Item 22

CITY COUNCIL REPORT

Meeting Date: General Plan Element: General Plan Goal: Nov. 10, 2015 Character & Design Build upon the significant role the arts have played in shaping our community's image and lifestyle by maximizing the potential of public art to enrich the daily lives of people that live in or visit Scottsdale.

ACTION

Scottsdale Cultural Council Requests. Presentation, discussion and direction to staff regarding the Scottsdale Cultural Council supplemental funding requests, including providing direction on the use of fiscal year 2014/15 year-end unreserved fund balance to fund their request.

BACKGROUND

The Management Service Agreement (2008-048-COS) between the City of Scottsdale and the Scottsdale Cultural Council governs the responsibilities and funding for arts and cultural administration, including:

- Management and administration of arts and cultural facilities
- Maintenance and repair of specialty equipment / fixtures
- Conservation and restoration of city artwork
- Arts Grant Program management, administration and award
- Art in Public Places program management and administration
- Art in Private Development management and administration

Annually, the City Council approves a financial participation agreement identifying the amount (\$4,381,833 in FY 2015/16) to be allocated for activities consistent with the agreement. The agreement also provides that the Scottsdale Cultural Council may make supplemental funding requests for unanticipated, extraordinary expenses, or for new initiatives, and may make recommendations to the city for capital improvements to facilities.

At the April 14, 2015, City Council meeting, the City Council discussed \$1.5 million in supplemental funding requests from the Scottsdale Cultural Council consistent with the Management Services Agreement. At that meeting, in response to City Council requests, City Manager Fritz Behring committed to evaluate the Cultural Council's facility and equipment upgrade requests for inclusion in the Capital Improvement Plan project list and return to the Council with information related to possible funding sources for the requests, including unallocated, unreserved general funds, once the final general fund unreserved fund balance had been determined. In addition, the City Manager committed to explore options for funding the Cultural Council request for Canal Convergence projects with bed tax monies.

Action Taken

Since that time, city staff have worked with Scottsdale Cultural Council staff to evaluate their facility and equipment requests. In addition, the Scottsdale Cultural Council made a community event funding request for use of bed tax funds for Canal Convergence. They requested the maximum of \$30,000 and received \$7,500. In addition, the SCC Board of Trustees has reviewed all of the requests and have recommended that the City Council approve the entire funding requests.

At the Oct. 20, 2015, City Council meeting, City Treasurer Jeff Nichols reported that the final unreserved fund balance is \$23.8 million, about \$2 million more favorable than at the time of budget adoption. Some of these funds are already planned for the additional payroll period in FY 2016/17 which will cost about \$7 million. In the context of the Five Year Financial Plan, this means that about \$5 million of funds are currently available that aren't otherwise needed to balance future year budgets. This is in addition to General Fund Reserve of about \$24.6 million that provides long-term stability to the General Fund, and an Operating Contingency of \$3 million that provides short-term flexibility for unanticipated expenses within the current fiscal year.

ANALYSIS & ASSESSMENT

The Scottsdale Cultural Council provided detailed information and background on each request. In addition, city staff toured the facilities with SCC staff on May 12, 2015, to better understand each request, and also met jointly with SCC staff on July 13, 2015, to review and better understand the requests. City staff's analysis of the requests, identification of future annual liability, and status in the current facilities operating project plan was provided Sept. 9, 2015.

The requests can be summarized as follows:

Group 1 – Capital Improvements to Facilities

A. Critical Facility Upgrades	\$271,750
B. Critical Performance Equipment Upgrades	435,700
C. Facility Enhancement – Scottsdale Center for the Performing Arts Atrium	572,221
D. Maintenance of Specialty Equipment or Fixture Items	<u>14,000</u>
Group 1 Total	\$1,293,671
Group 2 – Supplemental Funding Requests	
A. Critical Infrastructure Equipment Upgrades	\$167,217
B. Programming – Canal Convergence & Canal Activation	100,000
C. Facility Enhancement – Landscaping 2 nd Street SCPA & SMOCA*	45,800
Group 2 Total	<u>313,017</u>
Combined Group 1 and Group 2 Total	<u>\$1,606,688</u>

* This package was received after staff review was completed. Identified as an enhancement along with 2nd Street signage and lighting review during a staff walk-around of facilities with architectural, lighting, and landscaping consultants.

The assessment of city staff was that the items included in Group 1 were primarily capital and operating project requests that are the responsibility of the city under the Management Services Agreement. However, just because an item is the responsibility of the city under the Agreement doesn't mean that it necessarily needs to be funded by the city at the current time. Currently, \$417,500 of the Group 1 requests are programmed at some point over the next four years in the Facilities Operating Project Plan. This includes \$43,000 in the FY 2015/16 budget, \$160,500 in the FY 2016/17 plan, \$140,000 in the FY 2017/18 plan, and \$74,000 in the FY 2018/19 plan. These items have already been prioritized along with other city requests. All of these plans are subject to the annual appropriation of the City Council.

The items in Group 2 were considered supplemental requests that weren't expressly the responsibility of the city, but should be supplemental requests for the City Council to consider whether or not to approve as a policy decision. The City Council has also granted supplemental funding requests of \$1.25 million for operational support during the Scottsdale Center for the Performing Arts renovation in FY 2008/09, \$41,000 for capital projects in FY 2012/13 and \$45,000 for operating projects in FY 2014/15.

RESOURCE IMPACTS

Because these are one-time surplus funds, they should be used for one-time expenses. This is consistent with other similar one-time expenses that have occurred in the past. To the extent that the general fund unreserved fund balance is used to pay for these SCC one-time requests, they would not be available to be used for other city one-time items.

With the exception of the scissor lift in Group 1 which would be a one-time \$18,000 expense with a \$3,200 ongoing annual fleet replacement costs and a number of technology costs in Group 2 which could either be funded one-time or spread out over a number of years, much of the request is one-time in nature.

Comprehensive Adopted Financial Policy Number 17 states that "Any year-end General Fund operating surpluses not needed to restore contingency reserves or cover unforeseen shortfalls in the budget, but in no case less than twenty-five percent (25%) of construction privilege tax revenues plus one hundred percent (100%) of net interest income in excess of \$1.0 million, will be transferred to the General Fund Capital Improvement Program in the following fiscal year unless otherwise directed by City Council."

OPTIONS

1. Direct staff to prepare a resolution for City Council approval transferring \$______ in general fund unreserved fund balance in FY 2015/16 to the appropriate capital and operating project centers for facility and equipment improvements to the Scottsdale Center for the Performing Arts and Scottsdale Museum for Contemporary Arts. (Note: Based on City

Council direction the appropriate documents will be prepared and added to the agenda of an upcoming City Council meeting.

2. Defer consideration of all or some of these items to the FY 2016/17 Operating Budget and Capital Improvement Plan approval process to weigh the SCC needs against all citywide one-time needs.

RESPONSIBLE DEPARTMENTS

City Manager's Office

STAFF CONTACTS

Brent Stockwell, Assistant City Manager, <u>BStockwell@scottsdaleaz.gov</u>

APPROVED BY

Brent Stockwell, Assistant City Manager (480) 312-7288, <u>BStockwell@ScottsdaleAZ.gov</u>

Jeffery M. Nichols, City Treasurer (480) 312-2436, <u>JeNichols@ScottsdaleAZ.gov</u>

Brian Biesemeyer, Acting City Manager (480) 312-2811, <u>BBiesemeyer@ScottsdaleAZ.gov</u>

ATTACHMENTS

1. Scottsdale Cultural Council - City Council Special Funding Request and Package Break-out

10/27/15 Date

127/15

Date



Scottsdale Cultural Council: Special Request for Additional Funding

Pursuant to Section 7.12 of the Master Services Agreement 2008-048-COS

Submitted to the City of Scottsdale on October 27, 2015

The Scottsdale Cultural Council (SCC) submits this special request for additional funding in order to efficiently and effectively carry out the requirements of its Master Services Agreement (MSA). As reflected in the historical financial relationship with the City of Scottsdale, the SCC has been able to continue to provide, grow, and improve its services to the Scottsdale community even with little increase in funding from the City over the last 8 years due to difficult economic times. This proposal is a follow-up to an earlier submission provided to City staff and presented to City Council on April 14, 2015. As requested by City Council, and with incredible support from City staff, we spent the last several months working to better clarify and support the SCC's needs and determine the alignment of those needs with the MSA.

This request represents hundreds of hours of work by SCC and City staff, and both City- and SCC-identified consultants/contractors, to more accurately reflect current costs and best strategies to address the critical needs identified in this effort. In this process, we were advised to consider other significant improvements which could help us enhance our campus and regain leadership as a premiere arts and culture destination. Some of these items fell more under the category of "wants" versus critical needs. While we are now aware of these potential enhancements, this proposal does focus on critical needs, which have also been pruned back from a significantly larger list.

During our collaboration with the City to present the best vetted proposal possible for the City Council to consider, we submitted to the City staff a binder with substantial research and support for the items identified for funding in this request. We received very positive feedback for the thoroughness of the submitted materials, and it significantly increased our collective confidence in the monies requested in this proposal. Most importantly, City staff were able to identify those requested items which specifically fall under the stipulations in the MSA, most of which were either previously approved (but not funded) or funded in future years. Under the guidance of City staff, we have grouped those items together even more clearly than in our April submission. We were also able to look at ways to prioritize this request by spreading the funding over multiple years.

As a reminder to City Council, while the staff continuously strives to optimize spending, costs continue to increase in areas such as healthcare, utilities, supplies, artist fees, equipment rentals, etc. Every effort has, and continues to be made, to offset these costs, including increases in contributed revenue. From FY09 to FY15, the ratio of income received from the City to the SCC's total income has decreased from 48.2% to 38.1%.

The City needs to address its aging equipment, outdated facilities, competitive pressures to provide the best artistic experience possible, and strengthening its brand to continuously distinguish itself from other regional venues. Most importantly, if the City's key stakeholders, consultants, and advisors all speak to

Scottsdale Cultural Council: Special Request for Additional Funding

the reputation of Scottsdale as a city known for arts and culture, this request is critical to keeping those entities owned by the City at the level offered by many of the cities where our residents visit or have second homes. The failure to do so also greatly influences the SCC's ability to grow both earned and contributed revenue. As stewards of the City's arts and cultural venues and leaders for their programming, the SCC asks for this supplemental funding to help keep Scottsdale a premiere "arts and culture" destination for the enjoyment of its residents and an attraction for tourists.

ADDITIONAL FUNDING PACKAGES

GROUP 1: Capital Improvements to Facilities	
Critical Facility Upgrades	\$271,750
Critical Performance Equipment Upgrades	\$435,700
Facility Enhancement – Scottsdale Center for the Performing Arts Atrium * includes \$119,921 for City project management & partition storage; based on a solution suggested by one acoustical consultant and contractor; suggest hiring an outside consultant to perform acoustical testing for possible lower-cost alternatives	
Maintenance of Specialty Equipment or Fixture Items	\$14,000
GROUP 1 TOTAL	\$1,293,671
GROUP 2: Supplemental Funding Requests	
Critical Infrastructure Equipment Upgrades (Information Technology) * and \$179,023 over the next 3 years	\$167,217*
Programming – Canal Convergence & Canal Activation	\$100,000
Facility Enhancement – Landscaping 2 nd Street SCPA & SMoCA	\$45,800
GROUP 2 TOTAL	\$313,017
COMBINED GROUP 1 AND GROUP 2 TOTAL	\$1,606,68

Scottsdale Cultural Council Special Request for Additional Funding

tem #	Critical Facility Upgrades	One-Time FY1516
1	Security System for SCC Managed Facilities	
2	Atrium Shading Louvers	
3	SCPA Exterior/Interior Signage	
4	SMoCA Education Spaces	
5	SCPA Kitchen Equipment Replacement	· · · · · · · · · · · · · · · · ·
6	SCPA Carpeting (5616 sq.ft.)	
7	VGP ADA Compliance & Equipment Upgrades	
8	VGP Stage Floor and Marley Dance Floor	
9	2nd Street Accent Lighting	
10	Stackable Chairs	
11	SMoCA New Lighting	

		One-Time
Item #	Critical Performance Equipment Upgrades	FY1516
12	Digital Film Equipment - Piper Theater	
13	Follow Spots and Lighting Strips - Piper Theater	
14	Front Projection Video System - Piper Theater	
15	Intelligent Moving & Parabolic Lights - Piper Theater	
16	Lighting Console - Piper Theater	
17	Rear Projection Video System - Piper Theater	
18	Sound System and Microphones - Piper Theater	
19	SCPA Atrium Portable PA System	
20	Scissors Lift - SCPA, SPA and SMoCA	
21	SMoCA galleries (monitors, projectors, tablets)	
22	Piano benches	

\$ 435,700

ltem #	Facility Enhancement - SCPA Atrium	One-T FY15	
23	SCPA Atrium acoustics - ceiling treatment		
24	SCPA Atrium acoustics - moveable sound partitions		
25	Project Management and partition storage		
26	Pipe and Installation for Atrium/MCR Space		
		\$ 57	2,22

572,221

ltem #	Maintenance of Specialty Equipment or Fixture Items (Section 13.2.1)	 e Time Y1516
27	Steinway Piano (covered under Section 13.2.1)	
28	Fire Retardant treatment (covered under Section 13.2.1)	
		\$ 14,000

14,000

Scottsdale Cultural Council Special Request for Additional Funding

GROUP 2: Supplemental Funding Requests - Critical Infrastructure Equipment Upgrades

ltem #	Critical "Infrastructure" Equipment Upgrades	 e-Time Y1516
29	Desktop computer replacement	
30	Human resource mgmt. system	
31	Network infrastructure (switches, routers, & wireless networking)	
32	EMBARK - online art presentation	
33	Key Website Improvements (on-line membership ticket discounting and donations; update and improve sccarts.org site)	
34	Network -attached storage (includes file & application servers)	
35	On-line stores	
		\$ 167,21

GROUP 2: Supplemental Funding Requests - Programming - Canal Convergence & Canal Activation

Item #	Canal Convergence & Canal Activation	One Time FY1516
36	Canal Convergence & Canal Activation	
		\$ 100,000

GROUP 2: Supplemental Funding Requests - Facility Enhancement - Landscaping 2nd Street

ltem #	Landscaping 2nd Street SCPA & SMoCA	One Time FY1516
37	Removal & Clean-up - SCPA & SMoCA	
	New Plants	
	Upgraded Irrigation System	
	New Rock Ground Cover for SMoCA	
	New Rock Ground Cover for SCPA	
	Miscellaneous (contingency and clean-up)	
		\$ 45,80

GROUP 2 TOTAL \$ 313,017

COMBINED GROUP 1 AND GROUP 2 TOTAL \$ 1,606,688



Scottsdale Cultural Council Supplemental Funding Request

Nov. 10, 2015 City Council Meeting



Scottsdale Cultural Council Requests

Request: Presentation, discussion, and direction to staff regarding the Scottsdale Cultural Council supplemental funding requests totaling \$1,606,688, including providing direction on the use of FY 2014/15 year-end unreserved fund balance to fund their request.

Management Services Agreement Covers:

- Management and administration of facilities
- Maintenance and repair of specialty equipment / fixtures
- Conservation and restoration of city artwork
- Arts Grant Program management, administration and award
- Art in Public Places program management and administration
- Art in Private Development management and administration

Maintenance, repair and replacement of specialty equipment

7.1.2. The Cultural Council shall maintain and repair all Specialty Equipment and Specialty Fixtures, and may, if necessary, on behalf and at the expense of the City, replace any Specialty Equipment and Specialty Fixtures which are damaged beyond repair or obsolete.

Capital Improvements

7.3. Capital Improvements. The Cultural Council may recommend to the City capital improvements to City-Owned Facilities. The Cultural Council shall not undertake any capital improvements to City-Owned Facilities without City permission. All capital improvements to Non-City-Owned Facilities shall be at the Cultural Council's sole expense, unless the City and the Cultural Council otherwise agree in writing. All capital improvements to City-Owned Facilities shall be at the City's sole expense, unless the City and the Cultural Council otherwise agree in writing.

Supplemental funding requests

13.6. Supplemental Funding Requests. The Cultural Council may seek supplemental Management Services Fees from the City in the event of unanticipated, extraordinary expenses, or to support new initiatives that meet the Cultural Council's formally established criteria, where such initiatives are in the best interest of the Scottsdale community and consistent with the Strategic Plan. Nothing in this subsection, however, shall obligate the City to provide additional Management Services Fees.

Funding History (in millions)

Fiscal Year Ending 2009 2010 2011 2012 2013 2014 2015 2016 7-Yr **Annual Financial** 4.2 4.2 4.3 4.1 4.1 4.3 4.3 4.4 **Participation Agreement** Year over Year % Change -1% 3% -5% 0% 3% 0% 3% 3% Amount with 3% Increases 4.2 4.4 4.5 4.6 4.8 4.9 5.1 5.2 anticipated in 2008 Difference (0.1) (0.2) (0.5) (0.6) (0.7) (0.8) (0.8) (3.7)

History of Supplemental Funding (in millions)

Fiscal Year Ending	2009	2010	2011	2012	2013	2014	2015	2016
Annual Financial Participation Agreement	4.2	4.2	4.3	4.1	4.1	4.3	4.3	4.4
Supplemental operating funding due to SCPA								
renovation	1.3	-	-	-	-	-	-	-
Operating Projects	-	-	-	-	-	-	0.05	-
Capital Projects	-	-	-	-	0.04	-	-	-
Total	5.5	4.2	4.3	4.1	4.2	4.3	4.3	4.4

Does not include Art in Private Development In-Lieu Payments, Downtown Arts Trust, Art in Public Places operating project, or any Capital Improvement Projects with art components

Group 1 – Capital Improvements to Facilities

A.	Critical Facility Upgrades	\$271,750
В.	Critical Performance Equipment Upgrades	\$435,700
C.	Facility Enhancement – SCPA Atrium	\$572,221
D.	Maintenance of Specialty Equipment	\$14,000
	Group 1 Total	\$1,293,671

Group 2 – Supplemental Funding Requests

A.	Critical Infrastructure Equipment Upgrades	\$167,217
В.	Programming – Canal Convergence / Activation	100,000
C.	Facility Enhancement – 2 nd Street Landscaping	45,000
	Group 2 Total	\$313,017
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Comprehensive Adopted Financial Policy 17

Any year-end General Fund operating surpluses not needed to restore contingency reserves or cover unforeseen shortfalls in the budget, but in no case less than twenty-five percent (25%) of construction privilege tax revenues plus one hundred percent (100%) of net interest income in excess of \$1.0 million, will be transferred to the General Fund Capital Improvement Program in the following fiscal year unless otherwise directed by City Council.

FY 2015/16 General Fund Summary Fund Balances (\$ Millions)

Fund Balance:

10% General Fund Reserve Operating Contingency Unreserved Fund Balance **15/16** Actual Beginning 23.5 3.0 23.8 50.3

Rounding differences may occur.

Total

Scottsdale Cultural Council Requests

Request: Presentation, discussion, and direction to staff regarding the Scottsdale Cultural Council supplemental funding requests totaling \$1,606,688, including providing direction on the use of FY 2014/15 year-end unreserved fund balance to fund their request.

Wyant, Erica

From:nicetang@cox.netSent:Saturday, October 31, 2015 4:56 PMTo:Agenda Item CommentSubject:Agenda Item Comment for 11/10/15 - Item 22- Cultural Council

Meeting Date: 11/10/15 Item Number: 22- Cultural Council

Contact Information (if blank, user did not provide): Name: Michael Mayer Address: 11157 E Greenway Road C/S/Z: Scottsdale, aq 85255 Phone:

Comment for 11/10/15 Item 22- Cultural Council:

Do not approve additional funding for the Culture Council unless Westworld's Fred Unger/Etzel contract is cancelled.

Unger/Etzel had an event Oct 30, Blacklight Slide. Less than 300 people attended. This is very common low attendance for Etzel evernts. Westworld is empty tonight

Westworld is empty tonight.

Dygert give away the property for essentially free, most people don't pay for Etzel tickets, Parking is never more that \$5....and almost noone attends Etzel events.

Think of this....Etzel says put on a swimming suit, outdoors, in 60 degree weather to get "wet"?

Unger and Etzel's contract needs to be cancelled. MMR residents do not want music events, booze events or fireworks.

Adopt the slogan for Westworld, "4 legs, 4 wheels, 4 Scottsdale citizens".



Investing in the arts to enrich our community

Advancing the Arts in Our Community

Scottsdale Cultural Council

scottsdale center to the performing arts art

Group 1'- Supplemental Funding Requests \$1,293,671

A. Critical Facility Upgrades
B. Critical Performance Upgrades
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D. Maintenance of Specialty Equipment or Fixture Items

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Improvements Group 1: Capital

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Upgrades A. Critical Facility

\$271,750

Advancing the Arts in Our Community

Scottsdale Cultural Council

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Group 1: Capital Improvements

B. Critical Performance Equipment Upgrades

\$435,700

Advancing the Arts in Our Community

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Scottsdale Cultural Council

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Group 1: Capital Improvements

C. Facility Enhancement – Scottsdale Center for the Performing Arts Atrium

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scottsdale center to the performing



Advancing the Arts in Our Community

Group 1: Capital Improvements

D. Maintenance of Specialty Equipment or Fixture Items

\$14,000

scottsdale center to the performing arts arts art

Group 2 - Supplemental Funding Requests A. Critical Infrastructure **Equipment Upgrades B.** Programming **Canal Convergence & Canal Activation C. Facility Enhancement** Landscaping 2nd Street SCPA & SMoCA

Advancing the Arts in Our Community

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Advancing the Arts in Our Community

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Group 2: Supplemental Funding Requests

A. Critical Infrastructure Equipment Upgrades

\$167,217

Advancing the Arts in Our Community

scottsdale center to the performing



Group 2: Supplemental Funding Requests

B. Programming – Canal Convergence & Canal Activation

\$100,000

scottsdale center to the performing

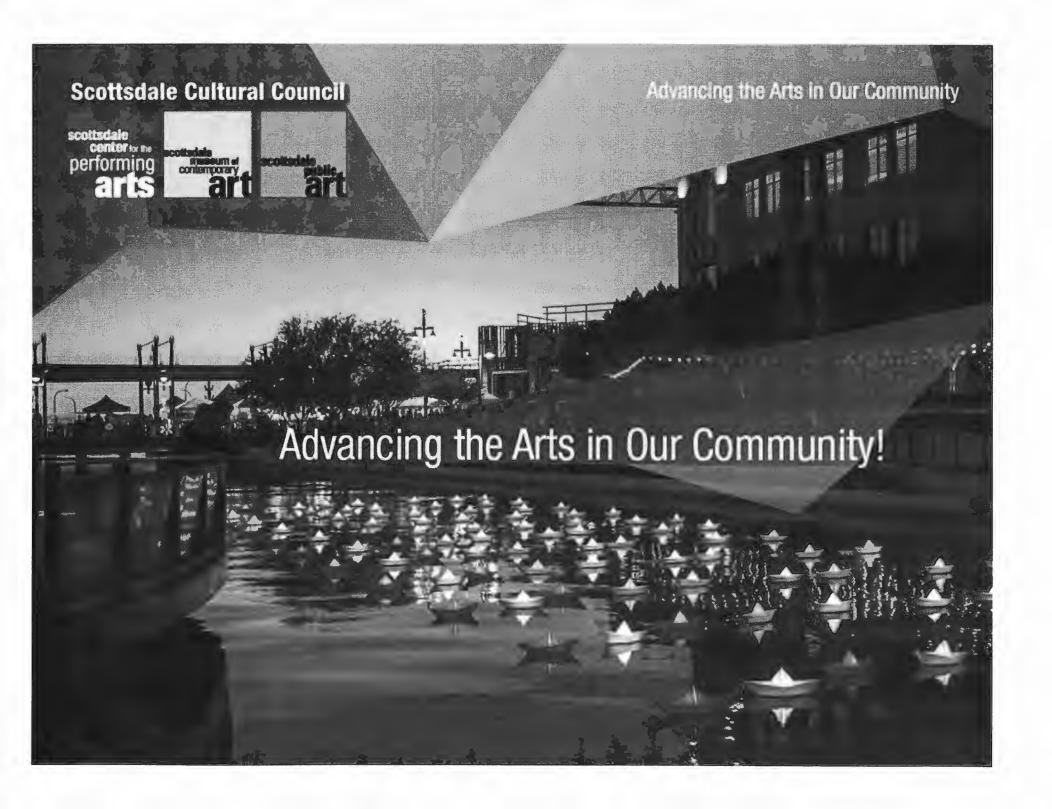


Advancing the Arts in Our Community

Group 2: Supplemental Funding Requests

C. Facility Enhancement – Landscaping 2nd Street SCPA & SMoCA

\$45,800



Ltem 22 Scottsdale Cultural Council Capital Improvement and Supplemental Funding Requests Nov. 10, 2015 City Council Meeting

Request: Presentation, discussion, and direction to staff regarding the Scottsdale Cultural Council supplemental funding requests totaling \$1,606,688, including providing direction on the use of FY 2014/15 year-end unreserved fund balance to fund their request.

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Group 2 – Supplemental Funding Requests	<u>\$313,017</u>
Combined Group 1 and Group 2	\$1,606,688

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2008-048-COS

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2008-048-COS

Supplemental funding requests

13.6. Supplemental Funding Requests. The Cultural Council may seek supplemental Management Services Fees from the City in the event of unanticipated, extraordinary expenses, or to support new initiatives that meet the Cultural Council's formally established criteria, where such initiatives are in the best interest of the Scottsdale community and consistent with the Strategic Plan. Nothing in this subsection, however, shall obligate the City to provide additional Management Services Fees.

2008-048-COS

Fiscal Year Ending	2009	2010	2011	2012	2013	2014	2015	2016	7-Yr
Annual Financial Participation Agreement	4.2	4.2	4.3	4.1	4.1	4.3	4.3	4.4	
Year over Year % Change		-1%	3%	-5%	0%	3%	0%	3%	3%
Amount with 3% Increases anticipated in 2008	4.2	4.4	4.5	4.6	4.8	4.9	5.1	5.2	
Difference		(0.1)	(0.2)	(0.5)	(0.6)	(0.7)	(0.8)	(0.8)	(3.7

History of Su	ppic	men		unun	19 (11		non.	·)
Fiscal Year Ending Annual Financial	2009	2010	2011	2012	2013	2014	2015	2016
Participation Agreement	4.2	4.2	4.3	4.1	4.1	4.3	4.3	4.4
Supplemental operating funding due to SCPA								
renovation	1.3	-	-	-	-	-	-	-
Operating Projects	-	_	-	-	-	-	0.05	-
Capital Projects	-	-	-	-	0.04	-	-	-
Total	5.5	4.2	4.3	4.1	4.2	4.3	4.3	4.4

Does not include Art in Private Development In-Lieu Payments, Downtown Arts Trust, Art in Public Places operating project, or any Capital Improvement Projects with art components

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C.	Facility Enhancement – SCPA Atrium MSA 7.3	\$572,221
D.	Maintenance of Specialty Equipment MSA 7.1.2	\$14,000
	Group 1 Total	\$1,293,671

Gr	oup 2 – Supplemental Funding Re	quests
A.	Critical Infrastructure Equipment Upgrades MSA 13.6	\$167,217
В.	Programming – Canal Convergence / Activation MSA 13.6	100,000
C.	Facility Enhancement – 2 nd Street Landscaping MSA 7.3	45,000
	Group 2 Total	\$313,017
	Group 2 Total Combined Group 1 and Group 2 Total	

Comprehensive Adopted Financial Policy 17

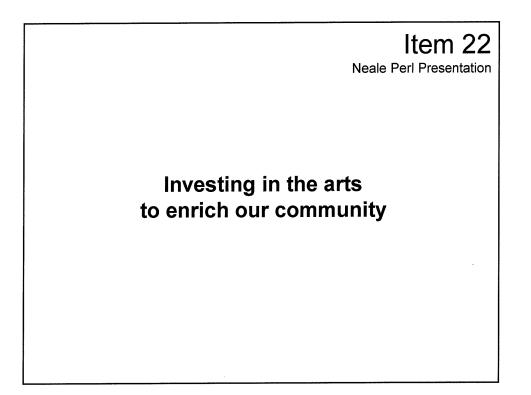
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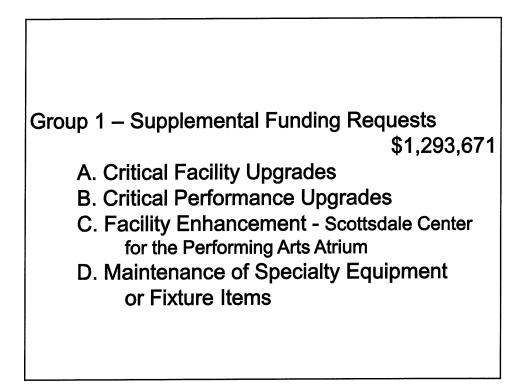
Summary Fund Balances		
(\$ Millions)		
		15/16
		Actual
und Balance:		Beginning
10% General Fund Reserve		\$23.5
Operating Contingency		3.0
Unreserved Fund Balance		23.8
	Total	\$50.3

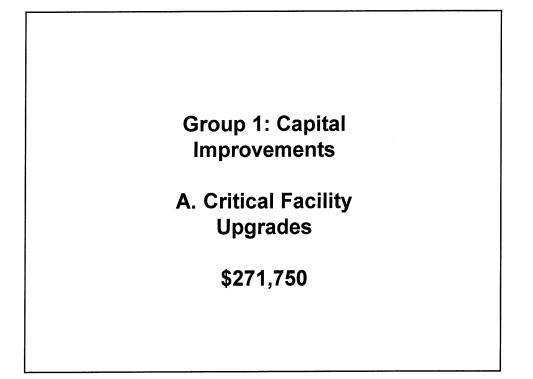
Scottsdale Cultural Council Requests

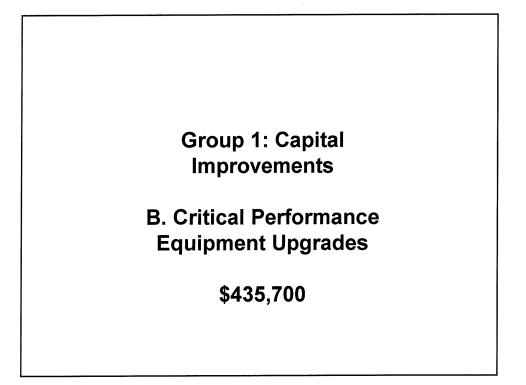
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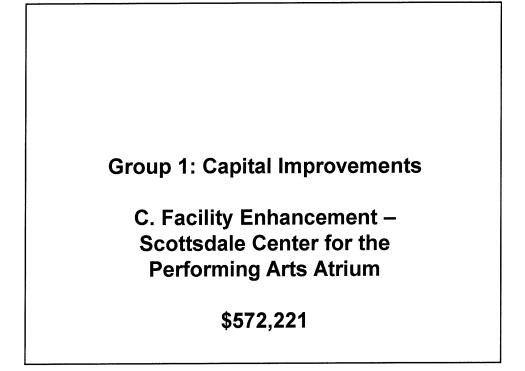
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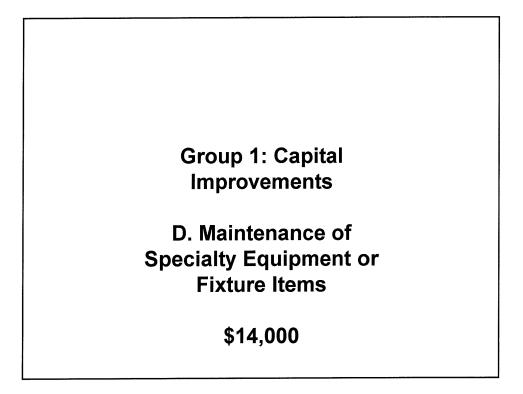


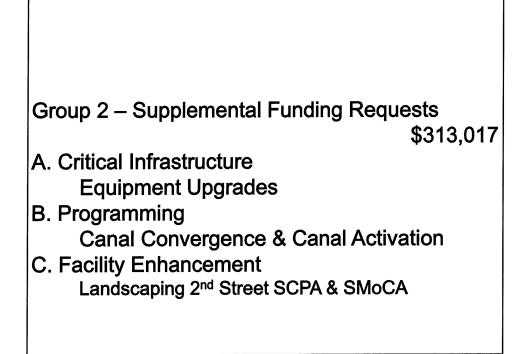


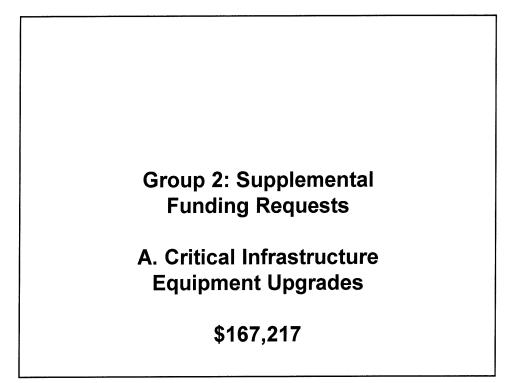












Group 2: Supplemental Funding Requests

B. Programming – Canal Convergence & Canal Activation

\$100,000

