

Statistical Section

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year and consistently present information beginning with fiscal year 2002, when the City implemented Statement 34.	

City of Scottsdale, Arizona
Net Assets by Component
Last Eight Fiscal Years
 (accrual basis of accounting)
 (in thousands)

Table I

	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
Governmental Activities								
Invested in Capital Assets, Net of Related Debt	\$ 1,429,495	\$ 1,497,575	\$ 1,548,486	\$ 1,877,955	\$ 2,029,375	\$ 2,198,130	\$ 2,353,573	\$ 2,586,731
Restricted	133,460	117,801	199,767	78,794	102,293	108,686	189,540	131,732
Unrestricted	152,731	165,209	127,017	195,887	172,530	206,386	90,632	83,884
Total Governmental Activities Net Assets	\$ 1,715,686	\$ 1,780,585	\$ 1,875,270	\$ 2,152,636	\$ 2,304,198	\$ 2,513,202	\$ 2,633,745	\$ 2,802,347
Business-type Activities								
Invested in Capital Assets, Net of Related Debt	\$ 629,106	\$ 659,130	\$ 653,351	\$ 756,433	\$ 806,749	\$ 895,636	\$ 909,632	\$ 991,390
Restricted	16,399	16,721	20,842	23,472	27,000	33,649	26,147	26,568
Unrestricted	175,624	186,147	272,431	212,957	239,535	224,607	293,090	239,103
Total Business-type Activities Net Assets	\$ 821,129	\$ 861,998	\$ 946,624	\$ 992,862	\$ 1,073,284	\$ 1,153,892	\$ 1,228,869	\$ 1,257,061
Primary Government								
Invested in Capital Assets, Net of Related Debt	\$ 2,058,601	\$ 2,156,705	\$ 2,201,837	\$ 2,634,388	\$ 2,836,124	\$ 3,093,766	\$ 3,263,205	\$ 3,578,121
Restricted	149,859	134,522	220,609	102,266	129,293	142,335	215,687	158,300
Unrestricted	328,355	351,356	399,448	408,844	412,065	430,993	383,722	322,987
Total Primary Government Net Assets	\$ 2,536,815	\$ 2,642,583	\$ 2,821,894	\$ 3,145,498	\$ 3,377,482	\$ 3,667,094	\$ 3,862,614	\$ 4,059,408

(1) The increase from the prior period was caused by a substantial increase in capital asset contributions.

(2) Restated Restricted and Unrestricted Net Assets related to the classification of unspent bond proceeds.

City of Scottsdale, Arizona
Changes in Net Assets
Last Eight Fiscal Years
 (accrual basis of accounting)
 (in thousands)

Table IIa

	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
Expenses								
Governmental Activities:								
General Government	\$ 26,982	\$ 22,776	\$ 23,839	\$ 30,943	\$ 42,729	\$ 45,682	\$ 40,698	\$ 20,646
Police	52,719	54,469	60,027	63,076	74,408	81,375	91,102	92,530
Financial Services	7,464	7,883	7,655	8,315	8,343	9,843	10,930	9,913
Transportation	72,159	71,837	78,373	85,835	82,047	95,214	90,039	87,552
Community Services	53,325	52,222	55,087	57,519	57,931	70,527	78,285	78,523
Information Services	10,821	11,901	11,135	7,941	14,589	13,329	13,704	13,723
The Downtown Group	-	-	-	-	-	-	-	4,595
Fire	16,494	18,127	19,570	28,620 (1)	26,943	28,054	31,943	31,174
Municipal Services	11,482	12,290	13,024	16,520	14,746	17,698	20,153	22,887
Citizen and Neighborhood Resources	2,484	2,433	2,812	3,496	3,419	3,727	3,663	3,802
Human Resources	-	3,601	3,462	3,333	3,615	3,800	4,790	3,545
Economic Vitality	-	6,421	6,130	8,026	7,549	9,475	9,711	8,553
Planning and Development	18,269	11,908	11,697	12,522	12,883	15,133	31,933	29,029
WestWorld	-	-	-	-	-	-	-	595
Streetlight and Service Districts	1,044	1,099	1,024	1,094	617	597	712	631
Interest on Long-term Debt	28,063	27,786	28,028	32,466	37,192	38,981	39,457	42,242
Total Governmental Activities Expenses	301,306	304,753	321,863	359,706	387,011	433,435	467,120	449,940
Business-type Activities:								
Water Utility	51,125	50,406	51,095	59,723	53,961	64,915	71,140	81,391
Sewer Utility	24,007	22,862	24,678	28,324	27,854	26,089	26,947	33,509
Airport	2,648	2,476	2,622	3,346	2,922	2,958	3,343	3,482
Solid Waste	14,071	13,783	15,153	15,508	16,412	17,895	18,772	19,650
Total Business-type Activities Expenses	91,851	89,527	93,548	106,901	101,149	111,857	120,202	138,032
Total Primary Government Expenses	\$ 393,157	\$ 394,280	\$ 415,411	\$ 466,607	\$ 488,160	\$ 545,292	\$ 587,322	\$ 587,972

(1) Increase from prior year was caused by the purchase of equipment, furnishing and clothing needed to start the City's Fire Department on July 1, 2005.

City of Scottsdale, Arizona
 Changes in Net Assets
 Last Eight Fiscal Years
 (accrual basis of accounting)
 (in thousands)

Table IIb

	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
Program Revenue								
Governmental Activities:								
Charges for Services:								
General Government	\$ 11,243	\$ 11,402	\$ 12,742	\$ 12,106	\$ 13,783	\$ 14,102	\$ 15,581	\$ 14,670
Police	5,706	4,227	6,760	11,514	9,938	15,071	16,664	5,703
Transportation	-	-	-	-	277	326	-	-
Community Services	3,229	3,405	3,759	3,914	4,028	4,388	4,637	4,619
Fire	-	-	-	-	1,010	1,155	1,095	2,275
Citizen and Neighborhood Resources	-	-	-	-	163	228	21	-
Planning and Development	15,764	15,449	17,314	18,188	20,515	16,128	12,800	6,393
WestWorld	-	-	-	-	-	-	-	2,682
Streetlight and Service Districts	1,012	1,018	1,000	998	511	546	595	599
Operating Grants and Contributions	22,200	21,219	24,508	26,865	26,355	29,293	28,409	26,272
Capital Grants and Contributions	77,412	70,369	105,794	73,092	136,745	211,707	157,808	240,289
Total Governmental Activities Program Revenues	136,566	127,089	171,877	146,677	213,325	292,944	237,610	303,502
Business-type Activities:								
Charges for Services:								
Water Utility	68,064	66,626	70,613	72,612	81,517	84,381	90,741	91,546
Sewer Utility	24,017	25,316	25,587	27,503	27,119	32,250	33,930	34,198
Airport	1,689	2,424	2,936	3,162	3,342	3,451	3,380	2,813
Solid Waste	15,796	16,250	16,488	16,984	17,163	18,490	19,824	20,049
Capital Grants and Contributions	38,733	28,487	71,709	38,313	55,580	55,111	50,679	22,067
Total Business-type Activities Revenues	148,299	139,103	187,333	158,574	184,721	193,683	198,554	170,673
Total Primary Government Revenues	\$ 284,865	\$ 266,192	\$ 359,210	\$ 305,251	\$ 398,046	\$ 486,627	\$ 436,164	\$ 474,175
Net (Expense)/Revenue								
Governmental Activities	\$ (164,740)	\$ (177,664)	\$ (149,986)	\$ (213,029)	\$ (173,686)	\$ (140,491)	\$ (229,510)	\$ (146,438)
Business-type Activities	56,448	49,576	93,785	51,673	83,572	81,826	78,352	32,641
Total Primary Government Net Expense	\$ (108,292)	\$ (128,088)	\$ (56,201)	\$ (161,356)	\$ (90,114)	\$ (58,665)	\$ (151,158)	\$ (113,797)

(1) The City's Fire Department was formed on July 1, 2005. Prior to this time the City contracted with an external fire service provider.

(2) Developer contributions increased significantly due to the increase in the assets donated and their valuation (increase in construction costs and land values).

(3) Developer contributions increased significantly due to the increase in the assets donated and their valuation (increase in construction costs).

City of Scottsdale, Arizona
 Changes in Net Assets
 Last Eight Fiscal Years
 (accrual basis of accounting)
 (in thousands)

Table IIc

	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
Governmental Revenues and Other Changes in Net Assets								
Governmental Activities:								
Taxes	\$ 167,105	\$ 167,153	\$ 183,039	\$ 217,325	(1) \$ 240,731	\$ 249,411	\$ 246,330	\$ 221,272
Intergovernmental	44,918	46,971	45,163	48,346	54,481	60,520	65,933	64,145
Interest and Investment Income	11,485	4,108	2,655	6,765	13,714	23,013	19,187	14,653
Miscellaneous and Special Items	5,382	4,760	2,777	4,100	5,786	5,377	7,606	5,038
Transfers	6,288	10,955	11,037	9,567	10,536	11,174	10,997	9,932
Total Governmental Activities	235,178	233,947	244,671	286,103	325,248	349,495	350,053	315,040
Business-type Activities:								
Taxes	-	-	-	-	119	195	195	117
Interest and Investment Income	5,820	1,493	973	4,288	6,581	9,265	6,910	4,958
Miscellaneous	874	755	905	(156)	686	496	517	408
Transfers	(6,289)	(10,955)	(11,037)	(9,567)	(10,536)	(11,174)	(10,997)	(9,932)
Total Business-type Activities:	405	(8,707)	(9,159)	(5,435)	(3,150)	(1,218)	(3,375)	(4,449)
Total Primary Government	\$ 235,583	\$ 225,240	\$ 235,512	\$ 280,668	\$ 322,098	\$ 348,277	\$ 346,678	\$ 310,591
Change in Net Assets								
Governmental Activities	\$ 70,438	\$ 56,283	\$ 94,685	\$ 73,074	\$ 151,562	\$ 209,004	\$ 120,543	\$ 168,602
Business-type Activities	56,853	40,869	84,626	46,238	80,422	80,608	74,977	28,192
Total Primary Government	\$ 127,291	\$ 97,152	\$ 179,311	\$ 119,312	\$ 231,984	\$ 289,612	\$ 195,520	\$ 196,794

(1) In May 2004, the City of Scottsdale, Arizona citizens approved an additional .15% Preservation Privilege Tax and a .10% Public Safety Tax. These taxes were effective July 1, 2004.

City of Scottsdale, Arizona
Governmental Activities Tax Revenues By Source
Last Eight Fiscal Years
 (accrual basis of accounting)
 (in thousands)

Table III

Fiscal Year	Sales and Use Taxes									
	Property	Privilege & Use - General	Privilege & Use - McDowell Mtn (1)	Privilege & Use - Transportation	Privilege & Use - Public Safety (1)	Transient Occupancy				
2002	\$ 39,485	\$ 81,871	\$ 15,814	\$ 15,587	\$ -	\$ 6,691				
2003	42,218	79,483	15,645	15,335	-	6,688				
2004	46,371	87,422	16,981	16,628	-	7,227				
2005	48,416	94,407	31,301	18,115	8,491	7,939				
2006	50,610	106,019	35,483	20,020	9,978	8,970				
2007	50,961	109,143	37,281	20,910	10,578	9,723				
2008	54,139	105,277	35,604	19,823	10,145	9,621				
2009	61,138	87,430	29,121	16,141	8,289	7,577				

Fiscal Year	Franchise Taxes			Intergovernmental		
	Cable TV Franchise	Light & Power Franchise	State Shared Sales	State Revenue Sharing	Other	
2002	\$ 2,223	\$ 5,238	\$ 15,621	\$ 21,142	\$ 512	
2003	2,440	5,147	15,853	21,574	611	
2004	2,740	5,488	17,054	18,278	663	
2005	2,859	5,596	18,779	18,634	1,337	
2006	3,157	6,308	21,664	21,223	962	
2007	3,355	7,284	22,312	26,653	929	
2008	3,544	8,030	21,575	33,037	957	
2009	3,606	7,831	18,677	35,103	959	

(1) In May 2004, the City of Scottsdale citizens approved an additional .15% Preservation Privilege Tax and a .10% Public Safety Tax. These taxes were effective July 1, 2004.

City of Scottsdale, Arizona
Fund Balances of Governmental Funds
Last Eight Fiscal Years
(modified accrual basis of accounting)
(in thousands)

Table IV

	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
General Fund								
Reserved	\$ 2,006	\$ 1,992	\$ 2,153	\$ 872	\$ 805	\$ 754	\$ 924	\$ 835
Unreserved	74,363	71,236	59,707 ⁽¹⁾	72,772	93,243	89,534	61,379	59,587
Total General Fund	\$ 76,369	\$ 73,228	\$ 61,860	\$ 73,644	\$ 94,048	\$ 90,288	\$ 62,303	\$ 60,422
All Other Governmental Funds								
Reserved	\$ 12,880	\$ 13,670	\$ 9,122	\$ 10,613	\$ 23,142	\$ 21,249	\$ 25,600	\$ 27,236
Unreserved, Reported in:								
Special Revenue Funds	25,775	24,553	22,122	31,873	40,952	52,484	35,179	30,710
Capital Project Funds	168,550	159,421	224,422 ⁽²⁾	148,626	189,905	179,477	212,676	102,898
Total All Other Governmental Funds	\$ 207,205	\$ 197,644	\$ 255,666	\$ 191,112	\$ 253,999	\$ 253,210	\$ 273,455	\$ 160,844

⁽¹⁾ The decrease from prior period was caused by a defeasance of debt.

⁽²⁾ The increase from prior period was caused by unspent bond proceeds that were received in the last quarter of the fiscal year.

City of Scottsdale, Arizona
Changes in Fund Balances of Governmental Funds

Last Eight Fiscal Years

(modified accrual basis of accounting)
(in thousands)

Table Va

	Fiscal Year								
	2002	2003	2004	2005	2006	2007	2008	2009	
Revenues									
Taxes - Local	\$ 164,775	\$ 167,153	\$ 182,362	\$ 218,189	\$ 239,478	\$ 251,017	\$ 246,175	\$ 219,846	
Taxes - Intergovernmental	57,176	59,694	58,716	61,948	69,413	76,545	81,246	77,408	
Business and Liquor Licenses	1,815	1,816	1,813	1,633	1,572	1,626	1,761	1,733	
Charges for Current Services	20,038	19,990	22,401	23,300	27,260	23,291	20,376	15,719	
Fines, Fees and Forfeitures	5,234	6,047	6,921	9,649	10,260	14,779	15,210	11,459	
Special Assessments	2,339	1,970	2,558	2,029	1,106	1,825	895	821	
Property Rental	2,835	2,836	3,212	3,617	4,173	3,868	3,733	3,527	
Interest Earnings	10,300	3,830	2,385	6,053	12,518	21,083	17,298	13,491	
Intergovernmental	12,892	9,609	11,810	11,771	13,129	15,763	15,552	31,813	
Developer Contributions	799	762	762	4,708	392	2,024	7,775	9,425	
Streetlight and Services Districts	1,012	1,018	1,000	998	511	546	595	599	
Contributions and Donations	367	439	647	917	835	1,878	1,673	1,519	
Reimbursements from Outside Sources	118	1,032	1,659	461	969	568	1,824	1,210	
Indirect Costs	7,960	8,045	8,729	8,635	9,898	10,208	11,577	14,917	
Other	2,260	850	2,110	9,079	644	700	934	991	
Total Revenues	\$ 289,920	\$ 285,091	\$ 307,085	\$ 362,987	\$ 392,158	\$ 425,721	\$ 426,624	\$ 404,478	

City of Scottsdale, Arizona
Changes in Fund Balances of Governmental Funds

Last Eight Fiscal Years

(modified accrual basis of accounting)
(in thousands)

Table Vb

	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
Expenditures								
General Government	\$ 19,528	\$ 16,010	\$ 16,121	\$ 21,793	\$ 23,516	\$ 24,938	\$ 26,633	\$ 19,216
Police	49,362	52,371	55,510	59,874	66,278	78,261	89,725	89,802
Financial Services	7,135	7,752	7,222	7,631	7,769	9,080	9,433	9,701
Transportation	10,016	10,869	9,399	8,760	10,099	13,439	14,301	15,580
Community Services	49,276	48,950	50,494	49,941	53,535	61,778	69,200	70,807
Information Systems	7,380	7,386	7,328	7,674	8,253	8,931	10,149	9,904
The Downtown Group	-	-	-	-	-	-	-	4,627
Fire	16,281	17,745	19,265	21,320	24,296	26,614	29,785	30,767
Municipal Services	11,214	11,553	8,774	11,813	8,850	9,692	19,140	18,800
Citizen and Neighborhood Resources	2,235	2,446	2,754	2,831	3,070	3,254	3,621	3,732
Human Resources	-	3,375	3,290	3,261	3,507	3,855	3,854	3,465
Economic Vitality	-	6,268	6,199	6,506	7,510	9,016	9,373	8,246
Planning and Development	18,040	11,746	11,218	12,111	12,436	14,331	15,012	16,671
WestWorld	-	-	-	-	-	-	-	3,704
Streetlight and Services Districts	1,044	1,099	1,024	1,094	617	597	712	632
Debt Service:								
Principal	26,216	30,305	31,905	33,173	27,632	34,252	33,043	31,308
Interest and Fiscal Charges	29,062	29,759	25,452	31,948	36,382	38,279	38,651	41,612
Bond Issuance Costs	597	1,046	586	878	351	735	1,028	-
Advance Refunding Escrow	339	-	-	-	-	-	-	-
Capital Improvements	68,638	68,338	81,149	213,585	218,897	147,367	196,976	155,358
Total Expenditures	\$ 316,363	\$ 327,018	\$ 337,690	\$ 494,193	\$ 512,998	\$ 484,419	\$ 570,636	\$ 533,932
Excess of Revenues over (under) Expenditures	\$ (26,443)	\$ (41,927)	\$ (30,605)	\$ (131,206)	\$ (120,840)	\$ (58,698)	\$ (144,012)	\$ (129,454)

(1) The increase from prior period was caused by land purchases related to capital improvement projects.

City of Scottsdale, Arizona
Changes in Fund Balances of Governmental Funds

Last Eight Fiscal Years

(modified accrual basis of accounting)
(in thousands)

Table Vc

	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
Other Financing Sources (Uses)								
Transfers in	\$ 71,095	\$ 107,441	\$ 137,043	\$ 141,783	\$ 147,643	\$ 162,965	\$ 195,170	\$ 160,319
Transfers out	(60,408)	(91,582)	(126,269)	(133,284)	(140,513)	(155,295)	(185,082)	(145,557)
Refunding Bonds Issued	74,025	102,570	39,190	74,630	-	55,450	-	-
Long-term Capital-Related Debt Issued	75,500	12,165	113,400	68,355	191,500	42,500	123,805	-
Premium on Bonds Issued	2,390	6,284	4,429	4,536	5,501	7,199	2,379	-
Payment to Bond Refunding Escrow Agent	(75,025)	(108,077)	(90,534)	(77,584)	-	(61,845)	-	-
Proceeds from Capital Lease	-	-	-	-	-	175	-	-
Proceeds from Notes Payable	-	-	-	-	-	3,000	-	-
Sale of Capital Assets	-	424	-	-	-	-	-	-
Total Other Financing Sources and (Uses)	87,577	29,225	77,259	78,436	204,131	54,149	136,272	14,962
Net Change in Fund Balances	\$ 61,134	\$ (12,702)	\$ 46,654	\$ (52,770)	\$ 83,291	\$ (4,549)	\$ (7,740)	\$ (114,492)
Debt Service as a Percentage of Noncapital Expenditures	22.7%	23.6%	22.6%	23.5%	21.9%	21.7%	19.5%	19.3%

(1) The change from the prior period was caused by the increase in spending for capital improvement projects.

City of Scottsdale, Arizona
 Governmental Activities Tax Revenues By Source
 Last Eight Fiscal Years
 (modified accrual basis of accounting)
 (in thousands)

Table VI

Fiscal Year	Sales and Use Taxes						
	Property	Privilege & Use -	Privilege & Use -	Privilege & Use -	Privilege & Use -	Public Safety (1)	Transient Occupancy
		General	McDowell Mtn (1)	Transportation	Transportation		
2002	38,413	80,297	15,814	15,587	-	-	6,691
2003	41,583	79,704	15,645	15,335	-	-	6,688
2004	46,088	86,547	16,981	16,628	-	-	7,227
2005	48,249	94,302	31,301	18,115	8,491	8,491	7,939
2006	49,651	104,949	35,483	20,020	9,978	9,978	8,970
2007	50,732	110,225	37,281	20,910	10,578	10,578	9,723
2008	53,778	104,673	35,604	19,823	10,145	10,145	9,621
2009	60,493	85,829	29,121	16,141	8,289	8,289	7,577

Fiscal Year	Franchise Taxes				Intergovernmental		
	Cable TV Franchise	Light & Power Franchise	State Shared		State Revenue		
			Sales	Other	Sharing	Other	
2002	2,223	5,238	15,621	15,621	21,142	512	512
2003	2,440	5,147	15,853	15,853	21,574	611	611
2004	2,740	5,488	17,054	17,054	18,278	663	663
2005	2,859	5,596	18,779	18,779	18,634	1,337	1,337
2006	3,157	6,308	21,664	21,664	21,223	962	962
2007	3,355	7,284	22,312	22,312	26,653	929	929
2008	3,544	8,030	21,575	21,575	33,037	957	957
2009	3,606	7,831	18,677	18,677	35,103	959	959

(1) In May 2004, the City of Scottsdale, Arizona citizens approved an additional .15% Preservation Privilege Tax and a .10% Public Safety Tax. These taxes were effective July 1, 2004.

City of Scottsdale, Arizona
Taxable Sales Subject to Privilege (Sales) Tax by Category
 Last Eight Fiscal Years
 (in thousands)

Table VII

	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
Automotive	\$ 1,501,832	\$ 1,499,864	\$ 1,525,050	\$ 1,557,909	\$ 1,662,604	\$ 1,622,601	\$ 1,370,365	\$ 918,219
Construction	1,573,073	1,213,352	1,432,006	1,703,826	2,046,791	2,208,957	1,932,043	1,251,432
Food Stores	503,057	518,665	550,704	562,877	584,706	626,083	652,226	624,917
Hotel Motel	372,610	373,375	400,836	432,006	497,804	533,055	529,862	416,216
Major Department Stores	748,732	795,091	871,244	959,361	1,012,906	1,011,240	974,330	864,676
Miscellaneous Retail Stores	1,035,590	1,059,857	1,138,028	1,248,228	1,413,445	1,478,112	1,364,347	1,078,674
Other Taxable Activity	341,314	360,991	416,514	457,819	513,553	551,095	532,751	556,842
Rentals	910,184	955,494	977,379	1,054,666	1,102,152	1,211,551	1,308,247	1,217,688
Restaurants	524,241	551,806	604,652	661,542	726,122	774,598	754,103	684,188
Utilities	389,409	376,319	368,442	380,043	398,204	418,460	435,415	432,570
Total	\$ 7,900,042	\$ 7,704,814	\$ 8,284,855	\$ 9,018,277	\$ 9,958,287	\$ 10,435,752	\$ 9,853,689	\$ 8,045,422

Note: In May 2004, the City of Scottsdale, Arizona citizens approved an additional .15% Preservation Tax and a .10% Public Safety Tax. These taxes were effective July 1, 2004.

City of Scottsdale, Arizona
Direct and Overlapping Sales Tax Rates
Last Eight Fiscal Years

Table VIII

Privilege (Sales) Tax Rates				Use Tax Rates			
City Direct				City Direct			
Fiscal Year	Rate	County Rate	State Rate	Fiscal Year	Rate	County Rate	State Rate
2002	1.40%	0.70%	5.60%	2002	1.20%	0.00%	5.60%
2003	1.40%	0.70%	5.60%	2003	1.20%	0.00%	5.60%
2004	1.40%	0.70%	5.60%	2004	1.20%	0.00%	5.60%
2005	1.65%	0.70%	5.60%	2005	1.45%	0.00%	5.60%
2006	1.65%	0.70%	5.60%	2006	1.45%	0.00%	5.60%
2007	1.65%	0.70%	5.60%	2007	1.45%	0.00%	5.60%
2008	1.65%	0.70%	5.60%	2008	1.45%	0.00%	5.60%
2009	1.65%	0.70%	5.60%	2009	1.45%	0.00%	5.60%

Transient Occupancy Tax Rates				Jet Fuel Tax Rates (cents per gallon)			
City Direct				City Direct			
Fiscal Year	Rate	County Rate	State Rate	Fiscal Year	Rate	County Rate	State Rate
2002	3.00%	1.77%	5.50%	2002	1.80%	0.46%	2.90%
2003	3.00%	1.77%	5.50%	2003	1.80%	0.46%	2.90%
2004	3.00%	1.77%	5.50%	2004	1.80%	0.46%	2.90%
2005	3.00%	1.77%	5.50%	2005	1.80%	0.46%	2.90%
2006	3.00%	1.77%	5.50%	2006	1.80%	0.46%	2.90%
2007	3.00%	1.77%	5.50%	2007	1.80%	0.46%	2.90%
2008	3.00%	1.77%	5.50%	2008	1.80%	0.46%	2.90%
2009	3.00%	1.77%	5.50%	2009	1.80%	0.46%	2.90%

Source: City Tax Audit Section

Note: The following gives a general description of each tax. Complete details for each tax can be found in Appendix C of the Scottsdale Revised City Code.

Privilege (Sales) Tax applies to the sale, lease, license for use and/or rental transactions.

Use Tax applies to the storage or use of items within the City on which no privilege tax has been paid.

Transient Occupancy Tax applies to transactions involving transient lodging.

Jet Fuel Tax applies to transactions involving the sale of jet fuel.

City of Scottsdale, Arizona
Sales Tax Revenue Payers by Industry
Fiscal Years 2009 and 2000
(in thousands)

Table IX

	Fiscal Year 2009			Fiscal Year 2000		
	Number of Filers	Percentage of Total	Tax Revenue \$	Number of Filers	Percentage of Total	Tax Revenue \$
Automotive	534	2.40%	15,255	614	3.00%	18,434
Construction	8,214	36.91%	20,834	6,929	33.89%	23,855
Food Stores	148	0.67%	10,201	230	1.12%	7,133
Hotel Motel	64	0.29%	7,140	70	0.34%	5,827
Major Department Stores	29	0.13%	14,381	14	0.07%	7,966
Miscellaneous Retail Stores	4,813	21.63%	19,411	6,059	29.64%	16,464
Other Taxable Activity	3,690	16.58%	10,113	2,855	13.98%	6,572
Rentals	3,681	16.54%	20,669	2,568	12.56%	10,214
Restaurants	835	3.75%	11,261	829	4.05%	6,521
Utilities	245	1.10%	7,725	277	1.35%	4,799
Total	22,253	100.00%	\$ 136,990	20,445	100.00%	\$ 107,785

Note:

Due to confidentiality issues, the names of the ten largest revenue payers are not available. The categories are intended to provide alternative information regarding the sources of the city's revenue.

The industry classifications were based on Standard Industrial Classification (SIC) in 2000 and the North American Industry Classification System (NAICS) classifications in 2009.

City of Scottsdale, Arizona
Property Tax Rates
Direct and Overlapping Governments
Last Eight Fiscal Years

Table X

Fiscal Year	City Direct Rate			Overlapping Rates				
	Operating Rate	Debt Service Rate	Total City Rate	Operating Rate	Debt Service Rate	EVIT Rate	Total School Rate	
2002	\$ 0.49	\$ 0.67	1.16	\$ 4.08	\$ 1.36	0.11	\$ 5.55	
2003	0.51	0.65	1.15	3.94	1.36	0.11	5.41	
2004	0.48	0.64	1.12	3.89	1.30	0.10	5.29	
2005	0.45	0.62	1.07	3.77	1.26	0.10	5.13	
2006	0.44	0.60	1.04	3.46	1.22	0.06	4.74	
2007	0.42	0.55	0.97	3.45	1.26	0.05	4.76	
2008	0.38	0.41	0.79	3.42	1.26	0.05	4.73	
2009	0.35	0.43	0.79	2.82	1.07	0.05	3.94	

Fiscal Year	Overlapping Rates												Total Direct & Overlapping
	Operating Rate	County Debt Service	Community College	County Flood	County Equalization	County Education	Fire District Assistance	Central AZ Project	County Free Library	County Special Health Care	Total County		
2002	\$ 1.18	\$ 0.09	\$ 1.11	\$ 0.23	\$ 0.50	\$ 0.01	\$ 0.13	\$ 0.04	\$ 0.04	\$ -	\$ 3.29	\$ 10.00	
2003	1.21	0.08	1.11	0.21	0.49	0.01	0.13	0.04	0.04	-	3.28	9.85	
2004	1.21	0.07	1.08	0.21	0.47	0.01	0.12	0.05	0.05	-	3.22	9.63	
2005	1.21	-	1.04	0.21	0.46	0.01	0.12	0.05	0.05	-	3.09	9.30	
2006	1.20	-	1.03	0.21	0.44	0.01	0.12	0.05	0.05	0.12	3.18	8.96	
2007	1.18	-	1.06	0.20	-	0.01	0.12	0.05	0.05	0.12	2.74	8.47	
2008	1.10	-	0.98	0.15	-	0.01	0.10	0.04	0.04	0.09	2.47	7.99	
2009	1.03	-	0.94	0.14	-	0.01	0.10	0.04	0.04	0.09	2.33	7.06	

Source: Maricopa County Department of Finance Publications On-Line "Tax Levy 2008"

Note: The City has Community Facilities Districts (CFD) that levy property taxes independent of the City to property owners within a designated area. For FY 2008/09 the rates were as follows: Scottsdale Mountain CFD - \$0.75, McDowell Mountain CFD - \$0.50, DC Ranch CFD - \$0.44, and Via Linda Road CFD - \$0.70 and the Waterfront Commercial CFD - \$2.30.

City of Scottsdale, Arizona
Principal Property Taxpayers
June 30, 2009 and 2000
(in thousands)

Table XI

Taxpayer	2009			2000		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Arizona Public Service Company	\$ 60,195	1	0.728%	\$ 46,153	1	1.870%
Scottsdale Fashion Square Partnership	43,295	2	0.523%	29,037	3	1.180%
Qwest Corporation	27,807	3	0.336%	41,806	2	1.690%
Scottsdale Fashion Square LLC	22,666	4	0.274%	-	-	-
Blackwell Robert L/Etal	22,652	5	0.274%	-	-	-
Gainey Drive Associates	22,341	6	0.270%	12,014	8	0.490%
DC Ranch LLC	21,159	7	0.256%	-	-	-
PR Hotel LLC	19,026	8	0.230%	-	-	-
Portales Corporate Center LLC/Etal	17,222	9	0.208%	-	-	-
DTR5 LLC	16,215	10	0.196%	-	-	-
Motorola, Inc.	-	-	-	23,914	4	0.970%
Scottsdale Princess Partnership	-	-	-	18,681	5	0.760%
Mayo Clinic Arizona	-	-	-	18,191	6	0.740%
Nationwide Realty Investors Ltd.	-	-	-	12,627	7	0.510%
PCS Inc.	-	-	-	11,797	9	0.480%
Southwest Gas Corporation	-	-	-	11,068	10	0.450%

Source: 2009 information - The Maricopa County Assessor's Office & ADOR Abstract for 2008 Property Tax Year.

Source: 2000 information - The City of Scottsdale's Financial Advisor, as obtained from the records of the Arizona Department of Revenue, Division of Utilities and Mines and the tax rolls of the Maricopa County Assessor's office.

The Salt River Project Agricultural Improvement and Power District's (SRP) assessed valuation is not reflected in the total assessed valuation of the City. SRP is subject to a "voluntary contribution" in lieu of ad valorem taxation. The 2008/09 secondary assessed valuation of the SRP within the City is \$17,703,543 as provided by SRP. The secondary in lieu contribution received by the City of Scottsdale for 2008/09 was \$139,220.

City of Scottsdale, Arizona
Assessed Value of Taxable Property
Last Eight Fiscal Years
(in thousands)

Table XII

Fiscal Year Ended June 30th	Real Property			Historic & Special Use		Personal Property:		Less: Tax Exempt Property	Total Taxable Assessed Value	Total Direct Tax Rate
	Residential Property	Commercial Property	Vacant Land			Assessed Value				
2002	P \$ 1,699,156	\$ 815,273	\$ 355,384	\$ 675	\$ 242,757	\$ (166,942)	\$ 2,946,303	\$ 0.49		
2002	S 1,815,234	923,764	520,604	1,091	242,768	(225,510)	3,277,951	0.67		
2003	P 1,870,142	913,222	400,448	878	266,959	(220,195)	3,231,454	0.51		
2003	S 1,921,093	1,045,249	615,184	1,484	266,959	(323,364)	3,526,605	0.65		
2004	P 2,148,272	968,183	473,966	1,100	277,334	(269,136)	3,599,719	0.48		
2004	S 2,373,446	1,043,487	656,600	1,575	277,334	(376,920)	3,975,522	0.64		
2005	P 2,370,252	1,071,915	572,909	1,374	257,783	(285,524)	3,988,709	0.45		
2005	S 2,460,307	1,203,844	809,560	2,214	277,482	(409,953)	4,343,454	0.62		
2006	P 2,622,605	1,220,872	614,301	1,507	225,683	(320,326)	4,364,642	0.44		
2006	S 2,792,337	1,309,263	784,962	2,136	246,619	(404,264)	4,731,053	0.60		
2007	P 2,846,492	1,347,926	674,315	1,474	238,279	(322,012)	4,786,474	0.42		
2007	S 2,919,838	1,545,559	921,888	1,797	240,843	(420,481)	5,209,444	0.55		
2008	P 3,358,045	1,406,676	787,106	1,645	388,502	(442,551)	5,499,423	0.38		
2008	S 4,583,036	1,711,178	1,193,455	1,888	402,675	(648,410)	7,243,822	0.41		
2009	P 3,947,876	1,584,811	950,456	1,727	403,064	(559,516)	6,328,418	0.35		
2009	S 5,237,939	1,987,377	1,505,737	2,073	427,495	(888,204)	8,272,417	0.43		

Source: Arizona Department of Revenue Abstract of the Assessment Roll.

Under Arizona law, there are two property valuation bases: PRIMARY (P) and SECONDARY (S). The primary (limited assessed valuation is used when levying for maintenance and operation of cities, school districts, community college districts, counties, and the state. The secondary (full cash) assessed valuation is used when levying for debt retirement, voter-approved budget overrides, and maintenance and operation of special service districts.

City of Scottsdale, Arizona
Property Tax Levies and Collections
Last Eight Fiscal Years
(in thousands)

Table XIII

Fiscal Year Ended June 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2002	\$ 36,166	\$ 34,993	96.8%	\$ 672	\$ 35,665	98.6%
2003	39,159	37,858	96.7%	743	38,601	98.6%
2004	42,756	41,728	97.6%	772	42,500	99.4%
2005	44,879	43,688	97.3%	658	44,346	98.8%
2006	47,809	46,431	97.1%	941	47,372	99.1%
2007	48,778	47,105	96.6%	1,071	48,176	98.8%
2008	50,838	49,408	97.2%	1,310	50,718	99.8%
2009	58,179	55,876	96.0%	-	55,876	96.0%

Source: "Total Tax Levy Amount for Fiscal Year" = Maricopa County Tax Levy Reports on County Finance Website. Collections Amounts = Maricopa County Finance Office "Secured Tax Levy Report". Amounts represent property taxes recorded in the General, Debt Service and the Self-Insurance Fund.

City of Scottsdale, Arizona
Ratios of Outstanding Debt by Type
Last Eight Fiscal Years
(in thousands)

Table XIV

Fiscal Year Ended June 30	Governmental Activities									
	Municipal			Scottsdale			Community			
	General Obligation Bonds	Revenue Bonds	Property Corporation Bonds	Preserve Authority Bonds	Special Assessment Bonds	Certificates of Participation	Facilities District Bonds	Contracts Payable	Capital Lease	
2002	\$ 319,657	\$ 13,385	\$ 49,870	\$ 90,585	\$ 13,061	\$ -	\$ 34,935	\$ 21,416	\$ -	
2003	305,003	10,990	41,955	88,270	11,140	-	46,355	19,627	-	
2004	389,598	8,475	4,850	85,980	8,755	-	44,950	13,702	-	
2005	372,070	5,815	61,253	83,385	6,340	7,650	43,480	14,324	-	
2006	499,365	2,990	108,225	80,570	5,505	7,090	41,945	13,136	-	
2007	476,200	-	149,176	77,605	4,670	6,401	40,330	19,819	172	
2008	574,445	-	149,007	74,495	3,835	5,689	42,450	17,875	141	
2009	551,455	-	149,216	71,235	3,000	4,954	40,665	16,828	-	

Business-Type Activities									
Fiscal Year Ended June 30	Municipal			Total			Per Capita		
	General Obligation Bonds	Revenue Bonds	Property Corporation Bonds	Capital Lease	Primary Government	Percentage of Personal Income	Per Capita		
2002	\$ 18,315	\$ 73,945	\$ 11,555	\$ -	\$ 646,724	7.70%	\$ 3,080		
2003	14,323	71,230	10,010	-	618,903	7.04%	2,891		
2004	10,651	68,365	83,365	-	718,691	7.85%	3,303		
2005	6,515	65,735	79,430	-	745,997	7.84%	3,374		
2006	-	62,405	161,965	179	983,375	9.94%	4,344		
2007	-	58,930	155,650	139	989,092	9.54%	4,151		
2008	-	52,005	256,790	97	1,176,829	10.39%	4,901		
2009	-	48,345	249,735	53	1,135,486	10.79%	4,686		

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

See Table XIX - Schedule of Demographic and Economic Statistics for personal income and population data.

City of Scottsdale, Arizona
Ratios of General Bonded Debt Outstanding
Last Eight Fiscal Years

Table XV

Fiscal Year Ended June 30	Governmental Activities General Obligation Bonds	Less: Amounts Available in Debt Service Fund	Total	Percentage of Total Taxable Assessed		Per Capita
				Value of Property	Property	
2002	\$ 319,657,000	\$ 8,448,962	\$ 311,208,038	9.5%	\$	1,482.23
2003	305,003,000	9,006,329	295,996,671	8.4%		1,382.58
2004	389,598,000	3,468,780	386,129,220	9.7%		1,774.86
2005	372,070,000	5,601,739	366,468,261	8.4%		1,657.25
2006	499,365,000	12,435,797	486,929,203	10.3%		2,150.84
2007	476,200,000	9,382,702	466,817,298	9.0%		1,959.19
2008	574,445,000	9,520,257	564,924,743	10.8%		2,352.62
2009	551,455,000	10,841,183	540,613,817	10.4%		2,230.83

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

See the Schedule of Assessed Value and Estimated Actual Value of Taxable Property on Table XII for property value data.
 See the Schedule of Demographic and Economic Statistics (Table XIX) for population data.

City of Scottsdale, Arizona
Direct and Overlapping Governmental Activities Debt
As of June 30, 2009
(in thousands)

Table XVI

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Overlapping Debt
Debt repaid with property taxes			
Maricopa County	-	14.2655%	-
Maricopa County Community College District	727,390	14.2655%	103,766
Tempe Elementary School District No. 3	110,975	0.0002%	0
Balsz Elementary School District No. 31	10,200	4.7528%	485
Scottsdale Unified School District No. 48	319,805	69.9434%	223,682
Paradise Valley Unified School District No. 69	344,440	32.8795%	113,250
Cave Creek Unified School District No. 93	22,795	62.6405%	14,279
Fountain Hills Unified School District No. 98	24,035	3.1612%	760
Phoenix Union High School District No. 210	304,795	0.2930%	893
Tempe Union High School District No 213	128,000	0.0001%	0
East Valley Institute of Technology District No. 401	-	19.4538%	-
Scottsdale Mountain Community Facilities District	3,685	100.0000%	3,685
McDowell Mountain Community Facilities District	14,795	100.0000%	14,795
DC Ranch Community Facilities District	17,465	100.0000%	17,465
Via Linda Road Community Facilities District	2,700	100.0000%	2,700
Waterfront Community Facilities District	3,780	100.0000%	3,780
Subtotal, overlapping debt	345,645	100.0000%	499,540
City direct debt			345,645
Total direct and overlapping debt			<u>\$ 845,185</u>

Source: Maricopa County Assessor's Office

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the city. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Scottsdale. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the county's taxable assessed value that is within the government's boundaries and dividing it by the county's total taxable assessed value.

City of Scottsdale, Arizona
Legal Debt Margin Information
Last Eight Fiscal Years
(in thousands)

Table XVIIIa

	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
<u>20% Limitation</u>								
Debt Limit Equal to 20% of Assessed Valuation	\$ 655,590	\$ 705,321	\$ 795,104	\$ 868,691	\$ 947,151	\$ 1,041,889	\$ 1,448,765	\$ 1,654,483
Total Net Debt Applicable to 20% Limit	245,209	237,400	319,765	313,786	372,545	363,455	424,865	413,095
Legal 20% Debt Margin (Available Borrowing Capacity)	\$ 410,381	\$ 467,921	\$ 475,339	\$ 554,905	\$ 574,606	\$ 678,434	\$ 1,023,900	\$ 1,241,388
Total Net Debt Applicable to the 20% Limit as a Percentage of 20% Debt Limit	37.40%	33.66%	40.22%	36.12%	39.33%	34.88%	29.33%	24.97%
<u>6% Limitation</u>								
Debt Limit Equal to 6% of Assessed Valuation	\$ 196,677	\$ 211,596	\$ 238,531	\$ 260,607	\$ 284,145	\$ 312,567	\$ 434,629	\$ 496,345
Total Net Debt Applicable to 6% Limit	81,757	71,695	74,984	64,799	126,820	112,745	149,580	138,360
Legal 6% Debt Margin (Available Borrowing Capacity)	\$ 114,920	\$ 139,901	\$ 163,547	\$ 195,808	\$ 157,325	\$ 199,822	\$ 285,049	\$ 357,985
Total Net Debt Applicable to the 6% Limit as a Percentage of 6% Debt Limit	41.57%	33.88%	31.44%	24.86%	44.63%	36.07%	34.42%	27.88%

City of Scottsdale, Arizona
Legal Debt Margin Information
As of June 30, 2009
(in thousands)

Table XVIIb

Legal Debt Margin Calculation for Fiscal Year 2009

Net Secondary Assessed Valuation as of June 30, 2009	\$ 8,272,417
<u>20% Limitation</u>	
Debt Limit Equal to 20% of Assessed Valuation	1,654,483
Debt applicable to limit:	
General Obligation Bonds	413,095
Legal 20% Debt Margin (Available Borrowing Capacity)	\$ 1,241,388
<u>6% Limitation</u>	
Debt Limit Equal to 6% of Assessed Valuation	\$ 496,345
Debt applicable to limit:	
General Obligation Bonds	138,360
Legal 6% Debt Margin (Available Borrowing Capacity)	\$ 357,985

Source: City of Scottsdale Financial Services

Under Arizona law, cities can issue general obligation bonds for purposes of water, sewer, light, parks, and open space purposes, but outstanding bonds issued for such purposes may not exceed 20 percent of the City's net secondary assessed valuation. Outstanding general obligation bonded debt for all other purposes may not exceed 6 percent of the City's net secondary assessed valuation.

General obligation bonds of community facilities districts are not subject to or included in this computation since they are not bonds of the City of Scottsdale, Arizona.

City of Scottsdale, Arizona
Pledged-Revenue Coverage
Last Eight Fiscal Years
(in thousands)

Table XVIII

Fiscal Year Ended June 30	Water and Sewer Revenue Bonds					Highway User Revenue Bonds				
	Operating Revenue(1)	Less: Operating Expenses	Net Operating Revenue	Development Fee Revenue	Net Revenue	Highway User Tax Revenue	Debt Service Principal	Debt Service Interest	Coverage	
2002	\$ 97,802	\$ 49,840	\$ 47,962	\$ 15,087	\$ 63,049	\$ 12,574	\$ 2,275	\$ 828	4.05	
2003	95,064	46,991	48,073	17,648	65,721	13,137	2,395	715	4.22	
2004	97,813	49,662	48,151	21,574	69,725	14,034	2,515	592	4.52	
2005	105,078	56,413	48,665	20,155	68,820	14,738	2,660	460	4.72	
2006	115,374	56,329	59,045	24,071	83,116	15,708	2,825	317	5.00	
2007	125,880	64,089	61,791	17,878	79,669	16,778	2,990	165	5.32	
2008	131,553	66,077	65,476	15,280	80,756	16,123	-	-	N/A	
2009	130,782	71,236	59,546	3,043	62,589	14,083	-	-	N/A	

Fiscal Year Ended June 30	Special Assessment Bonds					Scottsdale Preserve Authority Bonds					Municipal Property Corporation Bonds				
	Special Assessment Collections	Debt Service Principal	Debt Service Interest	Coverage (2)	0.2% and 0.15% Sales Tax (3)	Excise Tax	Debt Service Principal	Debt Service Interest	Coverage						
2002	\$ 2,339	\$ 2,208	\$ 393	0.90	\$ 15,814	\$ 188,548	\$ 8,325	\$ 3,775	15.58						
2003	1,970	1,990	279	0.87	13,377	189,516	9,145	3,045	15.55						
2004	2,558	2,425	492	0.88	16,981	199,889	7,170	1,108	24.15						
2005	2,016	2,448	360	0.72	31,301	239,284	8,265	6,413	16.30						
2006	1,106	851	275	0.98	35,483	268,134	5,995	10,017	16.75						
2007	1,825	848	235	1.69	37,281	277,366	5,305	10,057	18.06						
2008	895	846	197	0.86	35,604	271,560	5,584	13,988	13.87						
2009	821	845	158	0.82	29,121	256,146	7,570	19,482	9.47						

(1) Includes investment income.

(2) Coverage ratio is less than 1.0 due to prepayment of amounts that are currently in fund balance.

(3) In May 2004, the City of Scottsdale, Arizona citizens approved an additional .15% Preservation Privilege Tax and a .10% Public Safety Tax. These taxes were effective July 1, 2004.

(4) Includes debt service payments paid out of revenue from the Water and Sewer Fund.

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

City of Scottsdale, Arizona
Demographic and Economic Statistics
Last Eight Fiscal Years

Table XIX

Fiscal Year	Population (1)	Personal Income (2) (in thousands)	Per Capita Personal Income (3)	Median Age (4)	Education		Unemployment Rate (7)
					Level in Years of Schooling (5)	School Enrollment (6)	
2002	209,960	\$ 8,396,720	\$ 39,992	41.1	13 to 16	27,436	4.1%
2003	214,090	8,787,110	41,044	40.5	13 to 16	27,479	3.6%
2004	217,555	9,158,195	42,096	40.2	13 to 16	27,328	3.9%
2005	221,130	9,515,538	43,148	39.9	13 to 16	26,559	2.9%
2006	226,390	9,896,159	43,713	39.5	13 to 16	27,000	3.0%
2007	238,270	10,367,366	43,511	41.0	13 to 16	26,653	2.6%
2008	240,126	11,329,384	47,181	40.2	13 to 16	26,567	2.4%
2009	242,337	10,526,392	43,437	40.6	13 to 16	27,029	3.6%

Data Sources:

- 1 Arizona Department of Economic Security
- 2 Sites USA (estimate)
- 3 Sites USA (estimate)
- 4 Sites USA (estimate)
- 5 Sites USA (estimate)
- 6 Arizona Department of Education
- 7 Arizona Department of Economic Security; Arizona Workforce year-end average unemployment rates

City of Scottsdale, Arizona
Principal Employers
Current Year and Nine Years Ago

Table XX

Employer	2009			2000****		
	Employees	Rank	Percentage of Total City Employment*	Employees	Rank	Percentage of Total City Employment*
Scottsdale Healthcare	6,650	1	3.53%	-	-	-
Mayo Clinic***	4,900	2	2.60%	3,000	3	2.36%
General Dynamics	3,600	3	1.91%	3,600	2	2.84%
Scottsdale Unified School District**	3,126	4	1.66%	2,700	4	2.13%
City of Scottsdale**	2,808	5	1.49%	1,700	6	1.34%
CVS - CareMark	2,048	6	1.09%	-	-	-
Go Daddy Group***	1,915	7	1.02%	-	-	-
The Vanguard Group	1,899	8	1.01%	1,118	7	0.88%
Troon Golf LLC***	1,539	9	0.82%	-	-	-
Scottsdale Insurance Company	1,400	10	0.74%	959	10	0.76%
Scottsdale Memorial Health Systems	-	-	-	4,473	1	3.52%
Advanced PCS	-	-	-	2,700	5	2.13%
Scottsdale Princess Resort	-	-	-	1,080	8	0.85%
Hickey Mitchell Insurance	-	-	-	1,000	9	0.79%
Total	29,885		15.86%	22,330		17.60%

Source: City of Scottsdale, Arizona's Economic Vitality Department

* 2009 total Scottsdale employment = 188,488 (Source: SitesUSA); 2000 total employment- 126,918

** Full-time Equivalents (FTE)

***Includes all Metro Phoenix employees

****The 2000 Principal Employer information was presented as this information was unavailable for 1999.

City of Scottsdale, Arizona
Full-time Equivalent City Government Employees by Function
 Last Eight Fiscal Years

Table XXI

	Full-time Equivalent Employees as of June 30							
Function	2002	2003	2004	2005	2006	2007	2008	2009
General Government	196.5	195.5	196.5	202.0	217.0	222.2	222.7	214.9
Police	574.1	591.1	590.1	631.1	676.1	705.6	721.6	723.6
Financial Services	144.5	144.5	139.5	143.0	149.0	151.0	152.0	153.0
Transportation	35.0	34.0	24.0	25.0	27.0	30.0	32.0	32.0
Community Services	516.1	516.1	506.1	513.6	559.4	580.3	605.1	605.1
Information Systems	73.8	73.8	74.8	78.8	80.8	83.8	85.8	86.8
Fire	2.7	2.7	3.7	3.7	259.0	268.0	274.0	273.0
Municipal Services	132.8	132.8	135.8	139.8	151.8	170.5	182.0	183.0
Citizen and Neighborhood Resources	35.0	35.0	32.0	37.0	39.0	40.0	40.0	40.0
Human Resources	36.5	35.5	34.5	36.5	35.5	36.5	37.5	36.5
Economic Vitality	10.0	10.0	8.0	10.0	11.0	11.0	11.0	11.0
Planning and Development	157.0	151.0	140.0	140.0	144.0	161.0	164.0	168.0
Water Resources	139.0	136.0	136.0	139.0	152.5	162.0	169.0	176.0
Aviation	11.9	12.4	12.4	12.4	13.0	15.0	15.0	16.0
Solid Waste	77.3	80.3	79.3	79.3	83.3	85.3	85.8	89.0
Total	2,142.2	2,150.5	2,112.5	2,191.0	2,598.3	2,722.2	2,797.5	2,807.8

Source: The City of Scottsdale, Arizona's Budget Department.

City of Scottsdale, Arizona
Operating Indicators by Function
Last Eight Fiscal Years

Table XXII

Function	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
General Government								
<i>Legislative and Constituent/ Gov. Relations</i>								
% of survey respondents rating the "Overall Quality of Life in Scottsdale" as good to excellent	No Survey	No Survey	90%	93%	No Survey	90%	N/A	90%
<i>City Clerk's Office</i>								
# of legal postings	518	466	456	651	890	974	1,000	1,150
<i>City Attorney's Office</i>								
% of cases resolved at first court appearance (arraignment)	20%	26%	30%	30%	32%	35%	35%	35%
<i>City Auditor's Office</i>								
# of audits performed	60	6	11	11	17	22	25	13
<i>City Court</i>								
Charges filed / charges adjudicated (resolved)	79,638 / 114,514	96,995 / 94,045	121,560 / 129,888	136,747 / 134,793	153,320 / 156,292	201,866 / 216,000	221,400 / 218,000	225,828 / 224,380
<i>City Manager's Office</i>								
% of survey respondents rating "Your Neighborhood as a Place to Live" as good to excellent	No Survey	No Survey	86%	89%	No Survey	90%	N/A	90%
<i>Communications & Public Affairs</i>								
News releases, media updates, traffic alerts, construction updates released to news media	277	215	182	247	250	220	220	230
<i>Weather and</i>								
# of special events	49	55	53	57	59	46	50	45
<i>The Downtown Group</i>								
# of downtown special events coordinated	N/A	N/A	41	58	62	71	84	100
<i>Preservation</i>								
Acres of land acquired for inclusion in the McDowell Sonoran Preserve	514	660	450	2,600	40	259	612	612
Police								
Scottsdale Uniform Crime Report, Part 1 (crimes per thousand)								
Scottsdale	44.9	44.3	45.5	42.3	37.1	35.0	35.0	38.2
Valley Average	70.5	72.0	60.2	56.5	51.0	51.0	51.0	57.8
Achieve the standard of six minutes or less for response to emergency calls for service (includes medical and accident related calls)	600	629	587	612	600	610	600	642
Provide initial contact to 100% of citizen traffic concerns within seven days	50%	60%	96%	98%	98%	100%	100%	100%
Financial Services								
# of Accounts Payable checks issued	35,636	35,344	34,547	37,954	38,371	37,398	38,662	43,000
# of purchase orders	8,531	10,212	12,254	9,611	10,600	12,000	13,000	9,600
# of water meters read annually	943,212	971,508	986,080	1,000,870	1,033,600	1,030,368	1,050,975	1,059,080
# of customer contacts (utilities, taxes & licensing)	212,787	218,185	221,900	229,500	230,000	216,764	220,259	220,500

(continued)

City of Scottsdale, Arizona
Operating Indicators by Function
Last Eight Fiscal Years

Table XXII

Function	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
Transportation								
Total citywide transit ridership	1,780,578	1,917,011	1,917,000	1,969,512	2,255,450	2,321,073	2,626,893	2,985,375
Actions to improve safety and efficiency of traffic flow (signal timing changes and traffic control and speed limit studies)	76	124	150	270	322	375	475	475
Scottsdale Airport - Takeoffs and Landings	181,657	197,483	195,276	208,106	210,481	185,241	201,958	169,972
Community Services								
# attending Parks & Recreation facilities, Human Services facilities and Libraries annually	6,817,413	7,485,295	7,565,511	7,573,369	7,717,000	7,925,000	8,100,000	8,100,000
# of square feet of medians and rights of way maintained	13,168,516	13,253,516	13,949,440	14,509,062	15,188,684	15,460,961	16,727,490	18,553,414
Facility inventory maintained (square feet)	1,551,620	1,755,162	1,807,298	1,825,564	2,166,650	2,221,650	2,271,550	2,334,310
Information Systems								
# of SPAM emails blocked (monthly) from being delivered to the City (An average of 30 seconds per email is expended by staff)	n/a	32,244	129,000	2,319,000	46,100,000	94,187,000	113,024,000	9,670,000
Annual Disk Storage size (DAS, NAS, and SAN) (Terabytes)	2.5	4.0	5.0	7.0	30.0	30.0	80.0	110.0
Fire								
# of responses to calls for emergency services	21,877	21,162	21,756	23,102	23,572	22,894	22,936	23,000
Responses per capita	0.10	0.09	0.09	0.10	0.10	0.10	0.10	0.10
Average response time to urban calls for service (minutes)	4:02	4:01	4:20	4:23	4:23	4:15	4:10	4:10
Water Service								
Water Service Connections	79,052	80,454	81,947	83,511	86,399	86,728	87,248	87,349
Drinking Water Supplied (million gallons per day)	70.4	67.6	70.0	67.7	73.1	72.1	73.7	69.4
Reclaimed Water Supplied (million gallons per day)	11.8	14.2	11.8	11.6	11.5	11.4	11.7	9.6
Sewer Service								
Sewer Service Connections	69,121	70,732	72,034	73,232	74,143	76,092	76,849	77,363
Sewage Treated (million gallons per day)	24.0	24.5	24.2	25.5	24.2	25.3	23.9	19.7
Municipal Services								
# of active Capital Projects	101	118	116	183	199	202	202	180
# of homes serviced by Residential Refuse Collection	70,546	72,166	73,602	74,850	76,300	77,800	78,994	79,456
# of citizens serviced annually by Household Hazardous Waste collection program	1,708	1,900	2,201	1,718	1,900	2,100	2,100	2,300

(continued)

City of Scottsdale, Arizona
Operating Indicators by Function
Last Eight Fiscal Years

Table XXII

Function	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
Citizen & Neighborhood Resources								
% increase of Neighborhood Watch groups annually	n/a	15%	37%	37%	25%	5%	5%	10%
# of new Code Enforcement cases processed per year	7,357	10,000	10,000	11,336	14,000	16,900	15,570	160,000
Human Resources								
Citywide turnover	120	6.8%	7.3%	7.9%	11.1%	11.5%	12.0%	8.5%
HR operating cost as a % of City payroll	3.1%	2.6%	2.4%	2.3%	2.0%	2.0%	2.1%	2.0%
Economic Vitality								
Targeted job creation - number of companies / number of jobs	10 / 1,305	17 / 1,716	23 / 1,800	10 / 1,443	10 / 1,200	10 / 1,000	10 / 900	8 / 800
Hotel/Motel average occupancy rate	-2%	55.0%	57.5%	60.0%	69.0%	70.0%	71.0%	67.0%
Bed Tax growth (% annual change)	-13%	0%	+3%	+5%	+5%	4%	5%	-6%
Planning & Development Services								
Customer wait-time (in minutes) at One Stop Shop	n/a	n/a	45	25	15	20	20	20
Provide applicant with pre-application meeting within 30 days of submitting request.	n/a	n/a	90%	100%	100%	100%	100%	100%
% of inspections performed within 24 hours of the request	99%	99%	97%	98%	99%	99%	99%	99%

Source: The City of Scottsdale's Budget Department and applicable City departments.

City of Scottsdale, Arizona
Capital Asset Statistics by Function
Last Eight Fiscal Years

Table XXIII

Function	Fiscal Year							
	2002	2003	2004	2005	2006	2007	2008	2009
Public Safety								
Police:								
Stations	3	3	3	3	3	3	3	4
Police Vehicles	261	295	286	290	345	375	383	363
Fire Stations	10	12	12	13	13	13	13	14
Highways and Streets								
Square Yards of Pavement	19,100,000	19,100,000	19,231,553	19,231,553	19,660,273	20,393,288	20,562,017	20,644,388
Equivalent 12' Wide Lane Miles	2,713	2,713	2,732	2,732	2,793	2,897	2,921	2,932
Streetlights	9,510	10,300	10,500	10,650	10,828	11,022	11,132	9,134
Traffic Signals	250	253	258	262	276	276	285	295
Culture and Recreation								
Parks	40	40	40	40	40	40	43	41
Parks Acreage	869	869	849	849	937	937	962	931
Swimming Pools	3	3	3	3	3	4	4	4
Tennis Courts	49	49	49	49	49	51	55	55
Community Centers	6	6	6	6	6	5	5	5
Water								
Water Mains (miles)	1,738	1,815	1,854	1,897	1,933	1,997	2,030	2,044
Fire Hydrants	8,659	8,928	9,193	9,541	9,839	10,147	10,367	10,365
Sewer								
Sanitary Sewers (miles)	1,155.0	1,262.0	1,280.0	1,287.4	1,309.0	1,350.0	1,353	1,360
Storm Sewers (miles)	68.7	68.7	137.7	142.8	148.0	153.5	157.2	166.9

Source: City of Scottsdale, Arizona departments.