
| 0.10\% Public Safety Sales Tax | 0.7 | 0.7 | 0.8 | 0.7 | - | 6\% |
| Total General Fund Sales Taxes | \$7.9 | \$8.3 | \$8.8 | \$8.3 | \$0.5 | 6\% |
| \% Change vs. Prior Year | 7\% | 5\% | 6\% | 0\% |  |  |

## Actual to Revised Budget variance of $\$ 0.5$ million or 6\%:

The favorable variance is due to increased sales in home furnishings, building supplies, and computer software/hardware (small retail stores); increased sales of new and used motor vehicles in addition to a new Mazda dealership (automotive); and to several large one-time audit payments (construction).

## State-Shared Revenues

|  | Twelve Months: Fiscal Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2015/16 | 2015/16 |
|  | 2013/14 | 2014/15 | Adopted | Revised |
|  | Actual | Actual | Budget | Budget |
| State Shared Sales Tax | \$18.9 | $\mathrm{n} / \mathrm{a}$ | \$20.8 | \$20.8 |
| State Shared Income Tax | 24.2 | n/a | 26.2 | 26.2 |
| Auto Lieu Tax | 7.8 | n/a | 8.6 | 8.6 |
| Total State Shared Revenues | \$50.9 | n/a | \$55.5 | \$55.5 |
| \% Change vs. Prior Year | 8\% | n/a | n/a | n/a |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2013 / 14$ <br> Actual | $2014 / 15$ <br> Actual | 2015/16 Actual | 2015/16 <br> Revised <br> Budget | Actual vs. Budget Favorable/(Unfavorable) |  |
|  |  |  |  |  | Amount | Percent |
| State Shared Sales Tax | \$1.5 | \$1.6 | \$1.7 | \$1.7 | \$0.0 | 2\% |
| State Shared Income Tax | 2.0 | 2.2 | 2.2 | 2.2 | - | 0\% |
| Auto Lieu Tax | 0.4 | 0.7 | 0.8 | 0.7 | 0.1 | 12\% |
| Total State Shared Revenues | \$3.9 | \$4.5 | \$4.7 | \$4.6 | \$0.1 | 3\% |
| \% Change vs. Prior Year | 1\% | 15\% | 4\% | 1\% |  |  |

## Actual to Revised Budget variance of $\$ 0.1$ million or 3\%:

The favorable variance is due to timing of receipts, which should come in as expected at year end.

## Property Taxes

Actual to Revised Budget variance of (\$0) million or 14\%:
No explanation is necessary.
Franchise Fees and In-Lieu Taxes

|  | Twelve Months: Fiscal Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2015/16 | 2015/16 |
|  | 2013/14 | 2014/15 | Adopted | Revised |
|  | Actual | Actual | Budget | Budget |
| Electric and Gas Franchise | \$8.2 | n/a | \$8.3 | \$8.3 |
| Cable TV License Fee | 3.7 | n/a | 3.4 | 3.4 |
| Salt River Project Lieu Tax | 0.3 | n/a | 0.2 | 0.2 |
| Total Franchise Fees/In-Lieu Taxes | \$12.2 | n/a | \$12.0 | \$12.0 |
| \% Change vs. Prior Year | 1\% | n/a | n/a | n/a |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2013 / 14$ <br> Actual | 2014/15 <br> Actual | 2015/16 <br> Actual | 2015/16 <br> Revised Budget | Actual vs. Budget Favorable/(Unfavorable) |  |
|  |  |  |  |  | Amount | Percent |
| Electric and Gas Franchise | \$2.0 | \$1.7 | \$1.7 | \$0.2 | \$1.5 | nm |
| Cable TV License Fee | - | - | 1.0 | - | 1.0 | - |
| Salt River Project Lieu Tax | - | - | - | - | - | - |
| Total Franchise Fees/In-Lieu Taxes | \$2.0 | \$1.7 | \$2.7 | \$0.2 | \$2.4 | nm |
| \% Change vs. Prior Year | 76\% | -12\% | 53\% | -87\% |  |  |

Actual to Revised Budget variance of $\$ 2.4$ million or nm:
Favorable variance due to timing. Payments were received differently than expected.

Charges for Services/Other

|  | Twelve Months: Fiscal Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2015/16 | 2015/16 |
|  | 2013/14 | 2014/15 | Adopted | Revised |
|  | Actual | Actual | Budget | Budget |
| Licenses, Permits \& Fees |  |  |  |  |
| Recreation Fees | \$3.7 | n/a | \$3.6 | \$3.6 |
| WestWorld | 3.4 | n/a | 5.1 | 5.1 |
| Fire Service Charges | 0.7 | n/a | 0.8 | 0.8 |
| Business Licenses \& Fees | 1.8 | n/a | 1.8 | 1.8 |
| Fines \& Forfeitures |  |  |  |  |
| Court Fines | 4.2 | n/a | 4.2 | 4.2 |
| Photo Enforcement Revenue | 1.9 | n/a | 2.9 | 2.9 |
| Parking Fines | 0.2 | n/a | 0.2 | 0.2 |
| Library Fines \& Fees | 0.3 | n/a | 0.3 | 0.3 |
| Miscellaneous |  |  |  |  |
| Stormwater Water Quality Charge | 0.9 | n/a | 0.9 | 0.9 |
| Property Rental | 2.2 | n/a | 3.0 | 3.0 |
| Intergovernmental Revenue | 1.2 | n/a | 1.2 | 1.2 |
| Contributions/Donations | 0.1 | n/a | - | - |
| Miscellaneous | 1.9 | n/a | 4.9 | 4.9 |
| Reimbursements | 1.8 | $\mathrm{n} / \mathrm{a}$ | 1.1 | 1.1 |
| Total Charges for Services/Other | \$24.3 | n/a | \$30.1 | \$30.1 |
| \% Change vs. Prior Year | -4\% | n/a | n/a | n/a |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2013 / 14$ <br> Actual | $2014 / 15$ <br> Actual | $2015 / 16$ <br> Actual | 2015/16 <br> Revised <br> Budget | Actual vs. Budget Favorable/(Unfavorable) |  |
|  |  |  |  |  | Amount | Percent |
| Licenses, Permits \& Fees |  |  |  |  |  |  |
| Recreation Fees | \$0.3 | \$0.3 | \$0.3 | \$0.3 | \$0.1 | 21\% |
| WestWorld | 0.0 | 0.2 | 0.2 | 0.1 | 0.1 | nm |
| Fire Service Charges | 0.0 | 0.0 | 0.1 | 0.0 | - | - |
| Business Licenses \& Fees | 0.1 | 0.1 | 0.1 | 0.1 | - | - |
| Fines \& Forfeitures |  |  |  |  |  |  |
| Court Fines | 0.3 | 0.3 | 0.3 | 0.3 | - | - |
| Photo Enforcement Revenue | 0.1 | 0.3 | 0.2 | 0.2 | - | - |
| Parking Fines | 0.0 | 0.0 | 0.0 | 0.0 | - | - |
| Library Fines \& Fees | 0.0 | 0.0 | 0.0 | 0.0 | - | - |
| Miscellaneous |  |  |  |  |  |  |
| Stormwater Water Quality Charge | 0.1 | 0.1 | 0.1 | 0.1 | - | - |
| Property Rental | 0.2 | 0.3 | 0.7 | 0.1 | 0.6 | nm |
| Intergovernmental Revenue | 0.1 | 0.1 | 0.3 | 0.0 | 0.3 | nm |
| Contributions/Donations | - | 0.4 | - | - | - | - |
| Miscellaneous | 0.1 | 0.4 | 2.2 | 0.1 | 2.0 | nm |
| Reimbursements | 0.1 | 0.1 | 0.1 | 0.1 | - | 58\% |
| Total Charges for Services/Other | \$1.6 | \$2.6 | \$4.6 | \$1.5 | \$3.1 | nm |
| \% Change vs. Prior Year | -11\% | 65\% | 76\% | -43\% |  |  |

## Actual to Revised Budget variance of $\$ 3.1$ million or nm:

The favorable variance is mainly due to Miscellaneous revenues, which includes a one-time revenue of $\$ 2.0$ million in July 2015 for the sale of the HR building where the budget was slated for a later period. The favorable variance also includes the Intergovernmental Agreement payments for the Palomino Library and from the school districts for the School Resource Officer program sooner than anticipated.

## Building Permit Fees and Charges

Actual to Revised Budget variance of (\$0.7) million or (43\%):
The unfavorable variance is due to the development review process being below projections. The variance is mainly attributable to the activity related to multi-family development which had a $\$ 39$ million decrease in building permit valuations for July 2015 compared to the same period last fiscal year. The permit valuations for single family residential continue to remain strong at $\$ 27$ million in July 2015 compared to $\$ 29$ million for the same period last fiscal year.

## Interest Earnings

Actual to Revised Budget variance of (\$0) million or 68\%:
No explanation is necessary.

## Indirect/Direct Cost Allocations

Actual to Revised Budget variance of (\$0) million or (0\%):
No explanation is necessary.

## Transfers In

|  | Twelve Months: Fiscal Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2015/16 | 2015/16 |
|  | 2013/14 | 2014/15 | Adopted | Revised |
|  | Actual | Actual | Budget | Budget |
| Tourism Development - Bed Tax | \$3.1 | n/a | \$1.5 | \$1.5 |
| Tourism Development - WW | 2.1 | n/a | - | - |
| 30 Day Tow | 0.3 | n/a | 0.4 | 0.4 |
| Enterprise In Lieu Franchise Fees | 7.0 | n/a | 7.2 | 7.2 |
| Total Transfers In | \$12.5 | n/a | \$9.1 | \$9.1 |
| \% Change vs. Prior Year | 18\% | n/a | n/a | n/a |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013/14 <br> Actual | 2014/15 <br> Actual | 2015/16 <br> Actual | 2015/16 <br> Revised <br> Budget | Actual vs. Budget Favorable/(Unfavorable) |  |
|  |  |  |  |  | Amount | Percent |
| Tourism Development - Bed Tax | \$ | \$ - | \$1.5 | \$1.5 |  |  |
| 30 Day Tow | 0.0 | 0.0 | 0.0 | 0.0 | - | - |
| Enterprise In Lieu Franchise Fees | 0.7 | 0.7 | 0.7 | 0.6 | 0.1 | 17\% |
| Total Transfers In | \$0.7 | \$0.7 | \$2.2 | \$2.2 | \$0.1 | 3\% |
| \% Change vs. Prior Year | -6\% | 4\% | nm | nm |  |  |

Actual to Revised Budget variance of $\$ 0.1$ million or 3\%:
Favorable variance is due to budget spreading.

## Uses

(\$ in millions: Rounding differences may occur)

| Expenses: | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 <br> Revised <br> Budget | 2015/16 <br> Approved <br> Adjustments |
| Personnel Services | \$163.6 | n/a | \$177.8 * | \$177.8 * | \$ |
| Contractual | 53.3 | n/a | 56.6 | 56.6 | - |
| Commodities | 7.6 | n/a | 7.9 | 7.9 | - |
| Capital Outlays | 0.6 | n/a | 0.5 | 0.5 | - |
| Total Operating Expenses | \$225.0 | n/a | \$242.8 | \$242.8 | \$ |
| Debt Service \& Contracts Payable | 15.7 | n/a | 14.8 | 14.8 | - |
| Transfers Out | 6.3 | n/a | 6.2 | 6.2 | - |
| Total Uses | \$247.0 | n/a | \$263.8* | \$263.8* | \$ |
| \% Change vs. Prior Year | -8\% | n/a | n/a | n/a |  |


|  | One Month: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Revised <br> Budget | Actual Favorable / Amount | Budget favorable) Percent |
| Personnel Services | \$12.8 | \$13.9 | \$20.0 | \$20.2 | \$0.2 | 1\% |
| Contractual | 5.3 | 5.2 | 5.7 | 5.7 | 0.1 | 1\% |
| Commodities | 0.3 | 0.4 | 0.3 | 0.3 | - | - |
| Capital Outlays | - | - | - | - | - | - |
| Total Operating Expenses | \$18.3 | \$19.6 | \$26.0 | \$26.2 | \$0.3 | 1\% |
| Debt Service \& Contracts Payable | - | - | - | - | - | - |
| Transfers Out | - | - | - | 2.0 | 2.0 | 100\% |
| Total Uses | \$18.3 | \$19.6 | \$26.0 | \$28.3 | \$2.3 | 8\% |
| \% Change vs. Prior Year | 6\% | 7\% | 33\% | 45\% |  |  |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | 2014/15 | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Revised <br> Budget | Actual Favorable / Amount | Budge avorable) Percen |
| Personnel Services | \$12.8 | \$13.9 | \$20.0 | \$20.2 | \$0.2 | 1\% |
| Contractual | 5.3 | 5.2 | 5.7 | 5.7 | 0.1 | 1\% |
| Commodities | 0.3 | 0.4 | 0.3 | 0.3 | - | - |
| Capital Outlays | - | - | - | - | - |  |
| Total Operating Expenses | \$18.3 | \$19.6 | \$26.0 | \$26.2 | \$0.3 | 1\% |
| Debt Service \& Contracts Payable | - | - | - | - | - | - |
| Transfers Out | - | - | - | 2.0 | 2.0 | 100\% |
| Total Uses | \$18.3 | \$19.6 | \$26.0 | \$28.3 | \$2.3 | 8\% |
| \% Change vs. Prior Year | 6\% | 7\% | 33\% | 45\% |  |  |


*Includes budgeted vacancy savings net of leave accrual payouts, $3 \%$ pay for performance and compensation adjustments.

*Includes budgeted vacancy savings net of leave accrual payouts, 3\% pay for performance and compensation adjustments.

## Actual to Revised Budget variance of $\$ 0.2$ million or 1\%:

The favorable variance in Personnel Services is driven by Retirement for Public Safety Personnel Retirement System (PSPRS) rates that were budgeted at the new rate of $35.53 \%$ for all 3 pay periods in July when the first pay period should have been budgeted at the previous year's rate of $28.38 \%$. In August a budget transfer will occur to adjust the rate reflecting a more accurate Revised Budget number for this account.

| Macro Personnel Adjustments |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | $\begin{array}{r} 201 \\ \text { Year-T } \\ \text { Saved/(Used } \end{array}$ | $6$ <br> Date Remaining |
| Retirement Savings | \$ | n/a | \$ | \$0.3 | n/a |
| Pay for Performance | 2.8 | n/a | 3.1 | (3.1) | - |
| Compensation Adjustments | 0.6 | n/a | - | - | - |
| Vacancy Savings | ( 3.8) | n/a | (3.8) | 0.6 | (3.2) |
| Vacation Leave Payouts | 0.5 | n/a | 0.9 | (0.1) | 0.8 |
| Medical Leave Payouts | 0.8 | n/a | 1.0 | (0.2) | 0.8 |
| Total Vacancy Savings/Payouts | \$0.9 | n/a | \$1.2 | (\$2.6) | (\$1.6) |

Total Saved/(Used) YTD of (\$2.6) million:
The City has achieved $\$ 0.6$ million in vacancy savings year-to-date offset by ( $\$ 0.3$ ) million in vacation and medical leave payouts. In July the Citywide Pay Program was funded and implemented initiating the use of ongoing dollars for compensation. Additionally, Arizona State Retirement System (ASRS) rates were budgeted higher than the actual rates. Therefore, the ASRS budget within divisions was reduced to the actual need. The savings was placed in a macro holding account and will go unused for FY 2015/16.

## Contractual Services

Actual to Revised Budget variance of $\$ 0.1$ million or 1\%:
The favorable variance is attributable to contracts that did not receive the expected invoices during this period including invoices for communications specialty lines, maintenance of office equipment, and professional services. These were offset by various other invoices for computer software related updates that were paid before they were expected.

## Commodities

Actual to Revised Budget variance of $\$ 0.0$ million or 0\%:
No explanation is necessary.

## Capital Outlays

Actual to Revised Budget variance of $\$ 0.0$ million or 0\%:

## Debt Service \& Contracts Payable

|  | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 Revised Budget | 2015/16 Approved Adjustments |
| MPC Excise Debt Fund | \$12.8 | n /a | \$11.9 | \$11.9 | \$ |
| Contracts Payable | 0.3 | n/a | 0.3 | 0.3 | - |
| COP - Radio Financing | 2.5 | n/a | 2.5 | 2.5 | - |
| Debt Service \& Contracts Payable | \$15.7 | n/a | \$14.8 | \$14.8 | \$ - |
| \% Change vs. Prior Year | 4\% | n/a | n/a | n/a |  |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Revised <br> Budget | Actual <br> Favorable / $\qquad$ | vs. Budget (Unfavorable) Percent |
| MPC Excise Debt Fund | \$ | \$ | \$ | \$ | \$ | - |
| Contracts Payable | - | - | - | - | - |  |
| COP - Radio Financing | - | - | - | - | - | - |
| Debt Service \& Contracts Payable | \$ | \$ | \$ | \$ | \$ | - |
| \% Change vs. Prior Year | 100\% | 0\% | 0\% | 0\% |  |  |

Actual to Revised Budget variance of $\$ 0.0$ million or 0\%:
No explanation is necessary.


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | 2014/15 Actual | 2015/16 Actual | 2015/16 <br> Revised <br> Budget | Actual Favorable / ( Amount | vs. Budget (Unfavorable) Percent |
| CIP - Stadium | \$ - | \$ - | \$ | \$ | \$ | - |
| CIP - PAYGO |  | - | - | - | - |  |
| Spec Pgms Fund - Planning \& Dev | - | - | - | - | - |  |
| Grants Fund - CDBG | - | - | - | - | - |  |
| Total Transfers Out | \$ | \$ | \$ | \$ | \$ - |  |
| \% Change vs. Prior Year | 0\% | 0\% | 0\% | 0\% |  |  |

Actual to Revised Budget variance of $\$ 0.0$ million or 0\%:
No explanation is necessary.

FY 2015/16 - TRANSPORTATION FUND
(\$ in millions: Rounding differences may occur)

|  | Adopted Budget | Revised Budget | Adopted Favorable / Amount | vs. Revised (Unfavorable) $\qquad$ |
| :---: | :---: | :---: | :---: | :---: |
| Sources | \$35.1 | \$35.1 | \$ - |  |
| Uses | 39.1 | 39.1 | - | - |
| Change in Fund Balance | (\$4.0) | (\$4.0) | \$ - |  |
| Beginning Fund Balance | \$9.2 | \$9.2 |  |  |
| Ending Fund Balance | \$5.1 | \$5.1 | \$ - |  |
| Reserved* | \$2.6 | \$2.6 | \$ - |  |
| Unreserved Fund Balance | 2.1 | 2.1 | - |  |
| Contingency | 0.5 | 0.5 | - |  |
| Ending Fund Balance | \$5.1 | \$5.1 | \$ |  |


| Revenues: | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 Revised <br> Budget | $\begin{array}{r} 2015 / 16 \\ \text { Approved } \\ \text { Adjustments } \end{array}$ |
| HURF Taxes | \$12.3 | n/a | \$13.6 | \$13.6 | \$ - |
| 0.20\% City Sales Tax | 18.1 | n/a | 19.0 | 19.0 | - |
| Other | 2.3 | n/a | 2.5 | 2.5 | - |
| Total Revenues | \$32.7 | n/a | \$35.1 | \$35.1 | \$ - |
| Transfers In | - | - | - | - | - |
| Total Sources | \$32.7 | n/a | \$35.1 | \$35.1 | \$ - |
| \% Change vs. Prior Year | 1\% | n/a | n/a | n/a |  |


| Expenses: | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 <br> Revised Budget | $2015 / 16$ <br> Approved <br> Adjustments |
| Personnel Services | \$5.4 | n/a | \$6.0 * | \$6.0 * | \$ - |
| Contractual | 15.7 | n/a | 18.4 | 18.4 | - |
| Commodities | 0.8 | $\mathrm{n} / \mathrm{a}$ | 0.9 | 0.9 | - |
| Capital Outlays | - | n/a | 0.3 | 0.3 | - |
| Total Operating Expenses | \$21.9 | n/a | \$25.6 | \$25.6 | \$ - |
| Transfers Out |  |  |  |  |  |
| CIP Fund | 9.1 | n/a | 13.6 | 13.6 | - |
| Total Uses | \$31.0 | n/a | \$39.1 * | \$39.1 | \$ - |
| \% Change vs. Prior Year | 6\% | n/a | n/a | n/a |  |

*Includes budgeted vacancy savings net of leave accrual payouts, 3\% pay for performance and compensation adjustments.


## Actual to Revised Budget variance of $\$ 0.2$ million or 9\%:

The positive variance in HURF Taxes revenue is due to continued improvement in the local economy which has increased the demand and usage of fuel, benefitting fuel taxes collected. This upward trend of an improved local economy is also reflected in a positive variance in the 0.20 percent City Sales Tax sales.


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | 2014/15 <br> Actual | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Revised Budget | Actual Favorable / Amount | Budget avorable Percent |
| Personnel Services | \$0.4 | \$0.5 | \$0.8 | \$0.8 | \$ - | - |
| Contractual | 0.4 | 0.4 | 0.5 | 0.8 | 0.3 | 37\% |
| Commodities | - | - | - | - | - | - |
| Capital Outlays | - | - | - | - | - | - |
| Total Operating Expenses | \$0.9 | \$1.0 | \$1.3 | \$1.6 | \$0.3 | 19\% |
| Transfers Out |  |  |  |  |  |  |
| CIP Fund | - | - | - | - | - | - |
| Total Uses | \$0.9 | \$1.0 | \$1.3 | \$1.6 | \$0.3 | 19\% |
| \% Change vs. Prior Year | 21\% | 18\% | 27\% | 57\% |  |  |

Actual to Revised Budget variance of $\$ 0.3$ million or 19\%:
The positive variance in Contractual is due to invoices not being received as expected in July for various transit contracts.

FY 2015/16 - TOURISM DEVELOPMENT FUND
(\$ in millions: Rounding differences may occur)

|  | Adopted Budget | Revised Budget | Adopted Favorable / Amount | vs. Revised (Unfavorable) $\qquad$ |
| :---: | :---: | :---: | :---: | :---: |
| Sources | \$18.5 | \$18.5 | \$ |  |
| Uses | 17.3 | 17.3 | - |  |
| Change in Fund Balance | \$1.3 | \$1.3 | \$ - |  |
| Beginning Fund Balance | \$6.9 | \$6.9 | \$ |  |
| Ending Fund Balance | \$8.1 | \$8.1 | \$ |  |


|  |  |  | Months: Fis |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 <br> Revised <br> Budget | $2015 / 16$ <br> Approved <br> Adjustments |
| Bed Taxes | \$15.3 | n/a | \$16.9 | \$16.9 | \$ |
| Miscellaneous Revenue | - | n/a | - | - | - |
| Princess Hotel Lease | 1.7 | n/a | 1.6 | 1.6 | - |
| Total Revenues | \$17.0 | n/a | \$18.5 | \$18.5 | \$ |
| Transfers In | 0.1 | - | - | - | - |
| Transfers In - CIP | - | n/a | - | - | - |
| Total Sources | \$17.1 | n/a | \$18.5 | \$18.5 | \$ |
| \% Change vs. Prior Year | -7\% | n/a | n/a | n/a |  |


|  |  |  | Months: Fis |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Adopted Budget | 2015/16 <br> Revised <br> Budget | $2015 / 16$ <br> Approved <br> Adjustments |
| Marketing (CVB) | \$7.7 | $\mathrm{n} / \mathrm{a}$ | \$8.5 | \$8.5 | \$ |
| Events \& Event Development | 1.1 | $\mathrm{n} / \mathrm{a}$ | 2.2 | 2.2 | - |
| Downtown Trolley | - | $\mathrm{n} / \mathrm{a}$ | 0.3 | 0.3 | - |
| Hospitality Trolley | 0.1 | $\mathrm{n} / \mathrm{a}$ | - | - | - |
| Admin/Research | 0.4 | n/a | 0.5 | 0.5 | - |
| Mayor and City Council | - | $\mathrm{n} / \mathrm{a}$ | 0.1 | 0.1 | - |
| Capital Outlays | - | $\mathrm{n} / \mathrm{a}$ | 0.5 | 0.5 | - |
| Total Operating Expenses | \$9.3 | n/a | \$12.0 | \$12.0 | \$ |
| Transfers Out |  |  |  |  |  |
| CIP | 0.2 | n/a | 0.2 | 0.2 | - |
| Debt Service | 1.8 | n/a | 3.6 | 3.6 | - |
| General Fund | 3.7 | n/a | 1.5 | 1.5 | - |
| Total Uses | \$15.1 | n/a | \$17.3 | \$17.3 | \$ - |
| \% Change vs. Prior Year | 34\% | n/a | n/a | n/a |  |


| July 2015: Current Month and YTD <br> (\$ in millions: Rounding differences may occur) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July <br> Actual | Revised <br> Budget | $\begin{array}{r} \text { YTD } \\ \text { Actual } \\ \hline \end{array}$ |  | Actual Favorable / Amount | vs. Budget (Unfavorable) $\qquad$ |
| Sources | \$0.9 | \$0.8 | \$0.9 | \$0.8 | \$0.1 | 13\% |
| Uses | 2.3 | 2.3 | 2.3 | 2.3 | - | - |
| Change in Fund Balance | (\$1.4) | (\$1.5) | (\$1.4) | (\$1.5) | \$0.1 |  |



|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | 2014/15 <br> Actual | 2015/16 Actual | 2015/16 <br> Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Bed Taxes | \$0.7 | \$0.8 | \$0.8 | \$0.8 | \$ | - |
| Miscellaneous Revenue | - | - | - | - | - | - |
| Princess Hotel Lease | - | 0.1 | 0.1 | - | 0.1 | n/a |
| Total Revenues | \$0.7 | \$0.9 | \$0.9 | \$0.8 | \$0.1 | 13\% |
| Transfers In | - | - | - | - | - | - |
| Transfers In - CIP | - | - | - | - | - | - |
| Total Sources | \$0.7 | \$0.9 | \$0.9 | \$0.8 | \$0.1 | 13\% |
| \% Change vs. Prior Year | 0\% | 27\% | 0\% | -13\% |  |  |

## Actual to Revised Budget variance of $\$ 0.1$ million or 13\%:

The favorable variance in the Princess Hotel Lease is due to payment received earlier than expected.

| Expenses: | One Month: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2013 / 14$ <br> Actual | 2014/15 Actual | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Marketing (CVB) | \$0.6 | \$0.7 | \$0.7 | \$0.7 | \$ | - |
| Events \& Event Development | - | - | - | - | - | - |
| Downtown Trolley | - | - | - | - | - | - |
| Hospitality Trolley | - | - | - | - | - | - |
| Admin/Research | - | - | - | - | - | - |
| Mayor and City Council | - | - | 0.1 | - | - | - |
| Capital Outlays | - | - | - | - | - | - |
| Total Operating Expenses | \$0.6 | \$0.7 | \$0.8 | \$0.8 | \$ | - |
| Transfers Out |  |  |  |  |  |  |
| CIP | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - |
| General Fund | - | - | 1.5 | 1.5 | - | - |
| Total Uses | \$0.6 | \$0.7 | \$2.3 | \$2.3 | \$ - | - |
| \% Change vs. Prior Year | 10\% | 12\% | nm | nm |  |  |


| Expenses: | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | 2014/15 Actual | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Revised Budget | Actua Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Marketing (CVB) | \$0.6 | \$0.7 | \$0.7 | \$0.7 | \$ | - |
| Events \& Event Development | - | - | - | - | - | - |
| Downtown Trolley | - | - | - | - | - | - |
| Hospitality Trolley | - | - | - | - | - | - |
| Admin/Research | - | - | - | - | - | - |
| Mayor and City Council | - | - | 0.1 | - | - | - |
| Capital Outlays | - | - | - | - | - | - |
| Total Operating Expenses | \$0.6 | \$0.7 | \$0.8 | \$0.8 | \$ - | - |
| Transfers Out |  |  |  |  |  |  |
| CIP | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - |
| General Fund | - | - | 1.5 | 1.5 | - | - |
| Total Uses | \$0.6 | \$0.7 | \$2.3 | \$2.3 | \$ | - |
| \% Change vs. Prior Year | 10\% | 12\% | nm | nm |  |  |

## Actual to Revised Budget variance of $\$ 0.0$ million or 0\%:

The variance in Mayor and Council expenses is due to the full payment of the contracted amount to Global Ties of AZ, which was budgeted as two semianual payments.

| FY 2015/16 - WATER AND WATER RECLAMATION FUNDS <br> (\$ in millions: Rounding differences may occur) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Adopted Budget | Revised Budget | Adopted <br> Favorable / <br> Amount | vs. Revised (Unfavorable) $\qquad$ |
| Sources | \$163.5 | \$163.5 | \$ - |  |
| Uses | 160.5 | 160.5 | - |  |
| Change in Fund Balance | \$3.0 | \$3.0 | \$ |  |
| Beginning Fund Balance | \$63.0 | \$63.0 | \$ |  |
| Ending Fund Balance | \$65.9 | \$65.9 | \$ |  |
| 60 to 90 Day Operating Reserve | \$15.0 | \$15.0 | \$ |  |
| Repair/Replacement Reserve | 38.2 | 38.2 | - |  |
| Revenue Bond Debt Reserve | 4.6 | 4.6 | - |  |
| Special Contractual | 8.1 | 8.1 | - |  |
| Unreserved Fund Balance | - | - | - |  |
| Ending Fund Balance | \$65.9 | \$65.9 | \$ |  |


|  | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 <br> Revised Budget | $\begin{array}{r}2015 / 16 \\ \text { Approved } \\ \text { Adjustments } \\ \hline\end{array}$ |
| Water Service Charges | \$90.1 | $\mathrm{n} / \mathrm{a}$ | \$92.2 | \$92.2 | \$ - |
| Water Reclamation Charges | 38.4 | n/a | 39.2 | 39.2 | - |
| Non-Potable Water Fees | 10.9 | n/a | 12.6 | 12.6 | - |
| Stormwater Charges Fee | - | n/a | 0.1 | 0.1 | - |
| Interest Earnings ${ }^{\text {a }}$ | 0.5 | n/a | 0.6 | 0.6 | - |
| Miscellaneous Revenue | 1.8 | $\mathrm{n} / \mathrm{a}$ | 1.8 | 1.8 | - |
| Department Indirect Cost Allocation | - | $\mathrm{n} / \mathrm{a}$ | 0.9 | 0.9 | - |
| Total Revenues | \$141.7 | n/a | \$147.4 | \$147.4 | \$ - |
| Transfers In | 16.9 | n/a | 16.1 | 16.1 | - |
| Bond Proceeds | - | $\mathrm{n} / \mathrm{a}$ | - | - | - |
| Total Sources | \$158.6 | $\mathrm{n} / \mathrm{a}$ | \$163.5 | \$163.5 | \$ - |
| \% Change vs. Prior Year | 2\% | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | n/a |  |
|  |  | Twelv | ths: Fiscal |  |  |
| Expenses: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted Budget | 2015/16 Revised Budget | $2015 / 16$ <br> Approved <br> Adjustments |
| Personnel Services | \$17.4 | $\mathrm{n} / \mathrm{a}$ | \$19.3 | \$19.3 | \$ - |
| Contractual | 25.1 | $\mathrm{n} / \mathrm{a}$ | 30.7 | 30.7 | - |
| Commodities | 24.2 | n/a | 27.6 | 27.6 | - |
| Capital Outlays | 0.3 | $\mathrm{n} / \mathrm{a}$ | 0.1 | 0.1 | - |
| Indirect/Direct Charges | 5.0 | $\mathrm{n} / \mathrm{a}$ | 4.4 | 4.4 | - |
| Department Indirect Cost Allocation | - | $\mathrm{n} / \mathrm{a}$ | 0.9 | 0.9 | - |
| Total Operating Expenses | \$72.1 | $\mathrm{n} / \mathrm{a}$ | \$83.1 | \$83.1 | \$ - |
| Debt Service \& Contracts Payable | 28.8 | $\mathrm{n} / \mathrm{a}$ | 29.9 | 29.9 | - |
| Transfers Out |  |  |  |  |  |
| CIP Fund | 49.5 | n/a | 40.3 | 40.3 | - |
| Franchise Fees | 7.0 | $\mathrm{n} / \mathrm{a}$ | 7.2 | 7.2 | - |
| Total Uses | \$157.3 | n/a | \$160.5 | \$160.5 | \$ - |
| \% Change vs. Prior Year | 3\% | $\mathrm{n} / \mathrm{a}$ | n/a | n/a |  |

[^0]|  | July 2015: Current Month and YTD (\$ in millions: Rounding differences may occur) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July <br> Actual | $\begin{aligned} & \text { July } \end{aligned}$ <br> Revised Budget Budge | YTD Actual | Revised Budget | Actua Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Sources | \$14.4 | \$14.4 | \$14.4 | \$14.4 | \$ | - |
| Uses | 6.8 | 5.4 | 6.8 | 5.4 | (1.4) | -26\% |
| Change in Fund Balance | \$7.6 | \$9.0 | \$7.6 | \$9.0 | (\$1.4) |  |


|  |  |  | One Mon | 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Revised <br> Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Water Service Charges | \$9.5 | \$9.7 | \$9.5 | \$9.8 | (\$0.3) | (3\%) |
| Water Reclamation Charges | 3.1 | 3.1 | 3.3 | 3.1 | 0.1 | 4\% |
| Non-Potable Water Fees | 0.9 | 1.0 | 1.4 | 1.2 | 0.2 | 19\% |
| Stormwater Charges Fee | - | - | - | - | - | - |
| Interest Earnings ${ }^{\text {a }}$ | 0.1 | - | 0.1 | 0.1 | - | - |
| Miscellaneous Revenue | - | 0.1 | 0.1 | 0.1 | (0.1) | (41\%) |
| Department Indirect Cost Allocation | - | - | - | - | - | - |
| Total Revenues | \$13.6 | \$13.9 | \$14.4 | \$14.3 | \$ | - |
| Transfers In | 0.1 | 0.1 | 0.1 | 0.1 | - | - |
| Bond Proceeds | - | - | - | - | - | - |
| Total Sources | \$13.6 | \$14.0 | \$14.4 | \$14.4 | \$ | - |
| \% Change vs. Prior Year | -8\% | 3\% | 3\% | 3\% |  |  |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | 2014/15 <br> Actual | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Water Service Charges | \$9.5 | \$9.7 | \$9.5 | \$9.8 | (\$0.3) | (3\%) |
| Water Reclamation Charges | 3.1 | 3.1 | 3.3 | 3.1 | 0.1 | 4\% |
| Non-Potable Water Fees | 0.9 | 1.0 | 1.4 | 1.2 | 0.2 | 19\% |
| Stormwater Charges Fee | - | - | - | - | - | - |
| Interest Earnings ${ }^{\text {a }}$ | 0.1 | - | 0.1 | 0.1 | - | - |
| Miscellaneous Revenue | - | 0.1 | 0.1 | 0.1 | (0.1) | (41\%) |
| Department Indirect Cost Allocation | - | - | - | - | - | - |
| Total Revenues | \$13.6 | \$13.9 | \$14.4 | \$14.3 | \$ |  |
| Transfers In | 0.1 | 0.1 | 0.1 | 0.1 | - | - |
| Bond Proceeds |  |  |  |  |  |  |
| Total Sources | \$13.6 | \$14.0 | \$14.4 | \$14.4 | \$ | - |
| \% Change vs. Prior Year | -8\% | 3\% | 3\% | 3\% |  |  |

${ }^{\text {a }}$ In FY 2014/15, the timing when gains/losses on investments were recognized was retrospectively changed, which affects prior periods.

## Actual to Revised Budget variance of \$0 million or 0\%:

The unfavorable variance for Water Service Charges is driven by slightly lower water sales in July than expected; rate changes will not be impacted until mid fiscal year. The favorable variance for Non-Potable Water Fees is driven by the revenue spread; and sales are slightly higher than historical deliveries. The unfavorable variance for Miscellaneous Revenue is driven by forecasted reimbursements from participation agreements that did not occur.

|  | One Month: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | 2014/15 Actual | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) $\qquad$ |
| Personnel Services | \$1.3 | \$1.4 | \$2.1 | \$2.2 | \$0.1 | 4\% |
| Contractual | 0.6 | 0.6 | 0.6 | 1.0 | 0.3 | 34\% |
| Commodities | 0.9 | 2.0 | 3.0 | 1.2 | (1.7) | nm |
| Capital Outlays | - | - | - | - | - | - |
| Indirect/Direct Charges | 0.4 | 0.4 | 0.4 | 0.4 | - | - |
| Department Indirect Cost Allocation | - | - | - | - | - | - |
| Total Operating Expenses | \$3.1 | \$4.5 | \$6.1 | \$4.8 | (\$1.3) | (28\%) |
| Debt Service \& Contracts Payable | - | - | - | - | - | - |
| Transfers Out |  |  |  |  |  |  |
| CIP Fund | - | - | - | - | - | - |
| Franchise Fees | 0.7 | 0.7 | 0.7 | 0.6 | (0.1) | (17\%) |
| Total Uses | \$3.8 | \$5.2 | \$6.8 | \$5.4 | (\$1.4) | (26\%) |
| \% Change vs. Prior Year | -5\% | 35\% | 32\% | 4\% |  |  |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $2013 / 14$ <br> Actual | 2014/15 <br> Actual | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Personnel Services | \$1.3 | \$1.4 | \$2.1 | \$2.2 | \$0.1 | 4\% |
| Contractual | 0.6 | 0.6 | 0.6 | 1.0 | 0.3 | 34\% |
| Commodities | 0.9 | 2.0 | 3.0 | 1.2 | (1.7) | nm |
| Capital Outlays | - | - | - | - | - | - |
| Indirect/Direct Charges | 0.4 | 0.4 | 0.4 | 0.4 | - | - |
| Department Indirect Cost Allocation | - | - | - | - | - | - |
| Total Operating Expenses | \$3.1 | \$4.5 | \$6.1 | \$4.8 | (\$1.3) | (28\%) |
| Debt Service \& Contracts Payable | - | - | - | - | - | - |
| Transfers Out |  |  |  |  |  |  |
| CIP Fund | - | - | - | - | - | - |
| Franchise Fees | 0.7 | 0.7 | 0.7 | 0.6 | (0.1) | (17\%) |
| Total Uses | \$3.8 | \$5.2 | \$6.8 | \$5.4 | (\$1.4) | (26\%) |
| \% Change vs. Prior Year | -5\% | 35\% | 32\% | 4\% |  |  |

## Actual to Revised Budget variance of (\$1.4) million or (26\%):

The favorable variance in Contractual is driven by the timing of payments for communications costs, delays in sponsored training and less maintenance repairs than forecasted. The unfavorable variance in Commodities is driven by budget spreads that will be adjusted in August, and less electrical repairs than forecasted. The unfavorable variance in Franchise Fess is also driven by budget spreads.

| FY 2015/16 - AVIATION FUND <br> (\$ in millions: Rounding differences may occur) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Adopted Budget | Revised Budget | $\begin{gathered} \text { Adopted } \\ \text { Favorable / } \\ \text { Amount } \\ \hline \end{gathered}$ | vs. Revised (Unfavorable) $\qquad$ |
| Sources | \$4.0 | \$4.0 | \$ - | - |
| Uses | 3.0 | 3.0 | - | - |
| Change in Fund Balance | \$1.1 | \$1.1 | \$ - |  |
| Beginning Fund Balance | \$6.9 | \$6.9 | \$ - |  |
| Ending Fund Balance | \$7.9 | \$7.9 | \$ - |  |
| 60 to 90 Day Operating | \$0.7 | \$0.7 | \$ |  |
| Fleet Replacement | 1.6 | 1.6 | - |  |
| Repair/Replacement | 1.1 | 1.1 | - |  |
| Unreserved Fund Balance | 4.5 | 4.5 | - |  |
| Ending Fund Balance | \$7.9 | \$7.9 | \$ - |  |


|  | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 <br> Revised Budget | $2015 / 16$ Approved Adjustments |
| Aviation Fees | \$3.5 | n/a | \$3.6 | \$3.6 | \$ - |
| Privilege and Use Tax - Jet Fuel | 0.2 | n/a | 0.2 | 0.2 | - |
| Miscellaneous Revenue | 0.1 | n/a | 0.1 | 0.1 | - |
| Total Revenues | \$3.8 | n/a | \$3.9 | \$3.9 | \$ - |
| Transfers In | 0.8 | n/a | - | - | - |
| Transfers In - CIP | 1.1 | n/a | 0.1 | 0.1 | - |
| Total Sources | \$5.7 | n/a | \$4.0 | \$4.0 | \$ - |
| \% Change vs. Prior Year | 52\% | n/a | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ |  |


| Expenses: | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 <br> Revised <br> Budget | 2015/16 <br> Approved Adjustments |
| Personnel Services | \$1.1 | n/a | \$1.2 | \$1.2 | \$ - |
| Contractual | 0.7 | n/a | 0.9 | 0.9 | - |
| Commodities | 0.1 | n/a | 0.1 | 0.1 | - |
| Capital Outlays | - | n/a | - | - | - |
| Indirect/Direct Charges | 0.5 | n/a | 0.5 | 0.5 | - |
| Total Operating Expenses | \$2.3 | n/a | \$2.6 | \$2.6 | \$ - |
| Debt Service \& Contracts Payable | - | n/a | 0.4 | 0.4 | - |
| Transfers Out |  |  |  |  |  |
| CIP Fund | 1.1 | n/a | - | - | - |
| Total Uses | \$3.4 | n/a | \$3.0 | \$3.0 | \$ - |
| \% Change vs. Prior Year | -46\% | n/a | n/a | n/a |  |

July 2015: Current Month and YTD (\$ in millions: Rounding differences may occur)

|  | July <br> Actual | July Revised Budget | YTD <br> Actual | YTD <br> Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sources | \$0.2 | \$0.2 | \$0.2 | \$0.2 | \$ - |  |
| Uses | 0.2 | 0.3 | 0.2 | 0.3 | 0.2 | 48\% |
| Change in Fund Balance | \$0.1 | (\$0.1) | \$0.1 | (\$0.1) | \$0.2 |  |


|  | One Month: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013/14 <br> Actual | 2014/15 <br> Actual | 2015/16 <br> Actual | 2015/16 <br> Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Aviation Fees | \$0.3 | \$0.3 | \$0.2 | \$0.2 | \$ | - |
| Privilege and Use Tax - Jet Fuel | - | - | - | - | - | - |
| Miscellaneous Revenue | - | - | - | - | - | - |
| Total Revenues | \$0.3 | \$0.3 | \$0.2 | \$0.2 | \$ | - |
| Transfers In | - | - | - | - | - | - |
| Transfers In - CIP | - | - | - | - | - | - |
| Total Sources | \$0.3 | \$0.3 | \$0.2 | \$0.2 | \$ | - |
| \% Change vs. Prior Year | 35\% | 0\% | -23\% | -32\% |  |  |


|  |  |  | al Year-to- | July 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: | 2013/14 <br> Actual | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Actual | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) $\qquad$ |
| Aviation Fees | \$0.3 | \$0.3 | \$0.2 | \$0.2 | \$ | - |
| Privilege and Use Tax - Jet Fuel | - | - | - | - | - |  |
| Miscellaneous Revenue | - | - | - | - | - |  |
| Total Revenues | \$0.3 | \$0.3 | \$0.2 | \$0.2 | \$ | - |
| Transfers In | - | - | - | - | - | - |
| Transfers In - CIP | - | - | - | - | - | - |
| Total Sources | \$0.3 | \$0.3 | \$0.2 | \$0.2 | \$ | - |
| \% Change vs. Prior Year | 35\% | 0\% | -23\% | -32\% |  |  |

## Actual to Revised Budget variance of $\$ 0.0$ million or $0 \%$ :

No explanation is necessary.

| Expenses: | One Month: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $2014 / 15$ <br> Actual | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Revised <br> Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Personnel Services | \$0.1 | \$0.1 | \$0.1 | \$0.1 | \$ | - |
| Contractual | - | - | 0.0 | 0.2 | 0.1 | 89\% |
| Commodities | - | - | 0.0 | 0.0 | - | - |
| Capital Outlays | - | - | - | - | - | - |
| Indirect/Direct Charges | - | - | 0.0 | 0.0 | - | - |
| Total Operating Expenses | \$0.1 | \$0.1 | \$0.1 | \$0.3 | \$0.2 | 48\% |
| Debt Service \& Contracts Payable | - | - | - | - | - | - |
| Transfers Out |  |  |  |  |  |  |
| CIP Fund | - | - | - | - | - | - |
| Total Uses | \$0.2 | \$0.1 | \$0.2 | \$0.3 | \$0.2 | 48\% |
| \% Change vs. Prior Year | 0\% | 0\% | 23\% | nm |  |  |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | 2013/14 Actual | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Actual | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Personnel Services | \$0.1 | \$0.1 | \$0.1 | \$0.1 | \$ | - |
| Contractual | - | - | 0.0 | 0.2 | 0.1 | 89\% |
| Commodities | - | - | 0.0 | 0.0 | - | - |
| Capital Outlays | - | - | - | - | - | - |
| Indirect/Direct Charges | - | - | 0.0 | 0.0 | - | - |
| Total Operating Expenses | \$0.1 | \$0.1 | \$0.1 | \$0.3 | \$0.2 | 48\% |
| Debt Service \& Contracts Payable | - | - | - | - | - | - |
| Transfers Out |  |  |  |  |  |  |
| CIP Fund | - | - | - | - | - | - |
| Total Uses | \$0.2 | \$0.1 | \$0.2 | \$0.3 | \$0.2 | 48\% |
| \% Change vs. Prior Year | 0\% | 0\% | 23\% | nm |  |  |

## Actual to Revised Budget variance of $\$ 0.2$ million or 48\%:

The favorable variance is due to the delay in the liability insurance expense and the intergovernmental payment to the US Customs Services.

FY 2015/16 - SOLID WASTE FUND
(\$ in millions: Rounding differences may occur)

|  | Adopted Budget | Revised Budget | Adopted Favorable / Amount | vs. Revised (Unfavorable) $\qquad$ |
| :---: | :---: | :---: | :---: | :---: |
| Sources | \$22.0 | \$22.0 | \$ | - |
| Uses | 23.5 | 23.5 | - | - |
| Change in Fund Balance | (\$1.5) | (\$1.5) | \$ - |  |
| Beginning Fund Balance | \$10.5 | \$10.5 | \$ - |  |
| Ending Fund Balance | \$9.0 | \$9.0 | \$ - |  |
| 60 to 90 Day Operating Reserve | \$5.8 | \$5.8 | \$ - |  |
| Unreserved Fund Balance | 3.2 | 3.2 | - |  |
| Ending Fund Balance | \$9.0 | \$9.0 | \$ - |  |


|  | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | 2014/15 <br> Actual | 2015/16 <br> Adopted <br> Budget | 2015/16 Revised Budget | $2015 / 16$ <br> Approved <br> Adjustments |
| Solid Waste Charges | \$20.2 | n/a | \$20.0 | \$20.0 | \$ |
| Interest Earnings | 0.1 | n/a | 0.1 | 0.1 | - |
| Total Revenues | \$20.2 | n/a | \$20.1 | \$20.1 | \$ - |
| Transfers In | - | n/a | - | - | - |
| Transfers In - CIP | 0.8 | n/a | 1.9 | 1.9 | - |
| Total Sources | \$21.0 | n/a | \$22.0 | \$22.0 | \$ - |
| \% Change vs. Prior Year | 3\% | n/a | n/a | n/a |  |
|  |  | Twelv | ths: Fiscal |  |  |
|  |  |  | 2015/16 | 2015/16 | 2015/16 |
|  | 2013/14 | 2014/15 | Adopted | Revised | Approved |
| Expenses: | Actual | Actual | Budget | Budget | Adjustments |
| Personnel Services | \$6.7 | n/a | \$7.0 | \$7.0 | \$ |
| Contractual | 10.7 | n/a | 12.0 | 12.0 | - |
| Commodities | 0.7 | n/a | 0.7 | 0.7 | - |
| Capital Outlays | - | n/a | 0.1 | 0.1 | - |
| Indirect/Direct Charges | 1.6 | n/a | 1.6 | 1.6 | - |
| Total Operating Expenses | \$19.7 | n/a | \$21.4 | \$21.4 | \$ |
| Transfers Out |  |  |  |  |  |
| CIP Fund | 1.7 | n/a | 2.1 | 2.1 | - |
| Total Uses | \$21.4 | n/a | \$23.5 | \$23.5 | \$ - |
| \% Change vs. Prior Year | 12\% | n/a | n/a | n/a |  |



Actual to Revised Budget variance of $\$ 0.0$ million or 0\%:
No explanation is necessary.

|  | One Month: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | 2014/15 <br> Actual | 2015/16 Actual | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Personnel Services | \$0.5 | \$0.6 | \$0.8 | \$0.8 | \$ - | - |
| Contractual | 0.6 | 0.6 | 0.6 | 0.7 | 0.1 | 10\% |
| Commodities | - | - | - | - | - | - |
| Capital Outlays | - | - | - | - | - | - |
| Indirect/Direct Charges | 0.1 | 0.1 | 0.1 | 0.1 | - | - |
| Total Operating Expenses | \$1.2 | \$1.4 | \$1.5 | \$1.6 | \$0.1 | 4\% |
| Transfers Out |  |  |  |  |  |  |
| CIP Fund | - | - | - | - | - | - |
| Total Uses | \$1.2 | \$1.4 | \$1.5 | \$1.6 | \$0.1 | 4\% |
| \% Change vs. Prior Year | 10\% | 10\% | 13\% | 17\% |  |  |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $2013 / 14$ <br> Actual | 2014/15 <br> Actual | 2015/16 <br> Actual | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Personnel Services | \$0.5 | \$0.6 | \$0.8 | \$0.8 | \$ | - |
| Contractual | 0.6 | 0.6 | 0.6 | 0.7 | 0.1 | 10\% |
| Commodities | - | - | - | - | - | - |
| Capital Outlays | - | - | - | - | - |  |
| Indirect/Direct Charges | 0.1 | 0.1 | 0.1 | 0.1 | - |  |
| Total Operating Expenses | \$1.2 | \$1.4 | \$1.5 | \$1.6 | \$0.1 | 4\% |
| Transfers Out |  |  |  |  |  |  |
| CIP Fund | - | - | - | - | - | - |
| Total Uses | \$1.2 | \$1.4 | \$1.5 | \$1.6 | \$0.1 | 4\% |
| \% Change vs. Prior Year | 10\% | 10\% | 13\% | 17\% |  |  |

## Actual to Revised Budget variance of $\mathbf{\$ 0 . 1}$ million or 4\%:

The favorable variance in Contractual is the result of lower than forecasted expense for Fleet-Fuel.

| FY 2015/16 - FLEET FUND <br> (\$ in millions: Rounding differences may occur) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Adopted Budget | Revised Budget | $\begin{gathered} \text { Adopted } \\ \text { Favorable / } \\ \text { Amount } \end{gathered}$ | vs. Revised (Unfavorable) Percent |
| Sources | \$20.7 | \$20.7 | \$ - | - |
| Uses | 21.2 | 21.2 | - | - |
| Change in Fund Balance | (\$0.5) | (\$0.5) | \$ - |  |
| Beginning Fund Balance | \$9.1 | \$9.1 |  |  |
| Ending Fund Balance | \$8.6 | \$8.6 | \$ - |  |
| Contingency Reserve | \$0.8 | \$0.8 | \$ - |  |
| Future Acquisition | 5.5 | 5.5 | - |  |
| Unreserved Fund Balance | 2.3 | 2.3 | - |  |
| Ending Fund Balance | \$8.6 | \$8.6 | \$ - |  |


|  | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 <br> Revised <br> Budget | $\begin{array}{r}2015 / 16 \\ \text { Approved } \\ \text { Adjustments } \\ \hline\end{array}$ |
| Maintenance/Operation Rates | \$7.4 | n/a | \$7.7 | \$7.7 | \$ - |
| Replacement Rates | 6.9 | n/a | 7.5 | 7.5 | - |
| Fuel Rates | 4.3 | n/a | 5.0 | 5.0 | - |
| Other Revenue | 0.5 | n/a | 0.4 | 0.4 | - |
| Total Revenues | \$19.1 | n/a | \$20.7 | \$20.7 | \$ - |
| Transfers In | - | n/a | - | - | - |
| Total Sources | \$19.1 | n/a | \$20.7 | \$20.7 | \$ - |
| \% Change vs. Prior Year | 6\% | n/a | n/a | n/a |  |


| Expenses: | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 <br> Revised <br> Budget |  |
| Personnel Services | \$3.2 | n/a | \$3.5 * | \$3.5 * | \$ - |
| Contractual | 1.5 | n/a | 1.6 | 1.6 | - |
| Commodities | 7.1 | n/a | 7.8 | 7.8 | - |
| Capital Outlays | 5.2 | n/a | 7.5 | 7.5 | - |
| Total Operating Expenses | \$17.0 | n/a | \$20.4 | \$20.4 | \$ - |
| Transfers Out |  |  |  |  |  |
| Transfer Out CIP | - | n/a | 0.8 | 0.8 | - |
| Transfers to Operating Funds | 0.8 | n/a | - | - | - |
| Total Uses | \$17.7 | n/a | \$21.2 * | \$21.2 * | \$ - |
| \% Change vs. Prior Year | -1\% | n/a | n/a | n/a |  |

[^1]

|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Actual | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Maintenance/Operation Rates | \$0.6 | \$0.7 | \$0.5 | \$0.6 | (\$0.1) | -16\% |
| Replacement Rates | 0.6 | 0.6 | 0.6 | 0.6 | - | - |
| Fuel Rates | 0.4 | 0.4 | 0.3 | 0.4 | (0.1) | -32\% |
| Other Revenue | - | - | 0.1 | - | 0.1 | nm |
| Total Revenues | \$1.6 | \$1.7 | \$1.6 | \$1.7 | (\$0.1) | -8\% |
| Transfers In | - | - | - | - | - | - |
| Total Sources | \$1.6 | \$1.7 | \$1.6 | \$1.7 | (\$0.1) | -8\% |
| \% Change vs. Prior Year | 15\% | 5\% | -4\% | 4\% |  |  |

Actual to Revised Budget variance of (\$0.1) million or (8\%):
The unfavorable variance in Maintenance/Operation Rates is partly due to newer vehicles requiring less maintenance. The unfavorable variance in Fuel Rates is due to lower than anticipated fuel prices. This is partially offset by positive variance in Other Revenue, which is partially reflective of proceeds from decommissioned vehicle and equipment sales.

|  | One Month: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Personnel Services | \$0.2 | \$0.3 | \$0.4 | \$0.4 | \$ - | - |
| Contractual | 0.1 | 0.1 | 0.1 | 0.2 | 0.1 | 37\% |
| Commodities | - | - | - | 0.4 | 0.4 | 97\% |
| Capital Outlays | - | - | 0.1 | - | (0.1) | n/a |
| Total Operating Expenses | \$0.3 | \$0.4 | \$0.6 | \$0.9 | \$0.4 | 40\% |
| Transfers Out |  |  |  |  |  |  |
| Transfer Out CIP | - | - | - | - | - | - |
| Transfers to Operating Funds | - | - | - | - | - | - |
| Total Uses | \$0.3 | \$0.4 | \$0.6 | \$0.9 | \$0.4 | 40\% |
| \% Change vs. Prior Year | 0\% | 20\% | 45\% | nm |  |  |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) $\qquad$ |
| Personnel Services | \$0.2 | \$0.3 | \$0.4 | \$0.4 | \$ - | - |
| Contractual | 0.1 | 0.1 | 0.1 | 0.2 | 0.1 | 37\% |
| Commodities | - | - | - | 0.4 | 0.4 | 97\% |
| Capital Outlays | - | - | 0.1 | - | (0.1) | n/a |
| Total Operating Expenses | \$0.3 | \$0.4 | \$0.6 | \$0.9 | \$0.4 | 40\% |
| Transfers Out |  |  |  |  |  |  |
| Transfer Out CIP | - | - | - | - | - | - |
| Transfers to Operating Funds | - | - | - | - | - | - |
| Total Uses | \$0.3 | \$0.4 | \$0.6 | \$0.9 | \$0.4 | 40\% |
| \% Change vs. Prior Year | 0\% | 20\% | 45\% | nm |  |  |

Actual to Revised Budget variance of $\$ 0.4$ million or $\mathbf{4 0 \%}$ :
The payment to renew the Fleet Management software license will be expensed later than expected, which caused the favorable variance in Contractual. The favorable variance in Commodities is due to fuel purchasing not occuring in July as scheduled. The unfavorable variance in Capital Outlays is related to vehicles that were scheduled for FY 2014/15 but, due to vendor manufacturing delays, were received and invoiced in FY 2015/16.

| FY 2015/16 - RISK FUND <br> (\$ in millions: Rounding differences may occur) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Adopted Budget | Revised Budget | Adopted Favorable / Amount | vs. Revised (Unfavorable) Percent |
| Sources | \$11.4 | \$11.4 | \$ | - |
| Uses | 8.8 | 8.8 | - | - |
| Change in Fund Balance | \$2.6 | \$2.6 | \$ |  |
| Beginning Fund Balance | \$14.9 | \$14.9 |  |  |
| Ending Fund Balance | \$17.4 | \$17.4 | \$ - |  |
| Accruals (short term) | \$5.1 | \$5.1 | \$ |  |
| Accruals (long term) | 9.1 | 9.1 | - |  |
| Property Casualty Reserve | 0.7 | 0.7 | - |  |
| Contingency | 2.5 | 2.5 | - |  |
| Ending Fund Balance | \$17.4 | \$17.4 | \$ |  |


|  | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 <br> Revised <br> Budget | $\begin{array}{r} 2015 / 16 \\ \text { Approved } \\ \text { Adjustments } \end{array}$ |
| Property, Liability, Work Comp Rates | \$6.5 | n/a | \$9.6 | \$9.6 | \$ - |
| Unemployment Taxes | 0.1 | n/a | 0.1 | 0.1 | - |
| Property Tax (Tort Claims) | 0.1 | n/a | 1.3 | 1.3 |  |
| Insurance/Claims Recoveries | 0.4 | n/a | 0.3 | 0.3 | - |
| Other/Miscellaneous Revenue | 0.1 | n/a | 0.1 | 0.1 | - |
| Total Revenues | \$7.3 | n/a | \$11.4 | \$11.4 | \$ |
| Transfers In | - | n/a | - | - | - |
| Total Sources | \$7.3 | n/a | \$11.4 | \$11.4 | \$ |
| \% Change vs. Prior Year | 53\% | n/a | n/a | n/a |  |



|  | July 2015: Current Month and YTD (\$ in millions: Rounding differences may occur) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July Actual | Revise Budget | YTD Actual |  | Actual Favorable / Amount | vs. Budget (Unfavorable) $\qquad$ |
| Sources | \$0.8 | \$0.8 | \$0.8 | \$0.8 | \$ |  |
| Uses | 2.6 | 2.8 | 2.6 | 2.8 | 0.2 | 7\% |
| Change in Fund Balance | (\$1.8) | (\$2.0) | (\$1.8) | (\$2.0) | \$0.2 |  |


|  | One Month: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | 2014/15 <br> Actual | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Revised <br> Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) $\qquad$ |
| Property, Liability, Work Comp Rates | \$0.5 | \$0.8 | \$0.8 | \$0.8 | \$ | - |
| Unemployment Taxes | - | - | - | - | - |  |
| Property Tax (Tort Claims) | - | - | - | - | - | - |
| Insurance/Claims Recoveries | - | - | - | - | - | - |
| Other/Miscellaneous Revenue | - | - | - | - | - | - |
| Total Revenues | \$0.5 | \$0.8 | \$0.8 | \$0.8 | \$ | - |
| Transfers In | - | - | - | - | - | - |
| Total Sources | \$0.5 | \$0.8 | \$0.8 | \$0.8 | \$ | - |
| \% Change vs. Prior Year | 58\% | 44\% | 0\% | 0\% |  |  |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | 2014/15 <br> Actual | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) $\qquad$ |
| Property, Liability, Work Comp Rates | \$0.5 | \$0.8 | \$0.8 | \$0.8 | \$ - | - |
| Unemployment Taxes | - | - | - | - | - | - |
| Property Tax (Tort Claims) | - | - | - | - | - | - |
| Insurance/Claims Recoveries | - | - | - | - | - | - |
| Other/Miscellaneous Revenue | - | - | - | - | - | - |
| Total Revenues | \$0.5 | \$0.8 | \$0.8 | \$0.8 | \$ | - |
| Transfers In | - | - | - | - | - | - |
| Total Sources | \$0.5 | \$0.8 | \$0.8 | \$0.8 | \$ - | - |
| \% Change vs. Prior Year | 58\% | 44\% | 0\% | 0\% |  |  |

## Actual to Revised Budget variance of $\$ 0.0$ million or 0\%:

No explanation is necessary.

|  | One Month: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | 2013/14 <br> Actual | 2014/15 <br> Actual | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) $\qquad$ |
| Personnel Services | \$ | \$0.1 | \$0.1 | \$0.1 | \$ - | - |
| Contractual | 1.7 | 2.5 | 2.5 | 2.7 | 0.2 | 7\% |
| Commodities | - | - | - | - | - |  |
| Total Operating Expenses | \$1.7 | \$2.5 | \$2.6 | \$2.8 | \$0.2 | 7\% |
| Transfers Out Transfers Out CIP | - | - | - | - | - |  |
| Total Uses | \$1.7 | \$2.5 | \$2.6 | \$2.8 | \$0.2 | 7\% |
| \% Change vs. Prior Year | nm | 48\% | 2\% | 10\% |  |  |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Revised <br> Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Personnel Services | \$ - | \$0.1 | \$0.1 | \$0.1 | \$ - | - |
| Contractual | 1.7 | 2.5 | 2.5 | 2.7 | 0.2 | 7\% |
| Commodities | - | - | - | - | - |  |
| Total Operating Expenses | \$1.7 | \$2.5 | \$2.6 | \$2.8 | \$0.2 | 7\% |
| Transfers Out |  |  |  |  |  |  |
| Transfers Out CIP | - | - | - | - | - | - |
| Total Uses | \$1.7 | \$2.5 | \$2.6 | \$2.8 | \$0.2 | 7\% |
| \% Change vs. Prior Year | nm | 48\% | 2\% | 10\% |  |  |

## Actual to Revised Budget variance of $\mathbf{\$ 0 . 2}$ million or 7\%:

The favorable variance is due to lower than expected expenses in liability claims for the period.

| FY 2015/16 - BENEFITS SELF INSURANCE <br> (\$ in millions: Rounding differences may occur) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Adopted Budget | Revised Budget | Adopted Favorable / Amount | vs. Revised (Unfavorable) Percent |
| Sources | \$28.9 | \$28.9 | \$ - | - |
| Uses | 28.6 | 28.6 | - | - |
| Change in Fund Balance | \$0.3 | \$0.3 | \$ - |  |
| Beginning Fund Balance | \$6.7 | \$6.7 |  |  |
| Ending Fund Balance | \$7.0 | \$7.0 | \$ - |  |


| Revenues: | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 <br> Revised Budget | 2015/16 <br> Approved <br> Adjustments |
| Medical Premiums -COS | \$18.6 | n/a | \$20.7 | \$20.7 | \$ |
| Dental Premiums - COS | 0.8 | n/a | 0.8 | 0.8 | - |
| Medical Premiums - EE | 5.9 | n/a | 5.9 | 5.9 | - |
| Dental Premiums - EE | 0.8 | n/a | 0.7 | 0.7 | - |
| Medical Premiums - Retiree | 0.6 | n/a | 0.3 | 0.3 | - |
| Other Revenue | 0.1 | n/a | 0.5 | 0.5 | - |
| Total Revenues | \$26.9 | n/a | \$28.9 | \$28.9 | \$ - |
| Transfers In | - | n/a | - | - | - |
| Total Sources | \$26.9 | n/a | \$28.9 | \$28.9 | \$ - |
| \% Change vs. Prior Year | 1\% | n/a | n/a | n/a |  |


| Expenses: | Twelve Months: Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Adopted Budget | 2015/16 Revised Budget | $\begin{array}{r} 2015 / 16 \\ \text { Approved } \\ \text { Adjustments } \end{array}$ |
| Personnel Services - COS | \$0.2 | n/a | \$0.1 | \$0.1 | \$ - |
| Contractual - COS | 0.1 | n/a | 0.1 | 0.1 | - |
| Medical Claims | 21.2 | n/a | 24.3 | 24.3 | - |
| Medical Claims - Retirees | 0.7 | n/a | - | - | - |
| Dental Claims | 1.4 | n/a | 1.6 | 1.6 | - |
| Provider Admin Fees | 1.3 | n/a | 0.8 | 0.8 | - |
| Behavioral Health Claims | 0.7 | n/a | 0.7 | 0.7 | - |
| Stop Loss Insurance | 0.6 | n/a | 0.8 | 0.8 | - |
| Wellness Incentive | 0.1 | n/a | 0.2 | 0.2 | - |
| Total Uses | \$26.2 | n/a | \$28.6 | \$28.6 | \$ - |
| \% Change vs. Prior Year | 5\% | n/a | n/a | n/a |  |



|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2013 / 14$ <br> Actual | 2014/15 Actual | 2015/16 Actual | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Medical Premiums -COS | \$1.5 | \$1.6 | \$1.7 | \$1.7 | \$ | - |
| Dental Premiums - COS | 0.1 | 0.1 | 0.1 | 0.1 | - |  |
| Medical Premiums - EE | 0.5 | 0.5 | 0.5 | 0.5 | - |  |
| Dental Premiums - EE | 0.1 | 0.1 | 0.1 | 0.1 | - |  |
| Medical Premiums - Retiree | - | - | - | - | - | - |
| Other Revenue | - | - | - | 0.2 | (0.1) | -99\% |
| Total Revenues | \$2.2 | \$2.2 | \$2.3 | \$2.5 | (\$0.2) | -7\% |
| Transfers In | - | - | - | - | - | - |
| Total Sources | \$2.2 | \$2.2 | \$2.3 | \$2.5 | (\$0.2) | -7\% |
| \% Change vs. Prior Year | 0\% | 0\% | 6\% | 14\% |  |  |

## Actual to Revised Budget variance of (\$0.2) million or (7\%):

The unfavorable variance in Other Revenue is related to various healthcare and prescription rebates the city receives. These are difficult to budget for as they are not received on a consistent basis and fluctuate between periods.

|  | One Month: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Actual | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) Percent |
| Personnel Services - COS | \$ | \$ - | \$ - | \$ - | \$ | - |
| Contractual - COS | - | - | - | - | - | - |
| Medical Claims | 1.6 | 1.4 | 1.7 | 2.0 | 0.3 | 16\% |
| Medical Claims - Retirees | 0.1 | 0.1 | - | - | - | - |
| Dental Claims | - | - | 0.1 | 0.1 | - | - |
| Provider Admin Fees | 0.1 | - | - | - | - | - |
| Behavioral Health Claims | 0.1 | - | - | 0.1 | 0.1 | 91\% |
| Stop Loss Insurance | 0.1 | 0.1 | - | 0.1 | - | - |
| Wellness Incentive | - | - | - | - | - | - |
| Total Uses | \$1.9 | \$1.6 | \$1.9 | \$2.3 | \$0.4 | 19\% |
| \% Change vs. Prior Year | -3\% | -13\% | 16\% | 43\% |  |  |


|  | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses: | 2013/14 Actual | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \\ \hline \end{array}$ | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \\ \hline \end{array}$ | 2015/16 Revised Budget | Actual Favorable / Amount | vs. Budget (Unfavorable) $\qquad$ |
| Personnel Services - COS | \$ - | \$ | \$ - | \$ - | \$ - | - |
| Contractual - COS | - | - | - | - | - | - |
| Medical Claims | 1.6 | 1.4 | 1.7 | 2.0 | 0.3 | 16\% |
| Medical Claims - Retirees | 0.1 | 0.1 | - | - | - | - |
| Dental Claims | - | - | 0.1 | 0.1 | - | - |
| Provider Admin Fees | 0.1 | - | - | - | - | - |
| Behavioral Health Claims | 0.1 | - | - | 0.1 | 0.1 | 91\% |
| Stop Loss Insurance | 0.1 | 0.1 | - | 0.1 | - | - |
| Wellness Incentive | - | - | - | - | - | - |
| Total Uses | \$1.9 | \$1.6 | \$1.9 | \$2.3 | \$0.4 | 19\% |
| \% Change vs. Prior Year | -3\% | -13\% | 16\% | 43\% |  |  |

Actual to Revised Budget variance of $\mathbf{\$ 0 . 4}$ million or $19 \%$ :
The favorable variances in Medical Claims and Behavioral Health Claims are due to invoice timing.

## WestWorld

## Statement of Operations

|  |  | Twelve Months: Fiscal Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{array}{r} 2011 / 12 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2012 / 13 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2013 / 14 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2014 / 15 \\ \text { Actual } \end{array}$ | 2015/16 <br> Adopted <br> Budget | 2015/16 <br> Revised <br> Budget |
| Operating Revenue |  |  |  |  |  |  |  |
| Rental Facilities |  | \$1,405,932 | \$1,617,444 | \$2,050,602 | n/a | \$2,632,000 | \$2,632,000 |
| RV Rental |  | 230,161 | 257,509 | 232,802 | n/a | 455,900 | 455,900 |
| Feed/Bedding Sales |  | 474,133 | 499,264 | 548,330 | n/a | 813,100 | 813,100 |
| Labor Fees |  | 240,871 | 233,486 | 266,860 | n/a | 343,100 | 343,100 |
| Concession Fees |  | 230,728 | 223,836 | 191,380 | n/a | 366,600 | 366,600 |
| Parking |  | 44,004 | 48,834 | 58,591 | n/a | 75,200 | 75,200 |
| Equidome Project Use Fee * |  | - | - | 75,000 | n/a | 360,000 | 360,000 |
| Other Income |  | 55,923 | 105,121 | 142,732 | n/a | 44,300 | 44,300 |
| Council Authorized Carryover *** |  | - | - | 2,048,000 | n/a | - | - |
|  | Operating Revenue | \$2,681,751 | \$2,985,494 | \$5,614,297 | n/a | \$5,090,200 | \$5,090,200 |

## Operating Expenses

Personnel Services

| Wages/Salaries/Benefits | \$1,466,780 | \$1,527,275 | \$1,564,608 | n/a | \$1,832,763 | \$1,848,922 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Overtime | 17,498 | 28,259 | 21,195 | n/a | 20,883 | 21,507 |
| Contractual Services |  |  |  |  |  |  |
| Contractual Workers | 63,530 | 74,914 | 84,004 | n/a | 75,000 | 75,000 |
| Telephone | 35,063 | 25,637 | 32,164 | n/a | 37,488 | 37,488 |
| Utilities | 429,769 | 558,010 | 1,016,731 | n/a | 967,290 | 967,290 |
| Maintenance \& Equipment Rental \& Fleet | 422,247 | 591,505 | 601,739 | n/a | 714,648 | 714,648 |
| License and Permits | 73,499 | 124,251 | 73,018 | n/a | 126,155 | 126,155 |
| Property, Liability \& Workers' Comp | 16,951 | 18,114 | 30,724 | n/a | 51,525 | 51,525 |
| Advertising/Marketing Contract | 11,932 | 11,492 | 212,869 | n/a | 350,000 | 350,000 |
| Other | 192,989 | 212,162 | 224,979 | n/a | 292,225 | 292,225 |
| Commodities and Capital Outlays |  |  |  |  |  |  |
| Agriculture \& Horticulture \& Other Supply | 107,537 | 125,040 | 128,597 | n/a | 131,545 | 131,545 |
| Maintenance \& Repairs Supply, Equipment | 66,997 | 68,781 | 74,067 | n/a | 135,035 | 135,035 |
| Inventory Purchased for Resale | 229,795 | 258,927 | 260,507 | n/a | 495,000 | 495,000 |
| Construction - Other | 55,349 | 94,323 | 10,695 | n/a | 17,000 | 17,000 |
| Other Expenses | 33,462 | 39,526 | 35,951 | n/a | 33,690 | 33,690 |
| BOR Admin |  |  |  |  |  |  |
| BOR Admin/WestWorld | 121,551 | 127,628 | 134,010 | n/a | 147,746 | 147,746 |
| Allocated Expenses ** |  |  |  |  |  |  |
| Facilities Maintenance | 319,572 | 402,988 | 402,988 | n/a | 670,566 | 670,566 |
| COS Indirect Costs | 458,880 | 241,136 | 255,887 | n/a | 338,575 | 338,575 |
| Operating Expenses | \$4,123,402 | \$4,529,966 | \$5,164,734 | n/a | \$6,437,134 | \$6,453,917 |



## Operating Income After Debt Service <br> (\$3,794,024) (\$3,908,596) (\$1,563,014) <br> n/a $(\$ 4,131,059) \quad(\$ 4,147,842)$

* This was previously reported as a contribution reducing debt service but has been modified to be shown as revenue.
** Allocated expenses are not budgeted for in or expensed to WestWorld General Fund operations, but are captured to provide truer costs of operations.
*** One-time Council Authorized transfer from the Tourism Fund using available carryover to offset lost revenue during TNEC construction.

|  | $\begin{gathered} \text { FY } 2011 / 12 \\ \text { YTD } \end{gathered}$ | $\begin{gathered} \text { FY 2012/13 } \\ \text { YTD } \end{gathered}$ | $\begin{gathered} \text { FY 2013/14 } \\ \text { YTD } \end{gathered}$ | $\begin{gathered} \text { FY 2014/15 } \\ \text { YTD } \end{gathered}$ | $\begin{gathered} \text { FY 2015/16 } \\ \text { YTD } \end{gathered}$ | FY 2015/16 Approved | Actual Favorable / | udget <br> avorable) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Actual | Actual | Actual | Actual | YTD Budget | Amount | Percent |
| Operating Revenue Rental |  |  |  |  |  |  |  |  |
| Facilities | \$13,895 | \$672 | \$26,014 | \$135,476 | \$64,277 | \$45,000 | \$19,277 | 43\% |
| RV Rental | 228 | (119) | 684 | 1,111 | 1,937 | 1,808 | 129 | 7\% |
| Feed/Bedding Sales Labor | 327 | (497) | 514 | - | 292 | 13,558 | $(13,266)$ | (98\%) |
| Fees | 520 | - | - | 330 | 3,033 | - | 3,033 | n/a |
| Concession Fees Parking | - | ( 125) | 1,576 | 51,028 | 83,302 | - | 83,302 | n/a |
| Equidome Project Use Fee* | - | - | - | 3,673 | - | - | - | - |
| Other Income | - | - | - | 360,000 | - | - |  | - |
|  | 10 | 3 | 238 | 10 | 35 | 58 | (23) | (40\%) |
| Operating Revenue | \$14,979 | (\$66) | \$29,025 | \$551,628 | \$152,875 | \$60,424 | \$92,451 | nm |
| Operating Expenses |  |  |  |  |  |  |  |  |
| Personnel Services |  |  |  |  |  |  |  |  |
| Wages/Salaries/Benefits | \$118,823 | \$103,290 | \$91,607 | \$107,665 | \$152,205 | \$152,679 | \$474 | 0\% |
| Overtime | 147 | - | 86 | 1,306 | 1,585 | 867 | (718) | (83\%) |
| Contractual Services |  |  |  |  |  |  |  |  |
| Contractual Workers | - | - | - | 864 | 1,064 | - | $(1,064)$ | n/a |
| Telephone | 1,429 | 1,020 | 2,406 | 1,311 | 1,058 | 1,513 | 455 | 30\% |
| Utilities | 10,880 | 7,038 | 5,062 | 6,295 | 17,619 | 14,785 | $(2,834)$ | (19\%) |
| Maintenance \& Equipment Rental \& Fleet | 18,273 | 19,991 | 24,844 | 45,158 | 38,316 | 54,915 | 16,599 | 30\% |
| License and Permits | 72,498 | 72,965 | 72,812 | 73,219 | 73,010 | 73,010 | - | - |
| Property, Liability \& Workers' Comp | 1,413 | 1,510 | 2,560 | 3,115 | 4,294 | 4,294 | - | - |
| Advertising/Marketing Contract | - | 570 | - | 200,000 | 201,349 | 200,570 | ( 779) | (0\%) |
| Other | 1,238 | 2,556 | 5,137 | 5,678 | 7,927 | 3,918 | $(4,009)$ | nm |
| Commodities and Capital Outlays |  |  |  |  |  |  |  |  |
| Agriculture \& Horticulture \& Other Supply | - | - | 7,407 | 502 | 1,726 | 2,041 | 315 | 15\% |
| Maintenance \& Repairs Supply, Equipment | - | 167 | 935 | 1,606 | 620 | 7,499 | 6,879 | 92\% |
| Inventory Purchased for Resale | - | - | 8,371 | - | - | - | - | - |
| Construction - Other | - | - | - | - | - | - | - | - |
| Other Expenses | 367 | 496 | 1,591 | 4,716 | 1,750 | 41 | $(1,709)$ | nm |
| BOR Admin |  |  |  |  |  |  |  |  |
| BOR Admin/WestWorld | - | - | - | - | - | - | - | - |
| Allocated Expenses** |  |  |  |  |  |  |  |  |
| Facilities Maintenance | 26,631 | 33,582 | 33,582 | 59,484 | 55,881 | 55,881 | - | - |
| COS Indirect Costs | 38,240 | 20,095 | 21,324 | 23,042 | 28,215 | 28,215 | - | - |
| Operating Expenses | \$289,939 | \$263,279 | \$277,725 | \$533,961 | \$586,620 | \$600,228 | \$13,608 | 2\% |
| Operating Income | (\$274,960) | $(\$ 263,345)$ | $(\$ 248,700)$ | \$17,667 | $(\$ 433,745)$ | $(\$ 539,804)$ | \$106,059 | 20\% |
| Debt Service (Less contributions) |  |  |  |  |  |  |  |  |
| Debt Service - (52 \& 17 acres) | \$ - | \$ | \$ - | \$ | \$ - | \$ | \$ - | - |
| Debt Service - TNEC | - | - | - | - | - | - | - | - |
| Bed Tax Contributions - TNEC | - | - | - | - | - | - | - | - |
| Net Debt Service | \$ - | \$ - | \$ - | \$ - | \$ - | \$ | \$ - | - |


| Operating Income After Debt Service | $(\$ 274,960)$ | $(\$ 263,345)$ | $(\$ 248,700)$ | $\$ 17,667$ | $(\$ 433,745)$ | $(\$ 539,804)$ | $\mathbf{\$ 1 0 6 , 0 5 9}$ | $\mathbf{2 0 \%}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

* This was previously reported as a contribution reducing debt service but has been modified to be shown as revenue.
** Allocated expenses are not budgeted for in or expensed to WestWorld General Fund operations, but are captured to provide truer costs of operations.



# Privilege (Sales) \& Use Tax Collections For July 2015 

(For Business Activity in June 2015)

Appendix 1 contains information regarding the "actual" revenue collections from the 1.0 percent Privilege and Use Tax reflected in the General Fund, 0.2 percent dedicated Transportation Privilege Tax, 0.2 percent dedicated Preserve Privilege and Use Taxes, 0.15 percent additional dedicated Preserve Privilege and Use Taxes, and 0.1 percent dedicated Public Safety Privilege and Use Taxes, including adjustments for related license revenues, late collections and audits. While the report includes the actual year-to-date tax collections for the funds previously noted, only the General Fund portion (1.0 percent) of the tax is unrestricted and available for general government purposes.

The fiscal year to date Privilege and Use Tax (1.0 percent General Purpose) collections increased 6 percent compared to the Budget, and increased 5 percent compared to the same period a year ago.

Privilege (Sales) \& Use Tax by Category and Fund

|  | Fiscal Year: Tw elve Months |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2015/16 | 2015/16 | 2015/16 |
|  | $2013 / 14$ <br> Actual | $2014 / 15$ <br> Actual | Adopted Budget | Revised Budget | Approved Adjustments |
|  | 1.00\% General Purpose |  |  |  |  |
| Rentals | \$12.4 | n/a | \$13.2 | \$13.2 | \$0.0 |
| Misc. Retail Stores | 16.1 | n/a | 17.8 | 17.8 | 0.0 |
| Major Dept. Stores | 9.2 | n/a | 9.9 | 9.9 | 0.0 |
| Automotive | 12.4 | n/a | 14.4 | 14.4 | 0.0 |
| Food Stores | 6.6 | n/a | 7.0 | 7.0 | 0.0 |
| Construction | 11.1 | n/a | 8.3 | 8.3 | 0.0 |
| Dining/ Entertainment | 8.5 | n/a | 9.7 | 9.7 | 0.0 |
| Other Taxable Activity | 7.6 | n/a | 7.8 | 7.8 | 0.0 |
| Hotel/Motel | 5.0 | n/a | 5.5 | 5.5 | 0.0 |
| Utilities | 4.4 | n/a | 4.5 | 4.5 | 0.0 |
| License fees, Penalty \& Interest | 2.3 | n/a | 2.2 | 2.2 | 0.0 |
| Subtotal | \$95.6 | n/a | \$100.2 | \$100.2 | \$0.0 |
| 0.10\% Public Safety | \$9.3 | n/a | \$9.8 | \$9.8 | \$0.0 |
| 0.20\% Transportation | 18.1 | n/a | 19.0 | 19.0 | 0.0 |
| 0.20\% McDow ell Preserve 1995 | 18.7 | n/a | 19.6 | 19.6 | 0.0 |
| 0.15\% McDow ell Preserve 2004 | 14.0 | n/a | 14.7 | 14.7 | 0.0 |
| Total | \$155.7 | n/a | \$163.4 | \$163.4 | \$0.0 |
| \% Change vs. Prior Year | 7\% | n/a | n/a | n/a |  |

Rounding differences may occur.

Privilege (Sales) \& Use Tax by Category and Fund

| 1.00\% General Purpose | Fiscal Year-to-Date: July 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013/14 <br> Actual | 2014/15 <br> Actual | 2015/16 <br> Actual | 2015/16 <br> Budget | Actual vs. Budget Favorable/(Unfavorable) |  |
|  |  |  |  |  | Amount | Percent |
|  |  |  |  |  |  |  |
| Rentals | \$1.1 | \$1.1 | \$1.1 | \$1.1 | \$0.0 | 0\% |
| Misc. Retail Stores | 1.2 | 1.2 | 1.5 | 1.3 | 0.2 | 15\% |
| Major Dept. Stores | 0.7 | 0.7 | 0.7 | 0.7 | 0.0 | 0\% |
| Automotive | 1.0 | 1.0 | 1.2 | 1.1 | 0.1 | 10\% |
| Food Stores | 0.5 | 0.5 | 0.5 | 0.5 | 0.0 | 0\% |
| Construction | 0.8 | 1.0 | 0.9 | 0.8 | 0.1 | 17\% |
| Dining/ Entertainment | 0.6 | 0.6 | 0.7 | 0.7 | 0.0 | 0\% |
| Other Taxable Activity | 0.6 | 0.7 | 0.7 | 0.7 | 0.0 | 0\% |
| Hotel/Motel | 0.2 | 0.3 | 0.3 | 0.3 | 0.0 | 0\% |
| Utilities | 0.4 | 0.4 | 0.5 | 0.4 | 0.0 | 0\% |
| License fees, Penalty \& Interest | 0.1 | 0.1 | 0.1 | 0.1 | 0.0 | 0\% |
| Subtotal | \$7.2 | \$7.5 | \$8.0 | \$7.5 | \$0.4 | 6\% |
| 0.10\% Public Safety | \$0.7 | \$0.7 | \$0.8 | \$0.7 | \$0.0 | 6\% |
| 0.20\% Transportation | 1.4 | 1.4 | 1.5 | 1.4 | 0.1 | 6\% |
| 0.20\% McDow ell Preserve 1995 | 1.4 | 1.5 | 1.6 | 1.5 | 0.1 | 6\% |
| 0.15\% McDow ell Preserve 2004 | 1.1 | 1.1 | 1.2 | 1.1 | 0.1 | 6\% |
| Total | \$11.7 | \$12.3 | \$13.1 | \$12.4 | \$0.7 | 6\% |
| \% Change vs. Prior Year |  | 5\% | 6\% | 0\% |  |  |

Rounding differences may occur.

Privilege (Sales) \& Use Tax
12 Month Rolling
1.00\% General Fund in Millions


## Rental Sales Taxes

The rental category includes rentals of commercial and residential real property and personal property rentals, (such as rentals of formal wear, DVD's, home health equipment, recreational goods, electronics, appliances, etc.)

Actual to Revised Budget variance of $\$ 0.0$ million or 0\%: No explanation necessary.

## Miscellaneous Retail Stores Sales Taxes

This category includes small clothing stores, art galleries, luggage stores, home furnishing stores, jewelry stores, drug stores, hobby stores, household appliance stores, sporting goods stores, florists, computer stores, hardware stores, and pet supply stores.

Actual to Revised Budget variance of $\$ 0.2$ million or $15 \%$ : The increase is due in part to increased sales in home furnishings, building supplies, and computer software/hardware.

## Major Department Stores Sales Taxes

This category includes large department stores, warehouse clubs, supercenters, and discount department stores.

Actual to Revised Budget variance of $\mathbf{\$ 0 . 0}$ million or 0\%: No explanation necessary.

## Automotive Sales Taxes

The automotive category includes automobile dealers, motorcycle dealers, automotive repair shops, tire shops, car washes, and car leasing companies.

Actual to Revised Budget variance of $\$ 0.1$ million or $10 \%$ : This is due to increased sales of new and used motor vehicles in addition to a new Mazda dealership.

## Food Stores Sales Taxes

This category includes grocery stores, candy stores, meat markets and convenience stores.
Actual to Revised Budget variance of $\$ 0.0$ million or 0\%: No explanation necessary.

## Construction Sales Taxes

The construction tax is collected on all construction activity; commercial and residential; new and re-model. It also includes landscaping, painting, flooring installation, siding, roofing, concrete, plumbing, heating, electrical, framing, drywall, infrastructure, masonry, finish carpentry, etc.

Actual to Revised Budget variance of $\$ 0.1$ million or 17\%: This is due to several large one-time audit payments.

## Dining/Entertainment Sales Taxes

The restaurant category includes restaurants, bars, cafeterias, mobile food vendors, and caterers.
Actual to Revised Budget variance of $\mathbf{\$ 0 . 0}$ million or 0\%: No explanation necessary.

## Other Taxable Activity Sales Taxes

This category includes movie theatres, golf courses, gyms, bowling centers, amusement arcades, interior designers, publishers, banks, doctors, lawyers, accountants, beauty salons, barber shops, personal goods repair shops, photographers, advertising, wholesalers, and manufacturers.

Actual to Revised Budget variance of $\$ 0.0$ million or 0\%: No explanation necessary.

## Hotel/Motel Sales Taxes

This category includes lodging space rental on a short-term basis and other activities provided at the hotel/motel.

Actual to Revised Budget variance of \$0.0 million or 0\%: No explanation necessary.

## Utilities Sales Taxes

This category includes businesses that provide telecommunication (landlines and cellular), electricity, gas, or water services.

Actual to Revised Budget variance of $\mathbf{\$ 0 . 0}$ million or 0\%: No explanation necessary.
License Fees, Penalty \& Interest
This category consists of application and license fees for Transaction Privilege (sales) tax licenses, interest, and penalties.

Actual to Revised Budget variance of $\mathbf{\$ 0 . 0}$ million or 0\%: No explanation necessary.

## Glossary

To ensure legal compliance and financial management for the various restricted revenues and program expenditures, the city's accounting and budget structure is segregated into various funds. This approach is unique to the government sector. Fund accounting segregates functions and activities into separate self-balancing funds that are created and maintained for specific purposes.

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The city, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.
The General Fund is the city's chief operating fund and is used to account for all financial resources, except those that are legally required to be accounted for in another fund.

## GENERAL FUND SOURCES

Sales Tax - Scottsdale's total city sales tax rate is 1.65 percent. Of that amount, 0.55 percent is dedicated to the specific purposes related to transportation and preservation (which are accounted for in Special Revenue Funds) and 0.10 percent is dedicated to public safety (accounted for in the General Fund). The remaining 1.0 percent of the sales tax is also accounted for in the General Fund and is available to fund basic municipal services such as police, fire, libraries, and parks. Sales tax receipts received in the current month are based on prior month activity. This general-purpose sales tax is the city's single largest revenue source. The sales tax category results can be found in Appendix 1.
State Shared Revenues - These revenues are derived from state shared sales taxes, income taxes (revenue sharing), and vehicle license taxes (auto lieu). On a per capita basis, state sales taxes generated in Scottsdale tend to be higher than most other cities/towns due to higher wealth, consumer spending habits, and larger amounts of visitor/tourist spending. As directed by statute, the State distributes the shared portion of State sales taxes back to local governments based on population, not by the amount of sales taxes collected within the local jurisdiction.
Charges for Services/Other - Charges for Services include numerous revenues such as building permits, recreation fees, fire department fees, WestWorld fees, interest income, and property rentals. Also included are cost allocations from the General Fund to the enterprise funds.
Property Taxes - Property taxes are comprised only of the "Primary" property taxes levied on the assessed value of all property within the city to help pay for basic operations of the City. Secondary property taxes are not included in the General Fund as they must be used solely for General Obligation bond debt service payments. Increases in revenue from year to year reflect new property additions to the tax roll and Council actions to increase total revenue as legally allowed.
Franchise Fees and In-Lieu Taxes - This category represents revenues from utility and cable providers for their permitted use of the city's Rights-of-Way.
Transfers In - Transfers in reflects funds received from the Enterprise Funds (In-Lieu Franchise Fees and In-Lieu Property Tax), Special Programs (30 Day Tow) and Tourism Development Fund.

## GENERAL FUND USES

Personnel Services category includes the salaries and wages (pay for time worked, overtime premium, vacation, and sick leave) plus the city's contribution for fringe benefits such as retirement, social security, health, and workers' compensation insurance. It is reduced by vacancy savings, but increased for medical and vacation leave accrual payouts that are made at the time of separation from the city. Personnel services also include pay-for-performance and compensation adjustments.
Contractual Services category includes expenditures for services performed by firms, individuals, or other city divisions.
Commodities category includes supplies, repair and replacement parts, small tools, and maintenance and repairs.
Capital outlays category includes the purchase of land, the purchase or construction of buildings, structures, and facilities, plus machinery and equipment. It includes expenditures that result in the acquisition or addition of a fixed asset or increase the capacity, efficiency, span of life, or economy of operating an existing fixed asset. For an item to qualify as capital outlay the expenditure must meet all of the following requirements: (1) have an estimated useful life of more than two years; (2) have a unit cost of $\$ 10,000$ or more; and (3) be betterment or improvement.

## Glossary

Debt Service \& Contracts Payable is primarily debt payments related to Municipal Property Corporation (MPC) bonds where the city's excise taxes are pledged to meet debt service. It also includes contractual obligations related to development agreements (funded by sales tax rebates) which vary based on the actual sales tax collections.
Transfers-Out represents the authorized transfer of cash to other funds and/or capital projects.

## OTHER FUNDS

Transportation Fund is considered a Special Revenue Fund, which is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The Transportation Fund receives and expends the city's allocation of the Arizona Highway User Revenue Tax (HURF) as well as other transportation related revenues. The amount of HURF available to each city is allocated based on population. These monies must be used for street construction, reconstruction, maintenance, or transit. The State of Arizona requires the city to establish and maintain an accounting for Highway User Revenue Funds. The fund also accounts for the 1989 voter approved Transportation Privilege (Sales) Tax of 0.20 percent which is dedicated to funding transportation improvements and operations. Fifty percent of the Transportation Sales Tax is transferred to the Capital Improvement Fund for transportation related capital improvement projects.

Tourism Development Fund is a Special Revenue Fund to account for the sources and uses related to tourism. Revenues consist of transient lodging tax (bed tax) and lease rental earnings from the Princess Hotel. Bed Tax is the largest portion of this fund and is derived from lodging room charges for stays of 29 days or less in hotels or short-term rentals.

Enterprise Funds are used to account for operations, which are financed and operated similarly to private businesses, where the intent is that the service is self-sufficient, with all costs including debt service supported predominantly by user charges. The city maintains three Enterprise Funds to account for Water \& Water Reclamation, Aviation, and Solid Waste activities.

## Water \& Water Reclamation Funds

This fund accounts for the transactions related to the city's water and water reclamation business activities, including operating revenue, expenditures and debt service payments.

- Water Service Charges are monthly water billings which consist of a base charge according to meter size and a variable charge for the amount of water consumed.
- Water Reclamation Service Charges are monthly charges based on the volume and strength of the sewage discharge.
- Non-Potable Water Fees include the sale of surface water, reverse osmosis (RO) and effluent treated to irrigation standards. These different water types are delivered to 23 Reclaimed Water Distribution System (RWDS) golf courses, 3 Irrigation Water Distribution System (IWDS) golf courses, the Gainey Ranch Golf Club, the WestWorld golf course and the Inlet/Silverado golf course.
- Miscellaneous Revenue includes rental income, miscellaneous reimbursements and other minor fees.


## Aviation Fund

This fund accounts for the transactions related to the city's aviation business activity at the Scottsdale Airport.

- Aviation Fees are charges for a variety of services provided to airport customers including Landing Fees, Airport/Airpark Fuel Fees, Transient Parking Fees, Fixed Tenant Rents, Percentage Fees for Aeronautical Business Permits (ABPs), Custom Fees and miscellaneous other charges.
- Privilege and Use Tax-Jet Fuel are charges earned from jet fuel sales by Fixed Based Operators (FBOs) in accordance with the Scottsdale Revised Code, Article IV, Section 422.


## Glossary

## Solid Waste Fund

This fund accounts for the transactions related to the city's solid waste and recycling business activities.

- Solid Waste Fees include residential charges which are a flat fee per month and commercial charges which are based on the size of the container and the number of pickups per month. Additionally Solid Waste Rates include roll-off charges, uncontained service charges, recycling program charges, and household hazardous waste collection charges.

Internal Service Funds are used to account for the financing, on a cost-reimbursement basis, of commodities or services provided by one program for the benefit of other programs within the city. The report includes three Internal Service Funds to account for Fleet, Risk, and Benefits activities.

## Fleet Fund

This fund is used to account for the expenditures associated with purchasing and maintaining the city's vehicles. Replacement and operation of vehicles are charged to the city departments as internal operating costs to each program based on the quantity and type of vehicle used. The department charges become revenue to the Fleet Fund.

## Risk Fund

This fund is used to account for the city's self-insurance, safety and risk management functions. Revenue to this fund is derived from internal charges to division programs and is captured as internal rates. Payments for unemployment, workers' compensation, and property and liability claims are made from this fund

## Benefits Self Insurance Fund

This fund is used to account for the city's self-insured medical and dental benefits. Revenue to this fund is derived from premiums collected through charges to division programs, which consists of both city and employee components. Revenue is also collected through pharmacy rebates and stop loss insurance recoveries. This fund provides payment of actual healthcare expenses (medical, prescription and dental claims) as well as claims administration and other benefit plan expenses.


[^0]:    ${ }^{\text {a }}$ In FY 2014/15, the timing when gains/losses on investments were recognized was retrospectively changed, which affects prior periods.

[^1]:    *Includes budgeted vacancy savings net of leave accrual payouts, 3\% pay for performance and compensation adjustments.

