

Financial Report Fiscal Year-to-Date As of April 2015

Report to the City Council Prepared by City Treasurer May 27, 2015



FINANCIAL REPORT YEAR-TO-DATE APRIL 2015

The following report is a summary of financial results for the City's General Fund (which is the primary operating fund of the City), Transportation Fund, Tourism Development Fund, major Enterprise Funds, Fleet Fund, Risk Fund and Benefits Self-Insurance Fund. The report also includes detailed information on the City's privilege (sales) tax by major category. Financial statements summarize sources and uses by major categories. Significant budget to actual variances are highlighted and explained.

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General Fund- Summary

FY 2014/15 - GENERAL FUND								
(\$ in millions: R	ounding differences may oc	cur)						
			Adopted vs	. Revised				
	Adopted	Revised	Favorable/(U	nfavorable				
	Budget	Budget	Amount	Percen				
Sources	\$254.4	\$254.4	\$0.0	0%				
Uses	259.9	259.9	-	0%				
Change in Fund Balance	(\$5.5)	(\$5.5)	\$0.0					
Beginning Fund Balance	\$40.0	\$47.9	\$7.9					
Ending Fund Balance	\$34.5	\$42.4	\$7.9					
Reserved*	\$23.4	\$23.4	\$0.0					
Contingency	\$3.0	\$3.0	\$0.0					
Unreserved	\$8.0	\$15.9	\$7.9					

April 2015: Current Month and YTD (\$ in millions: Rounding differences may occur)										
	April April Revised YTD			YTD Revised	Actual vs. Favorable/(U	0				
	Actual	Budget	Actuals	Budget	Amount	Percent				
Sources	\$27.8	\$23.0	\$215.1	\$205.0	\$10.1	5%				
Uses	17.4	17.2	195.3	195.7	0.4	0%				
Change in Fund Balance	\$10.4	\$5.8	\$19.8	\$9.3	\$10.5					

Sources (\$ in millions: Rounding differences may occur)

		$\begin{tabular}{ c c c c c c c } \hline Twelve Months: Fiscal Year \\ \hline 2014/15 & 2014/15 \\ \hline 2012/13 & 2013/14 & Adopted & Revised \\ \hline Actual & Actual & Budget & Budget \\ \hline \$97.7 & \$104.9 & \$106.7 & \$106.7 \\ \hline 47.3 & 50.9 & 53.6 & 53.6 \\ \hline 24.9 & 25.3 & 25.7 & 25.7 \\ \hline 11.9 & 12.2 & 12.1 & 12.1 \\ \hline 25.3 & 24.3 & 26.9 & 26.9 \\ \hline 11.5 & 14.4 & 12.3 & 12.3 \\ \hline 0.5 & 0.8 & 0.6 & 0.6 \\ \hline 7.0 & 6.6 & 6.4 & 6.4 \\ \hline 31.0 & - & - & - \\ \hline \$257.0 & \$239.4 & \$244.4 \\ \hline 9.2 & 12.5 & 10.0 & 10.0 \\ \hline \$266.3 & \$251.9 & \$254.4 & \$254.4 \\ \hline \end{tabular}$			
			2014/15	2014/15	
	2012/13	2013/14	Adopted	Revised	
	Actual	Actual	Budget	Budget	
1.1% Sales Taxes	\$97.7	\$104.9	\$106.7	\$106.7	
State-Shared Revenues	47.3	50.9	53.6	53.6	
Property Taxes	24.9	25.3	25.7	25.7	
Franchise Fees/In-Lieu Taxes	11.9	12.2	12.1	12.1	
Charges for Services/Other	25.3	24.3	26.9	26.9	
Building Permit Fees & Charges	11.5	14.4	12.3	12.3	
Interest Earnings *	0.5	0.8	0.6	0.6	
Indirect/Direct Cost Allocation	7.0	6.6	6.4	6.4	
Bond Proceeds **	31.0	-	-	-	
Total Revenue	\$257.0	\$239.4	\$244.4	\$244.4	
Transfers In	9.2	12.5	10.0	10.0	
Total Sources	\$266.3	\$251.9	\$254.4	\$254.4	
% Change vs. Prior Year	12%	-5%	1%	1%	

	One Month: April 2015									
		2014/15 Actua								
	2012/13	2013/14	2014/15	Revised	Favorable/(U	nfavorable)				
	Actual	Actual	Actual	Budget	Amount	Percent				
1.1% Sales Taxes	\$9.6	\$10.4	\$10.5	\$10.1	\$0.4	4%				
State-Shared Revenues	3.9	3.9	4.6	4.4	0.2	4%				
Property Taxes	1.3	1.4	1.7	1.4	0.3	22%				
Franchise Fees/In-Lieu Taxes	2.7	2.7	2.9	2.8	0.1	4%				
Charges for Services/Other	3.1	3.0	5.5	2.0	3.6	nm				
Building Permit Fees & Charges	0.9	0.9	1.5	1.2	0.3	22%				
Interest Earnings *	0.2	0.1	0.1	0.0	-	42%				
Indirect/Direct Cost Allocation	0.6	0.5	0.5	0.5	-	-				
Bond Proceeds **	(0.3)		-	-						
Total Revenue	\$22.1	\$23.0	\$27.3	\$22.4	\$4.9	22%				
Transfers In	0.5	0.5	0.6	0.6	(0.1)	-9%				
Total Sources	\$22.6	\$23.5	\$27.8	\$23.0	\$4.8	21%				
% Change vs. Prior Year	-4%	4%	18%	-2%						

	Fiscal Year-to-Date: April 2015								
		2014/15 Actual vs. B							
	2012/13	2013/14	2014/15	Revised	Favorable/(U	nfavorable)			
	Actual	Actual	Actual	Budget	Amount	Percent			
1.1% Sales Taxes	\$80.3	\$86.7	\$91.9	\$88.8	\$3.1	3%			
State-Shared Revenues	38.7	41.8	44.6	43.9	0.7	2%			
Property Taxes	17.5	17.8	17.5	18.1	(0.6)	-3%			
Franchise Fees/In-Lieu Taxes	10.9	11.2	11.1	11.1	0.1	1%			
Charges for Services/Other	20.8	19.5	24.0	19.9	4.1	20%			
Building Permit Fees & Charges	9.3	12.5	12.6	9.8	2.8	29%			
Interest Earnings *	1.1	1.5	0.8	0.5	0.3	63%			
Indirect/Direct Cost Allocation	5.9	5.4	5.4	5.4	-	-			
Bond Proceeds **	31.0	-	-	-	-	-			
Total Revenue	\$215.4	\$196.4	\$207.9	\$197.4	\$10.4	5%			
Transfers In	6.0	5.9	7.3	7.6	(0.3)	-4%			
Total Sources	\$221.4	\$202.3	\$215.1	\$205.0	\$10.1	5%			
% Change vs. Prior Year	14%	-9%	6%	1%					

* Beginning in September 2014, the timing when gains/losses on investments were recognized was retrospectively changed. ** MPC Bond proceeds to fund Nordstrom Garage Lease payoff.

Sales Taxes

	Twelve Months: Fiscal Year					
			2014/15	2014/15		
	2012/13	2013/14	Adopted	Revised		
	Actual	Actual	Budget	Budget		
1.00% General Purpose Sales Tax	\$89.0	\$95.6	\$97.2	\$97.2		
0.10% Public Safety Sales Tax	8.7	9.3	9.5	9.5		
Total General Fund Sales Taxes	\$97.7	\$104.9	\$106.7	\$106.7		
% Change vs. Prior Year	5%	7%	2%	2%		

	Fiscal Year-to-Date: April 2015								
				2014/15	Actual vs. Budget				
	2012/13	2012/13 2013/14 2014/15 Revised		Favorable/(Unfavorable					
	Actual	Actual	Actual	Budget	Amount	Percent			
1.00% General Purpose Sales Tax	\$73.1	\$79.1	\$83.7	\$80.9	\$2.8	3%			
0.10% Public Safety Sales Tax	7.1	7.7	8.2	7.9	0.3	4%			
Total General Fund Sales Taxes	\$80.3	\$86.7	\$91.9	\$88.8	\$3.1	3%			
% Change vs. Prior Year	5%	8%	6%	2%					

Actual to Revised Budget variance of \$3.1 million or 3%:

The favorable variance is due to increased construction activity for both single family and multi-family building projects, favorable variances in the restaurant and automotive categories. See Appendix 1 for further information about results by sales tax categories.

State-Shared Revenues

			Twelve Months	s: Fiscal Year
			2014/15	2014/15
	2012/13	2013/14	Adopted	Revised
	Actual	Actual	Budget	Budget
State Shared Sales Tax	\$17.8	\$18.9	\$19.6	\$19.6
State Shared Income Tax	22.2	24.2	26.3	26.3
Auto Lieu Tax	7.3	7.8	7.7	7.7
Total State Shared Revenues	\$47.3	\$50.9	\$53.6	\$53.6
% Change vs. Prior Year	12%	8%	5%	5%

	Fiscal Year-to-Date: April 2015								
	2012/13	2012/13 2013/14	2014/15	2014/15 Revised	Actual vs. Budget Favorable/(Unfavorable				
	Actual	Actual	Actual	Budget	Amount	Percent			
State Shared Sales Tax	\$14.5	\$15.5	\$16.2	\$16.1	\$0.1	1%			
State Shared Income Tax	18.5	20.2	21.9	21.9	-	-			
Auto Lieu Tax	5.6	6.1	6.5	5.9	0.5	9%			
Total State Shared Revenues	\$38.7	\$41.8	\$44.6	\$43.9	\$0.7	2%			
% Change vs. Prior Year	9%	8%	7%	5%					

Actual to Revised Budget variance of \$0.7 million or 2%:

The favorable variance is due to timing of receipts and should come in as expected at year end.

Property Taxes

Actual to Revised Budget variance of (\$0.6) million or (3%):

The unfavorable variance is due to timing of receipts and should come in as expected at year end.

	Franchis	e Fees and	In-Lieu Tax	res
			Twelve Months	: Fiscal Year
			2014/15	2014/15
	2012/13	2013/14	Adopted	Revised
	Actual	Actual	Budget	Budget
Electric and Gas Franchise	\$8.2	\$8.2	\$8.4	\$8.4
Cable TV License Fee	3.5	3.7	3.4	3.4
Salt River Project Lieu Tax	0.3	0.3	0.3	0.3
Total Franchise Fees/In-Lieu Taxes	\$11.9	\$12.2	\$12.1	\$12.1
% Change vs. Prior Year	1%	1%	-2%	-2%

	Fiscal Year-to-Date: April 2015							
	2014/15 Actual vs. Budge							
	2012/13	2013/14	2014/15	Revised	Favorable/(U	nfavorable)		
	Actual	Actual	Actual	Budget	Amount	Percent		
Electric and Gas Franchise	\$8.2	\$8.2	\$8.2	\$8.4	(\$0.2)	-2%		
Cable TV License Fee	2.6	2.8	2.8	2.5	0.3	10%		
Salt River Project Lieu Tax	0.1	0.1	0.1	0.1	-	-		
Total Franchise Fees/In-Lieu Taxes	\$10.9	\$11.2	\$11.1	\$11.1	\$0.1	1%		
% Change vs. Prior Year	3%	3%	0%	-1%				

Actual to Revised Budget variance of \$0.1 million or 1%:

No explanation is necessary.

			Twelve Months	s: Fiscal Year
			2014/15	2014/15
	2012/13	2013/14	Adopted	Revised
	Actual	Actual	Budget	Budget
Licenses, Permits & Fees				0
Recreation Fees	\$3.6	\$3.7	\$3.5	\$3.5
WestWorld	2.9	3.4	3.9	3.9
Fire Service Charges	0.7	0.7	0.7	0.7
Business Licenses & Fees	1.7	1.8	1.8	1.8
Fines & Forfeitures				
Court Fines	4.1	4.2	4.8	4.8
Photo Enforcement Revenue	2.2	1.9	2.1	2.1
Parking Fines	0.3	0.2	0.2	0.2
Library Fines & Fees	0.3	0.3	0.4	0.4
Miscellaneous				
Stormwater Water Quality Charge	0.8	0.9	0.9	0.9
Property Rental	2.3	2.2	1.8	1.8
Intergovernmental Revenue	1.1	1.2	1.0	1.0
Contributions/Donations	0.1	0.1	-	-
Miscellaneous	1.4	1.9	4.4	4.4
Reimbursements	3.7	1.8	1.2	1.2
Total Charges for Services/Other	\$25.3	\$24.3	\$26.9	\$26.9
% Change vs. Prior Year	-2%	-4%	10%	10%

			Fiscal Year-to-D	ate: April 2015		
	2012/13	2013/14	2014/15	2014/15 Revised	Actual vs. Favorable/(U	0
	Actual	Actual	Actual	Budget	Amount	Percent
Licenses, Permits & Fees						
Recreation Fees	\$2.7	\$2.8	\$2.9	\$2.7	\$0.2	7%
WestWorld	1.7	2.3	2.9	2.0	0.9	42%
Fire Service Charges	0.5	0.7	0.9	0.5	0.3	67%
Business Licenses & Fees	1.6	1.6	1.7	1.7	-	-
Fines & Forfeitures						
Court Fines	3.4	3.5	3.4	3.9	(0.5)	-13%
Photo Enforcement Revenue	1.8	1.5	2.3	1.8	0.6	31%
Parking Fines	0.2	0.2	0.2	0.2	-	-
Library Fines & Fees	0.3	0.3	0.3	0.3	-	-
Miscellaneous						
Stormwater Water Quality Charge	0.7	0.8	0.8	0.7	-	-
Property Rental	1.8	2.0	2.1	1.1	1.1	99%
Intergovernmental Revenue	1.1	1.2	1.2	0.8	0.4	50%
Contributions/Donations	0.0	0.0	0.0	-	-	-
Miscellaneous	1.5	1.4	4.2	3.3	0.9	27%
Reimbursements	3.3	1.3	1.3	1.0	0.3	26%
Total Charges for Services/Other	\$20.8	\$19.5	\$24.0	\$19.9	\$4.1	20%
% Change vs. Prior Year	0%	-6%	23%	2%		

Actual to Revised Budget variance of \$4.1 million or 20%:

The favorable variance in Recreation Fees is due to better than anticipated results in multiple facilities. The favorable variance in WestWorld is due to positive results in facilities rentals, concession fees, and parking, plus the contributions from AZ Quarter & Ariabian were not budgeted in FY 2014/15. The favorable variance in Fire Service Charges is due to the timing of receipts received from PMT for the previous fiscal year. The unfavorable variance in Court Fines is due to a decline in the amount of citations filed by 10% YTD, while the favorable variance in Photo Enforcement Revenue is due to a 26% increase YTD in citations filed. The favorable variance in Property Rental is primarily attributed to the initial two unbudgeted payments for Phase 1 and 2 for SkySong, as well as increases in cell tower and outdoor dining leases. The favorable variance in Intergovernmental Revenue is due to the timing of Palomino Library money received from Scottsdale Unified School District. The favorable variance in Miscellaneous is primarily due to the sale of property as the McKnight building sold for more than what was anticipated. The favorable variance in Reimbursements is due to a large reimbursement of expense for training received from AZ POST.

Building Permit Fees and Charges

Actual to Revised Budget variance of \$2.8 million or 29%:

The favorable variance is due to increased activity levels in the various revenues falling under Building Permit Fees and Charges such as building permits, right-of-way fees, plan review fees, and engineering plan review fees for multi-family construction.

Interest Earnings

Actual to Revised Budget variance of \$0.3 million or 63%:

The favorable variance is due to better than forecast results in interest earnings.

Indirect/Direct Cost Allocations

Actual to Revised Budget variance of \$0.0 million or 0%: No explanation is necessary.

Transfers In

			Twelve Month	s: Fiscal Yea
			2014/15	2014/15
	2012/13	2013/14	Adopted	Revised
	Actual	Actual	Budget	Budget
CIP	\$ -	\$ -	\$ -	\$ -
Tourism Development - Bed Tax	1.5	3.1	1.5	1.5
Tourism Development - WW	-	2.1	1.2	1.2
30 Day Tow	0.3	0.3	0.4	0.4
Fleet Transfer	-	-	-	-
Special Programs	0.4	-	-	-
Other	0.3	-	-	-
Enterprise In Lieu Franchise Fees	6.7	7.0	7.0	7.0
Enterprise In Lieu Property Tax	-	-	-	-
Total Transfers In	\$9.2	\$12.5	\$10.0	\$10.0
% Change vs. Prior Year	-7%	18%	0%	0%

			Fiscal Year-to-I	Date: April 2015		
				2014/15	Actual vs. Budget	
	2012/13	2013/14	2014/15	Revised	Favorable/(l	Jnfavorable)
	Actual	Actual	Actual	Budget	Amount	Percent
CIP	\$ -	\$ -	\$ -	\$ -	\$ -	-
Tourism Development - Bed Tax	-	-	1.5	1.5	-	-
Tourism Development - WW	-	-	-	-	-	-
30 Day Tow	0.3	0.3	0.3	0.3	-	-
Fleet Transfer	-	-	-	-	-	-
Special Programs	0.3	-	-	-	-	-
Other	-	-	-	-	-	-
Enterprise In Lieu Franchise Fees	5.5	5.6	4.9	5.8	(0.9)	-15%
Enterprise In Lieu Property Tax	-	-	-	-	-	-
Total Transfers In	\$6.0	\$5.9	\$7.3	\$7.6	(\$0.3)	-4%
% Change vs. Prior Year	-28%	-2%	23%	29%		

Actual to Revised Budget variance of (\$0.3) million or (4%):

The unfavorable variance is due to Enterprise In Lieu Franchise fees which are based on Water Service charges revenue. Due to Water Service Charges revenue being unfavorable franchise fees paid are lower than forecast, but are expected to align by fiscal year end.

Uses (\$ in millions: Rounding differences may occur)

			Twelve Months: I	Fiscal Year	
			2014/15	2014/15	2014/15
	2012/13	2013/14	Adopted	Revised	Approved
Expenses:	Actual	Actual	Budget	Budget	Adjustments
Personnel Services	\$157.7	\$163.6	\$168.8 *	\$168.7 *	\$ -
Contractual	78.5 **	53.3	54.8	54.8	-
Commodities	8.0	7.6	7.8	7.8	-
Capital Outlays	1.1	0.6	0.2	0.2	-
Total Operating Expenses	\$245.2	\$225.0	\$231.6	\$231.6	\$ -
Debt Service & Contracts Payable	15.1	15.7	15.1	15.1	-
Transfers Out	8.7	6.3	13.2	13.2	-
Total Uses	\$269.0	\$247.0	\$259.9 *	\$259.9 *	\$ -
% Change vs. Prior Year	12%	-8%	5%	5%	

			One Month: A	April 2015		
	2012/13	2013/14	2014/15	2014/15 Revised		vs. Budget Infavorable)
Expenses:	Actual	Actual	Actual	Budget	Amount	Percent
Personnel Services	\$12.2	\$12.4	\$12.8	\$12.6	(\$0.1)	-1%
Contractual	3.5	3.7	4.0	3.8	(0.2)	-5%
Commodities	0.6	0.8	0.7	0.6	-	-
Capital Outlays	-	0.1	-	0.1	0.1	nm
Total Operating Expenses	\$16.3	\$17.0	\$17.4	\$17.2	(\$0.2)	-1%
Debt Service & Contracts Payable	(0.3)	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Uses	\$16.1	\$17.0	\$17.4	\$17.2	(\$0.2)	-1%
% Change vs. Prior Year	-5%	6%	3%	1%		

	Fiscal Year-to-Date: April 2015								
				2014/15	Actual	vs. Budget			
	2012/13	2013/14	2014/15	Revised	Favorable / (l	Jnfavorable)			
Expenses:	Actual	Actual	Actual	Budget	Amount	Percent			
Personnel Services	\$133.3	\$138.4	\$143.4	\$142.7	(\$0.8)	-1%			
Contractual	38.6	42.5	44.2	45.2	1.1	2%			
Commodities	5.6	5.8	6.0	6.0	-	-			
Capital Outlays	0.5	0.2	0.2	0.2	-	-			
Total Operating Expenses	\$178.0	\$186.9	\$193.7	\$194.1	\$0.4	0%			
Debt Service & Contracts Payable	33.9 **	1.6	1.6	1.6	-	-			
Transfers Out	3.4	0.4	-	-	-	-			
Total Uses	\$215.3	\$189.0	\$195.3	\$195.7	\$0.4	0%			
% Change vs. Prior Year	14%	-12%	3%	4%					

			Fiscal Year-to-	Date: April 2015		
	1			2014/15	Actual	vs. Budget
	2012/13	2013/14	2014/15	Revised	Favorable / (Unfavorable)
Expenses:	Actual	Actual	Actual	Budget	Amount	Percent
Mayor & Council and Charter Officers	\$15.1	\$14.9	\$15.2	\$15.9	\$0.7	4%
Administrative Services	11.8	12.4	12.7	13.1	0.4	3%
Community & Economic Dev	19.4	19.9	20.8	20.3	(0.5)	-2%
Community Services	26.8	27.2	28.0	28.5	0.5	2%
Public Safety - Fire	24.3	26.6	27.9	27.4	(0.4)	-2%
Public Safety - Police	66.8	70.8	74.4	74.3	(0.1)	0%
Public Works	13.9	15.0	14.7	14.6	(0.1)	-1%
Total Operating Expenses	\$178.0	\$186.9	\$193.7	\$194.1	\$0.4	0%

*Includes budgeted vacancy savings net of leave accrual payouts, 3% pay for performance and compensation adjustments.

**Includes the Nordstrom Garage Lease Payoff paid for with bond proceeds.

General Fund

	P	ersonnel Se	rvices							
	Twelve Months: Fiscal Year									
	2012/13 Actual	2013/14 Actual	2014/15 Adopted Budget	2014/15 Revised <u>Budget</u>	2014/15 Approved <u>Adjustments</u>					
Salaries and Wages	\$112.5	\$115.6	\$119.3 *	\$119.5 *	\$0.2					
Overtime	6.9	7.2	6.1	6.2	0.1					
FICA	7.7	7.9	8.2	8.2	-					
Retirement	15.7	17.2	18.6	18.7	0.1					
Health/Dental/Miscellaneous	15.0	15.6	16.6	16.1	(0.4)					
Total Personnel Services	\$157.7	\$163.6	\$168.8 *	\$168.7 *	\$ -					
% Change vs. Prior Year	2%	4%	3%	3%						

			Fiscal Year-to-Da	te: April 2015		
				2014/15	Actual	vs. Budget
	2012/13 Actual	2013/14 Actual	2014/15 Actual	Revised Budget	Favorable / (L <u>Amount</u>	Unfavorable) Percent
Salaries and Wages	\$95.2	\$97.7	\$100.8	\$101.4	\$0.6	1%
Overtime	5.8	6.4	6.9	5.2	(1.7)	-32%
FICA	6.5	6.7	6.9	6.9	-	-
Retirement	13.3	14.6	15.7	15.8	0.1	1%
Health/Dental/Miscellaneous	12.5	13.0	13.2	13.4	0.2	2%
Total Personnel Services	\$133.3	\$138.4	\$143.4	\$142.7	(\$0.8)	-1%
% Change vs. Prior Year	3%	4%	4%	3%		
Pav Periods	22	22	22			

*Includes budgeted vacancy savings net of leave accrual payouts, 3% pay for performance and compensation adjustments.

Actual to Revised Budget variance of (\$0.8) million or (1%):

The favorable variance in Salaries & Wages of approximately \$0.6 million is largely related to Police who have had recent retirements resulting in movement through the ranks, impacting where officers are in their pay grade with new officers earning less than the previous incumbent. Additionally, the favorable variance is related to Community Services due to full-time positions hiring at rates lower than budgeted and having vacant part-time positions. The unfavorable variance in Overtime is primarily related to Public Safety Police and Fire with variances of (\$0.6) million and (\$0.5) million, respectively. The Police portion is being driven by various investigations such as a homicide and barricade, a large scale investigation with the secret service, several SWAT callouts, Criminal Intelligence due to dignitary protection and minimum staffing requirements in Communications. The Fire portion is due to multiple staff being out on various leaves (4 on light duty, 1 on non-duty, and 4 on FMLA), there are also 4 recruits who will be deployed in May but were still finishing the academy in April, in the 56 hour firefighter job class. The remaining unfavorable variance in overtime is due to the Superbowl and in April most citywide expenses were moved to this location in Community and Economic Development.

	Macro	Personnel A	djustments		
	2012/13 <u>Actual</u>	2013/14 Actual	2014/15 Adopted <u>Budget</u>	2014/1 Year-To- <u>Saved/(Used)</u>	-
Citywide Pay Program	\$ -	\$2.8	\$4.6	(\$4.6)	\$ -
2% Pay for Performance	2.7	-	-	-	-
Compensation Adjustments	0.6	0.6	-	-	-
Vacancy Savings	(3.9)	(3.8)	(3.8)	3.1	(0.7)
Vacation Leave Payouts	0.8	0.5	0.9	(0.5)	0.4
Medical Leave Payouts	1.0	0.8	1.0	(1.2)	(0.2)
Total Vacancy Savings/Payouts	\$1.2	\$0.9	\$2.7	(\$3.2)	(\$0.5)

Total Saved/(Used) YTD of (\$3.2) million:

The City has achieved \$3.1 million in vacancy savings year-to-date offset by (\$1.7) million in vacation and medical leave payouts. In July the Citywide Pay Program was funded and implemented initiating the use of ongoing and one-time dollars for compensation.

Contractual Services

Actual to Revised Budget variance of \$1.1 million or 2%:

The favorable variance is attributable to invoice timing related to various city invoices which include such contracts as Banking Services, Armored Car, software and related equipment, and a Service Study for IT operations. Although the budget for these items is in the period where staff believed the payment would exist there have been delays in the timely receipt of these and other invoices. Additionally, certain equipment such as air conditioning units have performed better than expected based on historical trends, and general utilities expenses are becoming more favorable as the year continues. Also, certain Internal Services are experiencing lower costs than usual resulting in large favorable variances for the General Fund. These favorable results are offset by unfavorable variances due to Building, Maintenance, and Structure due to Citywide moves occurring for various departments and divisions which are incurring expenses to move, build-out, relocate and set up once there, while budget exists on an annual basis for certain moves to occur this undertaking was much larger than what would occur in a normal year and as such has far exceeded the typical capacity to absorb these costs.

Commodities

Actual to Revised Budget variance of \$0.0 million or 0%: No explanation is necessary.

Capital Outlays

Actual to Revised Budget variance of \$0.0 million or 0%: No explanation is necessary.

	Debt Service	e & Contrac	ts Payable				
	Twelve Months: Fiscal Year						
Debt Service Transfer MPC Excise Debt Fund Contracts Payable COP - Radio Financing Debt Service & Contracts Payable	2012/13 <u>Actual</u> \$2.8 7.9 1.8 2.5 \$15.1	2013/14 Actual \$ - 12.8 0.3 2.5 \$15.7	2014/15 Adopted Budget \$ - 12.3 0.3 2.5 \$15.1	2014/15 Revised <u>Budget</u> \$ - 12.3 0.3 2.5 \$15.1	2014/15 Approved Adjustments - - - - - - - - - - - - - -		
% Change vs. Prior Year	-15%	4%	-4%	-4%			
		F	iscal Year-to-Dat	e: April 2015			
Debt Service Transfer	2012/13 <u>Actual</u> \$ -	2013/14 <u>Actual</u> \$ -	2014/15 <u>Actual</u> \$ -	2014/15 Revised <u>Budget</u> \$ -	Favorable / (Unfav	Budge orable Percen	
MPC Excise Debt Fund	-	-	-	-	-	-	
Contracts Payable	32.6 *	0.3	0.3	0.3	-	-	
COP - Radio Financing	1.3	1.3	1.3	1.3	-	-	
Debt Service & Contracts Payable	\$33.9	\$1.6	\$1.6	\$1.6	\$ -	-	
% Change vs. Prior Year	nm	-95%	-4%	-4%			

* Includes the Nordstrom Garage Lease Payoff paid for with bond proceeds.

Actual to Revised Budget variance of \$0.0 million or 0%:

No explanation is necessary.

			Twelve Months: I	Fiscal Year		
CIP - Stadium	2012/13 <u>Actual</u> \$0.1	2013/14 Actual	2014/15 Adopted Budget	2014/15 Revised Budget	2014/15 Approved <u>Adjustments</u> \$ -	
CIP - PAYGO	\$0.1 5.2	\$0.1 5.8	\$0.1 13.0	\$0.1 13.0	\$ -	
Spec Pgms Fund - Comm Srvs	0.2	-	-	-	-	
Spec Pgms Fund - Fire	0.1	-	-	-	-	
Spec Pgms Fund - Planning & Dev	0.1	0.1	0.1	0.1	-	
Spec Pgms Fund - SW Gas Fund	0.1	-	-	-	-	
Fourism Development Fund	3.0	-	-	-	-	
Grants Fund - CDBG	-	0.4	-	-	-	
Total Transfers Out	\$8.7	\$6.3	\$13.2	\$13.2	\$ -	
% Change vs. Prior Year	-41%	-28%	nm	nm		

	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised Budget		s. Budget nfavorable) Percent
CIP - Stadium	\$0.1	\$0.1	\$ -	\$ -	\$ -	-
CIP - PAYGO	-	-	-	-	-	-
Spec Pgms Fund - Comm Srvs	0.2	-	-	-	-	-
Spec Pgms Fund - Fire	0.1	-	-	-	-	-
Spec Pgms Fund - Planning & Dev	-	-	-	-	-	-
Spec Pgms Fund - SW Gas Fund	0.1	-	-	-	-	-
Tourism Development Fund	3.0	-	-	-	-	-
Grants Fund - CDBG	-	0.4	-	-	-	-
Total Transfers Out	\$3.4	\$0.4	\$ -	\$ -	\$ -	-
% Change vs. Prior Year	-61%	-88%	-89%	-100%		

Actual to Revised Budget variance of \$0.0 million or 0%:

No explanation is necessary.

	2014/15 - TRAN n millions: Rounding		
Sources	Adopted <u>Budget</u> \$34.0	Revised <u>Budget</u> \$34.0	Adopted vs. Revised Favorable / (Unfavorable) Amount Percent \$
Uses	34.5	34.5	
Change in Fund Balance	(\$0.6)	(\$0.6)	\$ -
Beginning Fund Balance	\$8.3	\$9.7	\$1.5
Ending Fund Balance	\$7.7	\$9.2	\$1.5
Reserved *	\$2.5	\$2.5	\$-
Unreserved Fund Balance	4.7	6.1	1.5
Contingency	0.5	0.5	-
Ending Fund Balance	\$7.7	\$9.2	\$1.5

* Transportation Fund Stabilization Reserve equals 10% of operating expenses per Financial Policy No. 35.

		Twelve Months: Fiscal Year							
			2014/15	2014/15	2014/15				
	2012/13	2013/14	Adopted	Revised	Approved				
Revenues:	Actual	Actual	Budget	Budget	Adjustments				
HURF Taxes	\$11.9	\$12.3	\$12.9	\$12.9	\$ -				
0.20% City Sales Tax	16.9	18.1	18.4	18.4	-				
Other	3.6	2.3	2.6	2.6	-				
Total Revenues	\$32.3	\$32.7	\$34.0	\$34.0	\$ -				
Transfers In	-	-	-	-	-				
Total Sources	\$32.3	\$32.7	\$34.0	\$34.0	\$ -				
% Change vs. Prior Year	3%	1%	4%	4%					

		Twelve Months: Fiscal Year							
			2014/15	2014/15	2014/15				
	2012/13	2013/14	Adopted	Revised	Approved				
Expenses:	Actual	Actual	Budget	Budget	Adjustments				
Personnel Services	\$5.4	\$5.4	\$5.9 **	\$5.9 **	\$ -				
Contractual	14.8	15.7	18.5	18.5	-				
Commodities	0.7	0.8	0.9	0.9	-				
Capital Outlays	-	-	0.1	0.1	-				
Total Operating Expenses	\$20.9	\$21.9	\$25.3	\$25.3	\$ -				
Transfers Out									
CIP Fund	8.5	9.1	9.3	9.3	-				
Total Uses	\$29.3	\$31.0	\$34.5 **	\$34.5 **	\$ -				
% Change vs. Prior Year	2%	6%	11%	11%					

** Includes budgeted vacancy savings net of leave accrual payouts, 3% pay for performance and compensation adjustments.

April 2015: Current Month and YTD (\$ in millions: Rounding differences may occur)

		April		YTD	Actua	l vs. Budget
	April	Revised	YTD	Revised	Favorable /	(Unfavorable)
	Actual	Budget	Actual	Budget	Amount	Percent
Sources	\$3.1	\$2.9	\$27.7	\$28.6	(\$0.9)	-3%
Uses	3.1	2.1	19.8	19.5	(0.3)	-1%
Change in Fund Balance	\$ -	\$0.8	\$7.9	\$9.0	(\$1.2)	

		One Month: April 2015							
	2012/13	2013/14	2014/15	2014/15 Revised	```	vs. Budget Unfavorable)			
Revenues:	Actual	Actual	Actual	Budget	Amount	Percent			
HURF Taxes	\$1.1	\$1.1	\$1.2	\$1.1	\$0.1	12%			
0.20% City Sales Tax	1.7	1.8	1.8	1.8	0.1	5%			
Other	0.7	0.9	0.1	0.1	-	-			
Total Revenues	\$3.5	\$3.8	\$3.1	\$2.9	\$0.2	8%			
Transfers In	-	-	-	-	-	-			
Total Sources	\$3.5	\$3.8	\$3.1	\$2.9	\$0.2	8%			
% Change vs. Prior Year	-15%	10%	-18%	-25%					

		Fiscal Year-to-Date: April 2015							
Devenues:	2012/13	2013/14	2014/15	2014/15 Revised	Actual Favorable /	(Unfavorable)			
Revenues:	Actual	<u>Actual</u>	Actual	Budget	Amount	Percent			
HURF Taxes	\$9.5	\$9.9	\$10.8	\$10.8	\$ -	-			
0.20% City Sales Tax	13.8	14.9	15.9	15.3	0.6	4%			
Other	2.9	1.8	1.0	2.5	(1.5)	-60%			
Total Revenues	\$26.3	\$26.6	\$27.7	\$28.6	(\$0.9)	-3%			
Transfers In	-	-	-	-	-	-			
Total Sources	\$26.3	\$26.6	\$27.7	\$28.6	(\$0.9)	-3%			
% Change vs. Prior Year	2%	1%	4%	7%					

Actual to Revised Budget variance of (\$0.9) million or (3%)

The positive variance in City Sales Tax revenue is due to continued improvement in the local economy. This overall improvement has increased consumer spending, benefitting the various taxes collected. The unfavorable variance in Other Revenue is due to the timing of Federal Grants received for Downtown Trolley Operations.

		One Month: April 2015							
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised <u>Budget</u>	Actual / Favorable Amount	(Unfavorable)			
Personnel Services	\$0.4	\$0.5	\$0.2	\$0.2	\$ -	-			
Contractual	1.1	1.4	2.8	1.8	(1.0)	-54%			
Commodities	-	-	0.1	0.1	-	-			
Capital Outlays	-	-	-	-	-	-			
Total Operating Expenses	\$1.6	\$1.9	\$3.1	\$2.1	(\$1.0)	-47%			
Transfers Out									
CIP Fund	-	-	-	-	-	-			
Total Uses	\$1.6	\$1.9	\$3.1	\$2.1	(\$1.0)	-47%			
% Change vs. Prior Year	35%	22%	62%	10%	<u> </u>				

	Fiscal Year-to-Date: April 2015						
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 <u>Actual</u>	2014/15 Revised <u>Budget</u>	Actual Favorable / (<u>Amount</u>	vs. Budget (Unfavorable) Percent	
Personnel Services	\$4.6	\$4.6	\$4.8	\$4.8	\$ -	-	
Contractual	11.2	12.4	14.2	13.9	(0.3)	-2%	
Commodities	0.4	0.6	0.7	0.7	-	-	
Capital Outlays	-	-	-	-	-	-	
Total Operating Expenses	\$16.2	\$17.6	\$19.8	\$19.5	(\$0.3)	-1%	
Transfers Out							
CIP Fund	-	-	-	-	-	-	
Total Uses	\$16.2	\$17.6	\$19.8	\$19.5	(\$0.3)	-1%	
% Change vs. Prior Year	10%	9%	13%	11%	<u>.</u>		

Actual to Revised Budget variance of (\$0.3) million or (1%):

The unfavorable variance in Contractual is being driven largely by a timing issue with the various transportation contracts and receipt of invoices for these services.

	4/15 - TOURISM I millions: Rounding		
Sources Uses Change in Fund Balance	Adopted <u>Budget</u> \$17.4 19.8 (\$2.4)	Revised <u>Budget</u> \$17.4 19.8 (\$2.4)	Adopted vs. Revised Favorable / (Unfavorable) <u>Amount</u> <u>Percent</u> \$ - - - \$ -
Beginning Fund Balance Ending Fund Balance	\$7.6 \$5.3	\$8.9 \$6.6	\$1.3 \$1.3

	Twelve Months: Fiscal Year							
			2014/15	2014/15	2014/15			
	2012/13	2013/14	Adopted	Revised	Approved			
Revenues:	Actual	Actual	Budget	Budget	Adjustments			
Bed Taxes	\$13.9	\$15.3	\$15.8	\$15.8	\$ -			
Hospitality Trolley Sponsorship	0.1	-	-	-	-			
Princess Hotel Lease	1.4	1.7	1.6	1.6	-			
Total Revenues	\$15.4	\$17.0	\$17.4	\$17.4	\$ -			
Transfers In	3.1	0.1	-	-	-			
Transfers In - CIP	-	-	-	-	-			
Total Sources	\$18.5	\$17.1	\$17.4	\$17.4	\$ -			
% Change vs. Prior Year	n/a	-7%	1%	1%				

		Twe	lve Months: Fisca	l Year	
			2014/15	2014/15	2014/15
	2012/13	2013/14	Adopted	Revised	Approved
Expenses:	Actual	Actual	Budget	Budget	Adjustments
Marketing (CVB)	\$6.9	\$7.7	\$7.9	\$7.9	-
Events & Event Development	1.0	1.1	1.8	1.8	-
Hospitality Trolley	0.2	0.1	0.2	0.2	-
Admin/Research	0.4	0.4	0.5	0.5	-
Mayor and City Council	-	-	0.1	0.1	-
Capital Outlays	-	-	0.4	0.4	-
Total Operating Expenses	\$8.5	\$9.3	\$10.9	\$10.9	\$ -
Transfers Out					
CIP	-	0.2	2.7	2.7	-
Debt Service	1.2	1.8	3.6	3.6	-
General Fund	1.6	3.7	2.7	2.7	-
Total Uses	\$11.3	\$15.1	\$19.8	\$19.8	\$ -
% Change vs. Prior Year	n/a	34%	31%	31%	

April 2015: Current Month and YTD (\$ in millions: Rounding differences may occur)

		April		YTD	Actual	vs. Budget
	April	Revised	YTD	Revised	Favorable /	(Unfavorable)
	Actual	Budget	Actual	Budget	Amount	Percent
Sources	\$3.0	\$2.9	\$15.5	\$13.9	\$1.6	11%
Uses	1.4	0.8	13.1	13.1	-	-
Change in Fund Balance	\$1.6	\$2.0	\$2.4	\$0.9	\$1.6	

	One Month: April 2015					
	2012/13	2013/14	2014/15	2014/15 Revised	Actual Favorable /	vs. Budget (Unfavorable)
Revenues:	Actual	Actual	Actual	Budget	Amount	Percent
Bed Taxes	\$2.4	\$2.6	\$2.9	\$2.8	\$0.1	4%
Hospitality Trolley Sponsorship	-	-	-	-	-	-
Princess Hotel Lease	0.1	0.1	0.1	0.1	-	-
Total Revenues	\$2.5	\$2.7	\$3.0	\$2.9	\$0.1	4%
Transfers In	-	-	-	-	-	-
Transfers In - CIP	-	-	-	-	-	-
Total Sources	\$2.5	\$2.7	\$3.0	\$2.9	\$0.1	4%
% Change vs. Prior Year	n/a	6%	11%	7%		

	Fiscal Year-to-Date: April 2015						
Revenues:	2012/13 Actual	2013/14 Actual	2014/15 <u>Actual</u>	2014/15 Revised <u>Budget</u>		vs. Budget (Unfavorable) Percent	
Bed Taxes	\$11.1	\$12.2	\$14.0	\$12.7	\$1.3	10%	
Hospitality Trolley Sponsorship	0.1	-	-	-	-	-	
Princess Hotel Lease	1.1	1.3	1.4	1.2	0.2	16%	
Total Revenues	\$12.2	\$13.5	\$15.4	\$13.9	\$1.5	11%	
Transfers In	3.0	-	-	-	-	-	
Transfers In - CIP	-	-	0.1	-	0.1	n/a	
Total Sources	\$15.3	\$13.5	\$15.5	\$13.9	\$1.6	11%	
% Change vs. Prior Year	n/a	-12%	15%	3%			

Actual to Revised Budget variance of \$1.6 million or 11%:

The favorable variance in Bed Taxes revenue is due to occupancy continuing to come in higher than forecast, primarily due to the Super Bowl and other special events. The favorable variance in the Princess Hotel Lease is due to, per the contract, additional revenue for total sales streams based on the true-up for Calendar Year 2014.

			One Month: A	pril 2015		
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 <u>Actual</u>	2014/15 Revised <u>Budget</u>	Actual / Favorable Amount	vs. Budget (Unfavorable) <u>Percent</u>
Marketing (CVB)	\$0.5	\$0.6	\$0.7	\$0.7	\$ -	-
Events & Event Development	-	0.1	0.6	0.1	(0.5)	nm
Hospitality Trolley	-	-	0.1	-	-	-
Admin/Research	-	-	0.1	-	(0.1)	nm
Mayor and City Council	-	-	-	-	-	-
Capital Outlays	-	-	-	-	-	-
Total Operating Expenses	\$0.6	\$0.7	\$1.4	\$0.8	(\$0.6)	-66%
Transfers Out						
CIP	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
General Fund	-	-	-	-	-	-
Total Uses	\$0.6	\$0.7	\$1.4	\$0.8	(\$0.6)	-66%
% Change vs. Prior Year	n/a	28%	95%	17%		

	Fiscal Year-to-Date: April 2015						
	2012/13	2013/14	2014/15	2014/15 Revised	Actual	vs. Budget	
Expenses:	Actual	Actual	Actual	Budget	Favorable / (Amount	(Unfavorable) Percent	
Marketing (CVB)	\$5.5	\$5.8	\$6.6	\$6.6	\$ -	-	
Events & Event Development	0.6	0.8	1.4	1.7	0.3	16%	
Hospitality Trolley	-	0.1	0.2	0.2	-	-	
Admin/Research	0.3	0.3	1.1	0.4	(0.7)	nm	
Mayor and City Council	-	-	0.1	0.1	-	-	
Capital Outlays	-	-	-	-	-	-	
Total Operating Expenses	\$6.4	\$7.0	\$9.4	\$8.9	(\$0.4)	-5%	
Transfers Out							
CIP	-	0.2	2.2	2.7	0.4	17%	
Debt Service	-	-	-	-	-	-	
General Fund		-	1.5	1.5	-	-	
Total Uses	\$6.4	\$7.2	\$13.1	\$13.1	\$ -	-	
% Change vs. Prior Year	n/a	13%	81%	81%			

Actual to Revised Budget variance of \$0.0 million or 0%:

Events & Event Development involves the planning for major events such as Super Bowl and Fiesta Bowl, and while these events have already occurred some of the expected expenses have yet to be paid, resulting in a favorable variance. The unfavorable variance in Admin/Research is the result of the matching contribution for FY 2013/14 and FY 2014/15 for the Museum of the West. Additionally, the favorable variance in Transfers Out - CIP is the result of timing as additional transfers will occur by fiscal year end.

FY 2014/15 - WATER AND WATER RECLAMATION FUNDS

			Adopted vs.	Revised
	Adopted	Revised	Favorable / (Unfa	
	Budget	Budget	Amount	Percen
Sources	\$158.3	\$158.3	\$ -	
Uses	172.7	172.7	-	
Change in Fund Balance	(\$14.4)	(\$14.4)	\$ -	
Beginning Fund Balance	\$82.9	\$70.3	(\$12.6)	
Ending Fund Balance	\$68.5	\$56.0	(\$12.6)	
60 to 90 Day Operating Reserve	\$14.3	\$14.6	\$0.3	
Repair/Replacement Reserve	37.0	36.2	(0.8)	
Revenue Bond Debt Reserve	4.7	4.8	0.1	
Special Contractual	6.7	6.8	0.1	
Unreserved Fund Balance *	5.8	(6.5)	(12.3)	
Ending Fund Balance	\$68.5	\$56.0	(\$12.6)	

	Twelve Months: Fiscal Year							
			2014/15	2014/15	2014/15			
	2012/13	2013/14	Adopted	Revised	Approved			
Revenues:	Actual	Actual	Budget	Budget	Adjustments			
Water Service Charges	\$90.9	\$90.1	\$91.7	\$91.7	\$ -			
Water Reclamation Charges	35.8	38.4	37.9	37.9	-			
Non-Potable Water Fees	9.3	10.9	10.4	10.4	-			
Interest Earnings ^a	1.0	0.5	0.4	0.4	-			
Miscellaneous Revenue	1.9	1.8	1.9	1.9	-			
Total Revenues	\$138.9	\$141.7	\$142.3	\$142.3	\$ -			
Transfers In	16.6	16.9	16.0	16.0	-			
Bond Proceeds	-	-	-	-	-			
Total Sources	\$155.5	\$158.6	\$158.3	\$158.3	\$ -			
% Change vs. Prior Year	-5%	2%	0%	0%				

		Т	welve Months: Fis	cal Year	
			2014/15	2014/15	2014/15
	2012/13	2013/14	Adopted	Revised	Approved
Expenses:	Actual	Actual	Budget	Budget	Adjustments
Personnel Services	\$17.1	\$17.4	\$18.5	\$18.5	\$ -
Contractual	23.1	25.1	29.8	29.8	-
Commodities	23.7	24.2	26.6	26.6	-
Capital Outlays	0.3	0.3	0.1	0.1	-
Total Operating Expenses	\$64.3	\$67.1	\$75.0	\$75.0	\$ -
Debt Service & Contracts Payable	28.7	28.8	29.7	29.7	-
Transfers Out					
CIP Fund	47.0	49.5	56.2	56.2	-
Franchise Fees	6.7	7.0	7.0	7.0	-
Indirect/Direct Charges	5.5	5.0	4.9	4.9	-
Total Uses	\$152.2	\$157.3	\$172.7	\$172.7	\$ -
% Change vs. Prior Year	-12%	3%	6%	6%	

* The adopted budget anticipated a \$20.0M MPC Bonds debt issuance. There was a delay and the bonds were issued however the proceeds were accounted for in the capital funds rather than the operating funds in order to streamline the process and ensure debt covenant compliance. The offset to the negative Unreserved Fund Balance is lower Uses by \$9.7M.

^a In FY 2014/15, the timing when gains/losses on investments were recognized was retrospectively changed which affects prior periods.

April 2015: Current Month and YTD

(\$ in millions: Rounding differences may occur)

		April		YTD	Actu	ual vs. Budget
	April	Revised	YTD	Revised	Favorable	/ (Unfavorable)
	Actual	Budget	Actual	Budget	Amount	Percent
Sources	\$25.9	\$10.3	\$128.2	\$132.0	(\$3.9)	-3%
Uses	6.3	6.7	72.4	76.1	3.8	5%
Change in Fund Balance	\$19.6	\$3.6	\$55.8	\$55.9	(\$0.1)	

			One Mont	th: April 2015		One Month: April 2015						
				2014/15	A stu	val va Dudaat						
	2012/13	2013/14	2014/15	2014/15 Revised	Actı Favorable	ual vs. Budget / (Unfavorable)						
Revenues:	Actual	Actual	Actual	Budget	Amount	Percent						
Water Service Charges	\$6.0	\$6.3	\$6.6	\$6.2	\$0.4	6%						
Water Reclamation Charges	2.8	3.3	3.2	3.2	0.1	2%						
Non-Potable Water Fees	0.4	0.8	0.8	0.7	0.1	7%						
Interest Earnings	0.1	0.1	-	-	-	-						
Miscellaneous Revenue	0.6	0.1	0.1	0.1	-	-						
Total Revenues	\$9.9	\$10.6	\$10.7	\$10.2	\$0.5	5%						
Transfers In	0.1	0.1	15.2	0.1	15.1	nm						
Bond Proceeds	-	-	-	-	-	-						
Total Sources	\$10.0	\$10.6	\$25.9	\$10.3	\$15.6	nm						
% Change vs. Prior Year	1%	6%	nm	-3%								

			Fiscal Year-to-Date: April 2015						
Revenues:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised <u>Budget</u>	Actual Favorable Amount	vs. Budget / (Unfavorable) Percent			
Water Service Charges	\$74.0	\$73.5	\$71.0	\$74.3	(\$3.3)	-4%			
Water Reclamation Charges	29.5	32.0	32.0	31.4	0.6	2%			
Non-Potable Water Fees	7.8	8.5	7.6	8.5	(0.9)	-11%			
Interest Earnings	0.8	1.0	0.5	0.4	0.1	36%			
Miscellaneous Revenue	1.4	1.2	1.2	1.6	(0.4)	-26%			
Total Revenues	\$113.5	\$116.2	\$112.3	\$116.2	(\$3.9)	-3%			
Transfers In	16.4	16.7	15.9	15.9	0.1	-			
Bond Proceeds	-	-	-	-	-	-			
Total Sources	\$130.0	\$132.9	\$128.2	\$132.0	(\$3.9)	-3%			
% Change vs. Prior Year	-5%	2%	-4%	-1%					

Actual to Revised Budget variance of (\$3.9) million or (3%):

The unfavorable variance for Water Service Charges is driven by record rainfall resulting in a decline in billed potable water. The favorable variance for Water Reclamation Charges is driven by higher than expected water deliveries during the prior winter period. The unfavorable variance for Non-Potable Water Fees is driven by an unanticipated refund of a prior year settlement to actual. The unfavorable variance for Miscellaneous Revenue is driven by the timing of the sale of the water administration building which was actually sold in the prior fiscal year.

Water and Water Reclamation Funds

			One Month:	April 2015		
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised <u>Budget</u>	Actua / Favorable Amount	I vs. Budget (Unfavorable) Percent
Personnel Services	\$1.3	\$1.3	\$1.2	\$1.2	\$ -	-
Contractual	2.0	1.4	2.1	2.3	0.1	6%
Commodities	1.7	2.2	1.9	2.2	0.3	15%
Capital Outlays	0.1	-	-	-	-	-
Total Operating Expenses	\$5.1	\$5.0	\$5.3	\$5.7	\$0.5	8%
Debt Service & Contracts Payable						-
Transfers Out						
CIP Fund	-	-	0.1	-	(0.1)	nm
Franchise Fees	0.5	0.5	0.5	0.6	0.1	10%
Indirect/Direct Charges	0.5	0.4	0.4	0.4	-	-
Total Uses	\$6.0	\$5.9	\$6.3	\$6.7	\$0.4	7%
% Change vs. Prior Year	0%	-1%	5%	13%		

			Fiscal Year-to-D	Date: April 2015		
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised Budget	Actua Favorable Amount	al vs. Budget / (Unfavorable) Percent
Personnel Services	\$14.4	\$14.8	\$15.3	\$15.6	\$0.3	2%
Contractual	16.2	18.1	20.2	21.7	1.5	7%
Commodities	18.3	19.7	19.4	20.9	1.5	7%
Capital Outlays	0.3	0.1	-	-	-	-
Total Operating Expenses	\$49.1	\$52.6	\$55.0	\$58.2	\$3.3	6%
Debt Service & Contracts Payable Transfers Out	8.2	7.9	7.6	8.0	0.5	6%
CIP Fund	18.8	-	0.3	-	(0.3)	nm
Franchise Fees	5.5	5.6	5.5	5.8	0.3	6%
Indirect/Direct Charges	4.6	4.2	4.1	4.1	-	-
Total Uses	\$86.1	\$70.4	\$72.4	\$76.1	\$3.8	5%
% Change vs. Prior Year	-32%	-18%	3%	8%		

Actual to Revised Budget variance of \$3.8 million or 5%:

The favorable variance for Personnel Services is driven by vacant positions with open recruitments. The favorable variance for Contractual is driven by lower consultant services, maintenance and electricity costs. The favorable variance for Commodities is driven by a lower treatment filter media costs and larger than planned shift in purchased water costs to the CIP for recharge of stored water credits for the City's future use. The variance for Debt Service is driven by the delayed issuance of sewer bonds resulting in lower interest costs. The unfavorable variance for Transfers Out CIP is driven by contractual transfers for the capital program. The favorable variance for Franchise Fees is driven by lower than anticipated potable water sales.

	2014/15 - AVIA lions: Rounding diff		cur)	
	Adopted	Revised		vs. Revised (Unfavorable)
_	Budget	Budget	Amount	Percent
Sources	\$4.0	\$4.0	\$ -	-
Uses	2.7	2.7	-	-
Change in Fund Balance	\$1.2	\$1.2	\$ -	
Beginning Fund Balance	\$3.6	\$5.6	\$2.0	
Ending Fund Balance	\$4.9	\$6.9	\$2.0	
60 to 90 Day Operating Reserve	\$0.4	\$0.4	\$ -	
Fleet Replacement Reserve	1.0	1.0	-	
Repair/Replacement Reserve	1.0	1.0	-	
Unreserved	2.5	4.5	2.0	
Ending Fund Balance	\$4.9	\$6.9	\$2.0	

	Twelve Months: Fiscal Year						
	2012/13	2013/14	2014/15 Adopted	2014/15 Revised	2014/15 Approved		
Revenues:	Actual	Actual	Budget	Budget	Adjustments		
Aviation Fees	\$3.4	\$3.5	\$3.3	\$3.3	\$ -		
Privilege and Use Tax – Jet Fuel	0.1	0.2	0.1	0.1	-		
Interest Earnings ^a	0.1	0.1	-	-	-		
Miscellaneous Revenue	0.1	0.1	0.1	0.1	-		
Total Revenues	\$3.8	\$3.8	\$3.6	\$3.6	\$ -		
Transfers In	-	0.8	-	-	-		
Transfers In - CIP	-	1.1	0.4	0.4	-		
Total Sources	\$3.8	\$5.7	\$4.0	\$4.0	\$ -		
% Change vs. Prior Year	9%	52%	-30%	-30%			

		Twe	elve Months: Fisca	al Year		
	2014/15 2014/15 2014/1					
	2012/13	2013/14	Adopted	Revised	Approved	
Expenses:	Actual	Actual	Budget	Budget	Adjustments	
Personnel Services	\$1.0	\$1.1	\$1.1	\$1.1	\$ -	
Contractual	0.7	0.7	0.9	0.9	-	
Commodities	0.1	0.1	0.1	0.1	-	
Capital Outlays	-	-	0.1	0.1	-	
Total Operating Expenses	\$1.8	\$1.8	\$2.2	\$2.2	\$ -	
Transfers Out						
CIP Fund	4.1	1.1	0.1	0.1	-	
Indirect/Direct Charges	0.4	0.5	0.5	0.5	-	
Total Uses	\$6.3	\$3.4	\$2.7	\$2.7	\$ -	
% Change vs. Prior Year	nm	-46%	-19%	-19%		

^a In FY 2014/15, the timing when gains/losses on investments were recognized was retrospectively changed which affects prior periods

April 2015: Current Month and YTD (\$ in millions: Rounding differences may occur)

		April		YTD	Actua	al vs. Budget
	April	Revised	YTD	Revised	Favorable /	(Unfavorable)
	Actual	Budget	Actual	Budget	Amount	Percent
Sources	\$0.5	\$0.4	\$4.0	\$3.4	\$0.6	19%
Uses	0.2	0.2	4.1	2.4	(1.7)	-70%
Change in Fund Balance	\$0.3	\$0.1	\$ -	\$1.0	(\$1.0)	

			One Month: A	April 2015		
Revenues:	2012/13 Actual	2013/14 Actual	2014/15 <u>Actual</u>	2014/15 Revised <u>Budget</u>	Actual Favorable / <u>Amount</u>	vs. Budget (Unfavorable) <u>Percent</u>
Aviation Fees	\$0.4	\$0.4	\$0.4	\$0.4	\$0.1	17%
Privilege and Use Tax – Jet Fuel	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-
Miscellaneous Revenue	0.1	-	-	-	-	-
Total Revenues	\$0.5	\$0.4	\$0.4	\$0.4	\$0.1	16%
Transfers In	-	-	0.1	-	0.1	n/a
Transfers In - CIP		1.1	-	-	-	-
Total Sources	\$0.5	\$1.5	\$0.5	\$0.4	\$0.2	41%
% Change vs. Prior Year	34%	nm	-65%	-75%		

		Fiscal Year-to-Date: April 2015					
Revenues:	2012/13 <u>Actual</u>	2013/14 Actual	2014/15 Actual	2014/15 Revised <u>Budget</u>	Actual Favorable / <u>Amount</u>	vs. Budget (Unfavorable) Percent	
Aviation Fees	\$2.8	\$2.9	\$3.2	\$2.7	\$0.5	19%	
Privilege and Use Tax – Jet Fuel	0.1	0.1	0.1	0.1	-	-	
Interest Earnings	0.1	-	-	-	-	-	
Miscellaneous Revenue	0.1	0.1	0.1	0.1	-	-	
Total Revenues	\$3.1	\$3.2	\$3.5	\$3.0	\$0.5	18%	
Transfers In	-	0.8	0.1	-	0.1	n/a	
Transfers In - CIP	-	1.1	0.4	0.4	-	-	
Total Sources	\$3.1	\$5.1	\$4.0	\$3.4	\$0.6	19%	
% Change vs. Prior Year	6%	66%	-20%	-33%			

Actual to Revised Budget varaince of \$0.6 million or 19%:

The favorable variance for Aviation Fees is driven by revenue received as a result of an unbudgeted lease assignment, and higher than anticipated US Customs fees, rental car concessions and landing fees.

			One Mont	h: April 2015		
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised <u>Budget</u>	Actual / Favorable Amount	vs. Budget (Unfavorable) <u>Percent</u>
Personnel Services	\$0.1	\$0.1	\$0.1	\$0.1	\$ -	-
Contractual	-	0.1	0.1	0.1	-	-
Commodities	-	-	-	-	-	-
Capital Outlays	-	-	-	-	-	-
Total Operating Expenses	\$0.1	\$0.2	\$0.2	\$0.2	\$ -	-
Transfers Out						
CIP Fund	-	1.1	-	-	-	-
Indirect/Direct Charges	-	-	-	-	-	-
Total Uses	\$0.2	\$1.3	\$0.2	\$0.2	\$ -	
% Change vs. Prior Year	0%	nm	-84%	-81%		

			Fiscal Year-to-Da	ate: April 2015		
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 <u>Actual</u>	2014/15 Revised <u>Budget</u>	Actual / Favorable <u>Amount</u>	l vs. Budget (Unfavorable) Percent
Personnel Services	\$0.9	\$0.9	\$0.9	\$1.0	\$ -	-
Contractual	0.6	0.5	0.6	0.8	0.2	27%
Commodities	0.1	0.1	-	0.1	-	-
Capital Outlays	-	-	-	0.1	-	-
Total Operating Expenses	\$1.5	\$1.5	\$1.6	\$1.9	\$0.3	16%
Transfers Out						
CIP Fund	4.1	1.1	2.1	0.1	(2.0)	nm
Indirect/Direct Charges	0.4	0.3	0.4	0.4	-	-
Total Uses	\$6.0	\$2.9	\$4.1	\$2.4	(\$1.7)	-70%
% Change vs. Prior Year	nm	-51%	38%	-19%		

Actual to Revised budget variance of (\$1.7) million or (70%):

The favorable variance for Contractual is driven by delayed intergovernmental payments for customs services and the timing of several other accounts forecasted earlier than the actual payment. The unfavorable variance for Transfers Out CIP Fund is driven by an increased budget appropriation for the Airport CIP approved by City Council after the budget adoption.

FY 2014/15 - SOLID WASTE FUND (\$ in millions: Rounding differences may occur) Adopted vs. Revised Adopted Revised Favorable / (Unfavorable) Budget Budget <u>Amount</u> Percent \$20.1 \$20.1 \$-Sources Uses 21.2 21.2 _ _ Change in Fund Balance (\$1.0) (\$1.0) \$ -Beginning Fund Balance (\$0.3) \$11.7 \$11.5 Ending Fund Balance \$10.7 \$10.5 (\$0.3) 60 to 90 Day Operating \$5.1 \$5.1 (\$0.1) Unreserved Fund Balance 5.6 5.5 (0.1) Ending Fund Balance \$10.7 \$10.5 (\$0.2)

	Twelve Months: Fiscal Year					
	2012/13	2013/14	2014/15 Adopted	2014/15 Revised	2014/15 Approved	
Revenues:	Actual	Actual	Budget	Budget	Adjustments	
Solid Waste Charges	\$20.3	\$20.2	\$20.1	\$20.1	\$ -	
Interest Earnings ^a	0.1	0.1	-	-	-	
Total Revenues	\$20.5	\$20.2	\$20.1	\$20.1	\$ -	
Transfers In	-	-	-	-	-	
Transfers In - CIP	-	0.8	-	-	-	
Total Sources	\$20.5	\$21.0	\$20.1	\$20.1	\$ -	
% Change vs. Prior Year	-3%	3%	-4%	-4%		

			Twelve Months: F	iscal Year	
	0040/40	0040/44	2014/15	2014/15 Deviated	2014/15
Expenses:	2012/13 Actual	2013/14 Actual	Adopted Budget	Revised Budget	Approved Adjustments
Personnel Services	\$6.6	\$6.7	\$6.9	\$6.9	\$ -
Contractual	10.0	10.7	11.5	11.5	-
Commodities	0.6	0.7	0.8	0.8	-
Capital Outlays	-	-	-	-	-
Total Operating Expenses	\$17.2	\$18.1	\$19.2	\$19.2	\$ -
Transfers Out					
CIP Fund	0.3	1.7	0.3	0.3	-
Indirect/Direct Charges	1.7	1.6	1.6	1.6	-
Total Uses	\$19.1	\$21.4	\$21.2	\$21.2	\$ -
% Change vs. Prior Year	4%	12%	-1%	-1%	

^a In FY 2014/15, the timing when gains/losses on investments were recognized was retrospectively changed which affects prior periods

April 2015: Current Month and YTD (\$ in millions: Rounding differences may occur)

		April		YTD	Actual	vs. Budget
	April	Revised	YTD	Revised	Favorable /	(Unfavorable)
	Actual	Budget	Actual	Budget	Amount	Percent
Sources	\$1.7	\$1.7	\$17.0	\$16.8	\$0.2	1%
Uses	1.9	1.7	17.1	17.2	0.1	1%
Change in Fund Balance	(\$0.2)	\$ -	(\$0.2)	(\$0.4)	\$0.3	

	One Month: April 2015						
Revenues: Solid Waste Charges	2012/13 Actual \$1.7	2013/14 <u>Actual</u> \$1.6	2014/15 <u>Actual</u> \$1.7	2014/15 Revised <u>Budget</u> \$1.7	Actual Favorable / <u>Amount</u> \$ -	vs. Budget (Unfavorable) <u>Percent</u>	
Interest Earnings ^a Total Revenues	<u> </u>	\$1.7	\$1.7	- \$1.7	\$	<u> </u>	
Transfers In Transfers In - CIP	-	-	-	-	-	-	
Total Sources % Change vs. Prior Year	\$1.7 0%	\$1.7 -4%	\$1.7 0%	\$1.7 0%	\$ -		

	Fiscal Year-to-Date: April 2015						
Revenues:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised Budget	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent	
Solid Waste Charges	\$16.9	\$16.9	\$16.9	\$16.7	<u>Amount</u> \$0.1	<u> </u>	
Interest Earnings ^a	0.1	0.1	0.1	φ10.7 -	φ0.1 -	-	
Total Revenues	\$17.0	\$17.0	\$17.0	\$16.8	\$0.2	1%	
Transfers In	-	-	-	-	-	-	
Transfers In - CIP	-	-	-	-	-	-	
Total Sources	\$17.0	\$17.0	\$17.0	\$16.8	\$0.2	1%	
% Change vs. Prior Year	-3%	0%	0%	-1%			

^a In FY 2014/15, the timing when gains/losses on investments were recognized was retrospectively changed which affects prior periods

Actual to Revised Budget variance of \$0.2 million or 1%:

The favorable variance for Solid Waste Charges is driven by higher than anticipated residential service charges partially offset by lower recycling revenue due to lower volume and commodity prices.

	One Month: April 2015							
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised Budget	Actual Favorable Amount	vs. Budget (Unfavorable) <u>Percent</u>		
Personnel Services	\$0.5	\$0.5	\$0.5	\$0.5	\$ -	-		
Contractual	0.9	0.9	1.0	0.9	-	-		
Commodities	-	-	0.3	-	(0.2)	nm		
Capital Outlays	-	-	-	-				
Total Operating Expenses Transfers Out	\$1.4	\$1.5	\$1.8	\$1.5	(\$0.3)	-17%		
CIP Fund	-	-	-	-	-	-		
Indirect/Direct Charges	0.1	0.1	0.1	0.1				
Total Uses	\$1.6	\$1.6	\$1.9	\$1.7	(\$0.3)	-16%		
% Change vs. Prior Year	14%	4%	18%	-				

	Fiscal Year-to-Date: April 2015								
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised <u>Budget</u>	Actual Favorable / <u>Amount</u>	vs. Budget (Unfavorable) <u>Percent</u>			
Personnel Services	\$5.6	\$5.7	\$6.0	\$5.9	(\$0.2)	-3%			
Contractual	8.0	8.6	8.9	9.3	0.3	4%			
Commodities	0.5	0.6	0.7	0.7	-	-			
Capital Outlays	-	-	-	-	-	-			
Total Operating Expenses	\$14.1	\$14.8	\$15.7	\$15.8	\$0.1	1%			
Transfers Out									
CIP Fund	0.3	-	-	-	-	-			
Indirect/Direct Charges	1.4	1.4	1.4	1.4	-	-			
Total Uses	\$15.8	\$16.2	\$17.1	\$17.2	\$0.1	1%			
% Change vs. Prior Year	4%	2%	6%	6%					

Actual to Revised Budget variance of \$0.1 million or 1% :

The unfavorable variance for Personnel Services is driven by overtime which is primarily due to increased demand for brush and bulk services. The favorable variance for Contractual is driven by lower fuel prices partially offset with higher than anticipated fleet maintenance.

FY 2014/15 - FLEET FUND (\$ in millions: Rounding differences may occur)									
Sources Uses Change in Fund Balance	Adopted <u>Budget</u> \$19.8 20.5 (\$0.7)	Revised <u>Budget</u> \$19.8 20.5 (\$0.7)	Adopted vs. Revised Favorable / (Unfavorable) <u>Amount</u> <u>Percent</u> \$ - - -						
Beginning Fund Balance	\$8.3	\$10.2	\$1.8						
Ending Fund Balance	\$7.6	\$9.4	\$1.8						
Contingency Reserve	\$0.5	\$0.5	\$ -						
Future Acquisition	4.7	6.5	1.8						
Unreserved Fund Balance	2.3	2.4	-						
Ending Fund Balance	\$7.6	\$9.4	\$1.8						

		Twelve Months: Fiscal Year								
			2014/15	2014/15	2014/15					
	2012/13	2013/14	Adopted	Revised	Approved					
Revenues:	Actual	Actual	Budget	Budget	<u>Adjustments</u>					
Maintenance/Operation Rates	\$12.0	\$7.4	\$7.2	\$7.2	\$ -					
Replacement Rates	5.7	6.9	7.2	7.2	-					
Fuel Rates	-	4.3	5.0	5.0	-					
Other Revenue	0.4	0.5	0.4	0.4	-					
Total Revenues	\$18.0	\$19.1	\$19.8	\$19.8	\$ -					
Transfers In	-	-	-	-	-					
Total Sources	\$18.0	\$19.1	\$19.8	\$19.8	\$ -					
% Change vs. Prior Year	16%	6%	4%	4%						

		Twelv	ve Months: Fiscal Y	′ear	
			2014/15	2014/15	2014/15
	2012/13	2013/14	Adopted	Revised	Approved
Expenses:	Actual	Actual	Budget	Budget	Adjustments
Personnel Services	\$3.1	\$3.2	\$3.4 *	\$3.4 *	\$ -
Contractual	1.5	1.5	1.5	1.5	-
Commodities	7.1	7.1	7.9	7.9	-
Capital Outlays	5.6	5.2	7.2	7.2	-
Total Operating Expenses	\$17.3	\$17.0	\$19.9	\$19.9	\$ -
Transfers Out					
Transfer Out CIP	0.8	-	0.6	0.6	-
Transfers to Operating Funds	-	0.8	-	-	-
Total Uses	\$18.1	\$17.7	\$20.5 *	\$20.5 *	\$ -
% Change vs. Prior Year	0%	-1%	16%	16%	

*Includes budgeted vacancy savings net of leave accrual payouts, 3% pay for performance and compensation adjustments.

April 2015: Current Month and YTD

(\$ in millions: Rounding differences may occur)

		April		YTD	Actua	l vs. Budget
	April	Revised	YTD	Revised	Favorable /	(Unfavorable)
	Actual	Budget	Actual	Budget	Amount	Percent
Sources	\$1.5	\$1.7	\$15.8	\$16.5	(\$0.7)	-4%
Uses	1.4	1.8	14.7	14.5	(0.2)	-1%
Change in Fund Balance	\$0.1	(\$0.1)	\$1.1	\$2.0	(\$0.8)	

		One Month: April 2015						
	2012/13	2013/14	2014/15	2014/15 Revised	Actual Favorable /	(Unfavorable)		
Revenues:	Actual	Actual	Actual	Budget	Amount	Percent		
Maintenance/Operation Rates	\$1.0	\$0.7	\$0.6	\$0.6	\$ -	-		
Replacement Rates	0.5	0.6	0.6	0.6	-	-		
Fuel Rates	-	0.4	0.3	0.4	(0.1)	-35%		
Other Revenue	-	-	-	-	-	-		
Total Revenues	\$1.5	\$1.6	\$1.5	\$1.7	(\$0.1)	-9%		
Transfers In	-	-	-	-	-	-		
Total Sources	\$1.5	\$1.6	\$1.5	\$1.7	(\$0.1)	-9%		
% Change vs. Prior Year	27%	7%	-7%	-				

	Fiscal Year-to-Date: April 2015							
Revenues:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised Budget	Actual Favorable / <u>Amount</u>	vs. Budget (Unfavorable) <u>Percent</u>		
Maintenance/Operation Rates	\$9.9	\$6.2	\$6.1	\$6.0	\$0.1	1%		
Replacement Rates	4.7	5.7	6.0	6.0	-	-		
Fuel Rates	-	3.5	3.2	4.2	(1.0)	-23%		
Other Revenue	0.3	0.3	0.6	0.3	0.2	75%		
Total Revenues	\$14.9	\$15.8	\$15.8	\$16.5	(\$0.7)	-4%		
Transfers In	-	-	-	-	-	-		
Total Sources	\$14.9	\$15.8	\$15.8	\$16.5	(\$0.7)	-4%		
% Change vs. Prior Year	19%	6%	0%	5%				

Actual to Revised Budget variance of (\$0.7) million or (4%):

The unfavorable variance in Fuel Rates is due to lower than anticipated fuel prices. This is partially offset by positive variance in Other Revenue, which is reflective of reimbursements from Risk Management for vehicle accident expenses.

	One Month: April 2015							
Expenses:	2012/13 <u>Actual</u>	2013/14 Actual	2014/15 Actual	2014/15 Revised <u>Budget</u>	Actual Favorable / (Amount	vs. Budget Unfavorable) Percent		
Personnel Services	\$0.2	\$0.2	\$0.3	\$0.3	\$ -	-		
Contractual	0.1	0.2	0.1	0.1	-	-		
Commodities	0.5	0.5	0.5	0.7	0.2	23%		
Capital Outlays	0.2	0.1	0.5	0.7	0.3	35%		
Total Operating Expenses	\$1.0	\$1.0	\$1.4	\$1.8	\$0.4	24%		
Transfers Out								
Transfer Out CIP	-	-	-	-	-	-		
Transfers to Operating Funds	-	-	-	-	-	-		
Total Uses	\$1.0	\$1.0	\$1.4	\$1.8	\$0.4	24%		
% Change vs. Prior Year	-40%	0%	34%	76%				

	Fiscal Year-to-Date: April 2015								
Expenses:	2012/13 <u>Actual</u>	2013/14 Actual	2014/15 Actual	2014/15 Revised Budget	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent			
Personnel Services	\$2.6	\$2.7	\$2.9	\$2.9	\$ -	-			
Contractual	1.2	1.2	1.3	1.3	-	-			
Commodities	4.9	5.0	4.9	6.5	1.6	24%			
Capital Outlays	4.2	1.4	5.4	3.9	(1.5)	-38%			
Total Operating Expenses	\$12.9	\$10.3	\$14.4	\$14.5	\$0.1	1%			
Transfers Out									
Transfer Out CIP	-	-	0.2	-	(0.2)	n/a			
Transfers to Operating Funds	-	0.8	-	-	-	-			
Total Uses	\$12.9	\$11.1	\$14.7	\$14.5	(\$0.2)	-1%			
% Change vs. Prior Year	-12%	-14%	33%	31%					

Actual to Revised Budget variance of (\$0.2) million or (1%):

Unfavorable variance in Capital Outlays continues to be related to vehicles that were scheduled for purchase in FY 2013/14 but were received and invoiced in FY 2014/15. This variance should remain until the end of the fiscal year. This is partially offset by the favorable variance in Commodities, which is the result of unleaded and diesel fuel costs being lower than forecasted as well as increased usage of alternative fuel.

FY 2014/15 - RISK FUND (\$ in millions: Rounding differences may occur)									
	Adopted	Revised	Adopted vs. Revise Favorable / (Unfavorabl						
	Budget	Budget	Amount Perce						
Sources	\$11.7	\$11.7	\$ -						
Uses	8.3	8.3	-						
Change in Fund Balance	\$3.4	\$3.4	\$ -						
Beginning Fund Balance	\$11.1	\$11.8	\$0.7						
Ending Fund Balance	\$14.6	\$15.3	\$0.7						
Accessible (chart to ma)	¢0.0	¢2.0	¢						
Accruals (short term)	\$3.0	\$3.0	\$ -						
Accruals (long term)	5.6	5.6	-						
Property Casualty Reserve	3.4	4.1	0.7						
Contingency	2.5	2.5							
Ending Fund Balance	\$14.6	\$15.3	\$0.7						

	Twelve Months: Fiscal Year							
			2014/15	2014/15	2014/15			
	2012/13	2013/14	Adopted	Revised	Approved			
Revenues:	Actual	Actual	Budget	Budget	Adjustments			
Property, Liability, Work Comp Rates	\$4.0	\$6.5	\$9.2	\$9.2	\$ -			
Unemployment Taxes	0.3	0.1	0.1	0.1	-			
Property Tax (Tort Claims)	0.2	0.1	2.1	2.1	-			
Insurance/Claims Recoveries	0.2	0.4	0.2	0.2	-			
Other/Miscellaneous Revenue	0.1	0.1	0.1	0.1	-			
Total Revenues	\$4.8	\$7.3	\$11.7	\$11.7	\$ -			
Transfers In	-	-	-	-				
Total Sources	\$4.8	\$7.3	\$11.7	\$11.7	\$ -			
% Change vs. Prior Year	4%	53%	61%	61%				

	Twelve Months: Fiscal Year							
			2014/15	2014/15	2014/15			
	2012/13	2013/14	Adopted	Revised	Approved			
Expenses:	Actual	Actual	Budget	Budget	<u>Adjustments</u>			
Personnel Services	\$0.7	\$0.7	\$0.8	\$0.8	\$ -			
Contractual	7.2	6.8	7.4	7.4	-			
Commodities	0.1	0.1	0.1	0.1	-			
Total Operating Expenses	\$8.0	\$7.6	\$8.3	\$8.3	\$ -			
Transfers Out								
Transfers Out CIP	-	-	-	-	-			
Total Uses	\$8.0	\$7.6	\$8.3	\$8.3	\$ -			
% Change vs. Prior Year	-4%	-5%	8%	8%				

April 2015: Current Month and YTD (\$ in millions: Rounding differences may occur)

	April Actual	April Revised Budget	YTD Actual	YTD Revised Budget	Actua / Favorable Amount	l vs. Budget (Unfavorable) Percent
Sources	\$1.0	\$0.8	\$10.4	\$10.1	\$0.3	3%
Uses	0.5	0.5	8.7	7.2	(1.5)	-21%
Change in Fund Balance	\$0.5	\$0.3	\$1.7	\$2.9	(\$1.2)	

One Month: April 2015

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Revenues:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised Budget	Actua / Favorable Amount	vs. Budget (Unfavorable) Percent
Property, Liability, Work Comp Rates	\$0.3	\$0.5	\$0.8	\$0.8	<u> </u>	-
Unemployment Taxes	-	-	-	-	-	-
Property Tax (Tort Claims)	-	-	-	-	-	-
Insurance/Claims Recoveries	-	0.1	0.2	-	0.2	nm
Other/Miscellaneous Revenue	-	-	-	-	-	-
Total Revenues	\$0.3	\$0.6	\$1.0	\$0.8	\$0.2	24%
Transfers In	-	-	-	-	-	-
Total Sources	\$0.3	\$0.6	\$1.0	\$0.8	\$0.2	24%
% Change vs. Prior Year	0%	76%	61%	30%		

		F	Fiscal Year-to-Da	ate: April 2015		
Revenues:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised Budget	Actual / Favorable <u>Amount</u>	vs. Budget (Unfavorable) <u>Percent</u>
Property, Liability, Work Comp Rates	\$3.3	\$5.4	\$7.7	\$7.7	\$ -	-
Unemployment Taxes	0.3	0.1	0.1	0.1	-	-
Property Tax (Tort Claims)	0.2	0.1	2.1	2.1	-	-
Insurance/Claims Recoveries	0.1	0.3	0.5	0.2	0.3	nm
Other/Miscellaneous Revenue	0.1	0.1	0.1	0.1	-	-
Total Revenues	\$4.0	\$6.1	\$10.4	\$10.1	\$0.3	3%
Transfers In	-	-	-	-	-	-
Total Sources	\$4.0	\$6.1	\$10.4	\$10.1	\$0.3	3%
% Change vs. Prior Year	0%	52%	72%	66%		

Actual to Revised Budget variance of \$0.3 million or 3%:

No explanation is necessary.

	One Month: April 2015							
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised <u>Budget</u>	Actual Favorable / <u>Amount</u>	vs. Budget (Unfavorable) Percent		
Personnel Services	\$0.1	\$0.1	\$0.1	\$0.1	\$ -	-		
Contractual	0.5	0.5	0.4	0.5	-	-		
Commodities	-	-	-	-	-	-		
Total Operating Expenses	\$0.6	\$0.5	\$0.5	\$0.5	\$ -	-		
Transfers Out								
Transfers Out CIP	-	-	-	-	-	-		
Total Uses	\$0.6	\$0.5	\$0.5	\$0.5	\$ -	-		
% Change vs. Prior Year	15%	0%	0%	0%				

	Fiscal Year-to-Date: April 2015							
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised <u>Budget</u>	Actual / Favorable <u>Amount</u>	vs. Budget (Unfavorable) <u>Percent</u>		
Personnel Services	\$0.6	\$0.6	\$0.7	\$0.7	\$ -	-		
Contractual	4.1	5.2	8.0	6.5	(1.5)	-24%		
Commodities	-	-	-	0.1	-	-		
Total Operating Expenses	\$4.8	\$5.9	\$8.7	\$7.2	(\$1.5)	-21%		
Transfers Out								
Transfers Out CIP	-	-	-	-	-	-		
Total Uses	\$4.8	\$5.9	\$8.7	\$7.2	(\$1.5)	-21%		
% Change vs. Prior Year	-16%	23%	49%	23%				

Actual to Revised Budget variance of (\$1.5) million or (21%):

The unfavorable variance in Contractual is due to the cost of renewing the city's liability policies. Premium increases are occurring industry wide across all lines of business impacting the rates various organizations will have to pay. Furthermore, this expenditure was budgeted prior to the insurance policy renewal process where the current retention rate was kept (versus increasing this threshold), resulting in an unforeseen premium increase and in an unfavorable variance that will carry forward througout the fiscal year. Additionally, the City has experienced increased claims filings due to occurrences in previous years. The City also settled a large legal claim during February which will push this unfavorable variance through the end of the fiscal year, but will conversely save the City from ongoing and further litigation regarding this matter.

FY 2014/15 - BENEFITS SELF INSURANCE (\$ in millions: Rounding differences may occur)									
			Adopted vs. Revised						
	Adopted	Revised	Favorable / (Unfavorable)						
	Budget	Budget	Amount Percent						
Sources	\$27.9	\$27.9	\$						
Uses	27.4	27.4							
Change in Fund Balance	\$0.5	\$0.5	\$ -						
Beginning Fund Balance	\$6.3	\$6.1	(\$0.2)						
Ending Fund Balance	\$6.8	\$6.6	(\$0.2)						

	Twelve Months: Fiscal Year								
			2014/15	2014/15	2014/15				
	2012/13	2013/14	Adopted	Revised	Approved				
Revenues:	Actual	Actual	Budget	Budget	Adjustments				
Medical Premiums -COS	\$17.5	\$18.6	\$19.2	\$19.2	\$ -				
Dental Premiums - COS	0.8	0.8	0.8	0.8	-				
Medical Premiums - EE	5.6	5.9	6.2	6.2	-				
Dental Premiums - EE	0.8	0.8	0.8	0.8	-				
Medical Premiums - Retiree	0.9	0.6	0.3	0.3	-				
Other Revenue	1.0	0.1	0.6	0.6	-				
Total Revenues	\$26.6	\$26.9	\$27.9	\$27.9	\$ -				
Transfers In	-	-	-	-	-				
Total Sources	\$26.6	\$26.9	\$27.9	\$27.9	\$ -				
% Change vs. Prior Year	-7%	1%	4%	4%					

	Twelve Months: Fiscal Year								
		2014/15 2014/15 2014							
	2012/13	2013/14	Adopted	Revised	Approved				
Expenses:	Actual	Actual	Budget	Budget	Adjustments				
Personnel Services - COS	\$0.2	\$0.2	\$0.1	\$0.1	\$ -				
Contractual - COS	0.1	0.1	0.3	0.3	-				
Medical Claims	19.7	21.2	22.2	22.2	-				
Medical Claims - Retirees	0.9	0.7	0.1	0.1	-				
Dental Claims	1.5	1.4	1.5	1.5	-				
Provider Admin Fees	1.4	1.3	1.1	1.1	-				
Behavioral Health Claims	0.5	0.7	1.0	1.0	-				
Stop Loss Insurance	0.5	0.6	0.8	0.8	-				
Wellness Incentive	0.1	0.1	0.2	0.2	-				
Total Uses	\$25.0	\$26.2	\$27.4	\$27.4	\$ -				
% Change vs. Prior Year	-7%	5%	4%	4%					

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April 2015: Current Month and YTD

(\$ in millions: Rounding differences may occur)

		April		YTD	Actua	vs. Budget
	April	Revised	YTD	Revised	Favorable /	(Unfavorable)
	Actual	Budget	Actual	Budget	Amount	Percent
Sources	\$2.2	\$2.3	\$22.1	\$23.2	(\$1.1)	-5%
Uses	2.1	2.2	22.0	22.7	0.7	3%
Change in Fund Balance	\$0.1	\$ -	\$0.1	\$0.6	(\$0.4)	

	One Month: April 2015									
Revenues:	2012/13 Actual	2013/14 Actual	2014/15 <u>Actual</u>	2014/15 Revised <u>Budget</u>	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent				
Medical Premiums -COS	\$1.4	\$1.5	\$1.6	\$1.6	\$ -	-				
Dental Premiums - COS	0.1	0.1	0.1	0.1	-	-				
Medical Premiums - EE	0.5	0.5	0.5	0.5	-	-				
Dental Premiums - EE	0.1	0.1	0.1	0.1	-	-				
Medical Premiums - Retiree	0.1	-	-	-	-	-				
Other Revenue	-	-	-	-	-	-				
Total Revenues	\$2.1	\$2.2	\$2.2	\$2.3	(\$0.1)	-3%				
Transfers In	-	-	-	-	-	-				
Total Sources	\$2.1	\$2.2	\$2.2	\$2.3	(\$0.1)	-3%				
% Change vs. Prior Year	4%	6%	-	-						

	Fiscal Year-to-Date: April 2015									
Revenues:	2012/13 Actual	2013/14 Actual	2014/15 <u>Actual</u>	2014/15 Revised <u>Budget</u>	Actual / Favorable Amount	vs. Budget (Unfavorable) Percent				
Medical Premiums -COS	\$14.6	\$15.5	\$15.9	\$16.0	(\$0.2)	-1%				
Dental Premiums - COS	0.7	0.7	0.6	0.7	-	-				
Medical Premiums - EE	4.7	4.9	5.0	5.2	(0.2)	-4%				
Dental Premiums - EE	0.6	0.7	0.6	0.6	-	-				
Medical Premiums - Retiree	0.7	0.5	-	0.2	(0.2)	-100%				
Other Revenue	0.5	0.1	0.1	0.5	(0.4)	-87%				
Total Revenues	\$21.9	\$22.4	\$22.1	\$23.2	(\$1.1)	-5%				
Transfers In	-	-	-	-	-	-				
Total Sources	\$21.9	\$22.4	\$22.1	\$23.2	(\$1.1)	-5%				
% Change vs. Prior Year	-11%	3%	-1%	4%						

Actual to Revised Budget variance of (\$1.1) million or (5%):

The unfavorable variances in Medical Premiums - COS and Medical Premiums - EE are both due to more migration to health plans with highter premiums than budgeted. The unfavorable variance in Medical Premiums - Retirees is due to the number of retirees on the medical plan being less than expected. The unfavorable variance in Other Revenue is due to timing issues on the Self-Insured prescription rebate.

	One Month: April 2015									
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised Budget	Actual Favorable / <u>Amount</u>	vs. Budget (Unfavorable) Percent				
Personnel Services - COS	\$ -	\$ -	\$ -	\$ -	\$ -	-				
Contractual - COS	-	-	-	-	-	-				
Medical Claims	1.8	1.8	1.9	1.8	-	-				
Medical Claims - Retirees	0.1	-	-	-	-	-				
Dental Claims	0.1	0.1	0.1	0.1	-	-				
Provider Admin Fees	0.1	0.1	-	0.1	0.1	60%				
Behavioral Health Claims	-	0.1	-	0.1	0.1	93%				
Stop Loss Insurance	-	0.1	0.1	0.1	-	-				
Wellness Incentive	-	-	-	-	-	-				
Total Uses	\$2.2	\$2.2	\$2.1	\$2.2	\$0.1	6%				
% Change vs. Prior Year	9%	-3%	-3%	3%						

	Fiscal Year-to-Date: April 2015									
Expenses:	2012/13 Actual	2013/14 Actual	2014/15 Actual	2014/15 Revised <u>Budget</u>	Actual Favorable / <u>Amount</u>	vs. Budget (Unfavorable) Percent				
Personnel Services - COS	\$0.2	\$0.2	\$0.1	\$0.1	\$ -	-				
Contractual - COS	-	0.1	-	0.1	-	-				
Medical Claims	16.3	17.3	19.2	18.5	(0.7)	-4%				
Medical Claims - Retirees	1.0	0.5	0.2	0.1	(0.1)	-78%				
Dental Claims	1.1	1.0	1.0	1.3	0.3	20%				
Provider Admin Fees	1.2	1.1	0.7	1.0	0.3	30%				
Behavioral Health Claims	0.4	0.5	0.1	0.9	0.8	93%				
Stop Loss Insurance	0.4	0.5	0.6	0.6	0.1	8%				
Wellness Incentive	0.1	0.1	0.2	0.2	-	-				
Total Uses	\$20.9	\$21.3	\$22.0	\$22.7	\$0.7	3%				
% Change vs. Prior Year	-6%	2%	3%	6%						

Actual to Revised Budget variance of \$0.7 million or 3%:

The unfavorable variance in Medical Claims and Medical Claims - Retirees is due to the timing of services provided in conjunction with the spread of the budget: the budget is spread evenly and at times services provided to participants do not occur evenly. The favorable variance in Dental Claims and Behavioral Health Claims is due to overall claim expenditures being less than budgeted due to services provided and invoice timing. Finally, Provider Admin Fees will continue to be favorable as the agreement with Cigna is more cost effective than with the previous provider and the current expenses are even less than what was originally anticipated.

Statement of Operations - WestWorld

City of Scottsdale WestWorld

Statement of Operations for April 2015

2010/11 Actual 369,513 234,653 458,488 219,659 212,521 46,469 - - 38,603 579,905 501,280 6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861 144,418	2011/12 Actual \$1,405,932 230,161 474,133 240,871 230,728 44,004 - 55,923 \$2,681,751 \$1,466,780 17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	2012/13 Actual \$1,617,444 257,509 499,264 233,486 223,836 48,834 - 105,121 \$2,985,494 \$1,527,275 28,259 74,914 25,637 558,010 591,505 124,251 18,114 11,492	2013/14 Actual \$2,050,602 232,802 548,330 266,860 191,380 58,591 75,000 142,732 \$3,566,297 \$1,564,608 21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	2014/15 Adopted Budget \$2,192,000 380,000 680,000 288,000 304,000 64,000 - 42,020 \$3,950,020 \$1,624,170 14,221 75,000 36,776 913,428 652,032 124,364 37,376	2014/15 Revised Budget \$2,192,000 380,000 288,000 304,000 64,000 42,020 \$3,950,020 \$3,950,020 \$1,657,261 14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
234,653 458,488 219,659 212,521 46,469 38,603 579,905 501,280 6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	230,161 474,133 240,871 230,728 44,004 55,923 \$2,681,751 \$1,466,780 17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	257,509 499,264 233,486 223,836 48,834 105,121 \$2,985,494 \$1,527,275 28,259 74,914 25,637 558,010 591,505 124,251 18,114	232,802 548,330 266,860 191,380 58,591 75,000 142,732 \$3,566,297 \$1,564,608 21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	\$2,192,000 380,000 680,000 288,000 304,000 64,000 - 42,020 \$3,950,020 \$1,624,170 14,221 75,000 36,776 913,428 652,032 124,364 37,376	\$2,192,000 380,000 680,000 288,000 304,000 64,000 - 42,020 \$3,950,020 \$1,657,261 14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
234,653 458,488 219,659 212,521 46,469 38,603 579,905 501,280 6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	230,161 474,133 240,871 230,728 44,004 55,923 \$2,681,751 \$1,466,780 17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	257,509 499,264 233,486 223,836 48,834 105,121 \$2,985,494 \$1,527,275 28,259 74,914 25,637 558,010 591,505 124,251 18,114	232,802 548,330 266,860 191,380 58,591 75,000 142,732 \$3,566,297 \$1,564,608 21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	380,000 680,000 288,000 304,000 64,000 42,020 \$3,950,020 \$1,624,170 14,221 75,000 36,776 913,428 652,032 124,364 37,376	380,000 680,000 288,000 304,000 64,000 42,020 \$3,950,020 \$1,657,261 14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
458,488 219,659 212,521 46,469 38,603 579,905 579,905 501,280 6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	474,133 240,871 230,728 44,004 55,923 \$2,681,751 \$1,466,780 17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	499,264 233,486 223,836 48,834 - 105,121 \$2,985,494 \$1,527,275 28,259 74,914 25,637 558,010 591,505 124,251 18,114	548,330 266,860 191,380 58,591 75,000 142,732 \$3,566,297 \$1,564,608 21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	680,000 288,000 304,000 64,000 42,020 \$3,950,020 \$1,624,170 14,221 75,000 36,776 913,428 652,032 124,364 37,376	680,000 288,000 304,000 64,000 42,020 \$3,950,020 \$1,657,261 14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
219,659 212,521 46,469 38,603 579,905 579,905 501,280 6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	240,871 230,728 44,004 55,923 \$2,681,751 \$1,466,780 17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	233,486 223,836 48,834 105,121 \$2,985,494 \$1,527,275 28,259 74,914 25,637 558,010 591,505 124,251 18,114	266,860 191,380 58,591 75,000 142,732 \$3,566,297 \$1,564,608 21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	288,000 304,000 64,000 42,020 \$3,950,020 \$1,624,170 14,221 75,000 36,776 913,428 652,032 124,364 37,376	288,000 304,000 64,000 42,020 \$3,950,020 \$1,657,261 14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
212,521 46,469 38,603 579,905 579,905 501,280 6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	230,728 44,004 55,923 \$2,681,751 \$1,466,780 17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	223,836 48,834 - 105,121 \$2,985,494 \$1,527,275 28,259 74,914 25,637 558,010 591,505 124,251 18,114	191,380 58,591 75,000 142,732 \$3,566,297 \$1,564,608 21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	304,000 64,000 42,020 \$3,950,020 \$1,624,170 14,221 75,000 36,776 913,428 652,032 124,364 37,376	304,000 64,000 42,020 \$3,950,020 \$1,657,261 14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
46,469 38,603 579,905 579,905 501,280 6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	44,004 - 55,923 \$2,681,751 \$1,466,780 17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	48,834 105,121 \$2,985,494 \$1,527,275 28,259 74,914 25,637 558,010 591,505 124,251 18,114	58,591 75,000 142,732 \$3,566,297 \$1,564,608 21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	64,000 42,020 \$3,950,020 \$1,624,170 14,221 75,000 36,776 913,428 652,032 124,364 37,376	64,000 42,020 \$3,950,020 \$1,657,261 14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
38,603 579,905 501,280 6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	55,923 \$2,681,751 \$1,466,780 17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	105,121 \$2,985,494 \$1,527,275 28,259 74,914 25,637 558,010 591,505 124,251 18,114	75,000 142,732 \$3,566,297 \$1,564,608 21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	42,020 \$3,950,020 \$1,624,170 14,221 75,000 36,776 913,428 652,032 124,364 37,376	42,020 \$3,950,020 \$1,657,261 14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
579,905 501,280 6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	\$2,681,751 \$1,466,780 17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	\$2,985,494 \$1,527,275 28,259 74,914 25,637 558,010 591,505 124,251 18,114	142,732 \$3,566,297 \$1,564,608 21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	\$3,950,020 \$1,624,170 14,221 75,000 36,776 913,428 652,032 124,364 37,376	\$3,950,020 \$1,657,261 14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
579,905 501,280 6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	\$2,681,751 \$1,466,780 17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	\$2,985,494 \$1,527,275 28,259 74,914 25,637 558,010 591,505 124,251 18,114	\$3,566,297 \$1,564,608 21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	\$3,950,020 \$1,624,170 14,221 75,000 36,776 913,428 652,032 124,364 37,376	\$3,950,020 \$1,657,261 14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
501,280 6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	\$1,466,780 17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	\$1,527,275 28,259 74,914 25,637 558,010 591,505 124,251 18,114	\$1,564,608 21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	\$1,624,170 14,221 75,000 36,776 913,428 652,032 124,364 37,376	\$1,657,261 14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	28,259 74,914 25,637 558,010 591,505 124,251 18,114	21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	14,221 75,000 36,776 913,428 652,032 124,364 37,376	14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	28,259 74,914 25,637 558,010 591,505 124,251 18,114	21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	14,221 75,000 36,776 913,428 652,032 124,364 37,376	14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
6,088 41,979 34,737 350,156 323,010 75,941 21,232 5,861	17,498 63,530 35,063 429,769 422,247 73,499 16,951 11,932	28,259 74,914 25,637 558,010 591,505 124,251 18,114	21,195 84,004 32,164 1,016,731 601,739 73,018 30,724	14,221 75,000 36,776 913,428 652,032 124,364 37,376	14,648 75,000 36,776 1,243,428 652,032 124,364 37,376
41,979 34,737 350,156 323,010 75,941 21,232 5,861	63,530 35,063 429,769 422,247 73,499 16,951 11,932	74,914 25,637 558,010 591,505 124,251 18,114	84,004 32,164 1,016,731 601,739 73,018 30,724	75,000 36,776 913,428 652,032 124,364 37,376	75,000 36,776 1,243,428 652,032 124,364 37,376
34,737 350,156 323,010 75,941 21,232 5,861	35,063 429,769 422,247 73,499 16,951 11,932	25,637 558,010 591,505 124,251 18,114	32,164 1,016,731 601,739 73,018 30,724	36,776 913,428 652,032 124,364 37,376	36,776 1,243,428 652,032 124,364 37,376
34,737 350,156 323,010 75,941 21,232 5,861	35,063 429,769 422,247 73,499 16,951 11,932	25,637 558,010 591,505 124,251 18,114	32,164 1,016,731 601,739 73,018 30,724	36,776 913,428 652,032 124,364 37,376	36,776 1,243,428 652,032 124,364 37,376
350,156 323,010 75,941 21,232 5,861	429,769 422,247 73,499 16,951 11,932	558,010 591,505 124,251 18,114	1,016,731 601,739 73,018 30,724	913,428 652,032 124,364 37,376	1,243,428 652,032 124,364 37,376
323,010 75,941 21,232 5,861	422,247 73,499 16,951 11,932	591,505 124,251 18,114	601,739 73,018 30,724	652,032 124,364 37,376	652,032 124,364 37,376
75,941 21,232 5,861	73,499 16,951 11,932	124,251 18,114	73,018 30,724	124,364 37,376	124,364 37,376
21,232 5,861	16,951 11,932	18,114	30,724	37,376	37,376
5,861	11,932				
		11,492			
144,418		040 400	212,869	300,000	300,000
	192,989	212,162	224,979	225,598	225,598
00.000	107 507	105.040	100 507	100 545	100 545
82,299	107,537	125,040	128,597	106,545	106,545
58,766 225,820	66,997 229,795	68,781 258,927	74,067 260,507	161,335 280,000	161,335 280,000
151,425	55,349	94,323	10,695	280,000	280,000
24,741	33,462	39,526	35,951	33,690	33,690
24,741	55,402	39,320	55,851	33,090	55,050
115,763	121,551	127,628	134,010	140,710	140,710
10,700	121,001	127,020	104,010	140,710	140,710
328 980	319 572	402 988	402 988	713 808	713,808
	458,880	241,136	255,887	276,504	276,504
)54,772	\$4,123,402	\$4,529,966	\$5,164,734	\$5,732,557	\$6,096,075
74,867)	(\$1,441,651)	(\$1,544,472)	(\$1,598,438)	(\$1,782,537)	(\$2,146,055
402,123	\$2,352,373	\$2,364 123	\$2.012 576	\$2.381 879	\$2,381,879
					2,743,925
-	-	(588,503)	(1,200,000)	(1,200,000)	(1,200,000
4	328,980 462,276 054,772 74,867) 402,123 - -	462,276 458,880 054,772 \$4,123,402 74,867) (\$1,441,651) 402,123 \$2,352,373 	462,276 458,880 241,136 054,772 \$4,123,402 \$4,529,966 74,867) (\$1,441,651) (\$1,544,472) 402,123 \$2,352,373 \$2,364,123 588,503	462,276 458,880 241,136 255,887 054,772 \$4,123,402 \$4,529,966 \$5,164,734 74,867) (\$1,441,651) (\$1,544,472) (\$1,598,438) 402,123 \$2,352,373 \$2,364,123 \$2,012,576 - - 588,503 1,200,000	462,276 458,880 241,136 255,887 276,504 054,772 \$4,123,402 \$4,529,966 \$5,164,734 \$5,732,557 74,867) (\$1,441,651) (\$1,544,472) (\$1,598,438) (\$1,782,537) 402,123 \$2,352,373 \$2,364,123 \$2,012,576 \$2,381,879 - - 588,503 1,200,000 2,743,925

Operating Income After Debt Service	(\$2,876,990)	(\$3,794,024)	(\$3,908,596)	(\$3,611,014)	(\$5,708,341)	(\$6,071,859)

* This was previously reported as a contribution reducing debt service but has been modified to be shown as revenue.

** Allocated expenses are not budgeted for in or expensed to WestWorld General Fund operations, but are captured to provide truer costs of operations.

City of Scottsdale Statement of Operations - WestWorld Statement of Operations for April 2015 10 Months YTD

		FY 2010/11 YTD	FY 2011/12 YTD	FY 2012/13 YTD	FY 2013/14 YTD	FY 2014/15 YTD	FY 2014/15 Approved		Budget Jnfavorable)
	-	Actual	Actual	Actual	Actual	Actual	YTD Budget	Amount	Percent
Operating Revenue			A AA (T AA		<u> </u>	* · · · · · · · · · · · · · · · · · · ·			0.70
Rental Facilities		\$830,602	\$921,780	\$819,103	\$1,283,047	\$1,260,565	\$990,000	\$270,565	27%
RV Rental		179,376	165,383	168,362	181,129	182,020	189,000	(6,980)	-4%
Feed/Bedding Sales		428,877	432,608	444,403	523,831	495,456	480,000	15,456	3%
Labor Fees		104,280	95,896	80,962	132,047	101,420	82,000	19,420	24%
Concession Fees		146,720	149,665	147,679	101,802	231,011	230,000	1,011	0%
Parking		46,592	44,049	46,480	51,810	83,732	51,000	32,732	64%
Equidome Project Use Fee* Other Income		40.055	-	-	-	525,000	-	525,000	n/a
Other Income		10,255	10,253	9,444	8,064	6,923	5,425	1,498	28%
O	perating Revenue	\$1,746,702	\$1,819,635	\$1,716,432	\$2,281,731	\$2,886,128	\$2,027,425	\$858,703	42%
Operating Expenses									
Personnel Services									
Wages/Salaries/Benefits		\$1,337,443	\$1,244,888	\$1,281,700	\$1,321,270	\$1,387,088	\$1,403,924	\$16,836	1%
Overtime		5,697	16,965	27,469	19,721	24,345	14,648	(9,697)	-66%
Contractual Services									
Contractual Workers		38,361	56,177	39,763	79,780	85,572	40,000	(45,572)	nm
Telephone		27,780	30,801	21,093	26,582	26,715	29,087	2,372	8%
Utilities		293,517	365,945	347,287	747,539	998,198	956,200	(41,998)	-4%
Maintenance & Equipment Rental & Fleet		274,095	345,866	525,173	529,818	526,763	531,341	4,578	1%
License and Permits		75,908	73,518	124,222	73,052	73,749	124,259	50,510	41%
Property, Liability & Workers' Comp		17,960	14,130	15,100	25,600	31,150	31,150	-	-
Advertising/Marketing Contract		5,861	8,577	9,227	212,194	208,415	209,215	800	0%
Other		122,400	177,026	191,566	199,100	226,212	192,356	(33,856)	-18%
Commodities and Capital Outlays									
Agriculture & Horticulture & Other Supply		77,103	98,967	115,965	100,513	69,385	83,545	14,160	17%
Maintenance & Repairs Supply, Equipment		30,368	61,435	55,982	66,307	78,444	119,188	40,744	34%
Inventory Purchased for Resale		221,067	217,699	247,040	258,468	293,072	258,000	(35,072)	-14%
Construction - Other		142,950	52,424	4,714	10,695	-	-	-	-
Other Expenses		20,830	27,128	32,816	33,228	41,283	17,469	(23,814)	nm
BOR Admin		445 700	404 554	407 000	424.040	140 740	140 740		
BOR Admin/WestWorld		115,763	121,551	127,628	134,010	140,710	140,710	-	-
Allocated Expenses** Facilities Maintenance		074 150	266 210	225 820	225 920	504 840	504 940		
COS Indirect Costs		274,150 385,230	266,310 382,400	335,820 200,950	335,820 213,240	594,840 230,420	594,840 230,420	-	-
Ор	erating Expenses	\$3,466,484	\$3,561,806	\$3,703,515	\$4,386,936	\$5,036,362	\$4,976,352	(\$60,010)	-1%
Operating Income		(\$1,719,782)	(\$1,742,171)	(\$1,987,082)	(\$2,105,205)	(\$2,150,234)	(\$2,948,927)	\$798,693	27%
Debt Service (Less contributions)									
Debt Service - (52 & 17 acres)		\$701,826	\$700,547	\$682,826	\$662,826	\$280,279	\$641,582	\$361,303	56%
Debt Service - TNEC		-	-	-	769,063	750,913	749,463	(1,450)	0%
Bed Tax Contributions - TNEC		-	-	-	-	-	-	-	-

* This was previously reported as a contribution reducing debt service but has been modified to be shown as revenue.

** Allocated expenses are not budgeted for in or expensed to WestWorld General Fund operations, but are captured to provide truer costs of operations.



Privilege (Sales) & Use Tax Collections For April 2015

(For Business Activity in March 2015)

Appendix 1 contains information regarding the "actual" revenue collections from the 1.0 percent Privilege and Use Tax reflected in the General Fund, 0.2 percent dedicated Transportation Privilege Tax, 0.2 percent dedicated Preserve Privilege and Use Taxes, 0.15 percent additional dedicated Preserve Privilege and Use Taxes, and 0.1 percent dedicated Public Safety Privilege and Use Taxes, including adjustments for related license revenues, late collections and audits. While the report includes the actual year-to-date tax collections for the funds previously noted, only the General Fund portion (1.0 percent) of the tax is unrestricted and available for general government purposes.

The report shows a fiscal year Privilege and Use Tax (1.0 percent General Purpose) collections increase of 2 percent compared to the Budget, and an increase of 6 percent compared to the same period a year ago.

_	Fiscal Year: Tw elve Months								
_			2014/15	2014/15	2014/15				
	2012/13	2013/14	Adopted	Revised	Approved				
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>Adjustments</u>				
1.00% General Purpose									
Rentals	\$12.6	\$12.4	\$12.9	\$12.9	\$0.0				
Misc. Retail Stores	14.5	16.1	16.5	16.5	0.0				
Major Dept. Stores	9.2	9.2	9.6	9.6	0.0				
Automotive	11.0	12.4	12.9	12.9	0.0				
Food Stores	6.5	6.6	6.8	6.8	0.0				
Construction	9.0	11.1	10.2	10.2	0.0				
Dining/ Entertainment	8.1	8.5	8.8	8.8	0.0				
Other Taxable Activity	7.1	7.6	7.8	7.8	0.0				
Hotel/Motel	4.5	5.0	5.2	5.2	0.0				
Utilities	4.4	4.4	4.3	4.3	0.0				
License fees, Penalty & Interest	2.2	2.3	2.3	2.3	0.0				
Subtotal	\$89.0	\$95.6	\$97.2	\$97.2	\$0.0				
0.10% Public Safety	\$8.7	\$9.3	\$9.5	\$9.5	\$0.0				
0.20% Transportation	16.9	18.1	18.4	18.4	0.0				
0.20% McDow ell Preserve 1995	17.4	18.7	19.0	19.0	0.0				
0.15% McDow ell Preserve 2004	13.0	14.0	14.2	14.2	0.0				
Total	\$144.9	\$155.7	\$158.3	\$158.3	\$0.0				
% Change vs. Prior Year	5%	7%	2%	2%					

Privilege (Sales) & Use Tax by Category and Fund

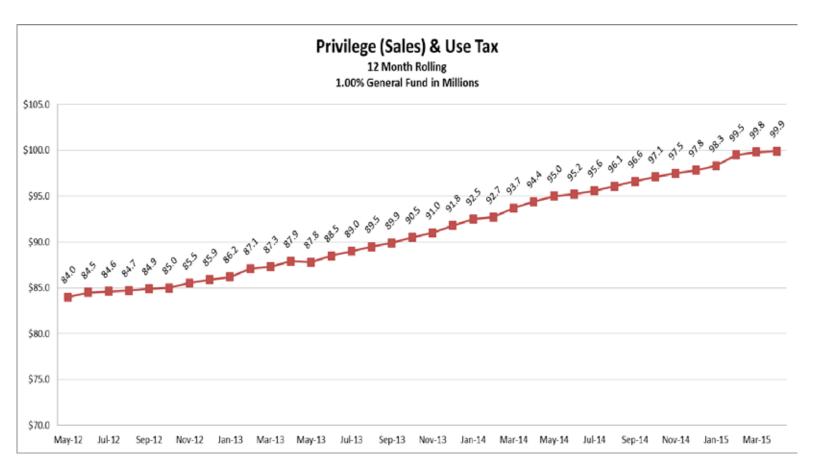
Rounding differences may occur.

Appendix 1

-	Fiscal Year-to-Date: April 2015								
	0040/40	0040/44	0044/45	0044/45	Actual vs.	0			
	2012/13	2013/14	2014/15	2014/15 Dudget	Favorable/(Ur				
1 00% Caparal Durpaga	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Amount</u>	Percent			
1.00% General Purpose	¢10.4	¢10.4	¢10.0	¢40.7	AO 4	40/			
Rentals	\$10.4	\$10.4	\$10.8	\$10.7	\$0.1	1%			
Misc. Retail Stores	12.1	13.3	14.0	13.8	0.2	2%			
Major Dept. Stores	7.7	7.7	8.0	8.0	(0.1)	-1%			
Automotive	8.9	10.1	11.2	10.6	0.6	5%			
Food Stores	5.4	5.5	5.8	5.7	0.1	2%			
Construction	7.2	9.0	9.8	8.8	1.0	11%			
Dining/ Entertainment	6.6	6.9	7.7	7.2	0.4	6%			
Other Taxable Activity	5.6	6.3	6.5	6.3	0.2	3%			
Hotel/Motel	3.6	4.0	4.4	4.2	0.2	5%			
Utilities	3.7	3.7	3.7	3.7	0.1	2%			
License fees, Penalty & Interest	2.0	2.1	2.0	2.0	(0.1)	-3%			
Subtotal	\$73.1	\$79.1	\$83.7	\$80.9	\$2.8	3%			
	67 4	A7 7	* *		*• •	40/			
0.10% Public Safety	\$7.1	\$7.7	\$8.2	\$7.9	\$0.3	4%			
0.20% Transportation	13.8	14.9	15.9	15.3	0.6	4%			
0.20% McDowell Preserve 1995	14.2	15.4	16.3	15.8	0.6	4%			
0.15% McDow ell Preserve 2004	10.7	11.5	12.3	11.8	0.4	4%			
Total	\$119.0	\$128.6	\$136.4	\$131.7	\$4.6	4%			
% Change vs. Prior Year		8%	6%	2%					

Privilege (Sales) & Use Tax by Category and Fund

Rounding differences may occur.



Rental Sales Taxes

The rental category includes rentals of commercial and residential real property and personal property rentals, (such as rentals of formal wear, DVD's, home health equipment, recreational goods, electronics, appliances, etc.)

Actual to Revised Budget variance of \$0.1 million or 1%: This increase is due in part to an increase in residential rental taxes due to some new apartment complexes beginning to rent units.

Miscellaneous Retail Stores Sales Taxes

This category includes small clothing stores, art galleries, luggage stores, home furnishing stores, jewelry stores, drug stores, hobby stores, household appliance stores, sporting goods stores, florists, computer stores, hardware stores, and pet supply stores.

Actual to Revised Budget variance of \$0.2 million or 2%: The increase is due in part to increased sales in home furnishings.

Major Department Stores Sales Taxes

This category includes large department stores, warehouse clubs, supercenters, and discount department stores.

Actual to Revised Budget variance of (\$0.1) million or (1%): Normal business fluctuations.

Automotive Sales Taxes

The automotive category includes automobile dealers, motorcycle dealers, automotive repair shops, tire shops, car washes, and car leasing companies.

Actual to Revised Budget variance of \$0.6 million or 5%: This is due to increased sales of new and used motor vehicles in addition to a new Mazda dealership.

Food Stores Sales Taxes

This category includes grocery stores, candy stores, meat markets and convenience stores.

Actual to Revised Budget variance of \$0.1 million or 2%: This is due in part to a large one-time audit payment.

Construction Sales Taxes

The construction tax is collected on all construction activity; commercial and residential; new and re-model. It also includes landscaping, painting, flooring installation, siding, roofing, concrete, plumbing, heating, electrical, framing, drywall, infrastructure, masonry, finish carpentry, etc.

Actual to Revised Budget variance of \$1.0 million or 11%: This is due to an increase in single family and multifamily homes. Additionally, the effect of the change in the State statutes hasn't decreased the category as much as initially projected.

Dining/Entertainment Sales Taxes

The restaurant category includes restaurants, bars, cafeterias, mobile food vendors, and caterers.

Actual to Revised Budget variance of \$0.4 million or 6%: This is due in part to the Super Bowl and the Pro Bowl.

Other Taxable Activity Sales Taxes

This category includes movie theatres, golf courses, gyms, bowling centers, amusement arcades, interior designers, publishers, banks, doctors, lawyers, accountants, beauty salons, barber shops, personal goods repair shops, photographers, advertising, wholesalers, and manufacturers.

Actual to Revised Budget variance of \$0.2 million or 3%: This is due in part to increase in taxable sales from computer hardware/software wholesalers and is due in part to a couple of large one-time audit payments.

Hotel/Motel Sales Taxes

This category includes lodging space rental on a short-term basis and other activities provided at the hotel/motel.

Actual to Revised Budget variance of \$0.2 million or 5%: This is due in part to the Super Bowl and the Pro Bowl.

Utilities Sales Taxes

This category includes businesses that provide telecommunication (landlines and cellular), electricity, gas, or water services.

Actual to Revised Budget variance of \$0.1 million or 2%: Normal business fluctuations

License Fees, Penalty & Interest

This category consists of application and license fees for Transaction Privilege (sales) tax licenses, interest, and penalties.

Actual to Revised Budget variance of (\$0.1) million or (3%): This is due to a decrease in penalties and interest and due to fewer license renewals from the change in the law for construction contractors.

To ensure legal compliance and financial management for the various restricted revenues and program expenditures, the city's accounting and budget structure is segregated into various funds. This approach is unique to the government sector. Fund accounting segregates functions and activities into separate self-balancing funds that are created and maintained for specific purposes.

A **fund** is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The city, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The General Fund is the city's chief operating fund and is used to account for all financial resources, except those that are legally required to be accounted for in another fund.

GENERAL FUND SOURCES

Sales Tax - Scottsdale's total city sales tax rate is 1.65 percent. Of that amount, 0.55 percent is dedicated to the specific purposes related to transportation and preservation (which are accounted for in Special Revenue Funds) and 0.10 percent is dedicated to public safety (accounted for in the General Fund). The remaining 1.0 percent of the sales tax is also accounted for in the General Fund and is available to fund basic municipal services such as police, fire, libraries, and parks. Sales tax receipts received in the current month are based on prior month activity. This general-purpose sales tax is the city's single largest revenue source. The sales tax category results can be found in Appendix 1.

State Shared Revenues - These revenues are derived from state shared sales taxes, income taxes (revenue sharing), and vehicle license taxes (auto lieu). On a per capita basis, state sales taxes generated in Scottsdale tend to be higher than most other cities/towns due to higher wealth, consumer spending habits, and larger amounts of visitor/tourist spending. As directed by statute, the State distributes the shared portion of State sales taxes back to local governments based on population, not by the amount of sales taxes collected within the local jurisdiction.

Charges for Services/Other - Charges for Services include numerous revenues such as building permits, recreation fees, fire department fees, WestWorld fees, interest income, and property rentals. Also included are cost allocations from the General Fund to the enterprise funds.

Property Taxes – Property taxes are comprised only of the "Primary" property taxes levied on the assessed value of all property within the city to help pay for basic operations of the City. Secondary property taxes are not included in the General Fund as they must be used solely for General Obligation bond debt service payments. Increases in revenue from year to year reflect new property additions to the tax roll and Council actions to increase total revenue as legally allowed.

Franchise Fees and In-Lieu Taxes – This category represents revenues from utility and cable providers for their permitted use of the city's Rights-of-Way.

Bed Taxes – A transient lodging tax (bed tax) is applied to lodging room charges for stays of 29 days or less in hotels or short-term rentals. Effective July 1, 2010, the bed tax rate was increased from 3 percent to 5 percent, half of which must be spent on destination marketing and half of which is to be used for Capital, Events Development, Administration and other. A new fund was established for Tourism Development after the adoption of the FY 2012/13 budget to account for this revenue.

Transfers In – Transfers in reflects funds received from the Enterprise Funds (In-Lieu Franchise Fees and In-Lieu Property Tax) and Special Programs (30 Day Tow).

GENERAL FUND USES

Personnel Services include the salaries and wages (pay for time worked, overtime premium, vacation, and sick leave) plus the city's contribution for fringe benefits such as retirement, social security, health, and workers' compensation insurance. It is reduced by vacancy savings, but increased for medical and vacation leave accrual payouts that are made at the time of separation from the city.

Contractual Services category includes expenditures for services performed by firms, individuals, or other city divisions.

Commodities includes supplies, repair and replacement parts, small tools, and maintenance and repairs.

Glossary

Capital outlays include the purchase of land, the purchase or construction of buildings, structures, and facilities, plus machinery and equipment. It includes expenditures that result in the acquisition or addition of a fixed asset or increase the capacity, efficiency, span of life, or economy of operating an existing fixed asset. For an item to qualify as capital outlay the expenditure must meet all of the following requirements: (1) have an estimated useful life of more than two years; (2) have a unit cost of \$10,000 or more; and (3) be betterment or improvement.

Debt Service & Contracts Payable is primarily debt payments related to Municipal Property Corporation (MPC) bonds where the city's excise taxes are pledged to meet debt service. It also includes contractual obligations related to development agreements (funded by sales tax rebates) which vary based on the actual sales tax collections.

Transfers-Out represents the authorized transfer of cash to other funds, divisions, departments and/or capital projects.

OTHER FUNDS

Transportation Fund is considered a Special Revenue Fund, which is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The Transportation Fund receives and expends the city's allocation of the Arizona Highway User Revenue Tax (HURF) as well as other transportation related revenues. The amount of HURF available to each city is allocated based on population. These monies must be used for street construction, reconstruction, maintenance, or transit. The State of Arizona requires the city to establish and maintain an accounting for Highway User Revenue Funds. The fund also accounts for the 1989 voter approved Transportation Privilege (Sales) Tax of 0.20 percent which is dedicated to funding transportation improvements and operations. Fifty percent of the Transportation Sales Tax is transferred to the Capital Improvement Fund for transportation related capital improvement projects.

Tourism Development Fund is a Special Revenue Fund to account for the sources and uses related to tourism. Revenues consist of transient lodging tax (bed tax), lease rental earnings from the Fairmont-Princess Hotel and hospitality trolley sponsorships. Bed Tax is the largest portion of this fund and is derived from lodging room charges for stays of 29 days or less in hotels or short-term rentals.

Enterprise Funds are used to account for operations, which are financed and operated similarly to private businesses, where the intent is that the service is self-sufficient, with all costs including debt service supported predominantly by user charges. The city maintains three Enterprise Funds to account for Water & Water Reclamation, Aviation, and Solid Waste activities.

Water & Water Reclamation Funds

This fund accounts for the transactions related to the city's water and water reclamation business activities, including operating revenue, expenditures and debt service payments.

- Water Service Rates are monthly water billings which consist of a base charge according to meter size and a variable charge for the amount of water consumed.
- Water Reclamation Service Rates are monthly charges based on the volume and strength of the sewage discharge.
- Non-Potable Water Rates includes the sale of surface water, reverse osmosis (RO) and effluent treated to irrigation standards. These different water types are delivered to 23 Reclaimed Water Distribution System (RWDS) golf courses, 3 Irrigation Water Distribution System (IWDS) golf courses, the Gainey Ranch Golf Club, the WestWorld golf course and the Inlet/Silverado golf course.
- Miscellaneous Revenue includes rental income, miscellaneous reimbursements and other minor fees.

Aviation Fund

This fund accounts for the transactions related to the city's aviation business activity at the Scottsdale Airport.

- Aviation Rates are charges for a variety of services provided to airport customers including Landing Fees, Airport/Airpark Fuel Fees, Transient Parking Fees, Fixed Tenant Rents, Percentage Fees for Aeronautical Business Permits (ABPs), Custom Fees and miscellaneous other charges.
- Privilege and Use Tax-Jet Fuel are charges earned from jet fuel sales by Fixed Based Operators (FBOs) in accordance with the Scottsdale Revised Code, Article IV, Section 422.

Glossary

Solid Waste Fund

This fund accounts for the transactions related to the city's solid waste and recycling business activities.

 Solid Waste Rates include residential charges which are a flat fee per month and commercial charges which are based on the size of the container and the number of pickups per month. Additionally Solid Waste Rates include roll-off charges, uncontained service charges, recycling program charges, and household hazardous waste collection charges.

Internal Service Funds are used to account for the financing, on a cost-reimbursement basis, of commodities or services provided by one program for the benefit of other programs within the city. The report includes three Internal Service Funds to account for Fleet, Risk, and Benefits activities.

Fleet Fund

This fund is used to account for the expenditures associated with purchasing and maintaining the city's vehicles. Replacement and operation of vehicles are charged to the city departments as internal operating costs to each program based on the quantity and type of vehicle used. The department charges become revenue to the Fleet Fund.

Risk Fund

This fund is used to account for the city's self-insurance, safety and risk management functions. Revenue to this fund is derived from internal charges to division programs and is captured as internal rates. Payments for unemployment, workers' compensation, and property and liability claims are made from this fund

Benefits Self Insurance Fund

This fund is used to account for the city's self-insured medical and dental benefits. Revenue to this fund is derived from premiums collected through charges to division programs, which consists of both city and employee components. Revenue is also collected through premium charges to retirees as well as pharmacy rebates and stop loss insurance recoveries. This fund provides payment of actual healthcare expenses (medical, prescription and dental claims) as well as claims administration and other benefit plan expenses.