

# Financial Report Fiscal Year-to-Date As of December 2013

Report to the City Council  
Prepared by City Treasurer  
January 14, 2014



## FINANCIAL REPORT YEAR-TO-DATE DECEMBER 2013

The following report is a summary of financial results for the City's General Fund (which is the primary operating fund of the City), Transportation Fund, Tourism Development Fund, major Enterprise Funds, Fleet Fund, Risk Fund and Benefits Self-Insurance Fund. The report also includes detailed information on the City's privilege (sales) tax by major category.

Financial statements summarize sources and uses by major categories. Significant budget to actual variances are highlighted and explained. The report also includes Statement of Operations for WestWorld and the Giants Spring Training Baseball Stadium. The statements summarize operating revenue and expenses to determine the operating income (before and after debt service) for each activity.

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**General Fund- Summary**

<b>FY 2013/14 - GENERAL FUND</b>				
(\$ in millions: Rounding differences may occur)				
	Adopted Budget	Revised Budget	Adopted vs. Revised Favorable/(Unfavorable)	
			Amount	Percent
Sources	\$238.8	\$238.8	(\$0.0)	0%
Uses	248.2	250.8	(2.6)	-1%
Change in Fund Balance	(\$9.4)	(\$12.0)	(\$2.6)	
Beginning Fund Balance	<u>\$41.9</u>	<u>\$42.9</u>	<u>\$1.0</u>	
Ending Fund Balance	<u>\$32.5</u>	<u>\$31.0</u>	<u>(\$1.5)</u>	
Reserved*	\$25.4	\$25.7	\$0.3	
Contingency	\$5.0	\$2.4	(\$2.6)	
Unreserved	\$2.1	\$2.9	\$0.8	

\*General Fund Reserved equals 10% of operating expenses for the General Fund plus Transportation Fund per Financial Policy No. 35.

<b>December 2013: Current Month and YTD</b>						
(\$ in millions: Rounding differences may occur)						
	December Actual	December Revised Budget	YTD Actuals	YTD Revised Budget	Actual vs. Budget Favorable/(Unfavorable)	
					Amount	Percent
Sources	\$22.8	\$21.0	\$117.5	\$112.2	\$5.3	5%
Uses	18.9	20.1	112.3	115.8	3.4	3%
Change in Fund Balance	\$3.9	\$0.9	\$5.2	(\$3.6)	\$8.7	

**Sources**  
(\$ in millions: Rounding differences may occur)

	Twelve Months: Fiscal Year			
	2011/12	2012/13	2013/14	2013/14
	Actual	Actual	Adopted	Revised
	Actual	Actual	Budget	Budget
1.1% Sales Taxes	\$92.9	\$97.7	\$100.5	\$100.5
State-Shared Revenues	42.3	47.3	50.3	50.3
Property Taxes	24.8	24.9	25.5	25.5
Bed Taxes*	13.4	-	-	-
Franchise Fees/In-Lieu Taxes	11.8	11.9	11.7	11.7
Charges for Services/Other*	25.9	25.3	22.5	22.5
Building Permit Fees & Charges	8.4	11.5	9.9	9.9
Interest Earnings	1.5	1.4	1.0	1.0
Indirect/Direct Cost Allocation	8.6	7.0	6.5	6.5
Bond Proceeds <sup>(a)</sup>	-	31.0	-	-
<b>Total Revenue</b>	<b>\$229.7</b>	<b>\$258.0</b>	<b>\$227.9</b>	<b>\$227.9</b>
Transfers In	9.9	9.2	10.9	10.9
<b>Total Sources</b>	<b>\$239.6</b>	<b>\$267.2</b>	<b>\$238.8</b>	<b>\$238.8</b>
% Change vs. Prior Year	-2%	12%	-11%	-11%

	One Month: December 2013				Actual vs. Budget	
	2011/12	2012/13	2013/14	2013/14	Favorable/(Unfavorable)	
	Actual	Actual	Actual	Revised	Amount	Percent
	Actual	Actual	Actual	Budget		
1.1% Sales Taxes	\$8.2	\$8.6	\$9.5	\$8.9	\$0.6	7%
State-Shared Revenues	3.4	3.5	4.1	4.0	-	-
Property Taxes	4.2	3.1	3.8	4.3	(0.5)	-11%
Bed Taxes*	1.1	-	-	-	-	-
Franchise Fees/In-Lieu Taxes	0.1	0.1	0.1	0.1	-	-
Charges for Services/Other*	2.0	1.7	1.8	1.7	0.1	4%
Building Permit Fees & Charges	0.8	1.1	2.2	0.8	1.5	nm
Interest Earnings	0.3	0.1	0.2	0.1	0.1	98%
Indirect/Direct Cost Allocation	0.7	0.6	0.5	0.5	-	-
Bond Proceeds <sup>(a)</sup>	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$20.7</b>	<b>\$18.8</b>	<b>\$22.2</b>	<b>\$20.4</b>	<b>\$1.8</b>	<b>9%</b>
Transfers In	0.5	0.5	0.5	0.6	(0.1)	-9%
<b>Total Sources</b>	<b>\$21.2</b>	<b>\$19.3</b>	<b>\$22.8</b>	<b>\$21.0</b>	<b>\$1.7</b>	<b>8%</b>
% Change vs. Prior Year		-9%	18%	9%		

	Fiscal Year-to-Date: December 2013				Actual vs. Budget	
	2011/12	2012/13	2013/14	2013/14	Favorable/(Unfavorable)	
	Actual	Actual	Actual	Revised	Amount	Percent
	Actual	Actual	Actual	Budget		
1.1% Sales Taxes	\$42.7	\$44.3	\$47.9	\$46.3	\$1.6	4%
State-Shared Revenues	20.9	22.8	24.6	24.8	(0.2)	-1%
Property Taxes	13.6	13.5	13.7	14.0	(0.3)	-2%
Bed Taxes*	4.7	-	-	-	n/a	n/a
Franchise Fees/In-Lieu Taxes	5.3	5.6	5.6	5.4	0.2	4%
Charges for Services/Other*	10.8	9.5	9.7	9.6	0.1	1%
Building Permit Fees & Charges	4.1	5.6	7.9	4.5	3.5	78%
Interest Earnings	0.5	0.6	0.9	0.5	0.4	79%
Indirect/Direct Cost Allocation	4.3	3.5	3.3	3.3	-	-
Bond Proceeds <sup>(a)</sup>	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$106.8</b>	<b>\$105.3</b>	<b>\$113.6</b>	<b>\$108.3</b>	<b>\$5.4</b>	<b>5%</b>
Transfers In	6.1	5.1	3.9	3.9	(0.1)	-2%
<b>Total Sources</b>	<b>\$112.9</b>	<b>\$110.4</b>	<b>\$117.5</b>	<b>\$112.2</b>	<b>\$5.3</b>	<b>5%</b>
% Change vs. Prior Year		-2%	6%	2%		

\* Beginning in August 2012, the budget and collection of Bed Tax, Princess Hotel Lease and Hospitality Trolley advertising revenues have been moved to the newly created Tourism Development Fund authorized by City Council on May 8, 2012.

<sup>(a)</sup> MPC Bond proceeds to fund Nordstrom Garage Lease payoff.

### Sales Taxes

	Twelve Months: Fiscal Year			
	2011/12	2012/13	2013/14	2013/14
	Actual	Actual	Adopted Budget	Revised Budget
1.00% General Purpose Sales Tax	\$84.6	\$89.0	\$91.5	\$91.5
0.10% Public Safety Sales Tax	8.2	8.7	8.9	8.9
Total General Fund Sales Taxes	\$92.9	\$97.7	\$100.5	\$100.5
% Change vs. Prior Year	6%	5%	3%	3%

	Fiscal Year-to-Date: December 2013				Actual vs. Budget	
	2011/12	2012/13	2013/14	2013/14	Favorable/(Unfavorable)	
	Actual	Actual	Actual	Revised Budget	Amount	Percent
1.00% General Purpose Sales Tax	\$39.0	\$40.4	\$43.7	\$42.2	\$1.5	4%
0.10% Public Safety Sales Tax	3.8	3.9	4.2	4.1	0.1	4%
Total General Fund Sales Taxes	\$42.7	\$44.3	\$47.9	\$46.3	\$1.6	4%
% Change vs. Prior Year		4%	8%	5%		

**Actual to Revised Budget variance of \$1.6 million or 4%**

The favorable variance is due to continued increased motor vehicle sales, wholesalers reporting a large amount of taxable sales, plus increased construction activity for both single family and multi-family building projects. See Appendix 1 for further information about results by sales tax categories.

### State-Shared Revenues

	Twelve Months: Fiscal Year			
	2011/12	2012/13	2013/14	2013/14
	Actual	Actual	Adopted Budget	Revised Budget
State Revenue Sharing	\$18.3	\$17.8	\$24.3	\$24.3
State Shared Sales Tax	17.0	22.2	18.8	18.8
Auto Lieu Tax	7.0	7.3	7.2	7.2
Total State Shared Revenues	\$42.3	\$47.3	\$50.3	\$50.3
% Change vs. Prior Year	-13%	12%	6%	6%

	Fiscal Year-to-Date: December 2013				Actual vs. Budget	
	2011/12	2012/13	2013/14	2013/14	Favorable/(Unfavorable)	
	Actual	Actual	Actual	Revised Budget	Amount	Percent
State Revenue Sharing	\$9.2	\$11.1	\$12.1	\$12.1	-	-
State Shared Sales Tax	8.2	8.4	9.0	9.0	-	-
Auto Lieu Tax	3.5	3.2	3.5	3.7	(0.1)	-3%
Total State Shared Revenues	\$20.9	\$22.8	\$24.6	\$24.8	(\$0.2)	-1%
% Change vs. Prior Year		9%	8%	9%		

**Actual to Revised Budget variance of (\$0.2) million or (1%):**

The unfavorable variance in Auto Lieu Tax is a timing issue with receipts and is not indicative of true results.

### Property Taxes

**Actual to Revised Budget variance of (\$0.3) million or (2%):**

The favorable variance in Property Taxes is a timing issue with receipts and is not indicative of true results.

### Franchise Fees and In-Lieu Taxes

	Twelve Months: Fiscal Year			
	2011/12	2012/13	2013/14	2013/14
	Actual	Actual	Adopted Budget	Revised Budget
Electric and Gas Franchise	\$8.1	\$8.2	\$8.4	\$8.4
Cable TV License Fee	3.4	3.5	3.0	3.0
Salt River Project Lieu Tax	0.2	0.3	0.3	0.3
<b>Total Franchise Fees/In-Lieu Taxes</b>	<b>\$11.8</b>	<b>\$11.9</b>	<b>\$11.7</b>	<b>\$11.7</b>
% Change vs. Prior Year	5%	1%	-2%	-2%

	Fiscal Year-to-Date: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget		
	Actual	Actual	Actual	Revised Budget	Favorable/(Unfavorable) Amount	Percent	
Electric and Gas Franchise	\$4.3	\$4.6	\$4.7	\$4.5	\$0.1	3%	
Cable TV License Fee	0.8	0.8	0.8	0.8	0.1	12%	
Salt River Project Lieu Tax	0.1	0.1	0.1	0.1	-	-	
<b>Total Franchise Fees/In-Lieu Taxes</b>	<b>\$5.3</b>	<b>\$5.6</b>	<b>\$5.6</b>	<b>\$5.4</b>	<b>\$0.2</b>	<b>4%</b>	
% Change vs. Prior Year		6%	1%	-3%			

**Actual to Revised Budget variance of \$0.2 million or 4%:**

The favorable variances in Electric and Gas Franchise and Cable TV License Fee are attributed to higher than anticipated payments from utility providers.

**Charges for Services/Other**

	Twelve Months: Fiscal Year			
	2011/12	2012/13	2013/14	2013/14
	Actual	Actual	Adopted Budget	Revised Budget
<i>Licenses, Permits &amp; Fees</i>				
Recreation Fees	\$3.8	\$3.6	\$3.6	\$3.6
WestWorld	2.6	2.9	3.2	3.2
Fire Service Charges	0.5	0.7	0.7	0.7
Business Licenses & Fees	1.8	1.7	1.8	1.8
<i>Fines &amp; Forfeitures</i>				
Court Fines	4.5	4.1	4.0	4.0
Photo Enforcement Revenue	2.3	2.2	2.3	2.3
Parking Fines	0.3	0.3	0.2	0.2
Library Fines & Fees	0.4	0.3	0.4	0.4
<i>Miscellaneous</i>				
Stormwater Water Quality Charge	0.9	0.8	0.9	0.9
Property Rental	3.6	2.3	2.0	2.0
Intergovernmental Revenue	0.8	1.1	1.2	1.2
Contributions/Donations	-	0.1	-	-
Miscellaneous	1.1	1.4	0.9	0.9
Reimbursements	3.2	3.7	1.4	1.4
Total Charges for Services/Other	\$25.9	\$25.3	\$22.5	\$22.5
% Change vs. Prior Year	6%	-2%	-11%	-11%

	Fiscal Year-to-Date: December 2013					Actual vs. Budget	
	2011/12	2012/13	2013/14	2013/14	Favorable/(Unfavorable)		
	Actual	Actual	Actual	Revised Budget	Amount	Percent	
<i>Licenses, Permits &amp; Fees</i>							
Recreation Fees	\$1.5	\$1.5	\$1.5	\$1.5	\$ -	-2%	
WestWorld	0.6	0.4	0.7	0.7	-	-	
Fire Service Charges	0.2	0.3	0.2	0.3	(0.1)	-36%	
Business Licenses & Fees	1.1	1.1	1.1	1.0	0.1	5%	
<i>Fines &amp; Forfeitures</i>							
Court Fines	2.1	1.9	2.0	1.9	0.1	6%	
Photo Enforcement Revenue	1.1	1.1	0.8	1.2	(0.4)	-35%	
Parking Fines	0.1	0.1	0.1	0.1	-	-	
Library Fines & Fees	0.2	0.2	0.2	0.2	-	-	
<i>Miscellaneous</i>							
Stormwater Water Quality Charge	0.5	0.5	0.5	0.4	-	-	
Property Rental	0.9	0.6	0.6	0.5	0.2	32%	
Intergovernmental Revenue	0.6	0.7	0.7	0.7	-	-	
Contributions/Donations	0.0	-	0.0	-	-	-	
Miscellaneous	0.5	0.5	0.6	0.3	0.3	79%	
Reimbursements	1.4	0.7	0.7	0.7	-	-	
Total Charges for Services/Other	\$10.8	\$9.5	\$9.7	\$9.6	\$0.1	1%	
% Change vs. Prior Year		-12%	2%	1%			

**Actual to Revised Budget variance of \$0.1 or 1%**

The unfavorable variance in Fire Service Charges is due to invoices not being processed in the ALS contract. The favorable variance for Business Licenses and Fees is a timing issue of receipts. The favorable variance in Court Fines is due to a 5 percent increase in the number of criminal citations issued YTD, while the unfavorable variance in Photo Enforcement is due to a 32 percent decline in the number of citations issued YTD. The favorable variance in Property Rental is attributed to future rent posted in July. The favorable variance in Miscellaneous is the result of recording the public safety radio maintenance from the City of Phoenix in July, but was not anticipated until later in the year.

### Building Permit Fees and Charges

**Actual to Revised Budget variance of \$3.5 million or 78%**

The activity levels in the various revenues falling under Building Permit Fees and Charges such as building permits, right-of-way fees, plan review fees, and engineering plan review fees continue to exceed budget based on the improved local and national economies.

### Interest Earnings

**Actual to Revised Budget variance of \$0.4 million or 79%:**

The favorable variance is due to better than expected return on investments.

### Indirect/Direct Cost Allocations

**Actual to Revised Budget variance of \$0.0 million or 0%:**

No explanation necessary.

### Transfers In

	Twelve Months: Fiscal Year			
	2011/12	2012/13	2013/14	2013/14
	Actual	Actual	Adopted Budget	Revised Budget
CIP	\$0.9	\$0.0	\$0.0	\$0.0
Tourism Development - Bed Tax	-	1.5	1.5	1.5
Tourism Development - WW	-	-	2.0	2.0
30 Day Tow	0.3	0.3	0.3	0.3
Fleet Transfer	1.0	-	-	-
Special Programs	0.2	0.4	-	-
Other	-	0.3	-	-
Enterprise In Lieu Franchise Fees	6.7	6.7	7.0	7.0
Enterprise In Lieu Property Tax	0.9	n/a	-	-
<b>Total Transfers In</b>	<b>\$9.9</b>	<b>\$9.2</b>	<b>\$10.9</b>	<b>\$10.9</b>
<b>% Change vs. Prior Year</b>		<b>-7%</b>	<b>18%</b>	<b>18%</b>

	Fiscal Year-to-Date: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget		
	Actual	Actual	Actual	Revised Budget	Favorable/(Unfavorable) Amount	Percent	
CIP	\$0.9	\$0.0	\$0.0	\$0.0	-	-	
Tourism Development - Bed Tax	-	1.2	-	-	-	-	
Tourism Development - WW	-	-	0.0	-	-	-	
30 Day Tow	0.2	0.2	0.2	0.2	-	-	
Fleet Transfer	1.0	-	-	-	-	-	
Special Programs	0.1	-	-	-	-	-	
Enterprise In Lieu Franchise Fees	3.6	3.7	3.7	3.8	(0.1)	-2%	
Enterprise In Lieu Property Tax	0.4	-	-	-	-	-	
Water Campus Security	-	-	-	-	-	-	
<b>Total Transfers In</b>	<b>\$6.1</b>	<b>\$5.1</b>	<b>\$3.9</b>	<b>\$3.9</b>	<b>\$ (0.1)</b>	<b>-2%</b>	
<b>% Change vs. Prior Year</b>		<b>-17%</b>	<b>-23%</b>	<b>-22%</b>			

**Actual to Revised Budget variance of \$ (0.1) million or (2%):**

The unfavorable variance in Enterprise in Lieu Franchise Fees are based upon Water Service Charges revenue. Since there is an unfavorable variance in this revenue, the franchise fees paid are lower than forecasted.

## Uses

(\$ in millions: Rounding differences may occur)

	Twelve Months: Fiscal Year				
	2011/12	2012/13	2013/14	2013/14	2013/14
Expenses:*	<u>Actual</u>	<u>Actual</u>	<u>Adopted Budget</u>	<u>Revised Budget</u>	<u>Approved Adjustments</u>
Personnel Services	\$154.2	\$157.7	\$165.1 **	\$165.6 **	\$0.5
Contractual	45.2	78.5	54.2	56.3	2.1
Commodities	7.3	8.0	7.9	8.0	0.1
Capital Outlays	0.2	1.1	0.4	0.4	-
Total Operating Expenses	\$206.9	\$245.2	\$227.6	\$230.2	\$2.6
Debt Service & Contracts Payable	17.8	15.1	15.0	15.0	-
Transfers Out	14.8	8.7	5.6	5.6	-
Total Uses	\$239.4	\$269.0	\$248.2 **	\$250.8 **	\$2.6
% Change vs. Prior Year	0%	12%	-8%	-7%	

	One Month: December 2013					
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
Expenses:*	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Revised Budget</u>	<u>Favorable / (Unfavorable) Amount</u>	<u>Percent</u>
Personnel Services	\$11.8	\$12.1	\$12.7	\$12.7	(\$0.1)	-1%
Contractual	2.9	3.4	4.1	5.0	0.9	17%
Commodities	0.5	0.8	0.5	0.8	0.3	40%
Capital Outlays	-	-	-	0.1	0.1	96%
Total Operating Expenses	\$15.3	\$16.4	\$17.3	\$18.5	\$1.2	7%
Debt Service & Contracts Payable	6.5	1.7	1.6	1.6	-	-
Transfers Out	0.6	-	-	-	-	-
Total Uses	\$22.3	\$18.0	\$18.9	\$20.1	\$1.2	6%
% Change vs. Prior Year	31%	-19%	5%	12%		

	Fiscal Year-to-Date: December 2013					
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
Expenses:*	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Revised Budget</u>	<u>Favorable / (Unfavorable) Amount</u>	<u>Percent</u>
Personnel Services	\$76.3	\$78.9	\$81.4	\$80.7	(\$0.6)	-1%
Contractual	22.2	23.9	26.3	29.4	3.2	11%
Commodities	2.7	3.2	3.0	3.8	0.8	21%
Capital Outlays	-	0.4	0.1	0.2	0.1	54%
Total Operating Expenses	\$101.3	\$106.4	\$110.7	\$114.2	\$3.4	3%
Debt Service & Contracts Payable	7.9	2.7	1.6	1.6	-	-
Transfers Out	2.0	3.0	-	-	-	-
Total Uses	\$111.1	\$112.2	\$112.3	\$115.8	\$3.4	3%
% Change vs. Prior Year	1%	1%	0%	3%		

	Fiscal Year-to-Date: December 2013					
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
Expenses:*	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Revised Budget</u>	<u>Favorable / (Unfavorable) Amount</u>	<u>Percent</u>
Mayor & Council and Charter Officers	\$8.4	\$8.8	\$9.0	\$9.4	\$0.4	5%
Administrative Services	7.0	7.5	7.6	7.8	0.2	3%
Community & Economic Dev	12.1	11.9	12.2	12.5	0.3	3%
Community Services	15.0	16.2	16.4	16.9	0.5	3%
Public Safety	5.3	5.7	6.3	6.7	0.5	7%
Public Safety - Fire	11.8	12.9	14.2	14.1	-	-
Public Safety - Police	34.5	35.3	36.4	36.7	0.3	1%
Public Works	7.2	8.1	8.7	10.0	1.3	13%
Total Operating Expenses	\$101.3	\$106.4	\$110.7	\$114.2	\$3.4	3%

\*Beginning in August 2012, the Bed Tax budget and expenditures have moved to the newly created Tourism Development Fund authorized by City Council on May 8, 2012.

\*\*Includes budgeted vacancy savings net of leave accrual payouts, the citywide pay program and funding for Public Safety compensation.

<b>Personnel Services</b>					
Twelve Months: Fiscal Year					
	2011/12	2012/13	2013/14	2013/14	2013/14
	<u>Actual</u>	<u>Actual</u>	<u>Adopted Budget</u>	<u>Revised Budget</u>	<u>Approved Adjustments</u>
Salaries and Wages	\$112.0	\$112.5	\$117.2 *	\$117.6 *	\$0.4
Overtime	6.6	6.9	6.1	6.3	0.2
FICA	7.8	7.7	8.0	8.0	-
Retirement	14.1	15.7	17.4	17.4	0.1
Health/Dental/Miscellaneous	13.8	15.0	16.4	16.2	( 0.2)
<b>Total Personnel Services</b>	<b>\$154.2</b>	<b>\$157.7</b>	<b>\$165.1 *</b>	<b>\$165.6 *</b>	<b>\$0.5</b>
% Change vs. Prior Year	-2%	2%	5%	5%	

Fiscal Year-to-Date: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Revised Budget</u>	Favorable / (Unfavorable)	
					Amount	Percent
Salaries and Wages	\$56.2	\$56.7	\$57.4	\$57.5	\$0.1	0%
Overtime	2.8	3.2	3.7	2.9	( 0.9)	-30%
FICA	3.8	3.8	3.9	3.9	-	-
Retirement	6.7	7.8	8.5	8.5	-	-
Health/Dental/Miscellaneous	6.8	7.4	7.8	7.9	0.1	2%
<b>Total Personnel Services</b>	<b>\$76.3</b>	<b>\$78.9</b>	<b>\$81.4</b>	<b>\$80.7</b>	<b>(\$0.6)</b>	<b>-1%</b>
% Change vs. Prior Year	-2%	4%	3%	2%		
Pay Periods YTD	13	13	13			

\*Includes budgeted vacancy savings net of leave accrual payouts, the citywide pay program and funding for Public Safety compensation.

**Actual to Revised Budget variance of million (\$0.6) or (1%):**

The unfavorable variance in Personnel Services is driven largely by overtime in 1) Police Department -- Patrol and Traffic Enforcement are seeing increases in overtime to ensure minimum staffing levels and there have been increased vacancies in Communications, additionally SWAT has experienced increased overtime due to additional training and investigations; and 2) Fire Department -- primarily driven by vacancies and several members on transitional duty due to injuries which is increasing overtime to maintain minimum staffing levels in all stations specifically 602.

<b>Macro Personnel Adjustments</b>					
	2011/12	2012/13	2013/14	2013/14	
	<u>Actual</u>	<u>Actual</u>	<u>Adopted Budget</u>	Year-To-Date	
				<u>Saved/(Used)</u>	<u>Remaining</u>
Citywide Pay Program	\$ -	\$ -	\$2.8	(\$2.8)	\$ -
2% Pay for Performance	-	2.7	-	-	-
Compensation Adjustments	-	0.6	2.5	-	2.5
Vacancy Savings	( 3.8)	( 3.9)	( 3.9)	1.9	( 2.0)
Vacation Leave Payouts	0.6	0.8	0.8	( 0.2)	0.6
Medical Leave Payouts	0.9	1.0	1.0	( 0.3)	0.7
<b>Total Vacancy Savings/Payouts</b>	<b>(\$2.3)</b>	<b>\$1.2</b>	<b>\$3.2</b>	<b>(\$1.4)</b>	<b>\$1.8</b>

**Total Saved/(Used) YTD of (\$1.4) million:**

The City has achieved \$1.9 million in vacancy savings year-to-date offset by (\$0.5) million in vacation and medical leave payouts. Additionally, in September the Citywide Pay Program was funded and implemented initiating the use of ongoing and one-time dollars for compensation.

**Contractual Services**

**Actual to Revised Budget variance of \$3.2 million or 11%:**

The favorable variance is attributable to not yet receiving the invoices for parking garage repairs that have already occurred, these invoices are expected to be received in the next reporting period. This variance also relates to contracts that did not receive the expected invoices during this period including invoices for Public Safety for jail services, photo enforcement, computer hardware and software related updates and advertising. Although the budget for these items is in the period where staff believed the payment would exist there have been delays in the timely receipt of these invoices.

**Commodities**

**Actual to Revised Budget variance of \$0.8 million or 21%:**

The favorable variance is primarily the result of the timing and receipt of pending invoices for items such as ammunition which was back ordered and clothing & personal protective equipment for the purchase of turnouts, in certain instances budget adjustments have occurred to minimize this variance moving forward. In addition, the favorable variance is a result of various accounts, such as operating supplies, maintenance services and repair materials, minor equipment, and office supplies which are difficult to budget in the appropriate period as they do not have a predictable spending pattern across all periods throughout the year.

**Capital Outlays**

**Actual to Revised Budget variance of \$0.1 million or 54%:**

The favorable variance is primarily driven by a 30 foot scissor lift to be purchased for WestWorld. This was expected to occur already but will occur in a future period. The remaining positive variance is due to the playground equipment replacement schedule, items were to be purchased already but will now occur in future periods, the spread has been adjusted to capture when these purchases are expected to be finalized.

**Debt Service & Contracts Payable**

	Twelve Months: Fiscal Year				
	2011/12	2012/13	2013/14	2013/14	2013/14
	Actual	Actual	Adopted Budget	Revised Budget	Approved Adjustments
Debt Service Transfer	\$ -	\$2.8	\$ -	\$ -	\$ -
MPC Excise Debt Fund	7.6	7.9	11.9	11.9	-
MPC Excise Debt Fund - Bed Tax	0.6	-	-	-	-
Certificates of Participation (COP)	3.5	-	-	-	-
Contracts Payable	3.6	1.8	0.6	0.6	-
COP - Radio Financing	2.5	2.5	2.5	2.5	-
Other	-	-	-	-	-
Debt Service & Contracts Payable	<u>\$17.8</u>	<u>\$15.1</u>	<u>\$15.0</u>	<u>\$15.0</u>	<u>\$ -</u>
% Change vs. Prior Year	45%	-15%	0%	0%	

	Fiscal Year-to-Date: December 2013					
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable) Amount	Percent
Debt Service Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	-
MPC Excise Debt Fund	-	-	-	-	-	-
MPC Excise Debt Fund - Bed Tax	-	-	-	-	-	-
Certificates of Participation (COP)	3.5	-	-	-	-	-
Contracts Payable	1.8	1.5	0.3	0.3	-	-
COP - Radio Financing	1.3	1.3	1.3	1.3	-	-
Other	1.3	-	-	-	-	-
Debt Service & Contracts Payable	<u>\$7.9</u>	<u>\$2.7</u>	<u>\$1.6</u>	<u>\$1.6</u>	<u>\$ -</u>	<u>-</u>
% Change vs. Prior Year	nm	-65%	-42%	-42%		

**Actual to Revised Budget variance of \$0.0 million or 0%:**

No explanation is necessary.

**Transfers-Out**

Twelve Months: Fiscal Year					
	2011/12	2012/13	2013/14	2013/14	2013/14
	Actual	Actual	Adopted Budget	Revised Budget	Approved Adjustments
CIP - Stadium	0.3	0.1	0.1	0.1	-
CIP - PAYGO	2.0	5.2	5.5	5.5	-
CIP - Bed Tax	0.5	-	-	-	-
Health Care Reserve Fund	3.0	-	-	-	-
Spec Pgms Fund - Art In Public Places	0.9	-	-	-	-
Bed Tax Fund	6.7	-	-	-	-
Spec Pgms Fund - Comm Srvs	0.1	0.2	-	-	-
Spec Pgms Fund - Fire	-	0.1	-	-	-
Spec Pgms Fund - Planning & Dev	0.1	0.1	0.1	0.1	-
Spec Pgms Fund - SW Gas Fund	-	0.1	-	-	-
PC Replacement Fund	1.2	-	-	-	-
Tourism Development Fund	-	3.0	-	-	-
<b>Total Transfers Out</b>	<b>\$14.8</b>	<b>\$8.7</b>	<b>\$5.6</b>	<b>\$5.6</b>	<b>\$ -</b>
<b>% Change vs. Prior Year</b>	<b>28%</b>	<b>-41%</b>	<b>-36%</b>	<b>-36%</b>	

Fiscal Year-to-Date: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable)	
					Amount	Percent
CIP - Stadium	-	-	-	-	-	-
CIP - PAYGO	-	-	-	-	-	-
CIP - Bed Tax	-	-	-	-	-	-
Health Care Reserve Fund	-	-	-	-	-	-
Spec Pgms Fund - Art In Public Places	-	-	-	-	-	-
Bed Tax Fund	2.0	3.0	-	-	-	-
Spec Pgms Fund - Comm Srvs	-	-	-	-	-	-
Spec Pgms Fund - Fire	-	-	-	-	-	-
Spec Pgms Fund - Planning & Dev	-	-	-	-	-	-
Spec Pgms Fund - SW Gas Fund	-	-	-	-	-	-
PC Replacement Fund	-	-	-	-	-	-
Tourism Development Fund	-	-	-	-	-	-
<b>Total Transfers Out</b>	<b>\$2.0</b>	<b>\$3.0</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>% Change vs. Prior Year</b>	<b>-13%</b>	<b>50%</b>	<b>-100%</b>	<b>-100%</b>		

**Actual to Revised Budget variance of \$0.0 million or 0%:**

No explanation is necessary.

<b>FY 2013/14 - TRANSPORTATION FUND</b>				
(\$ in millions: Rounding differences may occur)				
	Adopted Budget	Revised Budget	Adopted Favorable / Amount	vs. Revised (Unfavorable) Percent
Sources	\$32.3	\$32.3	\$ -	-
Uses	32.3	32.3	-	-
Change in Fund Balance	\$ -	\$ -	\$ -	
Beginning Fund Balance	\$5.1	\$8.0	\$2.9	
Ending Fund Balance	<u>\$5.0</u>	<u>\$8.0</u>	<u>\$3.0</u>	

Twelve Months: Fiscal Year					
	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Revenues:					
HURF Taxes	\$10.9	\$11.9	\$12.3	\$12.3	\$ -
0.20% City Sales Tax	16.0	16.9	17.3	17.3	-
Other	3.3	3.6	2.7	2.7	-
Total Revenues	<u>\$30.2</u>	<u>\$32.3</u>	<u>\$32.3</u>	<u>\$32.3</u>	<u>\$ -</u>
Transfers In	1.2	-	-	-	-
Total Sources	<u>\$31.4</u>	<u>\$32.3</u>	<u>\$32.3</u>	<u>\$32.3</u>	<u>\$ -</u>
% Change vs. Prior Year	-11%	3%	0%	0%	

Twelve Months: Fiscal Year					
	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Expenses:					
Personnel Services	\$5.1	\$5.4	\$5.7 *	\$5.7 *	\$ -
Contractual	14.7	14.8	16.9	16.9	-
Commodities	0.6	0.7	0.9	0.9	-
Capital Outlays	0.2	-	0.1	0.1	-
Total Operating Expenses	<u>\$20.6</u>	<u>\$20.9</u>	<u>\$23.6</u>	<u>\$23.6</u>	<u>\$ -</u>
Transfers Out					
CIP Fund	8.0	8.5	8.7	8.7	-
Total Uses	<u>\$28.7</u>	<u>\$29.3</u>	<u>\$32.3 *</u>	<u>\$32.3 *</u>	<u>\$ -</u>
% Change vs. Prior Year	-13%	2%	10%	10%	

\*Includes budgeted vacancy savings net of leave accrual payouts, 2% pay for performance and compensation adjustments.

<b>December 2013: Current Month and YTD</b>						
(\$ in millions: Rounding differences may occur)						
	December	December	YTD	YTD	Actual vs. Budget	
	Actual	Revised Budget	Actual	Revised Budget	Favorable / (Unfavorable)	Percent
					Amount	
Sources	\$2.5	\$2.6	\$14.8	\$14.5	\$0.3	2%
Uses	2.3	1.7	10.1	10.1	-	-
Change in Fund Balance	\$0.2	\$0.9	\$4.6	\$4.4	\$0.2	

<b>One Month: December 2013</b>						
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable)	Percent
					Amount	
Revenues:						
HURF Taxes	\$0.8	\$0.9	\$0.9	\$1.0	(\$0.1)	-10%
0.20% City Sales Tax	1.3	1.4	1.5	1.4	0.1	7%
Other	0.4	-	0.1	0.2	( 0.1)	-54%
Total Revenues	\$2.5	\$2.3	\$2.5	\$2.6	(\$0.1)	-3%
Transfers In	( 0.1)	-	-	-	-	-
Total Sources	\$2.3	\$2.3	\$2.5	\$2.6	(\$0.1)	-3%
% Change vs. Prior Year	-53%	0%	9%	12%		

<b>Fiscal Year-to-Date: December 2013</b>						
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable)	Percent
					Amount	
Revenues:						
HURF Taxes	\$5.2	\$5.6	\$5.8	\$6.1	(\$0.3)	-5%
0.20% City Sales Tax	7.3	7.6	8.2	7.9	0.3	4%
Other	0.7	1.4	0.7	0.4	0.3	73%
Total Revenues	\$13.2	\$14.5	\$14.8	\$14.5	\$0.3	2%
Transfers In	0.9	-	-	-	-	-
Total Sources	\$14.1	\$14.5	\$14.8	\$14.5	\$0.3	2%
% Change vs. Prior Year	-25%	3%	2%	0%		

**Actual to Revised Budget variance of \$0.3 million or 2%:**

The unfavorable variance in HURF taxes is driven by lower demand for fuel. The positive variance in City Sales Tax revenue is due to continued improvement in the local economy. This overall improvement has increased consumer spending, benefitting the various taxes collected. The favorable variance in Other Revenue is due to the timing of Federal Grants received for Downtown Trolley Operations.

One Month: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised	Favorable /	(Unfavorable)
				Budget	Amount	Percent
Expenses:						
Personnel Services	\$0.4	\$0.4	\$0.2	\$0.3	\$ -	-
Contractual	1.2	1.6	2.0	1.4	( 0.6)	-44%
Commodities	-	0.1	0.1	0.1	-	-
Capital Outlays	-	-	-	-	-	-
Total Operating Expenses	\$1.6	\$2.0	\$2.3	\$1.7	(\$0.6)	-36%
Transfers Out						
CIP Fund	-	-	-	-	-	-
Total Uses	\$1.6	\$2.0	\$2.3	\$1.7	(\$0.6)	-36%
% Change vs. Prior Year	-7%	26%	14%	-16%		

Fiscal Year-to-Date: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised	Favorable /	(Unfavorable)
				Budget	Amount	Percent
Expenses:						
Personnel Services	\$2.5	\$2.7	\$2.7	\$2.8	\$0.1	3%
Contractual	5.9	5.7	7.1	6.9	( 0.2)	-3%
Commodities	0.2	0.3	0.3	0.4	0.1	20%
Capital Outlays	0.1	-	-	-	-	-
Total Operating Expenses	\$8.8	\$8.6	\$10.1	\$10.1	\$ -	-
Transfers Out						
CIP Fund	-	-	-	-	-	-
Total Uses	\$8.8	\$8.6	\$10.1	\$10.1	\$ -	-
% Change vs. Prior Year	-20%	-1%	17%	17%		

**Actual to Revised Budget variance of \$0.0 million or 0%:**

No explanation is necessary.

**FY 2013/14 - TOURISM DEVELOPMENT FUND**

(\$ in millions: Rounding differences may occur)

	Adopted Budget	Revised Budget	Adopted vs. Revised Favorable / (Unfavorable) Amount	Revised (Unfavorable) Percent
Sources	\$15.7	\$15.7	\$ -	-
Uses	15.5	15.5	-	-
Change in Fund Balance	\$0.2	\$0.2	\$ -	
Beginning Fund Balance	\$6.9	\$7.2	\$0.3	
Ending Fund Balance	\$7.1	\$7.4	\$0.3	

	Twelve Months: Fiscal Year				
	2011/12* Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Revenues:					
Bed Taxes	\$ -	\$13.9	\$14.0	\$14.0	\$ -
Hospitality Trolley Sponsorship	-	0.1	0.1	0.1	-
Princess Hotel Lease	-	1.4	1.6	1.6	-
Total Revenues	\$ -	\$15.4	\$15.7	\$15.7	\$ -
Transfers In	-	3.1	-	-	-
Total Sources	\$ -	\$18.5	\$15.7	\$15.7	\$ -
% Change vs. Prior Year		n/a	-15%	-15%	

	Twelve Months: Fiscal Year				
	2011/12* Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Expenses:					
Marketing (CVB)	\$ -	\$6.9	\$7.0	\$7.0	\$ -
Events & Event Development	-	1.0	1.2	1.2	-
Hospitality Trolley	-	0.2	0.2	0.2	-
Admin/Research	-	0.4	0.5	0.5	-
Capital Outlays	-	-	0.5	0.5	-
Total Operating Expenses	\$ -	\$8.5	\$9.4	\$9.4	\$ -
Transfers Out					
CIP	-	-	0.2	0.2	-
Debt Service	-	1.2	2.4	2.4	-
General Fund	-	1.6	3.5	3.5	-
Total Uses	\$ -	\$11.3	\$15.5	\$15.5	\$ -
% Change vs. Prior Year		n/a	37%	37%	

\* New fund beginning August 2012 to account for all revenues and expenditures related to Tourism.

**December 2013: Current Month and YTD**

(\$ in millions: Rounding differences may occur)

	December Actual	December Revised Budget	YTD Actual	YTD Revised Budget	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent
Sources	\$1.3	\$1.3	\$5.8	\$5.4	\$0.3	6%
Uses	0.9	0.7	4.5	4.3	(0.2)	-5%
Change in Fund Balance	\$0.4	\$0.6	\$1.2	\$1.1	\$0.1	

One Month: December 2013

	2011/12* Actual	2012/13 Actual	2013/14 Actual	2013/14 Revised Budget	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent
Revenues:						
Bed Taxes	\$ -	\$1.0	\$1.2	\$1.2	\$ -	-
Hospitality Trolley Sponsorship	-	-	-	-	-	-
Princess Hotel Lease	-	0.1	0.1	0.1	-	-
Total Revenues	\$ -	\$1.1	\$1.3	\$1.3	\$ -	-
Transfers In	-	-	-	-	-	-
Total Sources	\$ -	\$1.1	\$1.3	\$1.3	\$ -	-
% Change vs. Prior Year		n/a	18%	19%		

Fiscal Year-to-Date: December 2013

	2011/12* Actual	2012/13 Actual	2013/14 Actual	2013/14 Revised Budget	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent
Revenues:						
Bed Taxes	\$ -	\$4.5	\$5.2	\$4.9	\$0.3	5%
Hospitality Trolley Sponsorship	-	0.1	-	-	-	-
Princess Hotel Lease	-	0.5	0.6	0.5	0.1	25%
Total Revenues	\$ -	\$5.0	\$5.8	\$5.4	\$0.3	6%
Transfers In	-	3.0	-	-	-	-
Total Sources	\$ -	\$8.1	\$5.8	\$5.4	\$0.3	6%
% Change vs. Prior Year		n/a	-28%	-32%		

\* New fund beginning August 2012 to account for all revenues and expenditures related to Tourism.

**Actual to Revised Budget variance of \$0.3 million or 6%:**

The favorable variance in Bed Taxes is due to a greater number of conventions. The favorable variance in the Princess Hotel Lease is due to receipt timing and will stabilize over the remainder of the year.

One Month: December 2013						
	2011/12*	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable) Amount	(Unfavorable) Percent
Expenses:						
Marketing (CVB)	\$ -	\$0.6	\$0.6	\$0.6	\$ -	-
Events & Event Development	-	-	0.3	0.1	( 0.2)	nm
Hospitality Trolley	-	-	-	-	-	-
Admin/Research	-	-	-	-	-	-
Capital Outlays	-	-	-	-	-	-
Total Operating Expenses	\$ -	\$0.6	\$0.9	\$0.7	(\$0.2)	-32%
Transfers Out						
CIP	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
General Fund	-	-	-	-	-	-
Total Uses	\$ -	\$0.6	\$0.9	\$0.7	(\$0.2)	-32%
% Change vs. Prior Year		n/a	51%	14%		

Fiscal Year-to-Date: December 2013						
	2011/12*	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable) Amount	(Unfavorable) Percent
Expenses:						
Marketing (CVB)	\$ -	\$3.3	\$3.5	\$3.5	\$ -	-
Events & Event Development	-	0.4	0.7	0.4	( 0.2)	-50%
Hospitality Trolley	-	-	-	-	-	-
Admin/Research	-	0.2	0.2	0.2	0.1	24%
Capital Outlays	-	-	-	-	-	-
Total Operating Expenses	\$ -	\$3.9	\$4.3	\$4.2	(\$0.2)	-4%
Transfers Out						
CIP	-	-	0.2	0.2	( 0.1)	-40%
Debt Service	-	-	-	-	-	-
General Fund	-	1.2	-	-	-	-
Total Uses	\$ -	\$5.1	\$4.5	\$4.3	(\$0.2)	-5%
% Change vs. Prior Year		n/a	-12%	-16%		

\* New fund beginning August 2012 to account for all revenues and expenditures related to Tourism.

**Actual to Revised Budget variance of (\$0.2) million or (5%):**

The unfavorable variance in Events & Event Development is due to payments for tourism development to vendors that occurred earlier than expected, this will even out in the next few reporting periods.

<b>FY 2013/14 - WATER AND WATER RECLAMATION FUNDS</b>				
(\$ in millions: Rounding differences may occur)				
	Adopted	Revised	Adopted vs. Revised	
	<u>Budget</u>	<u>Budget</u>	Favorable / (Unfavorable)	Percent
			Amount	
Sources	\$177.9	\$177.9	\$ -	-
Uses	163.4	163.4	-	-
Change in Fund Balance	\$14.6	\$14.6	\$ -	
Beginning Fund Balance	\$57.3	\$68.3	\$10.9	
Ending Fund Balance	<u>\$71.9</u>	<u>\$82.9</u>	<u>\$10.9</u>	
60 to 90 Day Operating	\$14.6	\$14.6	\$ -	
Repair/Replacement Reserve	33.5	33.5	-	
Revenue Bond Debt Reserve	4.8	4.8	-	
Special Contractual	5.2	5.2	-	
Unreserved Fund Balance	13.9	24.8	10.9	
Ending Fund Balance	<u>\$71.9</u>	<u>\$82.9</u>	<u>\$10.9</u>	

Twelve Months: Fiscal Year					
	2011/12	2012/13	2013/14	2013/14	2013/14
	<u>Actual</u>	<u>Actual</u>	Adopted	Revised	Approved
			<u>Budget</u>	<u>Budget</u>	<u>Adjustments</u>
Revenues:					
Water Service Charges	\$89.2	\$90.9	\$91.8	\$91.8	\$ -
Water Reclamation Charges	35.2	35.8	36.9	36.9	-
Non-Potable Water Fees	10.7	9.3	10.6	10.6	-
Interest Earnings	0.6	1.0	0.5	0.5	-
Miscellaneous Revenue	11.2	1.9	1.2	1.2	-
Total Revenues	<u>\$146.9</u>	<u>\$138.9</u>	<u>\$141.1</u>	<u>\$141.1</u>	<u>\$ -</u>
Transfers In	16.9	16.6	16.9	16.9	-
Bond Proceeds	-	-	20.0	20.0	-
Total Sources	<u>\$163.8</u>	<u>\$155.5</u>	<u>\$177.9</u>	<u>\$177.9</u>	<u>\$ -</u>
% Change vs. Prior Year	9%	-5%	14%	14%	

Twelve Months: Fiscal Year					
	2011/12	2012/13	2013/14	2013/14	2013/14
	<u>Actual</u>	<u>Actual</u>	Adopted	Revised	Approved
			<u>Budget</u>	<u>Budget</u>	<u>Adjustments</u>
Expenses:					
Personnel Services	\$16.1	\$17.1	\$17.9	\$17.9	\$ -
Contractual	25.1	23.1	29.1	29.1	-
Commodities	23.4	23.7	25.2	25.2	-
Capital Outlays	0.1	0.3	0.2	0.2	-
Total Operating Expenses	<u>\$64.6</u>	<u>\$64.3</u>	<u>\$72.4</u>	<u>\$72.4</u>	<u>\$ -</u>
Debt Service & Contracts Payable	29.1	28.7	29.5	29.5	-
Transfers Out					
Bond Proceeds	11.4	-	-	-	-
CIP Fund	53.1	47.0	49.4	49.4	-
Franchise Fees	6.7	6.7	7.0	7.0	-
In Lieu Property Tax Fees	0.9	-	-	-	-
Indirect/Direct Charges	6.5	5.5	5.0	5.0	-
Total Uses	<u>\$172.4</u>	<u>\$152.2</u>	<u>\$163.4</u>	<u>\$163.4</u>	<u>\$ -</u>
% Change vs. Prior Year	16%	-12%	7%	7%	

December 2013: Current Month and YTD						
(\$ in millions: Rounding differences may occur)						
	December	December	YTD	YTD	Actual	vs. Budget
	Actual	Revised	Actual	Revised	Favorable /	(Unfavorable)
		Budget		Budget	Amount	Percent
Sources	\$10.2	\$10.5	\$77.1	\$77.0	\$ -	-
Uses	15.8	14.2	46.2	47.4	1.2	3%
Change in Fund Balance	(\$5.6)	(\$3.6)	\$30.9	\$29.6	\$1.3	

One Month: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised	Favorable /	(Unfavorable)
				Budget	Amount	Percent
Revenues:						
Water Service Charges	\$6.0	\$6.8	\$6.1	\$6.5	(\$0.4)	-6%
Water Reclamation Charges	3.0	3.0	3.2	3.1	0.1	3%
Non-Potable Water Fees	-	0.6	0.6	0.7	( 0.1)	-13%
Interest Earnings	0.2	0.1	0.1	-	0.1	nm
Miscellaneous Revenue	8.9	0.1	0.1	0.1	-	-
Total Revenues	\$18.1	\$10.6	\$10.1	\$10.4	(\$0.3)	-3%
Transfers In	0.1	0.1	0.1	0.1	-	-
Bond Proceeds	-	-	-	-	-	-
Total Sources	\$18.2	\$10.6	\$10.2	\$10.5	(\$0.3)	-3%
% Change vs. Prior Year	89%	-42%	-4%	-1%		

Fiscal Year-to-Date: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised	Favorable /	(Unfavorable)
				Budget	Amount	Percent
Revenues:						
Water Service Charges	\$49.9	\$51.9	\$50.4	\$52.0	(\$1.7)	-3%
Water Reclamation Charges	17.7	17.7	19.1	18.4	0.6	3%
Non-Potable Water Fees	4.9	6.2	5.7	5.2	0.5	9%
Interest Earnings	0.4	0.4	0.6	0.3	0.3	nm
Miscellaneous Revenue	9.3	0.6	0.8	0.6	0.2	34%
Total Revenues	\$82.2	\$76.8	\$76.6	\$76.6	\$ -	-
Transfers In	0.6	0.5	0.5	0.5	-	-
Bond Proceeds	-	-	-	-	-	-
Total Sources	\$82.8	\$77.3	\$77.1	\$77.0	\$ -	-
% Change vs. Prior Year	12%	-7%	0%	0%		

**Actual to Revised Budget variance of \$0.0 million or 0%:**

The unfavorable variance in Water Service Charges is driven by water sales. Year to date is slightly lower than forecast, likely driven by cooler weather and rain in July, September, and October. The favorable variance in Water Reclamation Charges is driven by new accounts identified through lateral verifications resulting in new start-ups, cooperation with EPCOR water company on recent water use and bill code clean up efforts for multi-purpose buildings. The favorable variance in Non-Potable Water Fees is driven by higher deliveries than forecasted for RWDS and WestWorld. This favorable variance is slightly offset by lower deliveries than forecasted to the IWDS and Gainey Ranch Golf Course. The favorable variance in Miscellaneous Revenue is driven by revenue received for recycling of used water meters and participation in the Granite Reef Underground Storage (GSF) Project of which neither were anticipated. This favorable variance is slightly offset by revenues for the Central Ground Water Treatment Facility (CGTF) which are based on actual expenditures and have been lower than forecasted.

One Month: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised	Favorable /	(Unfavorable)
				Budget	Amount	Percent
Expenses:						
Personnel Services	\$1.2	\$1.3	\$1.3	\$1.3	\$ -	-
Contractual	3.0	2.1	3.3	2.2	( 1.1)	-48%
Commodities	1.9	2.0	2.4	1.8	( 0.6)	-30%
Capital Outlays	-	-	-	-	-	-
Total Operating Expenses	\$6.2	\$5.5	\$7.0	\$5.4	(\$1.6)	-30%
Debt Service & Contracts Payable	8.5	8.2	7.9	7.9	-	-
Transfers Out						
Bond Proceeds	3.6	-	-	-	-	-
CIP Fund	-	-	-	-	-	-
Franchise Fees	0.5	0.5	0.5	0.5	-	-
In Lieu Property Tax Fees	0.1	-	-	-	-	-
Indirect/Direct Charges	0.5	0.5	0.4	0.4	-	-
Total Uses	\$19.3	\$14.6	\$15.8	\$14.2	(\$1.6)	-12%
% Change vs. Prior Year	90%	-24%	8%	-3%		

Fiscal Year-to-Date: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised	Favorable /	(Unfavorable)
				Budget	Amount	Percent
Expenses:						
Personnel Services	\$7.9	\$8.6	\$8.8	\$8.9	\$0.2	2%
Contractual	11.7	11.1	11.6	12.5	1.0	8%
Commodities	9.7	10.2	11.7	11.5	( 0.2)	-2%
Capital Outlays	-	0.1	0.1	-	( 0.1)	n/a
Total Operating Expenses	\$29.3	\$30.0	\$32.1	\$32.9	\$0.8	3%
Debt Service & Contracts Payable	8.5	8.2	7.9	7.9	-	-
Transfers Out						
Bond Proceeds	11.0	-	-	-	-	-
CIP Fund	-	-	-	-	-	-
Franchise Fees	3.6	3.7	3.7	4.1	0.4	10%
In Lieu Property Tax Fees	0.4	-	-	-	-	-
Indirect/Direct Charges	3.3	2.7	2.5	2.5	-	-
Total Uses	\$56.1	\$44.6	\$46.2	\$47.4	\$1.2	3%
% Change vs. Prior Year	24%	-21%	4%	6%		

**Actual to Revised Budget variance of \$1.2 million or 3%:**

The favorable variance in Personnel Services is driven by vacant positions with open recruitments. The favorable variance in Contractual is driven by seasonal variations in electrical charges, delayed training/conferences to provide details on compliance with OSHA standards, EPA chemical handling regulations and security requirements and finally less maintenance and repairs than anticipated. The unfavorable variance in Commodities is driven by higher demand for contracted maintenance. The unfavorable variance in Capital Outlays is driven by the purchase of an Autoclave and upgraded Survey Equipment that were not anticipated. The favorable variance in Franchise Fees is driven by lower operating revenues than forecasted; fees are based upon operating revenue.

**FY 2013/14 - AVIATION FUND**  
 (\$ in millions: Rounding differences may occur)

	Adopted Budget	Revised Budget	Adopted Favorable / Amount	vs. Revised (Unfavorable) Percent
Sources	\$4.1	\$4.1	\$ -	-
Uses	2.4	2.4	-	-
Change in Fund Balance	<u>\$1.7</u>	<u>\$1.7</u>	<u>\$ -</u>	
Beginning Fund Balance	\$1.9	\$3.3	\$1.4	
Ending Fund Balance	<u><u>\$3.6</u></u>	<u><u>\$5.0</u></u>	<u><u>\$1.4</u></u>	
60 to 90 Day Operating	\$0.4	\$0.4	\$ -	
Fleet Replacement Reserve	1.0	1.0	-	
Repair/Replacement Reserve	2.2	2.2	-	
Unreserved Fund Balance	-	1.4	1.4	
Ending Fund Balance	<u><u>\$3.6</u></u>	<u><u>\$5.0</u></u>	<u><u>\$1.4</u></u>	

Twelve Months: Fiscal Year

	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Revenues:					
Aviation Fees	\$3.2	\$3.4	\$3.2	\$3.2	\$ -
Privilege and Use Tax – Jet Fuel	0.1	0.1	0.1	0.1	-
Interest Earnings	-	0.1	-	-	-
Miscellaneous Revenue	-	0.1	-	-	-
Total Revenues	<u>\$3.4</u>	<u>\$3.8</u>	<u>\$3.4</u>	<u>\$3.4</u>	<u>\$ -</u>
Transfers In	-	-	0.8	0.8	-
Total Sources	<u><u>\$3.4</u></u>	<u><u>\$3.8</u></u>	<u><u>\$4.1</u></u>	<u><u>\$4.1</u></u>	<u><u>\$ -</u></u>
% Change vs. Prior Year	14%	9%	10%	10%	

Twelve Months: Fiscal Year

	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Expenses:					
Personnel Services	\$1.0	\$1.0	\$1.1	\$1.1	\$ -
Contractual	0.7	0.7	0.8	0.8	-
Commodities	-	0.1	0.1	0.1	-
Capital Outlays	-	-	0.1	0.1	-
Total Operating Expenses	<u>\$1.8</u>	<u>\$1.8</u>	<u>\$2.0</u>	<u>\$2.0</u>	<u>\$ -</u>
Transfers Out					
CIP Fund	0.7	4.1	-	-	-
Indirect/Direct Charges	0.6	0.4	0.4	0.4	-
Total Uses	<u><u>\$3.1</u></u>	<u><u>\$6.3</u></u>	<u><u>\$2.4</u></u>	<u><u>\$2.4</u></u>	<u><u>\$ -</u></u>
% Change vs. Prior Year	-22%	nm	-62%	-62%	

**December 2013: Current Month and YTD**  
(\$ in millions: Rounding differences may occur)

	December	December	YTD	YTD	Actual vs. Budget	
	Actual	Revised Budget	Actual	Revised Budget	Favorable / (Unfavorable) Amount	(Unfavorable) Percent
Sources	\$0.3	\$0.3	\$2.5	\$2.3	\$0.2	8%
Uses	0.2	0.2	1.1	1.3	0.2	19%
Change in Fund Balance	\$0.2	\$0.1	\$1.4	\$1.0	\$0.4	

**One Month: December 2013**

	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable) Amount	(Unfavorable) Percent
Revenues:						
Aviation Fees	\$0.3	\$0.3	\$0.3	\$0.3	\$ -	-
Privilege and Use Tax – Jet Fuel	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
Total Revenues	\$0.3	\$0.3	\$0.3	\$0.3	\$ -	-
Transfers In	-	-	-	-	-	-
Total Sources	\$0.3	\$0.3	\$0.3	\$0.3	\$ -	-
% Change vs. Prior Year	29%	0%	0%	0%		

**Fiscal Year-to-Date: December 2013**

	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable) Amount	(Unfavorable) Percent
Revenues:						
Aviation Fees	\$1.5	\$1.5	\$1.6	\$1.5	\$0.1	8%
Privilege and Use Tax – Jet Fuel	0.1	0.1	0.1	0.1	-	-
Interest Earnings	-	-	-	-	-	-
Miscellaneous Revenue	-	-	0.1	-	0.1	n/a
Total Revenues	\$1.6	\$1.6	\$1.7	\$1.5	\$0.2	11%
Transfers In	-	-	0.8	0.8	-	-
Total Sources	\$1.6	\$1.6	\$2.5	\$2.3	\$0.2	8%
% Change vs. Prior Year	13%	0%	57%	46%		

**Actual to Revised Budget variance of \$0.2 million or 8%:**

The favorable variance in Aviation Fees is due to greater than expected revenue for percentage fees for Airport Based Permits (ABPs). The favorable variance in Miscellaneous Revenue is driven by higher than expected revenue for fixed tenant rents, aviation fuel and license agreements.

One Month: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable) Amount	(Unfavorable) Percent
Expenses:						
Personnel Services	\$0.1	\$0.1	\$0.1	\$0.1	\$ -	-
Contractual	-	0.1	-	-	-	-
Commodities	-	-	-	-	-	-
Capital Outlays	-	-	-	-	-	-
Total Operating Expenses	\$0.1	\$0.2	\$0.1	\$0.1	\$ -	-
Transfers Out						
CIP Fund	-	-	-	-	-	-
Indirect/Direct Charges	-	-	-	-	-	-
Total Uses	\$0.2	\$0.2	\$0.2	\$0.2	\$ -	-
% Change vs. Prior Year	0%	0%	0%	0%		

Fiscal Year-to-Date: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable) Amount	(Unfavorable) Percent
Expenses:						
Personnel Services	\$0.5	\$0.5	\$0.5	\$0.5	\$ -	-
Contractual	0.3	0.3	0.3	0.4	0.2	37%
Commodities	-	-	-	-	-	-
Capital Outlays	-	-	-	0.1	0.1	86%
Total Operating Expenses	\$0.8	\$0.9	\$0.9	\$1.1	\$0.2	22%
Transfers Out						
CIP Fund	-	-	-	-	-	-
Indirect/Direct Charges	0.3	0.2	0.2	0.2	-	-
Total Uses	\$1.1	\$1.1	\$1.1	\$1.3	\$0.2	19%
% Change vs. Prior Year	32%	0%	0%	19%		

**Actual to Revised Budget variance of \$0.2 million or 19%:**

The favorable variance in Contractual is driven by lower than anticipated other professional services, aviation insurance expenses and intergovernmental payments. The favorable variance in Capital Outlays is for the purchase of a vehicle that was fully budgeted for at the beginning of the fiscal year and has not been purchased.

**FY 2013/14 - SOLID WASTE FUND**  
(\$ in millions: Rounding differences may occur)

	Adopted Budget	Revised Budget	Adopted Favorable / Amount	vs. Revised (Unfavorable) Percent
Sources	\$20.3	\$20.3	\$ -	-
Uses	20.6	20.6	-	-
Change in Fund Balance	(\$0.3)	(\$0.3)	\$ -	
Beginning Fund Balance	\$11.3	\$11.9	\$0.6	
Ending Fund Balance	<u>\$11.0</u>	<u>\$11.6</u>	<u>\$0.6</u>	
60 to 90 Day Operating	\$4.2	\$4.2	\$ -	
Unreserved Fund Balance	6.8	7.4	0.6	
Ending Fund Balance	<u>\$11.0</u>	<u>\$11.6</u>	<u>\$0.6</u>	

Twelve Months: Fiscal Year

	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Revenues:					
Solid Waste Charges	\$20.7	\$20.5	\$20.2	\$20.2	\$ -
Interest Earnings	0.1	0.1	0.1	0.1	-
Total Revenues	\$20.8	\$20.6	\$20.3	\$20.3	\$ -
Transfers In	0.2	-	-	-	-
Total Sources	<u>\$21.0</u>	<u>\$20.6</u>	<u>\$20.3</u>	<u>\$20.3</u>	<u>\$ -</u>
% Change vs. Prior Year	0%	-2%	-1%	-1%	

Twelve Months: Fiscal Year

	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Expenses:					
Personnel Services	\$6.6	\$6.6	\$6.7	\$6.7	\$ -
Contractual	9.0	10.0	10.7	10.7	-
Commodities	0.4	0.6	0.6	0.6	-
Capital Outlays	-	-	-	-	-
Total Operating Expenses	\$16.0	\$17.2	\$18.1	\$18.1	\$ -
Transfers Out					
CIP Fund	0.5	0.3	0.8	0.8	-
In Lieu Property Tax Fees	-	-	-	-	-
Indirect/Direct Charges	2.0	1.7	1.6	1.6	-
Total Uses	<u>\$18.5</u>	<u>\$19.1</u>	<u>\$20.6</u>	<u>\$20.6</u>	<u>\$ -</u>
% Change vs. Prior Year	-10%	4%	8%	7%	

**December 2013: Current Month and YTD**

(\$ in millions: Rounding differences may occur)

	December Actual	December Revised Budget	YTD Actual	YTD Revised Budget	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent
Sources	\$1.8	\$1.8	\$10.2	\$10.2	\$ -	-
Uses	1.6	1.6	9.6	9.6	( 0.1)	-1%
Change in Fund Balance	\$0.2	\$0.2	\$0.6	\$0.7	\$ -	

**One Month: December 2013**

	2011/12 Actual	2012/13 Actual	2013/14 Actual	2013/14 Revised Budget	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent
Revenues:						
Solid Waste Charges	\$1.9	\$1.7	\$1.7	\$1.8	\$ -	-
Interest Earnings	-	-	-	-	-	-
Total Revenues	\$1.9	\$1.7	\$1.8	\$1.8	\$ -	-
Transfers In	-	-	-	-	-	-
Total Sources	\$1.9	\$1.7	\$1.8	\$1.8	\$ -	-
% Change vs. Prior Year	11%	-11%	0%	3%		

**Fiscal Year-to-Date: December 2013**

	2011/12 Actual	2012/13 Actual	2013/14 Actual	2013/14 Revised Budget	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent
Revenues:						
Solid Waste Charges	\$10.3	\$10.1	\$10.2	\$10.2	\$ -	-
Interest Earnings	-	-	0.1	-	-	-
Total Revenues	\$10.4	\$10.2	\$10.2	\$10.2	\$ -	-
Transfers In	0.2	-	-	-	-	-
Total Sources	\$10.6	\$10.2	\$10.2	\$10.2	\$ -	-
% Change vs. Prior Year	2%	-4%	1%	1%		

**Actual to Revised Budget variance of \$0.0 million or 0%:**

No explanation is necessary.

## One Month: December 2013

	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Revised Budget</u>	<u>Favorable / Amount</u>	<u>(Unfavorable) Percent</u>
Expenses:						
Personnel Services	\$0.7	\$0.5	\$0.5	\$0.5	\$ -	-
Contractual	0.7	0.8	0.9	0.9	-	-
Commodities	-	0.1	-	-	-	-
Capital Outlays	-	-	-	-	-	-
Total Operating Expenses	<u>\$1.4</u>	<u>\$1.4</u>	<u>\$1.4</u>	<u>\$1.5</u>	<u>\$ -</u>	<u>-</u>
Transfers Out						
CIP Fund	-	-	-	-	-	-
In Lieu Property Tax Fees	-	-	-	-	-	-
Indirect/Direct Charges	0.2	0.1	0.1	0.1	-	-
Total Uses	<u>\$1.6</u>	<u>\$1.5</u>	<u>\$1.6</u>	<u>\$1.6</u>	<u>\$ -</u>	<u>-</u>
% Change vs. Prior Year	0%	-4%	0%	5%		

## Fiscal Year-to-Date: December 2013

	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Revised Budget</u>	<u>Favorable / Amount</u>	<u>(Unfavorable) Percent</u>
Expenses:						
Personnel Services	\$3.5	\$3.2	\$3.4	\$3.4	\$ -	-
Contractual	4.1	4.6	5.0	5.0	-	-
Commodities	0.2	0.4	0.4	0.3	-	-
Capital Outlays	-	-	-	-	-	-
Total Operating Expenses	<u>\$7.8</u>	<u>\$8.3</u>	<u>\$8.8</u>	<u>\$8.7</u>	<u>(\$0.1)</u>	<u>-1%</u>
Transfers Out						
CIP Fund	-	-	-	-	-	-
In Lieu Property Tax Fees	-	-	-	-	-	-
Indirect/Direct Charges	1.0	0.8	0.8	0.8	-	-
Total Uses	<u>\$8.8</u>	<u>\$9.1</u>	<u>\$9.6</u>	<u>\$9.6</u>	<u>(\$0.1)</u>	<u>-1%</u>
% Change vs. Prior Year	-4%	4%	6%	5%		

**Actual to Revised Budget variance of (\$0.1) million or (1%):**

No explanation is necessary.

<b>FY 2013/14 - FLEET FUND</b>				
(\$ in millions: Rounding differences may occur)				
	Adopted Budget	Revised Budget	Adopted Favorable / Amount	vs. Revised (Unfavorable) Percent
Sources	\$19.4	\$19.4	\$ -	-
Uses	20.3	20.3	-	-
Change in Fund Balance	(\$0.9)	(\$0.9)	\$ -	
Beginning Fund Balance	\$8.9	\$9.1	\$0.2	
Ending Fund Balance	<u>\$8.0</u>	<u>\$8.2</u>	<u>\$0.2</u>	
Contingency Reserve	\$0.7	\$0.7	\$ -	
Future Acquisition	4.8	4.8	-	
Unreserved, Undesignated	2.5	2.7	0.2	
Ending Fund Balance	<u>\$8.0</u>	<u>\$8.2</u>	<u>\$0.2</u>	

Twelve Months: Fiscal Year					
	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Revenues:					
Maintenance/Operation Rates	\$11.8	\$12.0	\$6.6	\$6.6	\$ -
Replacement Rates	3.1	5.7	6.9	6.9	-
Fuel Rates	-	-	5.8	5.8	-
Interest Earnings	-	-	-	-	-
Other Revenue	0.6	0.4	0.3	0.3	-
Total Revenues	<u>\$15.5</u>	<u>\$18.0</u>	<u>\$19.4</u>	<u>\$19.4</u>	<u>\$ -</u>
Transfers In	-	-	-	-	-
Total Sources	<u>\$15.5</u>	<u>\$18.0</u>	<u>\$19.4</u>	<u>\$19.4</u>	<u>\$ -</u>
% Change vs. Prior Year	8%	16%	8%	8%	

Twelve Months: Fiscal Year					
	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Expenses:					
Personnel Services	\$3.1	\$3.1	\$3.2 *	\$3.2 *	\$ -
Contractual	1.5	1.5	1.5	1.5	-
Commodities	7.0	7.1	8.4	8.4	-
Capital Outlays	5.0	5.6	6.2	6.2	-
Total Operating Expenses	<u>\$16.6</u>	<u>\$17.3</u>	<u>\$19.3</u>	<u>\$19.3</u>	<u>\$ -</u>
Transfers Out					
Transfer Out CIP	-	0.8	0.3	0.3	-
Transfers to Operating Funds	1.5	-	0.8	0.8	-
Total Uses	<u>\$18.0</u>	<u>\$18.1</u>	<u>\$20.3 *</u>	<u>\$20.3 *</u>	<u>\$ -</u>
% Change vs. Prior Year	43%	0%	13%	13%	

\*Includes budgeted vacancy savings net of leave accrual payouts, 2% pay for performance and compensation adjustments.

**December 2013: Current Month and YTD**

(\$ in millions: Rounding differences may occur)

	December	December	YTD	YTD	Actual	vs. Budget
	Actual	Revised Budget	Actual	Revised Budget	Favorable / (Unfavorable) Amount	(Unfavorable) Percent
Sources	\$1.5	\$1.6	\$9.5	\$9.7	(\$0.2)	-2%
Uses	0.9	1.7	6.5	9.8	3.3	34%
Change in Fund Balance	\$0.6	(\$0.1)	\$3.0	(\$0.1)	\$3.1	

## One Month: December 2013

	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable) Amount	(Unfavorable) Percent
Revenues:						
Maintenance/Operation Rates	\$0.9	\$0.9	\$0.6	\$0.5	\$ -	-
Replacement Rates	0.3	0.5	0.6	0.6	-	-
Fuel Rates	-	-	0.4	0.5	(0.1)	-26%
Interest Earnings	-	-	-	-	-	-
Other Revenue	-	-	0.1	-	-	-
Total Revenues	\$1.2	\$1.4	\$1.5	\$1.6	(\$0.1)	-5%
Transfers In	-	-	-	-	-	-
Total Sources	\$1.2	\$1.4	\$1.5	\$1.6	(\$0.1)	-5%
% Change vs. Prior Year	-5%	18%	10%	15%		

## Fiscal Year-to-Date: December 2013

	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable) Amount	(Unfavorable) Percent
Revenues:						
Maintenance/Operation Rates	\$5.8	\$5.9	\$3.8	\$3.3	\$0.5	15%
Replacement Rates	1.5	2.8	3.4	3.4	-	-
Fuel Rates	-	-	2.2	2.9	(0.7)	-25%
Interest Earnings	0.1	-	-	-	-	-
Other Revenue	0.1	0.3	0.2	0.1	-	-
Total Revenues	\$7.5	\$9.0	\$9.5	\$9.7	(\$0.2)	-2%
Transfers In	-	-	-	-	-	-
Total Sources	\$7.5	\$9.0	\$9.5	\$9.7	(\$0.2)	-2%
% Change vs. Prior Year	4%	19%	6%	8%		

**Actual to Revised Budget variance of (\$0.2) million or (2%):**

The favorable variance in Maintenance/Operation Rates continues to be reflective of the unexpected major repairs on Solid Waste and Fire Department equipment as well as the maintenance of older vehicle/equipment. This was offset by the unfavorable variance in Fuel Rates, which is reflective of Transportation's use of less fuel for buses and trolleys than what was forecasted. The Fuel Rates were also impacted by the cost per gallon for fuel being lower than what was budgeted.

One Month: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised	Favorable /	(Unfavorable)
				Budget	Amount	Percent
Expenses:						
Personnel Services	\$0.3	\$0.2	\$0.3	\$0.3	\$ -	-
Contractual	0.1	0.1	0.1	0.1	-	-
Commodities	0.5	0.6	0.5	0.7	0.2	33%
Capital Outlays	0.2	0.2	0.1	0.6	0.5	91%
Total Operating Expenses	\$1.1	\$1.2	\$0.9	\$1.7	\$0.8	47%
Transfers Out						
Transfer Out CIP	-	-	-	-	-	-
Transfers to Operating Funds	-	-	-	-	-	-
Total Uses	\$1.1	\$1.2	\$0.9	\$1.7	\$0.8	47%
% Change vs. Prior Year	-19%	5%	-21%	47%		

Fiscal Year-to-Date: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised	Favorable /	(Unfavorable)
				Budget	Amount	Percent
Expenses:						
Personnel Services	\$1.5	\$1.6	\$1.6	\$1.6	\$ -	-
Contractual	0.7	0.7	0.7	0.7	-	-
Commodities	2.8	2.8	2.9	3.9	1.0	26%
Capital Outlays	2.9	2.3	0.6	2.8	2.3	80%
Total Operating Expenses	\$8.0	\$7.4	\$5.8	\$9.0	\$3.3	36%
Transfers Out						
Transfer Out CIP	-	-	-	-	-	-
Transfers to Operating Funds	1.5	-	0.8	0.8	-	-
Total Uses	\$9.5	\$7.4	\$6.5	\$9.8	\$3.3	34%
% Change vs. Prior Year	79%	-22%	-12%	32%		

**Actual to Revised Budget variance of \$3.3 million or 34%:**

The favorable variance in Commodities is related to unleaded and diesel fuel costs being lower than forecasted although this trend is not expected to continue. The favorable variance in Capital Outlays is a timing issue for the purchase of vehicles/equipment. The replacement budget was spread evenly from August through June and most replacement expenses are expected to be posted later this year.

**FY 2013/14 - RISK FUND**  
(\$ in millions: Rounding differences may occur)

	Adopted Budget	Revised Budget	Adopted Favorable / Amount	vs. Revised (Unfavorable) Percent
Sources	\$7.0	\$7.0	\$ -	-
Uses	8.1	8.1	-	-
Change in Fund Balance	(\$1.0)	(\$1.0)	\$ -	
Beginning Fund Balance	\$13.4	\$12.2	(\$1.2)	
Ending Fund Balance	\$12.4	\$11.1	(\$1.2)	
Accruals (short term)	\$3.6	\$3.6	\$ -	
Accruals (long term)	5.6	5.6	-	
Unreserved Fund Balance	3.2	2.0	( 1.2)	
Ending Fund Balance	\$12.4	\$11.1	(\$1.2)	

Twelve Months: Fiscal Year					
	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Revenues:					
Property, Liability, Work Comp Rates	\$4.1	\$4.0	\$6.5	\$6.5	\$ -
Unemployment Taxes	0.3	0.3	0.1	0.1	-
Property Tax (Tort Claims)	-	0.2	0.1	0.1	-
Insurance/Claims Recoveries	0.1	0.2	0.2	0.2	-
Other/Miscellaneous Revenue	0.1	0.1	0.1	0.1	-
Total Revenues	\$4.6	\$4.8	\$7.0	\$7.0	\$ -
Transfers In	-	-	-	-	-
Total Sources	\$4.6	\$4.8	\$7.0	\$7.0	\$ -
% Change vs. Prior Year	-41%	4%	48%	48%	

Twelve Months: Fiscal Year					
	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Expenses:					
Personnel Services	\$0.7	\$0.7	\$0.8	\$0.8	\$ -
Contractual	6.5	7.2	7.2	7.2	-
Commodities	0.1	0.1	0.1	0.1	-
Total Operating Expenses	\$7.3	\$8.0	\$8.1	\$8.1	\$ -
Transfers Out					
Transfers Out CIP	-	-	-	-	-
Transfers to Operating Funds	1.0	-	-	-	-
Total Uses	\$8.3	\$8.0	\$8.1	\$8.1	\$ -
% Change vs. Prior Year	57%	-4%	1%	1%	

**December 2013: Current Month and YTD**

(\$ in millions: Rounding differences may occur)

	December	December	YTD	YTD	Actual	vs. Budget
	Actual	Revised Budget	Actual	Revised Budget	Favorable / Amount	(Unfavorable) Percent
Sources	\$0.6	\$0.6	\$3.6	\$3.5	\$ -	-
Uses	0.4	0.6	3.4	4.8	1.4	29%
Change in Fund Balance	\$0.1	\$ -	\$0.2	(\$1.3)	\$1.4	

**One Month: December 2013**

	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised Budget	Favorable / Amount	(Unfavorable) Percent
Revenues:						
Property, Liability, Work Comp Rates	\$0.3	\$0.3	\$0.5	\$0.5	\$ -	-
Unemployment Taxes	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-
Property Tax (Tort Claims)	-	0.2	-	-	-	-
Insurance/Claims Recoveries	-	-	-	-	-	-
Other/Miscellaneous Revenue	-	-	-	-	-	-
Total Revenues	\$0.4	\$0.6	\$0.6	\$0.6	\$ -	-
Transfers In	-	-	-	-	-	-
Total Sources	\$0.4	\$0.6	\$0.6	\$0.6	\$ -	-
% Change vs. Prior Year	-13%	36%	0%	0%		

**Fiscal Year-to-Date: December 2013**

	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
	Actual	Actual	Actual	Revised Budget	Favorable / Amount	(Unfavorable) Percent
Revenues:						
Property, Liability, Work Comp Rates	\$2.1	\$2.0	\$3.2	\$3.2	\$ -	-
Unemployment Taxes	-	-	-	-	-	-
Interest Earnings	0.1	-	-	-	-	-
Property Tax (Tort Claims)	-	0.2	0.1	0.1	-	-
Insurance/Claims Recoveries	0.1	0.1	0.1	0.1	-	-
Other/Miscellaneous Revenue	-	-	-	0.1	-	-
Total Revenues	\$2.3	\$2.3	\$3.6	\$3.5	\$ -	-
Transfers In	-	-	-	-	-	-
Total Sources	\$2.3	\$2.3	\$3.6	\$3.5	\$ -	-
% Change vs. Prior Year	-51%	0%	54%	52%		

**Actual to Revised Budget variance of \$0.0 million or 0%:**

No explanation is necessary.

One Month: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable)	Percent
					Amount	
Expenses:						
Personnel Services	\$0.1	\$0.1	\$0.1	\$0.1	\$ -	-
Contractual	0.4	0.9	0.3	0.5	0.2	31%
Commodities	-	-	-	-	-	-
Total Operating Expenses	\$0.5	\$0.9	\$0.4	\$0.6	\$0.2	27%
Transfers Out						
Transfers Out CIP	-	-	-	-	-	-
Transfers to Operating Funds	-	-	-	-	-	-
Total Uses	\$0.5	\$0.9	\$0.4	\$0.6	\$0.2	27%
% Change vs. Prior Year	15%	96%	-55%	-39%		

Fiscal Year-to-Date: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual vs. Budget	
	Actual	Actual	Actual	Revised Budget	Favorable / (Unfavorable)	Percent
					Amount	
Expenses:						
Personnel Services	\$0.4	\$0.4	\$0.4	\$0.4	\$ -	-
Contractual	2.6	2.1	3.0	4.4	1.3	31%
Commodities	-	-	-	-	-	-
Total Operating Expenses	\$3.0	\$2.5	\$3.4	\$4.8	\$1.4	29%
Transfers Out						
Transfers Out CIP	-	-	-	-	-	-
Transfers to Operating Funds	-	-	-	-	-	-
Total Uses	\$3.0	\$2.5	\$3.4	\$4.8	\$1.4	29%
% Change vs. Prior Year	11%	-17%	35%	91%		

**Actual to Revised Budget variance of \$1.4 million or 29%:**

The favorable variance in Contractual is primarily due to the budget spread of insurance and bond premiums, the entire budget is in July although some smaller policies renew throughout the year. Additionally in Contractual, the favorable variance in various general and property liability accounts is due to the difficulty in determining when claims will become due and payable.

**FY 2013/14 - BENEFITS SELF INSURANCE**

(\$ in millions: Rounding differences may occur)

	Adopted Budget	Revised Budget	Adopted Favorable / Amount	vs. Revised (Unfavorable) Percent
Sources	\$26.9	\$26.9	\$ -	-
Uses	27.1	27.1	-	-
Change in Fund Balance	(\$0.3)	(\$0.3)	\$ -	
Beginning Fund Balance	\$5.7	\$6.6	\$0.9	
Ending Fund Balance	<u>\$5.4</u>	<u>\$6.3</u>	<u>\$0.9</u>	

## Twelve Months: Fiscal Year

	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Revenues:					
Medical Premiums - COS	\$15.9	\$17.5	\$18.5	\$18.5	\$ -
Dental Premiums - COS	0.8	0.8	0.8	0.8	-
Medical Premiums - EE	4.5	5.6	5.7	5.7	-
Dental Premiums - EE	0.8	0.8	0.8	0.8	-
Medical Premiums - Retiree	2.1	0.9	0.8	0.8	-
Other Revenue	0.4	1.0	0.4	0.4	-
Total Revenues	\$24.5	\$26.6	\$26.9	\$26.9	\$ -
Transfers In	4.0	-	-	-	-
Total Sources	<u>\$28.5</u>	<u>\$26.6</u>	<u>\$26.9</u>	<u>\$26.9</u>	<u>\$ -</u>
% Change vs. Prior Year	41%	-7%	1%	1%	

## Twelve Months: Fiscal Year

	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget	2013/14 Approved Adjustments
Expenses:					
Personnel Services - COS	\$0.2	\$0.2	\$0.2	\$0.2	\$ -
Contractual - COS	0.1	0.1	0.1	0.1	-
Medical Claims	18.9	19.7	21.4	21.4	-
Medical Claims - Retirees	3.1	0.9	1.0	1.0	-
Dental Claims	1.4	1.5	1.5	1.5	-
Provider Admin Fees	1.7	1.4	1.5	1.5	-
Behavioral Health Claims	0.5	0.5	0.6	0.6	-
Stop Loss Insurance	0.5	0.5	0.6	0.6	-
Live Life Well	0.4	0.1	0.2	0.2	-
Commodities - COS	-	-	-	-	-
Total Uses	<u>\$26.9</u>	<u>\$25.0</u>	<u>\$27.1</u>	<u>\$27.1</u>	<u>\$ -</u>
% Change vs. Prior Year	10%	-7%	8%	8%	

**December 2013: Current Month and YTD**

(\$ in millions: Rounding differences may occur)

	December Actual	December Revised Budget	YTD Actual	YTD Revised Budget	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent
Sources	\$2.3	\$2.3	\$13.4	\$13.4	\$ -	-
Uses	2.4	2.2	13.2	13.4	0.2	1%
Change in Fund Balance	(\$0.2)	\$0.1	\$0.2	\$ -	\$0.1	

**One Month: December 2013**

	2011/12 Actual	2012/13 Actual	2013/14 Actual	2013/14 Revised Budget	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent
Revenues:						
Medical Premiums -COS	\$1.3	\$1.5	\$1.6	\$1.5	\$ -	-
Dental Premiums - COS	0.1	0.1	0.1	0.1	-	-
Medical Premiums - EE	0.4	0.5	0.5	0.5	-	-
Dental Premiums - EE	0.1	0.1	0.1	0.1	-	-
Medical Premiums - Retiree	0.2	0.1	0.1	0.1	-	-
Other Revenue	-	0.2	-	0.1	(0.1)	-92%
Total Revenues	\$2.1	\$2.3	\$2.3	\$2.3	\$ -	-
Transfers In	-	-	-	-	-	-
Total Sources	\$2.1	\$2.3	\$2.3	\$2.3	\$ -	-
% Change vs. Prior Year	97%	12%	0%	0%		

**Fiscal Year-to-Date: December 2013**

	2011/12 Actual	2012/13 Actual	2013/14 Actual	2013/14 Revised Budget	Actual Favorable / Amount	vs. Budget (Unfavorable) Percent
Revenues:						
Medical Premiums -COS	\$8.0	\$8.8	\$9.3	\$9.2	\$0.1	1%
Dental Premiums - COS	0.4	0.4	0.4	0.4	-	-
Medical Premiums - EE	2.3	2.8	2.9	2.9	0.1	3%
Dental Premiums - EE	0.4	0.4	0.4	0.4	-	-
Medical Premiums - Retiree	1.0	0.5	0.3	0.4	(0.1)	-21%
Other Revenue	0.2	0.4	-	0.2	(0.1)	-76%
Total Revenues	\$12.3	\$13.3	\$13.4	\$13.4	\$ -	-
Transfers In	-	-	-	-	-	-
Total Sources	\$12.3	\$13.3	\$13.4	\$13.4	\$ -	-
% Change vs. Prior Year	40%	8%	1%	1%		

**Actual to Revised Budget variance of \$0.0 million or 0%:**

The unfavorable variance in Medical Premiums - Retirees is due to the number of retirees on the medical plan being less than expected. The unfavorable variance in Other Revenue is due to timing issues on the Self-Insured prescription rebate. These are both offset by favorable variances in Medical Premiums - COS and Medical Premiums - EE.

One Month: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
Expenses:	Actual	Actual	Actual	Revised	Favorable /	(Unfavorable)
				Budget	Amount	Percent
Personnel Services - COS	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contractual - COS	-	-	-	-	-	-
Medical Claims	1.7	1.3	1.8	1.8	-	-
Medical Claims - Retirees	0.3	0.1	0.1	0.1	-	-
Dental Claims	0.1	0.1	0.1	0.1	-	-
Provider Admin Fees	0.1	0.1	0.2	0.1	( 0.1)	nm
Behavioral Health Claims	-	-	0.1	-	( 0.1)	nm
Stop Loss Insurance	-	-	0.1	-	( 0.1)	nm
Live Life Well	-	-	-	-	-	-
Commodities - COS	-	-	-	-	-	-
<b>Total Uses</b>	<b>\$2.4</b>	<b>\$1.7</b>	<b>\$2.4</b>	<b>\$2.2</b>	<b>(\$0.2)</b>	<b>-9%</b>
<b>% Change vs. Prior Year</b>	<b>7%</b>	<b>-26%</b>	<b>39%</b>	<b>27%</b>		

Fiscal Year-to-Date: December 2013						
	2011/12	2012/13	2013/14	2013/14	Actual	vs. Budget
Expenses:	Actual	Actual	Actual	Revised	Favorable /	(Unfavorable)
				Budget	Amount	Percent
Personnel Services - COS	\$0.1	\$0.1	\$0.1	\$0.1	\$ -	-
Contractual - COS	-	-	-	-	-	-
Medical Claims	9.5	9.4	10.9	10.7	( 0.1)	-1%
Medical Claims - Retirees	1.8	0.6	0.3	0.5	0.2	44%
Dental Claims	0.8	0.7	0.6	0.7	0.1	14%
Provider Admin Fees	0.8	0.7	0.6	0.6	-	-
Behavioral Health Claims	0.3	0.3	0.3	0.3	-	-
Stop Loss Insurance	0.2	0.3	0.3	0.3	-	-
Live Life Well	0.1	0.1	0.1	0.1	-	-
Commodities - COS	-	-	-	-	-	-
<b>Total Uses</b>	<b>\$13.6</b>	<b>\$12.2</b>	<b>\$13.2</b>	<b>\$13.4</b>	<b>\$0.2</b>	<b>1%</b>
<b>% Change vs. Prior Year</b>	<b>9%</b>	<b>-10%</b>	<b>9%</b>	<b>10%</b>		

**Actual to Revised Budget variance of \$0.2 million or 1%:**

The favorable variance in Medical Claims - Retirees is due to the number of retirees on the medical plan being less than expected.

Statement of Operations - WestWorld

City of Scottsdale  
WestWorld  
Statement of Operations for December 2013

	Twelve Months: Fiscal Year					
	2009/10 Actual	2010/11 Actual	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget
<b>Operating Revenue</b>						
Rental Facilities	\$1,353,785	\$1,369,513	\$1,405,932	\$1,617,444	\$1,817,941	\$1,817,941
RV Rental	261,768	234,653	230,161	257,509	284,954	284,954
Feed/Bedding Sales	428,955	458,488	474,133	499,264	512,795	512,795
Labor Fees	211,775	219,659	240,871	233,486	259,121	259,121
Concession Fees	235,183	212,521	230,728	223,836	226,150	226,150
Parking	51,572	46,469	44,004	48,834	58,749	58,749
Other Income	145,701	38,603	55,923	105,121	37,500	37,500
<b>Operating Revenue</b>	<b>\$2,688,739</b>	<b>\$2,579,905</b>	<b>\$2,681,751</b>	<b>\$2,985,494</b>	<b>\$3,197,210</b>	<b>\$3,197,210</b>
<b>Operating Expenses</b>						
<b>Personnel Services</b>						
Wages/Salaries/Benefits	\$1,595,620	\$1,601,280	\$1,466,780	\$1,527,275	\$1,592,792	\$1,590,148
Overtime	9,289	6,088	17,498	28,259	13,949	14,211
<b>Contractual Services</b>						
Contractual Workers	44,844	41,979	63,530	74,914	45,000	45,000
Telephone	46,557	34,737	35,063	25,637	35,230	35,230
Utilities	411,973	350,156	429,769	558,010	898,468	898,468
Maintenance & Equipment Rental & Fleet	235,588	323,010	422,247	591,505	319,485	319,485
License and Permits	45,554	75,941	73,499	124,251	105,957	105,957
Property, Liability & Workers' Comp	35,069	21,232	16,951	18,114	30,724	30,724
Other	206,133	150,279	204,921	223,654	225,255	425,255
<b>Commodities and Capital Outlays</b>						
Agriculture & Horticulture & Other Supply	82,981	82,299	107,537	125,040	106,545	106,545
Maintenance & Repairs Supply, Equipment	32,132	58,766	66,997	68,781	158,835	158,835
Inventory Purchased for Resale	244,572	225,820	229,795	258,927	280,000	280,000
Construction - Other	74,715	151,425	55,349	94,323	95,000	95,000
Other Expenses	30,194	24,741	33,462	39,526	31,315	31,315
<b>BOR Admin</b>						
BOR Admin/WestWorld	110,250	115,763	121,551	127,628	134,010	134,010
<b>Allocated Expenses*</b>						
Facilities Maintenance	328,980	328,980	319,572	402,988	402,988	402,988
COS Indirect Costs	451,035	462,276	458,880	241,136	255,887	255,887
<b>Operating Expenses</b>	<b>\$3,985,487</b>	<b>\$4,054,772</b>	<b>\$4,123,402</b>	<b>\$4,529,966</b>	<b>\$ 4,731,440</b>	<b>\$ 4,929,058</b>
<b>Operating Income</b>	<b>(\$1,296,748)</b>	<b>(\$1,474,867)</b>	<b>(\$1,441,651)</b>	<b>(\$1,544,472)</b>	<b>(\$1,534,230)</b>	<b>(\$1,731,848)</b>
<b>Debt Service (Less contributions)</b>						
Debt Service - (80 acres)	\$2,415,125	\$2,403,700	\$2,392,450	\$2,381,200	2,970,750	2,970,750
Bed Tax Contributions - (80 acres)	( 600,000)	( 600,000)	( 600,000)	( 600,000)	(600,000)	(600,000)
Debt Service - (52 & 17 acres)	1,402,633	1,402,123	2,352,373	2,364,123	2,373,879	2,373,879
Debt Service - TNEC	-	-	-	588,503	2,745,225	2,745,225
Bed Tax Contributions - TNEC	-	-	-	( 588,503)	(3,248,000)	(3,248,000)
Event Producer Contributions - TNEC	-	-	-	-	-	-
<b>Net Debt Service</b>	<b>\$3,217,758</b>	<b>\$3,205,823</b>	<b>\$4,144,823</b>	<b>\$4,145,323</b>	<b>\$ 4,241,854</b>	<b>\$ 4,241,854</b>
<b>Operating Income After Debt Service</b>	<b>(\$4,514,506)</b>	<b>(\$4,680,690)</b>	<b>(\$5,586,474)</b>	<b>(\$5,689,796)</b>	<b>(\$5,776,084)</b>	<b>(\$5,973,702)</b>

\* Allocated expenses are not budgeted for or expensed to General Fund operations, but are captured to provide truer costs of operations.

City of Scottsdale *Statement of Operations - WestWorld*  
WestWorld

Statement of Operations for December 2013 6 Months YTD

	FY 2009/10 YTD Actual	FY 2010/11 YTD Actual	FY 2011/12 YTD Actual	FY 2012/13 YTD Actual	FY 2013/14 YTD Actual	FY 2013/14 Approved YTD Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
<b>Operating Revenue</b>								
Rental Facilities	\$281,491	\$225,520	\$274,038	\$137,742	\$361,112	\$342,000	\$19,112	6%
RV Rental	119,794	57,613	58,614	48,546	61,267	77,000	( 15,733)	-20%
Feed/Bedding Sales	169,934	158,665	161,215	133,863	189,527	178,000	11,527	6%
Labor Fees	50,808	39,053	37,954	20,778	53,912	43,500	10,412	24%
Concession Fees	63,734	52,061	53,571	50,531	52,534	48,000	4,534	9%
Parking	25,143	17,290	20,495	6,242	25,120	24,000	1,120	5%
Other Income	2,029	1,337	5,518	6,992	3,089	240	2,849	nm
<b>Operating Revenue</b>	<b>\$712,932</b>	<b>\$551,539</b>	<b>\$611,404</b>	<b>\$404,693</b>	<b>\$746,561</b>	<b>\$712,740</b>	<b>\$33,821</b>	<b>5%</b>
<b>Operating Expenses</b>								
<b>Personnel Services</b>								
Wages/Salaries/Benefits	\$773,159	\$762,691	\$716,037	\$749,249	\$741,877	\$757,983	\$16,106	2%
Overtime	2,969	823	4,892	5,867	5,039	6,046	1,007	17%
<b>Contractual Services</b>								
Contractual Workers	14,832	14,865	18,048	13,965	26,883	14,800	( 12,083)	-82%
Telephone	21,603	15,043	17,748	14,591	15,792	15,645	( 147)	-1%
Utilities	141,216	99,949	130,114	141,553	283,919	343,924	60,005	17%
Maintenance & Equipment Rental & Fleet	100,470	169,056	195,877	270,822	178,942	164,464	( 14,478)	-9%
License and Permits	44,675	69,408	73,318	72,985	72,852	73,652	800	1%
Property, Liability & Workers' Comp	17,532	10,776	8,478	9,060	15,360	15,360	-	-
Other	60,544	51,832	53,819	49,862	77,410	247,651	170,241	69%
<b>Commodities and Capital Outlays</b>								
Agriculture & Horticulture & Other Supply	37,721	45,125	54,796	88,355	63,945	65,545	1,600	2%
Maintenance & Repairs Supply, Equipment	5,786	20,333	24,164	44,372	32,481	67,510	35,029	52%
Inventory Purchased for Resale	109,934	117,269	109,322	108,666	117,591	125,000	7,409	6%
Construction - Other	-	142,950	10,350	-	10,695	47,496	36,801	77%
Other Expenses	9,564	15,362	17,851	18,072	19,456	8,151	( 11,305)	nm
<b>BOR Admin</b>								
BOR Admin/WestWorld	110,250	115,763	121,551	-	134,010	134,010	0	0%
<b>Allocated Expenses*</b>								
Facilities Maintenance	164,490	164,490	159,786	201,492	201,492	201,492	-	-
COS Indirect Costs	225,516	231,138	229,440	120,570	127,944	127,944	-	-
<b>Operating Expenses</b>	<b>\$1,840,260</b>	<b>\$2,046,872</b>	<b>\$1,945,591</b>	<b>\$1,909,482</b>	<b>\$2,125,687</b>	<b>\$2,416,673</b>	<b>\$290,986</b>	<b>12%</b>
<b>Operating Income</b>	<b>(\$1,127,328)</b>	<b>(\$1,495,333)</b>	<b>(\$1,334,187)</b>	<b>(\$1,504,789)</b>	<b>(\$1,379,126)</b>	<b>(\$1,703,933)</b>	<b>\$324,807</b>	<b>19%</b>
<b>Debt Service (Less contributions)</b>								
Debt Service - (80 acres)	\$1,094,800	\$1,089,000	\$1,083,375	\$1,077,750	\$1,072,125	\$1,072,125	\$ -	-
Bed Tax Contributions - (80 acres)	-	-	-	-	-	-	-	-
Debt Service - (52 & 17 acres)	700,807	700,297	700,547	681,297	661,297	661,297	0	0%
Debt Service - TNEC	-	-	-	-	767,613	767,613	-	-
Bed Tax Contributions - TNEC	-	-	-	-	-	-	-	-
Event Producer Contributions - TNEC	-	-	-	-	-	-	-	-
<b>Net Debt Service</b>	<b>\$1,795,607</b>	<b>\$1,789,297</b>	<b>\$1,783,922</b>	<b>\$1,759,047</b>	<b>\$2,501,035</b>	<b>\$2,501,035</b>	<b>\$0</b>	<b>0%</b>
<b>Operating Income After Debt Service</b>	<b>(\$2,922,934)</b>	<b>(\$3,284,630)</b>	<b>(\$3,118,109)</b>	<b>(\$3,263,836)</b>	<b>(\$3,880,161)</b>	<b>(\$4,204,968)</b>	<b>\$324,807</b>	<b>8%</b>

\* Allocated expenses are not budgeted for or expensed to General Fund operations, but are captured to provide truer costs of operations.

City of Scottsdale

Stadium

## Statement of Operations for December 2013

	Twelve Months: Fiscal Year					
	2009/10 Actual	2010/11 Actual	2011/12 Actual	2012/13 Actual	2013/14 Adopted Budget	2013/14 Revised Budget
<b>Operating Revenue</b>						
Stadium Usage Fees - Stadium Ops	\$101,427	\$96,729	\$100,629	\$179,189	\$92,000	\$92,000
Stadium Usage Fees - Pro Baseball	320,946	343,918	361,432	392,709	345,000	345,000
Stadium - Land & Building Rent	23,366	17,052	34,365	27,366	-	-
Stadium Concessions	-	29,940	24,325	30,864	31,000	31,000
<b>Operating Revenue</b>	<b>\$445,739</b>	<b>\$487,639</b>	<b>\$520,750</b>	<b>\$630,129</b>	<b>\$468,000</b>	<b>\$468,000</b>
<b>Operating Expenses</b>						
<b>Personnel Services</b>						
Wages/Salaries/Benefits	\$652,022	\$672,760	\$763,450	\$769,787	\$739,721	\$745,767
Overtime	36,433	47,400	68,893	63,243	31,170	31,788
<b>Contractual Services</b>						
Custodian & Maintenance Services	112,262	119,513	126,809	127,511	157,615	155,315
Utilities*	296,818	234,586	318,512	297,483	337,900	337,900
Equip Maintenance, Rental & Fleet Charges	243,018	228,835	224,885	270,065	269,267	269,267
Property, Liability & Worker's Comp	17,935	12,314	10,776	11,129	17,650	17,650
Other Expenses	36,910	34,902	31,638	49,919	30,749	30,749
<b>Commodities</b>						
Agriculture & Horticulture Supply	92,252	132,759	152,329	162,519	102,173	102,173
Maintenance Materials & Equipment	55,617	60,482	108,094	65,306	63,811	63,811
Other Expenses	4,358	3,558	2,696	4,994	4,811	4,811
<b>Allocated Expenses**</b>						
Facilities Maintenance	344,568	344,568	353,558	353,558	353,558	353,558
COS Indirect Costs	312,905	275,751	193,062	112,776	116,658	116,658
<b>Capital Outlay</b>						
Transfers Out to CIP per Contract S14.3 (\$0.40/tic)	-	-	250,000	63,422	67,400	67,400
<b>Operating Expenses</b>	<b>\$2,205,098</b>	<b>\$2,167,427</b>	<b>\$2,604,701</b>	<b>\$2,351,712</b>	<b>\$ 2,292,483</b>	<b>\$ 2,296,847</b>
<b>Operating Income</b>	<b>(\$1,759,359)</b>	<b>(\$1,679,788)</b>	<b>(\$2,083,951)</b>	<b>(\$1,721,584)</b>	<b>(\$1,824,483)</b>	<b>(\$1,828,847)</b>
<b>Debt Service (Less Contributions)</b>						
Debt Service	\$618,644	\$341,144	\$1,109,143	\$864,144	\$1,593,689	\$1,593,689
MCSD/STA payments	( 92,885)	( 10,551)	( 708,254)	( 1,762,943)	( 1,238,750)	( 1,238,750)
Ticket Surcharge (\$1) for debt	( 145,378)	( 150,618)	( 158,555)	( 160,206)	( 145,000)	( 145,000)
<b>Net Debt Service</b>	<b>\$380,381</b>	<b>\$179,975</b>	<b>\$242,333</b>	<b>(\$1,059,005)</b>	<b>\$209,939</b>	<b>\$209,939</b>
<b>Operating Income After Debt Service</b>	<b>(\$2,139,740)</b>	<b>(\$1,859,763)</b>	<b>(\$2,326,284)</b>	<b>(\$662,578)</b>	<b>(\$2,034,422)</b>	<b>(\$2,038,786)</b>

\* Utilities are not budgeted by facility; therefore, this budget is an estimate based on prior year actuals.

\*\* Allocated expenses are not budgeted for or expensed to General Fund operations, but are captured to provide truer costs of

**Performance Measures:**

<b>FTEs</b>	12.4	13.4	13.4	13.4
# of Games	15	16	16	18
Attendees	155,819	160,574	158,555	145,000

Statement of Operations for December 2013 6 Months YTD

	FY 2009/10 YTD Actual	FY 2010/11 YTD Actual	FY 2011/12 YTD Actual	FY 2012/13 YTD Actual	FY 2013/14 YTD Actual	FY 2013/14 Approved YTD Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
<b>Operating Revenue</b>								
Stadium Usage Fees - Stadium Ops	\$81,611	\$59,423	\$34,423	\$161,034	\$60,032	\$60,750	(\$718)	-1%
Stadium Usage Fees - Pro Baseball	283	-	-	-	-	-	-	-
Stadium - Land & Building Rent	15,703	15,703	22,017	15,415	10,426	-	10,426	n/a
Stadium Concessions	-	26,079	19,836	13,244	11,246	-	11,246	n/a
<b>Operating Revenue</b>	<b>\$97,597</b>	<b>\$101,205</b>	<b>\$76,276</b>	<b>\$189,693</b>	<b>\$81,704</b>	<b>\$60,750</b>	<b>\$20,954</b>	<b>34%</b>
<b>Operating Expenses</b>								
<b>Personnel Services</b>								
Wages/Salaries/Benefits	\$287,503	\$301,769	\$365,281	\$371,939	\$390,448	\$362,697	(\$27,751)	-8%
Overtime	780	3,736	4,391	8,799	517	4,789	4,272	89%
<b>Contractual Services</b>								
Custodian & Maintenance Services	19,332	18,365	24,194	27,246	24,131	44,216	20,085	45%
Utilities*	157,722	97,521	177,214	169,070	52,809	52,809	-	-
Equip Maintenance, Rental & Fleet Charges	96,536	93,304	90,855	126,985	71,449	117,592	46,143	39%
Property, Liability & Worker's Comp	8,964	6,150	5,388	5,562	8,826	8,826	-	-
Other Expenses	7,027	7,155	8,631	16,444	13,249	7,162	( 6,087)	-85%
<b>Commodities</b>								
Agriculture & Horticulture Supply	50,273	66,064	55,375	77,681	57,581	34,842	( 22,739)	-65%
Maintenance Materials & Equipment	22,036	10,236	24,083	15,683	11,080	32,918	21,838	66%
Other Expenses	1,500	737	360	7,954	881	1,545	664	43%
<b>Allocated Expenses**</b>								
Facilities Maintenance	172,284	172,284	176,778	176,778	176,778	176,778	-	-
COS Indirect Costs	156,453	137,876	96,531	56,388	58,329	58,329	-	-
<b>Capital Outlay</b>								
Transfers Out to CIP per Contract S14.3 (\$0.40/tic)	-	-	-	-	-	-	-	-
<b>Operating Expenses</b>	<b>\$980,411</b>	<b>\$915,197</b>	<b>\$1,029,082</b>	<b>\$1,060,529</b>	<b>\$866,078</b>	<b>\$902,503</b>	<b>\$36,425</b>	<b>4%</b>
<b>Operating Income</b>	<b>(\$882,814)</b>	<b>(\$813,992)</b>	<b>(\$952,806)</b>	<b>(\$870,836)</b>	<b>(\$784,373)</b>	<b>(\$841,753)</b>	<b>\$57,379</b>	<b>7%</b>
<b>Debt Service (Less Contributions)</b>								
Debt Service	\$2,500	\$ -	\$126,072	\$126,072	\$535,344	\$535,344	\$0	0%
MCSD/STA payments	-	-	( 132,168)	-	( 203,796)	-	( 203,796)	n/a
Ticket Surcharge (\$1) for debt	-	-	-	-	-	-	-	-
<b>Net Debt Service</b>	<b>\$2,500</b>	<b>\$ -</b>	<b>(\$6,096)</b>	<b>\$126,072</b>	<b>\$331,548</b>	<b>\$535,344</b>	<b>(\$203,797)</b>	<b>38%</b>
<b>Operating Income After Debt Service</b>	<b>(\$885,314)</b>	<b>(\$813,992)</b>	<b>(\$946,710)</b>	<b>(\$996,907)</b>	<b>(\$1,115,921)</b>	<b>(\$1,377,097)</b>	<b>(\$146,418)</b>	<b>19%</b>

\* Utilities are not budgeted by facility; therefore, this budget is an estimate based on prior year actuals.

\*\* Allocated expenses are not budgeted for or expensed to General Fund operations, but are captured to provide truer costs of operations.



## Privilege (Sales) & Use Tax Collections For December 2013 (For Business Activity in November 2013)

Appendix 1 contains information regarding the “actual” revenue collections from the 1.0 percent Privilege and Use Tax reflected in the General Fund, 0.2 percent dedicated Transportation Privilege Tax, 0.2 percent dedicated Preserve Privilege and Use Taxes, 0.15 percent additional dedicated Preserve Privilege and Use Taxes, and 0.1 percent dedicated Public Safety Privilege and Use Taxes, including adjustments for related license revenues, late collections and audits. While the report includes the actual year-to-date tax collections for the funds previously noted, only the General Fund portion (1.0 percent) of the tax is unrestricted and available for general government purposes.

The report shows a fiscal year Privilege and Use Tax (1.0 percent General Purpose) collections increase of 4 percent compared to the Budget, and an increase of 8 percent compared to the same period a year ago.

### Privilege (Sales) & Use Tax by Category and Fund

	Fiscal Year: Twelve Months				
	2011/12	2012/13	2013/14	2013/14	2013/14
	<u>Actual</u>	<u>Actual</u>	<u>Adopted</u> <u>Budget</u>	<u>Revised</u> <u>Budget</u>	<u>Approved</u> <u>Adjustments</u>
<b>1.00% General Purpose</b>					
Rentals	\$11.9	\$12.6	\$12.3	\$12.3	\$0.0
Misc. Retail Stores	14.1	14.5	15.3	15.3	0.0
Major Dept. Stores	9.1	9.2	9.5	9.5	0.0
Automotive	9.8	11.0	11.8	11.8	0.0
Food Stores	6.4	6.5	6.6	6.6	0.0
Construction	8.4	9.0	9.8	9.8	0.0
Dining/ Entertainment	7.7	8.1	8.3	8.3	0.0
Other Taxable Activity	6.2	7.1	6.6	6.6	0.0
Hotel/Motel	4.3	4.5	4.6	4.6	0.0
Utilities	4.4	4.4	4.5	4.5	0.0
License fees, Penalty & Interest	2.3	2.2	2.2	2.2	0.0
Subtotal	<u>\$84.6</u>	<u>\$89.0</u>	<u>\$91.5</u>	<u>\$91.5</u>	<u>\$0.0</u>
0.10% Public Safety	\$8.2	\$8.7	\$8.9	\$8.9	\$0.0
0.20% Transportation	16.0	16.9	17.3	17.3	0.0
0.20% McDowell Preserve 1995	16.5	17.4	17.9	17.9	0.0
0.15% McDowell Preserve 2004	12.3	13.0	13.4	13.4	0.0
Total	<u>\$137.7</u>	<u>\$144.9</u>	<u>\$149.1</u>	<u>\$149.1</u>	<u>\$0.0</u>
% Change vs. Prior Year	6%	5%	3%	3%	

Rounding differences may occur.

**Privilege (Sales) & Use Tax by Category and Fund**

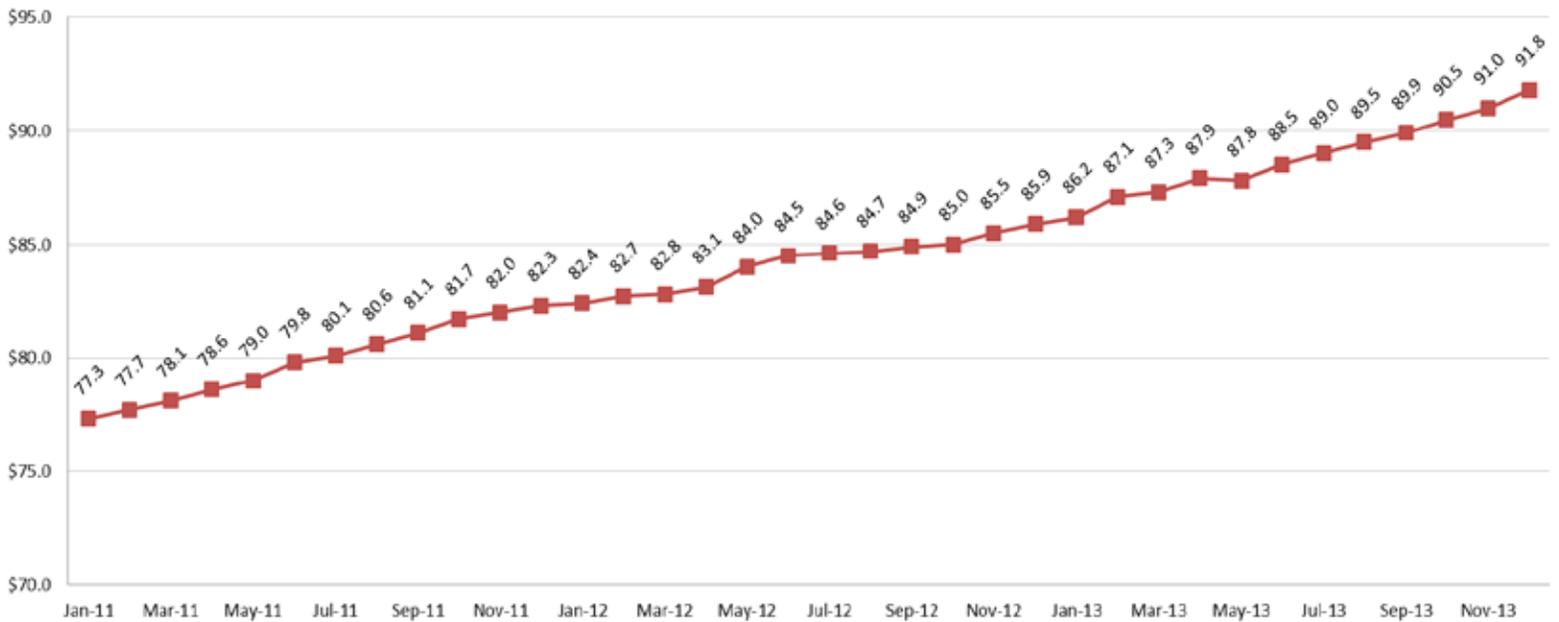
Fiscal Year-to-Date: December 2013						
	2011/12 Actual	2012/13 Actual	2013/14 Actual	2013/14 Budget	Actual vs. Budget	
					Favorable/(Unfavorable) Amount	Percent
<b>1.00% General Purpose</b>						
Rentals	\$5.8	\$6.0	\$6.1	\$6.0	\$0.1	1%
Misc. Retail Stores	6.1	6.5	7.1	6.8	0.3	4%
Major Dept. Stores	4.2	4.2	4.3	4.4	(0.1)	-3%
Automotive	4.5	5.1	5.7	5.5	0.2	4%
Food Stores	2.9	2.9	3.0	2.9	0.0	0%
Construction	4.2	4.3	5.3	4.9	0.4	9%
Dining/ Entertainment	3.3	3.4	3.6	3.6	0.1	2%
Other Taxable Activity	2.5	2.6	3.0	2.7	0.4	14%
Hotel/Motel	1.6	1.6	1.8	1.6	0.2	10%
Utilities	2.4	2.4	2.4	2.5	(0.1)	-4%
License fees, Penalty & Interest	1.4	1.3	1.3	1.3	0.0	0%
Subtotal	\$39.0	\$40.4	\$43.7	\$42.2	\$1.5	4%
0.10% Public Safety	\$3.8	\$3.9	\$4.2	\$4.1	\$0.1	4%
0.20% Transportation	7.3	7.6	8.2	7.9	0.3	4%
0.20% McDowell Preserve 1995	7.5	7.8	8.5	8.2	0.3	4%
0.15% McDowell Preserve 2004	5.6	5.9	6.3	6.1	0.2	4%
Total	\$63.2	\$65.5	\$70.9	\$68.5	\$2.4	4%
% Change vs. Prior Year		4%	8%	5%		

Rounding differences may occur.

**Privilege (Sales) & Use Tax**

12 Month Rolling

1.00% General Fund in Millions



**Rental Sales Taxes**

The rental category includes rentals of commercial and residential real property and personal property rentals, (such as rentals of formal wear, DVD's, home health equipment, recreational goods, electronics, appliances, etc.)

**Actual to Revised Budget variance of \$0.1 million or 1%:** The expanded affiliated company tax exemption that became effective July 1, 2013 hasn't decreased the category as much as initially projected.

**Miscellaneous Retail Stores Sales Taxes**

This category includes small clothing stores, art galleries, luggage stores, home furnishing stores, jewelry stores, drug stores, hobby stores, household appliance stores, sporting goods stores, florists, computer stores, hardware stores, and pet supply stores.

**Actual to Revised Budget variance of \$0.3 million or 4%:** There have been larger increases from retailers of computer software and hardware.

**Major Department Stores Sales Taxes**

This category includes large department stores, warehouse clubs, supercenters, and discount department stores.

**Actual to Revised Budget variance of (\$0.1) million or (3%):** Normal business fluctuations.

**Automotive Sales Taxes**

The automotive category includes automobile dealers, motorcycle dealers, automotive repair shops, tire shops, car washes, and car leasing companies.

**Actual to Revised Budget variance of \$0.2 million or 4%:** This is due to continued increased sales of new and used motor vehicles.

**Food Stores Sales Taxes**

This category includes grocery stores, candy stores, meat markets and convenience stores.

**Actual to Revised Budget variance of \$0.0 million or 0%:** No explanation necessary.

**Construction Sales Taxes**

The construction tax is collected on all construction activity; commercial and residential; new and re-model. It also includes landscaping, painting, flooring installation, siding, roofing, concrete, plumbing, heating, electrical, framing, drywall, infrastructure, masonry, finish carpentry, etc.

**Actual to Revised Budget variance of \$0.4 million or 9%:** This is due to an increase in single family and multifamily homes.

**Dining/Entertainment Sales Taxes**

The restaurant category includes restaurants, bars, cafeterias, mobile food vendors, and caterers.

**Actual to Revised Budget variance of \$0.1 million or 2%:** This is due to an increase in sales from restaurants.

**Other Taxable Activity Sales Taxes**

This category includes movie theatres, golf courses, gyms, bowling centers, amusement arcades, interior designers, publishers, banks, doctors, lawyers, accountants, beauty salons, barber shops, personal goods repair shops, photographers, advertising, wholesalers, and manufacturers.

**Actual to Revised Budget variance of \$0.4 million or 14%:** This is due in part to increases in taxable sales from computer hardware/software wholesalers.

**Hotel/Motel Sales Taxes**

This category includes lodging space rental on a short-term basis and other activities provided at the hotel/motel.

**Actual to Revised Budget variance of \$0.2 million or 10%:** This is due to an increase in conventions.

**Utilities Sales Taxes**

This category includes businesses that provide telecommunication (landlines and cellular), electricity, gas, or water services.

**Actual to Revised Budget variance of (\$0.1) million or (4%):** This is due to a decrease in the ownership of landlines.

**License Fees, Penalty & Interest**

This category consists of application and license fees for Transaction Privilege (sales) tax licenses, interest, and penalties.

**Actual to Revised Budget variance of \$0.0 million or 0%:** No explanation necessary.

## Glossary

To ensure legal compliance and financial management for the various restricted revenues and program expenditures, the city's accounting and budget structure is segregated into various funds. This approach is unique to the government sector. Fund accounting segregates functions and activities into separate self-balancing funds that are created and maintained for specific purposes.

A **fund** is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The city, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The General Fund is the city's chief operating fund and is used to account for all financial resources, except those that are legally required to be accounted for in another fund.

### GENERAL FUND SOURCES

**Sales Tax** - Scottsdale's total city sales tax rate is 1.65 percent. Of that amount, 0.55 percent is dedicated to the specific purposes related to transportation and preservation (which are accounted for in Special Revenue Funds) and 0.10 percent is dedicated to public safety (accounted for in the General Fund). The remaining 1.0 percent of the sales tax is also accounted for in the General Fund and is available to fund basic municipal services such as police, fire, libraries, and parks. Sales tax receipts received in the current month are based on prior month activity. This general-purpose sales tax is the city's single largest revenue source. The sales tax category results can be found in Appendix 1.

**State Shared Revenues** - These revenues are derived from state shared sales taxes, income taxes (revenue sharing), and vehicle license taxes (auto lieu). On a per capita basis, state sales taxes generated in Scottsdale tend to be higher than most other cities/towns due to higher wealth, consumer spending habits, and larger amounts of visitor/tourist spending. As directed by statute, the State distributes the shared portion of State sales taxes back to local governments based on population, not by the amount of sales taxes collected within the local jurisdiction.

**Charges for Services/Other** - Charges for Services include numerous revenues such as building permits, recreation fees, fire department fees, WestWorld fees, interest income, and property rentals. Also included are cost allocations from the General Fund to the enterprise funds.

**Property Taxes** - Property taxes are comprised only of the "Primary" property taxes levied on the assessed value of all property within the city to help pay for basic operations of the City. Secondary property taxes are not included in the General Fund as they must be used solely for General Obligation bond debt service payments. Increases in revenue from year to year reflect new property additions to the tax roll and Council actions to increase total revenue as legally allowed.

**Franchise Fees and In-Lieu Taxes** - This category represents revenues from utility and cable providers for their permitted use of the city's Rights-of-Way.

**Bed Taxes** - A transient lodging tax (bed tax) is applied to lodging room charges for stays of 29 days or less in hotels or short-term rentals. Effective July 1, 2010, the bed tax rate was increased from 3 percent to 5 percent, half of which must be spent on destination marketing and half of which is to be used for Capital, Events Development, Administration and other. A new fund was established for Tourism Development after the adoption of the FY 2012/13 budget to account for this revenue.

**Transfers In** - Transfers in reflects funds received from the Enterprise Funds (In-Lieu Franchise Fees and In-Lieu Property Tax) and Special Programs (30 Day Tow).

### GENERAL FUND USES

**Personnel Services** include the salaries and wages (pay for time worked, overtime premium, vacation, and sick leave) plus the city's contribution for fringe benefits such as retirement, social security, health, and workers' compensation insurance. It is reduced by vacancy savings, but increased for medical and vacation leave accrual payouts that are made at the time of separation from the city.

**Contractual Services** category includes expenditures for services performed by firms, individuals, or other city divisions.

**Commodities** includes supplies, repair and replacement parts, small tools, and maintenance and repairs.

## Glossary

**Capital outlays** include the purchase of land, the purchase or construction of buildings, structures, and facilities, plus machinery and equipment. It includes expenditures that result in the acquisition or addition of a fixed asset or increase the capacity, efficiency, span of life, or economy of operating an existing fixed asset. For an item to qualify as capital outlay the expenditure must meet all of the following requirements: (1) have an estimated useful life of more than two years; (2) have a unit cost of \$10,000 or more; and (3) be betterment or improvement.

**Debt Service & Contracts Payable** is primarily debt payments related to Municipal Property Corporation (MPC) bonds where the city's excise taxes are pledged to meet debt service. It also includes contractual obligations related to development agreements (funded by sales tax rebates) which vary based on the actual sales tax collections.

**Transfers-Out** represents the authorized transfer of cash to other funds, divisions, departments and/or capital projects.

## OTHER FUNDS

**Transportation Fund** is considered a Special Revenue Fund, which is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The Transportation Fund receives and expends the city's allocation of the Arizona Highway User Revenue Tax (HURF) as well as other transportation related revenues. The amount of HURF available to each city is allocated based on population. These monies must be used for street construction, reconstruction, maintenance, or transit. The State of Arizona requires the city to establish and maintain an accounting for Highway User Revenue Funds. The fund also accounts for the 1989 voter approved Transportation Privilege (Sales) Tax of 0.20 percent which is dedicated to funding transportation improvements and operations. Fifty percent of the Transportation Sales Tax is transferred to the Capital Improvement Fund for transportation related capital improvement projects.

**Tourism Development Fund** is a Special Revenue Fund to account for the sources and uses related to tourism. Revenues consist of transient lodging tax (bed tax), lease rental earnings from the Fairmont-Princess Hotel and hospitality trolley sponsorships. Bed tax is the largest portion of this fund and is derived from lodging room charges for stays of 29 days or less in hotels or short-term rentals.

**Enterprise Funds** are used to account for operations, which are financed and operated similarly to private businesses, where the intent is that the service is self-sufficient, with all costs including debt service supported predominantly by user charges. The city maintains three Enterprise Funds to account for Water & Water Reclamation, Aviation, and Solid Waste activities.

### Water & Water Reclamation Funds

This fund accounts for the transactions related to the city's water and water reclamation business activities, including operating revenue, expenditures and debt service payments.

- Water Service Rates are monthly water billings which consist of a base charge according to meter size and a variable charge for the amount of water consumed.
- Water Reclamation Service Rates are monthly charges based on the volume and strength of the sewage discharge.
- Non-Potable Water Rates includes the sale of surface water, reverse osmosis (RO) and effluent treated to irrigation standards. These different water types are delivered to 23 Reclaimed Water Distribution System (RWDS) golf courses, 3 Irrigation Water Distribution System (IWDS) golf courses, the Gainey Ranch Golf Club, the WestWorld golf course and the Inlet/Silverado golf course.
- Miscellaneous Revenue includes rental income, miscellaneous reimbursements and other minor fees.

### Aviation Fund

This fund accounts for the transactions related to the city's aviation business activity at the Scottsdale Airport.

- Aviation Rates are charges for a variety of services provided to airport customers including Landing Fees, Airport/Airpark Fuel Fees, Transient Parking Fees, Fixed Tenant Rents, Percentage Fees for Aeronautical Business Permits (ABPs), Custom Fees and miscellaneous other charges.
- Privilege and Use Tax-Jet Fuel are charges earned from jet fuel sales by Fixed Based Operators (FBOs) in accordance with the Scottsdale Revised Code, Article IV, Section 422.

## Glossary

### **Solid Waste Fund**

This fund accounts for the transactions related to the city's solid waste and recycling business activities.

- Solid Waste Rates include residential charges which are a flat fee per month and commercial charges which are based on the size of the container and the number of pickups per month. Additionally Solid Waste Rates include roll-off charges, uncontained service charges, recycling program charges, and household hazardous waste collection charges.

**Internal Service Funds** are used to account for the financing, on a cost-reimbursement basis, of commodities or services provided by one program for the benefit of other programs within the city. The report includes three Internal Service Funds to account for Fleet, Risk, and Benefits activities.

### **Fleet Fund**

This fund is used to account for the expenditures associated with purchasing and maintaining the city's vehicles. Replacement and operation of vehicles are charged to the city departments as internal operating costs to each program based on the quantity and type of vehicle used. The department charges become revenue to the Fleet Fund.

### **Risk Fund**

This fund is used to account for the city's self-insurance, safety and risk management functions. Revenue to this fund is derived from internal charges to division programs and is captured as internal rates. Payments for unemployment, workers' compensation, and property and liability claims are made from this fund

### **Benefits Self Insurance Fund**

This fund is used to account for the city's self-insured medical and dental benefits. Revenue to this fund is derived from premiums collected through charges to division programs, which consists of both city and employee components. Revenue is also collected through premium charges to retirees as well as pharmacy rebates and stop loss insurance recoveries. This fund provides payment of actual healthcare expenses (medical, prescription and dental claims) as well as claims administration and other benefit plan expenses.