

**SCOTTSDALE CITY COUNCIL
REGULAR MEETING AND WORK STUDY SESSION MINUTES
TUESDAY, MARCH 7, 2023**



**CITY HALL KIVA
3939 N. DRINKWATER BOULEVARD
SCOTTSDALE, AZ 85251**

CALL TO ORDER

Mayor David D. Ortega called to order a Regular Meeting and Work Study Session of the Scottsdale City Council at 5:31 P.M. on Tuesday, March 7, 2023 in the City Hall Kiva Forum.

ROLL CALL

Present: Mayor David D. Ortega; Vice Mayor Kathy Littlefield (participated electronically); and Councilmembers Tammy Caputi, Tom Durham, Barry Graham, Betty Janik, and Solange Whitehead

Also Present: City Manager Jim Thompson, City Attorney Sherry Scott, City Treasurer Sonia Andrews, Acting City Auditor Lai Cluff, and City Clerk Ben Lane

PLEDGE OF ALLEGIANCE – Councilwoman Betty Janik

MAYOR'S REPORT

Mayor Ortega asked for a moment of silent reflection for the people of Ukraine as they fight for their freedom and democracy. He hopes the conflict does not spread to Poland and other nearby countries.

Mayor Ortega announced the process has begun to have City Hall declared as a historic landmark. He invited the community to share stories and memories of City Hall through the City's website by April 12, 2023. These recollections will be included in the historic preservation application.

CITY MANAGER'S REPORT

- **Fast Five Video Update**

City Manager Jim Thompson introduced a "Fast Five" video produced by the City Communication's Office which provided updates on several City events and offerings.

PRESENTATIONS/INFORMATION UPDATES

- **Scottsdale Railroad & Mechanical Society**
Presenter(s): Eric Damko, President

Scottsdale Railroad & Mechanical Society Board President Eric Damko gave a PowerPoint presentation (attached) on the Scottsdale Railroad and Mechanical Society program.

NOTE: MINUTES OF CITY COUNCIL MEETINGS AND WORK STUDY SESSIONS ARE PREPARED IN ACCORDANCE WITH THE PROVISIONS OF ARIZONA REVISED STATUTES. THESE MINUTES ARE INTENDED TO BE AN ACCURATE REFLECTION OF ACTION TAKEN AND DIRECTION GIVEN BY THE CITY COUNCIL AND ARE NOT VERBATIM TRANSCRIPTS. DIGITAL RECORDINGS AND CLOSED CAPTION TRANSCRIPTS OF SCOTTSDALE CITY COUNCIL MEETINGS ARE AVAILABLE ONLINE AND ARE ON FILE IN THE CITY CLERK'S OFFICE.

PUBLIC COMMENT – Alex McLaren commented on the Rio Verde Foothills area water situation and the recent decision by the Maricopa County Board of Supervisors. He suggested an interim solution between EPCOR and the City.

MINUTES

Request: Approve the following Council meeting minutes from February 2023:

- a. Special Meeting Minutes of February 14, 2023
- b. Executive Session Minutes of February 14, 2023
- c. Regular Meeting Minutes of February 14, 2023

MOTION AND VOTE – MINUTES

Councilwoman Whitehead made a motion to approve the Special Meeting Minutes of February 14, 2023; Executive Session Minutes of February 14, 2023; and Regular Meeting Minutes of February 14, 2023. Councilwoman Janik seconded the motion, which carried 7/0, with Mayor Ortega; Vice Mayor Littlefield; and Councilmembers Caputi, Durham, Graham, Janik, and Whitehead voting in the affirmative.

CONSENT AGENDA

1. Pour Decisions Patio & Kitchen Liquor License (1-LL-2023)

Request: Consider forwarding a recommendation of approval to the Arizona Department of Liquor Licenses and Control for a Series 12 (restaurant) State liquor license for an existing location with a new owner.

Location: 4209 N. Craftsman Court

Staff Contact(s): Tim Curtis, Current Planning Director, 480-312-4210, tcurtis@scottsdaleaz.gov

2. Scottsdale & Dixileta (Desert Whispers) Final Plat (5-PP-2021)

Request: Approve the final plat for 14-lot residential subdivision with amended development standards having Single-Family Residential, Environmentally Sensitive Lands, Foothills Overlay (R1-43 ESL FO) zoning on a ±17.52-acre site.

Location: Northwest corner of N. Scottsdale Road and E. Dixileta Drive

Staff Contact(s): Erin Perreault, Planning, Economic Development, and Tourism Executive Director, 480-312-7093, eperreault@scottsdaleaz.gov

3. Shea Boulevard Intersection Improvement Project Right-of-Way Acquisition

Request: Adopt **Resolution No. 12744** to authorize

1. The acquisition of public non-motorized access easements for sidewalk improvements by dedication, donation, or purchase, or the exercise of the power of eminent domain as a matter of public necessity.
2. The City Manager, or designee, to approve revised or substituted legal descriptions and specify additional or other property interests to be acquired for this project; provided, however, that the City Manager may not increase the total area of all property taken as authorized by this resolution by more than twenty percent (20%) without further authority from the City Council.

Location: South side of Shea Boulevard from 112th Street to 114th Street

Staff Contact(s): Dan Worth, Public Works Director, 480-312-5555, daworth@scottsdaleaz.gov

- 4. Underground Water Infrastructure Job Order Contract Increase**
Request: Adopt **Resolution No. 12751** authorizing Contract No. 2020-060-COS-A2 with B&F Contracting, Inc., increasing the single job order limit from \$2 million to \$3.3 million for citywide underground water infrastructure construction projects.
Staff Contact(s): Dan Worth, Public Works Director, 480-312-5555, daworth@scottsdaleaz.gov
(Item 4 was moved to the Regular Agenda, see page 4)
- 5. Build New Fire Station Near Hayden Road and the Loop 101 Pre-Construction Phase Services Contract**
Request: Adopt **Resolution No. 12752** authorizing Construction Manager at Risk Contract No. 2023-024-COS with Sun Eagle Corporation, in an amount not to exceed \$61,275, to provide pre-construction phase services for Bond 2019 Project 28 – Build New Fire Station Near Hayden Road and the Loop 101.
Location: 18455 N. Hayden Road
Staff Contact(s): Dan Worth, Public Works Director, 480-312-5555, daworth@scottsdaleaz.gov
- 6. McCormick Stillman Railroad Park Pre-Construction Phase Services Contract**
Request: Adopt **Resolution No. 12753** authorizing Construction Manager at Risk Contract No. 2023-025-COS with Willmeng Construction, Inc., in an amount not to exceed \$142,535, to provide pre-construction phase services for Bond 2019 Project 2 – Add Splash Pad and Improve Walkways and the New Roundhouse Facility at McCormick Stillman Railroad Park.
Location: 7301 E. Indian Bend Road
Staff Contact(s): Dan Worth, Public Works Director, 480-312-5555, daworth@scottsdaleaz.gov
- 7. Vertical/Citywide Facilities Construction Job Order Contracts**
Request: Adopt **Resolution No. 12754** authorizing the following contracts for a two-year term, in an amount not to exceed \$15,000,000 per contract, for citywide vertical/facilities construction projects:

 1. Contract 2023-026-COS with Balfour Beatty Construction, LLC
 2. Contract 2023-027-COS with CHASSE Building Team, Inc.
 3. Contract 2023-028-COS with McCarthy Building Companies, Inc.

Staff Contact(s): Dan Worth, Public Works Director, 480-312-5555, daworth@scottsdaleaz.gov
- 8. Scottsdale Jazz Festival Event Funding**
Request: Adopt **Resolution No. 12740** to authorize:

 1. Funding, not to exceed \$75,000, from the portion of the Fiscal Year 2022/23 Tourism Development Fund that is allocated toward event retention and development for the Scottsdale Jazz Festival.
 2. New Event Funding Agreement No. 2023-022-COS with the International Jazz Day AZ Foundation.

Staff Contact(s): Karen Churchard, Tourism and Events Director, 480-312-2890, kchurchard@scottsdaleaz.gov
- 9. Savannah Bananas Baseball Exhibition Event Funding**
Request: Continue to the March 21, 2023 City Council Meeting.
Staff Contact(s): Karen Churchard, Tourism and Events Director, 480-312-2890, kchurchard@scottsdaleaz.gov

10. Fiscal Year 2021/22 Risk Management Department and Loss Trust Fund Annual Report

Request: Accept the Fiscal Year 2021/22 Annual Report for the Risk Management Department and Loss Trust Fund.

Staff Contact(s): George Woods, Risk Management Director, 480-312-7040, gwoods@scottsdaleaz.gov

MOTION AND VOTE – CONSENT AGENDA

Councilwoman Whitehead made a motion to approve Consent Agenda Items 1 through 10, except Item No. 4 [Underground Water Infrastructure Job Order Contract Increase], which was moved to the Regular Agenda and Item No. 9 [Savannah Bananas Baseball Exhibition Event Funding], which was continued at staff's request to the March 21, 2023 City Council agenda. Councilmember Durham seconded the motion, which carried 7/0, with Mayor Ortega; Vice Mayor Littlefield; and Councilmembers Caputi, Durham, Graham, Janik, and Whitehead voting in the affirmative.

REGULAR AGENDA

4. Underground Water Infrastructure Job Order Contract Increase

Request: Adopt **Resolution No. 12751** authorizing Contract No. 2020-060-COS-A2 with B&F Contracting, Inc., increasing the single job order limit from \$2 million to \$3.3 million for citywide underground water infrastructure construction projects.

Staff Contact(s): Dan Worth, Public Works Director, 480-312-5555, daworth@scottsdaleaz.gov

City Engineer Alison Tymkiw gave a presentation on the underground water infrastructure job order contract increase.

MOTION AND VOTE – ITEM 4

Mayor Ortega made a motion to adopt Resolution No. 12751 authorizing Contract No. 2020-060-COS-A2 with B&F Contracting, Inc., increasing the single job order limit from \$2 million to \$3.3 million for citywide underground water infrastructure construction projects. Councilwoman Whitehead seconded the motion, which carried 7/0, with Mayor Ortega; Vice Mayor Littlefield; and Councilmembers Caputi, Durham, Graham, Janik, and Whitehead voting in the affirmative.

11. City's Proposed Fiscal Year (FY) 2023/24 Rates and Fees

Request: Presentation, discussion, and possible direction to staff regarding the City's proposed FY 2023/24 rates and fees.

Presenter(s): Judy Doyle, Budget Director; Brian Biesemeyer, Water Resources Executive Director; Dan Worth, Public Works Director; Michael Clack, Chief Development Officer; William B. Murphy, Assistant City Manager; Tom Shannon, Fire Chief

Staff Contact(s): Judy Doyle, Budget Director, 480-312-2603, jdoyle@scottsdaleaz.gov

PowerPoint presentations (attached) were presented by Budget Director Judy Doyle; Water Resources Executive Director Brian Biesemeyer; Public Works Department Solid Waste Director Dave Bennett; Chief Development Officer Michael Clack; Assistant City Manager Bill Murphy; and Fire Chief Tom Shannon.

There was no public comment on this item.

Councilmembers provided the following feedback and suggestions:

- In future rates and fees presentations, include information about percentage increases.
- Related to the proposed new Green Building Code compliance fee:
 - Apply and enforce the fee only for large developments, or those asking for zoning amendments or bonuses; do not apply or enforce the fee for small developments.
 - Explore the possibility of grants to go towards the Green Building Code compliance fee for small developers.
 - Reduce the fee from \$600 per application to a lower amount.
 - A Green Building Code compliance fee and related enforcement are needed to ensure and verify that buildings are safely constructed.
 - The \$600 Green Building Code compliance fee is a nominal cost to developers.
 - There should be a sliding scale for Green Building Code compliance fees.
 - Examine the fee closely, as the City is asking developers and residents to buy more expensive products and then adding a review surcharge.
- Related to Community Services fees, consider lowering the proposed \$15 fee for special event tickets.

PUBLIC COMMENT – None

CITIZEN PETITIONS

8. Receipt of Citizen Petitions

Request: Accept and acknowledge receipt of citizen petitions. Any member of the Council may make a motion, to be voted on by the Council, to: (1) Direct the City Manager to agendize the petition for further discussion; (2) direct the City Manager to investigate the matter and prepare a written response to the Council, with a copy to the petitioner; or (3) take no action.

Staff Contact(s): Ben Lane, City Clerk, 480-312-2411, blane@scottsdaleaz.gov

No citizen petitions were received.

WORK STUDY SESSION

PUBLIC COMMENT

- Phillip David Allsopp said the Sustainability Plan should include benchmarks to evaluate where the City is and how the City is doing; should encourage a sense of accountability; and communicate what is going on and how people can participate.
- Ute Brady asked the Council to not adopt the Sustainability Plan as it lacks four critical components, including additional baseline metrics on how to measure success, identify goals, inform strategies, and determine success. She proposed the establishment of a task force to assist with creation of a sustainability plan.
- Alisa McMahon stated the plan lacks defined goals, goals are not quantified or prioritized, and the plan lacks compelling messaging and acknowledgement of challenges.
- Anthony Leavy spoke against the proposed plan noting it was too reliant on multi-modal transportation and disparately impacted South Scottsdale and Old Town Scottsdale.
- Bob Pejman noted concerns about the plan's street elements, including replacing vehicular lanes with bicycle lanes, and requested additional public outreach.
- French Thompson spoke for the need for fiscal responsibility and against the removal of vehicular lanes for bicycle lanes.

Mayor Ortega noted that a written comment was submitted by Francine DiSaia requesting to meet with Human Services staff on a sustainable community garden proposal.

1. Scottsdale Community Sustainability Plan

Request: Presentation, discussion, and possible direction to staff regarding the Scottsdale Community Sustainability Plan.

Presenter(s): Lisa McNeilly, Sustainability Director

Staff Contact(s): Erin Perreault, Planning, Economic Development, and Tourism Executive Director, 480-312-7093, eperreault@scottsdaleaz.gov

Sustainability Director Lisa McNeilly gave a PowerPoint presentation (attached) on the proposed Scottsdale Community Sustainability Plan.

Councilmembers provided the following feedback and suggestions:

- Several mobility elements related to increasing bicycle lanes and sidewalks and reducing vehicular lanes should not be included in a sustainability plan; rather, they should be associated with transportation plans. These elements relate to Goal 3.1, which should be removed from the Sustainability Plan.
- The Sustainability Plan should not conflict with the Transportation Action Plan.
- It is essential to involve planning- and development-related board and commissions and the public to obtain additional input for the implementation of a successful sustainability plan.
- Additional data is needed on identifiers for success, measurements, and concrete goals.
- Continue working on the plan with the Scottsdale Environmental Advisory Commission and identified experts and return to the Council in six months with a revised draft plan.
- The proposed plan does not have the endorsement of the Scottsdale Environmental Advisory Commission or the McDowell Sonoran Preserve Commission and should be tabled until the plan is properly vetted by boards, commissions, and additional public outreach.
- Shaded walkways, tree canopies and open space should all be central tenets of the Sustainability Plan.
- Additional public outreach is not needed, but firm timelines are needed.
- Do not delay with moving forward with the implementation of the Sustainability Plan.
- The plan proposes several initiatives and affordable housing; however, it provides no information on financial resources. This information should be included in future drafts.
- Provide additional information related to energy, including a list of meters; what the meters are powering (buildings, landscaping, etc.); how much energy the meters are measuring; and a timeline for the measurements.
- Include the proposed timeline in the plan; create a steering committee of experts to work with the Scottsdale Environmental Advisory Commission to provide quantitative data; and verify assumptions which may impact the implementation timeline.
- Costs need to be in context with fiscal sustainability; therefore, it is important to provide information related to costs associated with initiatives.
- Slow the process down and review information and data, noting the current and future states and how items will be measures and benefits quantified.
- Include an aspirational fruit tree program to assist citizens in harvesting fruit trees so food does not go to waste.
- Use the guidelines provided by Ute Brady's letter, which was provided to the Council and was included in the supporting materials for the council meeting packet.

- Related to Page 22 (Built Environment and Housing): invite staff to return to give a presentation on costs and impacts to the Planning and Development Department on the Green Building Code requirements.
- Related to Page 25 (Waste as a Resource): provide more information on Item 1.8, “pay as you throw” rate structure.
- Related to Page 13 (Water Resources): include regulations for golf courses using five acre-feet of water per acre.
- Related to Page 14 (Open Space & Land Management): include provision for wildlife corridors as suggested by the McDowell Sonoran Preserve Commission.
- Related to Page 18 (Economic Vitality): include metrics about the impacts of water and lower urban heat have on economic viability.
- Related to Page 22 (Built Environment and Housing): include a guide for utility bill reduction.
- Related to Page 22 (Build Environment and Housing): do not make Policy 1.3 mandatory for residents to install solar panels as part of a remodel.
- Related to Page 25 (Waste as a Resource): include residential compost programs.
- Related to Page 27 (Food Systems): include zero-food tourist destination as a strategy and indicator.

MOTION AND VOTE – ADJOURNMENT

Councilmember Graham made a motion to adjourn the Regular Meeting and Work Study Session. Councilwoman Janik seconded the motion, which carried 7/0, with Mayor Ortega; Vice Mayor Littlefield; and Councilmembers Caputi, Durham, Graham, Janik, and Whitehead voting in the affirmative.

ADJOURNMENT

Mayor Ortega adjourned the Regular Meeting at 9:41 P.M.

SUBMITTED BY:



Ben Lane, City Clerk

Officially approved by the City Council on April 4, 2023

C E R T I F I C A T E

I hereby certify that the foregoing Minutes are a true and correct copy of the Minutes of the Regular Meeting and Work Study Session of the City Council of Scottsdale, Arizona, held on the 7th day of March 2023.

I further certify that the meeting was duly called and held, and that a quorum was present.

DATED this 4th day of April 2023.



Ben Lane, City Clerk

Scottsdale Railroad & Mechanical Society

March 7, 2023

Eric Damko - Board President



1

History of SRMS

- Chartered on October 5, 1971 by Guy Stillman & approved by Scottsdale City Council
- SRMS held first board meeting March 24, 1972
- 10,000 SF Model Railroad building dedicated in January of 2011 and constructed with non-City funds (approx. \$3.2 million)
- Inducted into Scottsdale History Hall of Fame in 2013
- Contributions (via private donations and revenue sharing) to the Park & Facilities since 2002 alone (approx. \$5.8 million)

2

Recent Park Accomplishments

- Refurbished Engine 207- Back into the riding rotation
- 2 millionth visitor to the Model Railroad building
- Attendance at Holiday Lights- 33,122
- Attendance at Summer Concert Series- 7,200
- Attendance at Spook-Track-ula- 18,566
- 2022 Total Contributions from SRMS- \$1.2 Million
- Agreement with Plexus in 2021- Presenting sponsor



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Upcoming for 2023

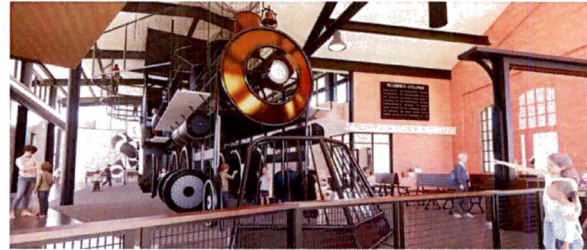
- Start Preparations for 50th Anniversary (2025)
- Refurbishing of additional rolling stock railcars
- Summer Concert Series
- Western Town Façade and Storage
- Roundhouse Project



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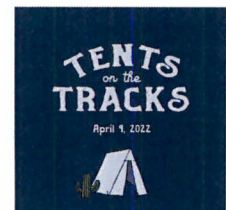
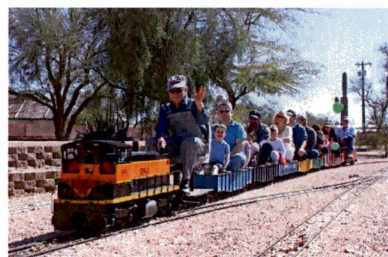
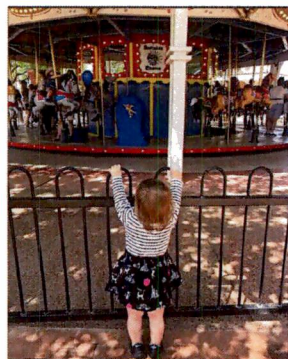
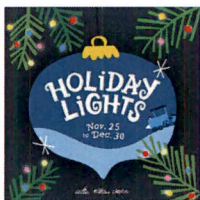
The Roundhouse Project

- New Building for Indoor Play
- Outdoor Splash Pad
- Additional Shade / Trees
- Maximize Use of Space
- Event Area and Entry Plaza



5

MSRP with SRMS



6

**FY 2023/24
PROPOSED RATE & FEE CHANGES**

City Council
March 7, 2023

1

FY 2023/24 PROPOSED RATE & FEE CHANGES

**Present in
Detail**

**60 Day
Posting
Compliance**

**Public Hearing
& Adopt on
May 16, 2023**

2

ENTERPRISE PROPOSED RATE & FEE CHANGES



Annual Review of Rates & Fees per
Financial Policy No. 9.02



Ensure Rates & Fees Recover All
Direct/Indirect Cost of Service, Debt
Service and Provide Adequate Funding
for Future Capital Needs



Proposed Rate & Fee
Changes Submitted
by:

Water Resources
Water & Sewer
Public Works
Solid Waste

3

3

NON- ENTERPRISE PROPOSED RATE & FEE CHANGES



Periodic Review of Rates & Fees per
Financial Policy No. 4.05



Rates & Fees Based on Acceptable
Recovery Rates for Direct/Indirect
Cost of Service



Proposed Rate &
Fee Changes
Submitted by:

Community & Economic Dev
Planning & Development Services
Community Services
Public Safety – Fire

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FY 2023/24 FORECASTED REVENUE (IN MILLIONS)

ENTERPRISE

Enterprise Funds	Revenue
Water Resources	\$7,413,417
Public Works	\$2,309,952

NON-ENTERPRISE

General Fund	Revenue
C&ED – Planning & Dev. Services	\$1,241,825
Community Services	\$519,880
Public Safety - Fire	\$82,435

CIP Stormwater Fund	Revenue
C&ED – Planning & Dev. Services	\$1,090,000

Special Programs Fund	Revenue
Community Services	\$583,346

5

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FY 2023/24
Enterprise

6

6

ENTERPRISE

Water Resources - Water & Sewer

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Enterprise Rates & Fees Policy

◆ Enterprise Funds

- Water, Sewer and Contractual Funds
 - Recovery of all direct and indirect costs of service
 - Rate-Revenue based on multi-year financial plans

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Enterprise – Water Resources Significant Cost Drivers

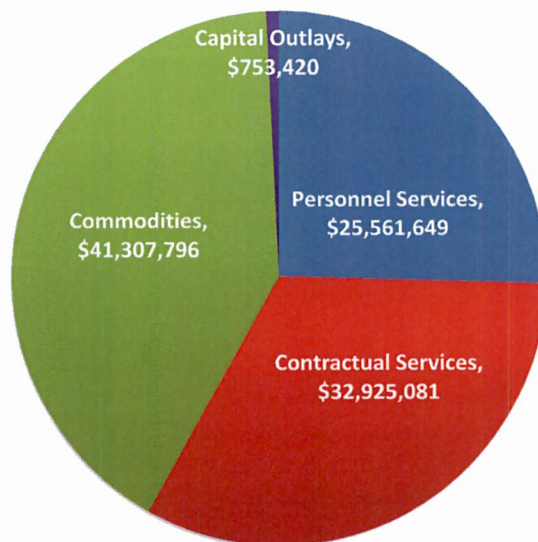
● Operations

- Increasing raw water costs
 - CAP Water Cost up 27%
 - SRP Water Costs up 10%
- Increasing actions required for drought preparedness
 - Increased Conservation budget
 - Increased staffing (Conservation, Compliance)
 - Increased operating costs at the Chaparral WTP
 - Increased groundwater treatment costs

9

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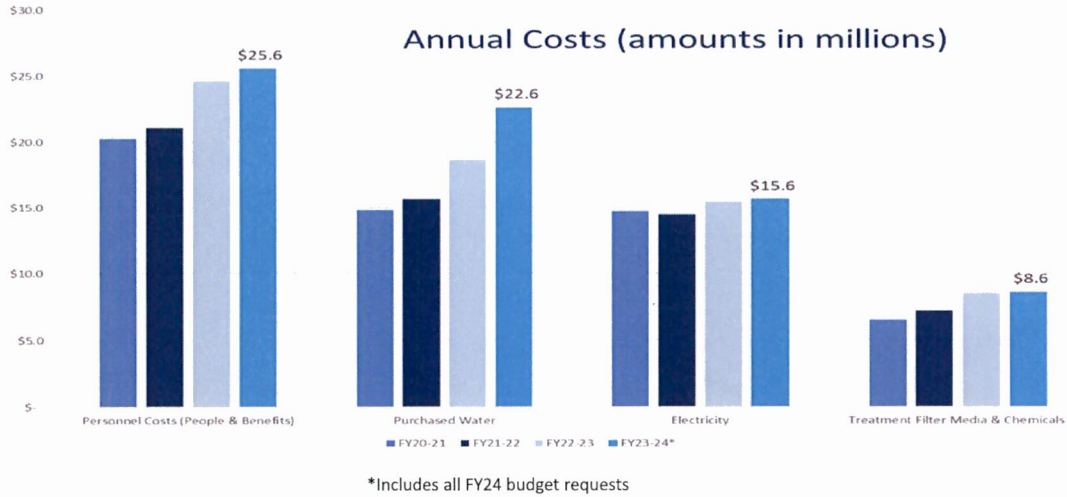
Enterprise – Water Resources FY24 Proposed Division Expenses by Category \$100,547,946



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10

Enterprise – Water Resources Major Divisional Costs



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Enterprise – Water Resources Significant Cost Drivers

💧 CIP

- Drought driven improvements – ASR wells, automated meter programs, and water reuse and processing efforts
- Increasing cost of rehabilitation and replacement of aging infrastructure
- Facility, technology and security expansion and improvements

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Enterprise – Water Resources Capital Cost Increase

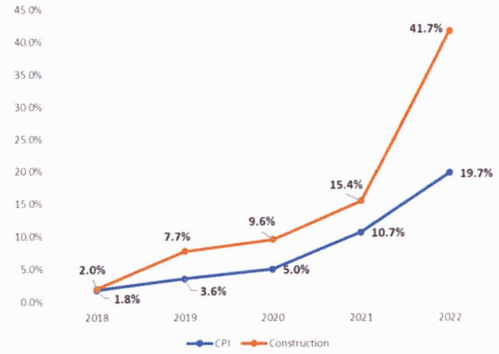
Overall Construction – 7.8% per year since 2018

Electrical gear (transformers/regulators) – 30.7%
(2021 – 2022)

AC equipment – 23.4% (2021 – 2022)

Plastic Construction Products – 17.9% (2021 – 2022)

CPI and Construction relative
to Jan 2018
September values



Note: Bureau of Labor Statistics as published in October 2022

Enterprise – Water Resources CIP – Water & Sewer

CIP Summary (In \$ Millions)	FY2023/24 Request - 5 Year Impact
Water	\$110.2
Water – New Capacity	<u>(\$44.9)</u>
Water Total	\$65.3
Sewer	\$78.0
Sewer – New Capacity	<u>\$19.0</u>
Sewer Total	\$97.0
Grand Total	\$162.3

Development Impact Fee Study tentatively scheduled for spring 2024.

Enterprise – Water Resources Revenue Proposals

- ◆ Proposed
 - ◆ Water revenue increase (4.2%)
 - ◆ Sewer revenue increase (5.8%)
 - ◆ Miscellaneous service charges, changes vary by type

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Enterprise – Water Resources Water and Sewer Rate-Revenue

	Estimated Revenue (Current)	% Change	Estimated Revenue (Increase)
Water Rate-Revenue	\$116.3	4.2%	\$4.8
Sewer Rate-Revenue	\$45.8	5.8%	\$2.7
Total Rate-Revenue	\$162.1		\$7.5

Amounts in millions – rounding differences occur

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Enterprise – Water Resources Water Rates

Base Fees (All Customers)			
	Current	Proposed	Change
5/8" Meter	\$14.55	\$15.05	\$0.50
3/4" Meter	\$18.75	\$19.40	\$0.65
1" Meter	\$26.65	\$27.55	\$0.90
1.5" Meter	\$43.65	\$45.15	\$1.50
2" Meter	\$58.20	\$60.20	\$2.00
3" Meter	\$116.40	\$120.40	\$4.00
4" Meter	\$181.92	\$188.20	\$6.28
6" Meter	\$363.75	\$376.25	\$12.50
8" Meter	\$509.25	\$526.75	\$17.50

Proposed Implementation Date November 1, 2023

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Enterprise – Water Resources Water Rates

Current Residential Use Including Landscaping Volume Charges (Rates Per 1K Gallons)				Proposed Residential Use Including Landscaping Volume Charges (Rates Per 1K Gallons)			
Tier	Rate	From	To	Tier	Rate	From	To
1	\$1.65	0	5,000	1	\$1.65	0	5,000
2	\$3.00	5,001	12,000	2	\$3.10	5,001	12,000
3	\$4.05	12,001	25,000	3	\$4.25	12,001	20,000
4	\$5.50	25,001	40,000	4	\$5.70	20,001	30,000
5	\$6.75	Over 40,000		5	\$7.05*	Over 30,000	

Proposed Implementation Date November 1, 2023

*Rate applicable to commercial and residential water haulers and hydrant meters.

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Enterprise – Water Resources Water Rates

Current Commercial Use Including Landscaping Volume Charges (Rates Per 1K Gallons)				Proposed Commercial Use Including Landscaping Volume Charges (Rates Per 1K Gallons)			
Tier	Rate	From	To	Tier	Rate	From	To
1	\$1.65	0	5,000	1	\$1.65	0	5,000
2	\$3.00	5,001	12,000	2	\$3.10	5,001	12,000
3	\$4.05	12,001	25,000	3	\$4.25	12,001	20,000
4	\$5.35	Over 25,000		4	\$5.70	Over 20,000	

Proposed Implementation Date November 1, 2023

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Enterprise – Water Resources Sewer Rates

Base Fees (All Customers)			
	Current	Proposed	Change
5/8" Meter	\$5.80	\$6.50	\$0.70
3/4" Meter	\$5.80	\$6.50	\$0.70
1" Meter	\$5.80	\$6.50	\$0.70
1.5" Meter	\$34.80	\$39.00	\$4.20
2" Meter	\$81.20	\$91.00	\$9.80
3" Meter	\$104.40	\$117.00	\$12.60
4" Meter	\$153.00	\$171.50	\$18.50
6" Meter	\$290.00	\$325.00	\$35.00
8" Meter	\$406.00	\$455.00	\$49.00

Proposed Implementation Date July 1, 2023

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Enterprise – Water Resources Sewer Rates

Customer Category	Current Rates	Proposed Rates	Customer Category	Current Rates	Proposed Rates
Single Family Residential	\$2.71	\$2.82	Commercial Laundry	\$3.56	\$3.70
Multi Family Residential	\$2.71	\$2.82	Laundromats	\$2.71	\$2.82
Commercial Without Dining	\$2.71	\$2.82	Metal Platers	\$3.09	\$3.22
Commercial With Dining	\$4.32	\$4.50	Restaurants/Bakeries	\$5.83	\$6.07
Hotels Without Dining	\$2.71	\$2.82	Service Station Auto Repair	\$2.73	\$2.84
Hotels With Dining	\$4.32	\$4.50	Medical Institutions	\$2.71	\$2.82
Car Washes	\$2.71	\$2.82	Schools	\$2.71	\$2.82

Proposed Implementation Date July 1, 2023

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Enterprise – Water Resources Historical Revenue Percent Change

Fiscal Year	Water	Sewer	Weighted Average
2019/20	3.0%	2.0%	2.7%
2020/21	- 0 -	1.5%	0.4%
2021/22	2.7%	2.4%	2.6%
2022/23	3.4%	4.7%	3.8%
<u>2023/24</u>	<u>4.2%</u>	<u>5.8%</u>	<u>4.7%</u>
5 Yr Average	2.7%	3.3%	2.8%
10 Yr Average	2.0%	2.2%	2.5%

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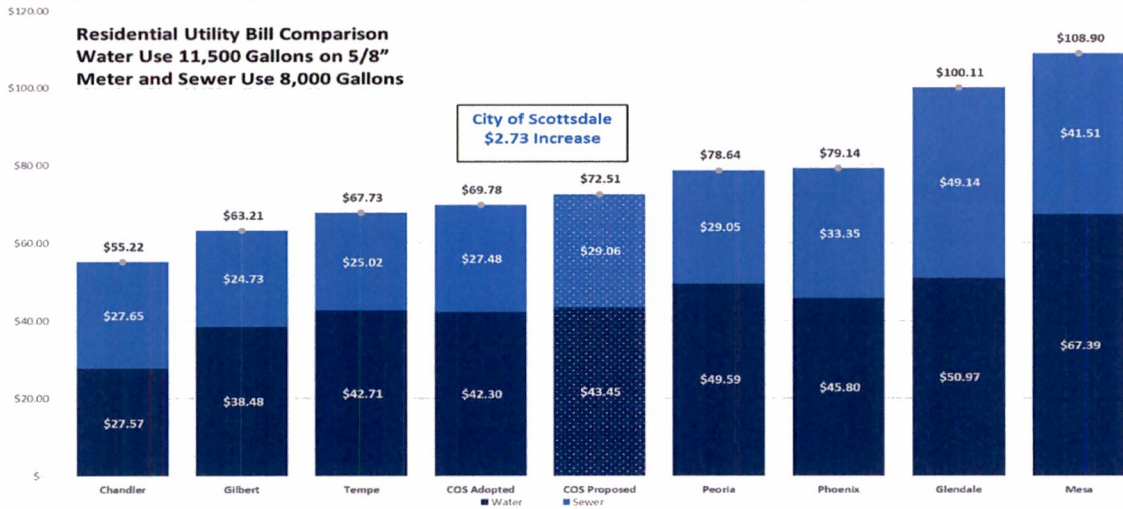
Enterprise – Water Resources Miscellaneous Service Charges

Service Charges	Est. # Of Sales	FY 2022/23 Fee	Proposed FY 2023/24 Fee	Increase Amt	% Change	Est. Revenue Change
Meter and Service Lines (All Sizes) *	351	\$270 - \$3,620	\$290 - \$4,100	Various	Average 13%	\$68,640
Other Meter Maintenance *	506	\$40 - \$910	\$45 - \$1,640	Various	Average 13%	\$17,917
Bulk Water Rate	2	\$2.10	\$2.18	\$0.08	4%	\$2,229
Additional Water Fund Revenue						\$88,786

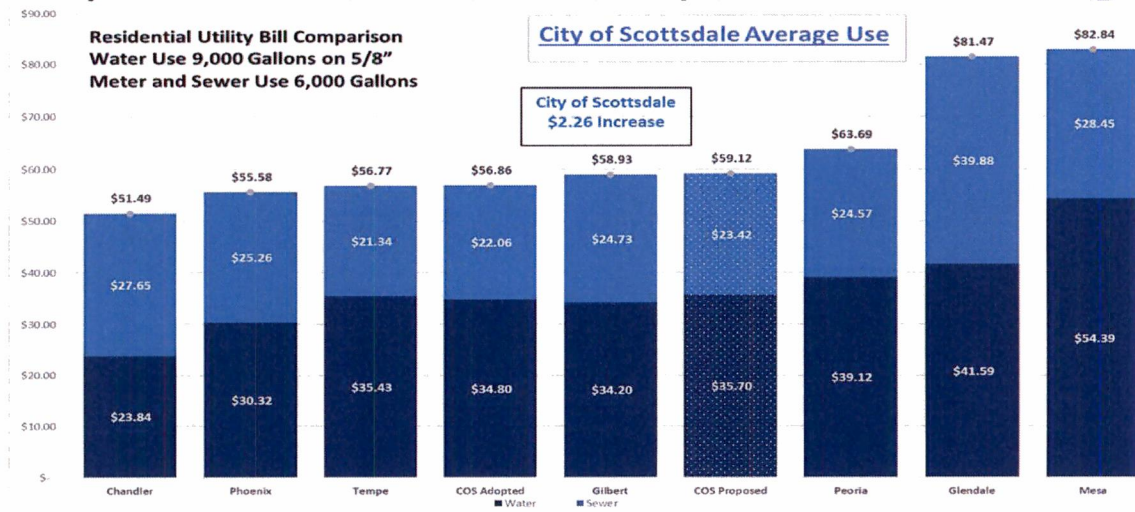
Proposed implementation date – July 1, 2023

*Individual changes available on the City's website

Enterprise – Water Resources Utility Comparison



Enterprise – Water Resources Comparison – COS Average

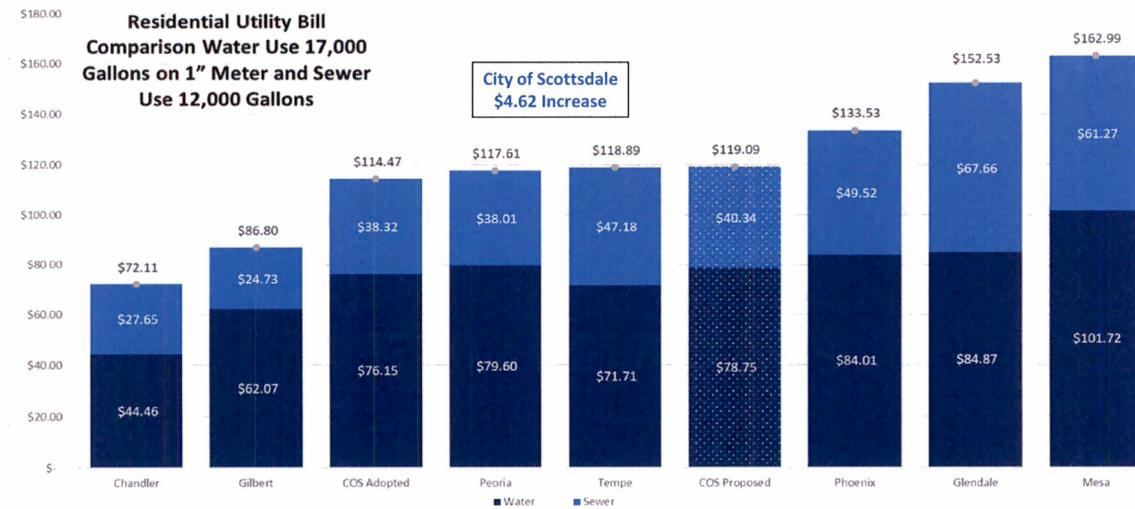


Note: Average use rounded to the nearest 500 gallons

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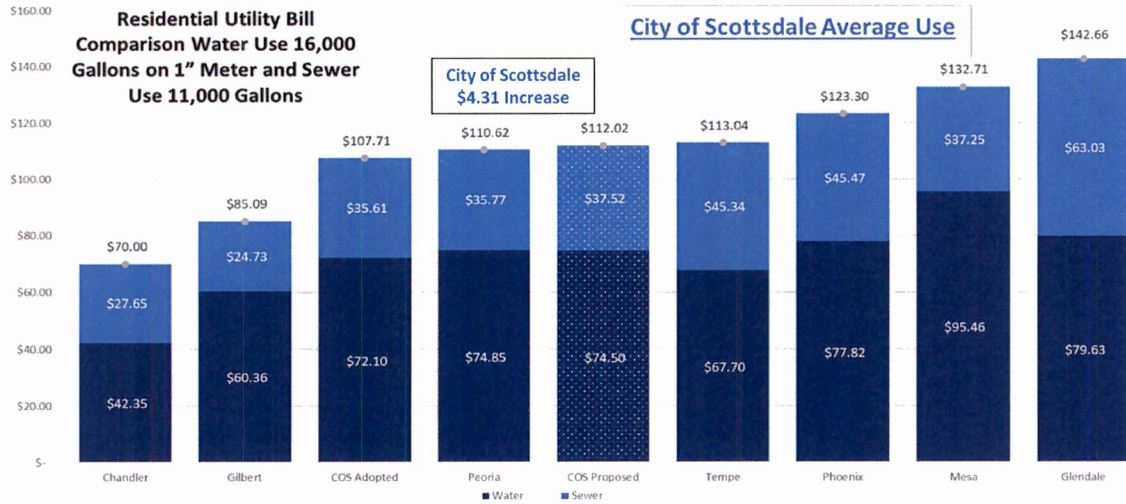
Enterprise – Water Resources Utility Comparison



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Enterprise – Water Resources Comparison – COS Average



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Enterprise – Water Resources National Industry Metrics

Measure	Industry Median	Top 25%	Scottsdale Water
Customer Accounts per Employee	476	616	773
Debt Service Coverage Ratio	2.38	3.59	2.67
Employee Turnover	9.3%	5.9%	11.8%
Water Breaks and Leaks per 100 miles	21.7	10.2	2.2
Hydrant Out of Service Rate	1.00%	0.20%	0.03%
Sanitary Sewer Overflows per 100 miles	1.60	0.70	0.13

Source: 2022 AWWA Utility Benchmarking Manual

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Enterprise – Water Resources Residential Customer Impact

◆ Residential customers that use less than 10,000 gallons a month, will experience the following monthly bill increase for water.

Meter Size	Monthly Water Increase
5/8 inch	\$1.00
3/4 inch	\$1.15
1 inch	\$1.40

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Enterprise – Water Resources Revenue Proposals

- ◆ Proposed
 - ◆ Water revenue increase (4.2%) – Effective November 1, 2023
 - ◆ Sewer revenue increase (5.8%) – Effective July 1, 2023
 - ◆ Miscellaneous service charges, changes vary by type – Effective July 1, 2023

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Questions

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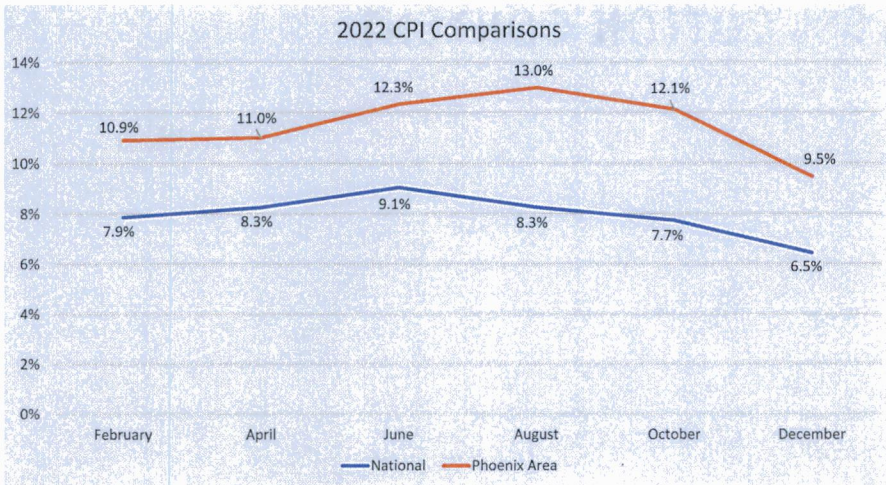
ENTERPRISE

Public Works – Solid Waste

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Solid Waste: CPI Trends



Phoenix Area Annual Average:
11.49%

National Annual Average:
8.0%

Solid Waste: Proposed FY 2023/24 Rates

	Type	FY 2022/23 Rate	FY 2023/24 Rate	% Incr.
RESIDENTIAL	First Can	\$25.96*	\$28.03*	8.0%
	Additional Can	\$13.17	\$14.22	8.0%
COMMERCIAL				
Front Load	2 Cubic Yard	\$97.84	\$102.73	5.0%
	3 Cubic Yard	\$105.25	\$110.51	5.0%
	4 Cubic Yard	\$113.00	\$118.65	5.0%
	5 Cubic Yard	\$120.12	\$126.13	5.0%
	6 Cubic Yard	\$127.53	\$133.91	5.0%
	8 Cubic Yard	\$138.46	\$145.38	5.0%
Roll-Off (incl. 3 tons)		\$542.00	\$569.10	5.0%
Holiday Park		\$99.76	\$104.75	5.0%
Recycling Carts	90 Gallon	\$10.58	\$11.11	5.0%
	300 Gallon	\$34.60	\$36.33	5.0%
Container Recycling	2 Cubic Yard	\$75.24	\$79.00	5.0%
	3 Cubic Yard	\$79.08	\$83.03	5.0%
	4 Cubic Yard	\$82.93	\$87.08	5.0%
	6 Cubic Yard	\$90.61	\$95.14	5.0%
	8 Cubic Yard	\$98.31	\$103.23	5.0%

* Total current rate of \$25.96 and proposed rate of \$28.03 include \$0.04 fee paid to the State of Arizona section 49.836

Solid Waste: Proposed Five-Year Increases

		FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28
RESIDENTIAL	First Can	8.0%	5.0%	5.0%	5.0%	5.0%
	Additional Can	8.0%	5.0%	5.0%	5.0%	5.0%
COMMERCIAL						
Front Load	2 Cubic Yard	5.0%	5.0%	5.0%	5.0%	5.0%
	3 Cubic Yard	5.0%	5.0%	5.0%	5.0%	5.0%
	4 Cubic Yard	5.0%	5.0%	5.0%	5.0%	5.0%
	5 Cubic Yard	5.0%	5.0%	5.0%	5.0%	5.0%
	6 Cubic Yard	5.0%	5.0%	5.0%	5.0%	5.0%
	8 Cubic Yard	5.0%	5.0%	5.0%	5.0%	5.0%
Roll-off (incl. 3 tons)		5.0%	5.0%	5.0%	5.0%	5.0%
Recycling Carts	90 Gallon	5.0%	5.0%	5.0%	5.0%	5.0%
	300 Gallon	5.0%	5.0%	5.0%	5.0%	5.0%
Container Recycling						
	2 Cubic Yard	5.0%	5.0%	5.0%	5.0%	5.0%
	3 Cubic Yard	5.0%	5.0%	5.0%	5.0%	5.0%
	4 Cubic Yard	5.0%	5.0%	5.0%	5.0%	5.0%
	6 Cubic Yard	5.0%	5.0%	5.0%	5.0%	5.0%
	8 Cubic Yard	5.0%	5.0%	5.0%	5.0%	5.0%

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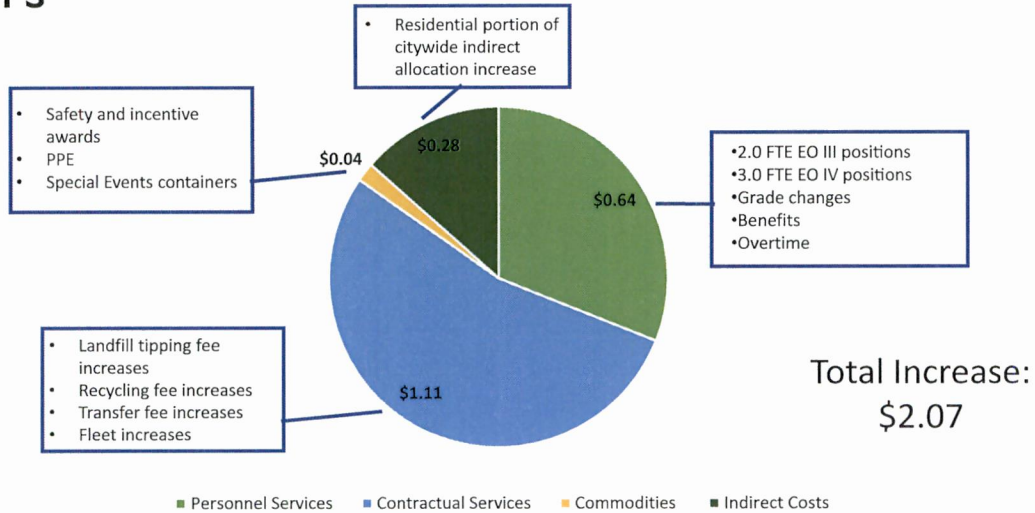
Solid Waste: Miscellaneous Service Charges

Program	Misc. Rate	Est #	FY 2022/23 Rate	Prop. FY 2023/24 Rate	% Incr.	Est. Revenue Change
COMMERCIAL	Operator License	100	\$927.00	\$954.81	3%	\$2,781
	Roll-Off Additional Ton Fee	1,461	\$42.79	\$46.40	8%	\$5,274
Additional SW Fund Revenue						\$8,055

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Solid Waste: Residential Rate Increase – Cost Drivers



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Solid Waste: Landfill & Transfer Costs

- Increases per IGA with SRPMIC
 - CPI adjustment for the tipping fee/ton
 - CPI adjustment up to 3% maximum for transfer fee/ton
- Council approved increase of transfer fee beyond 3% in October 2022

Tipping Fee Increase

Fiscal Year	Tipping Fee/Ton
FY 21/22	\$27.77
FY 22/23	\$30.30

9.1% increase indicated by arrow

Transfer Fee Increase

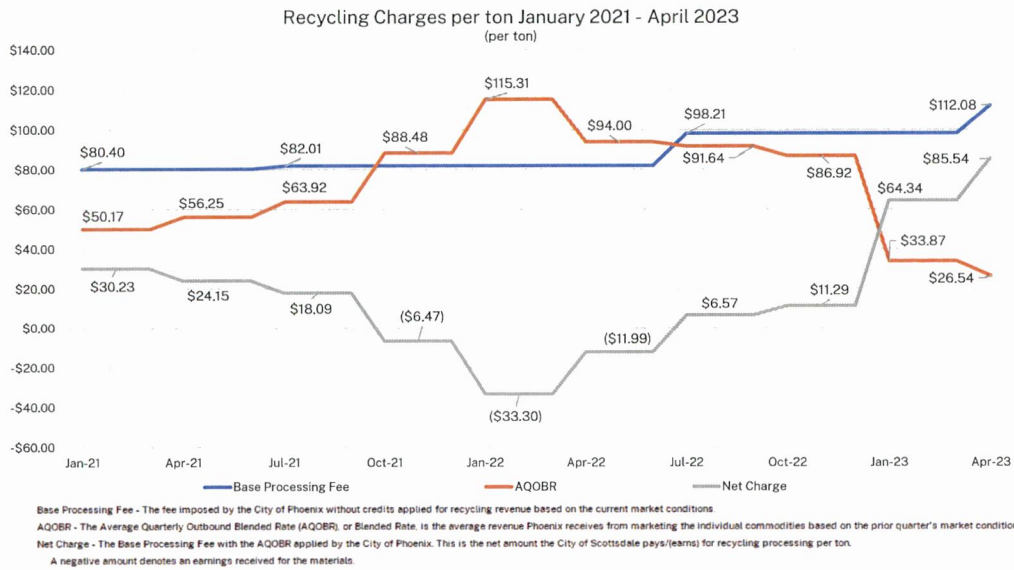
Fiscal Year	Transfer Fee/Ton
FY 21/22	\$11.13
FY 22/23	\$16.10

45% increase indicated by arrow

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Solid Waste: Recycling Costs



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Solid Waste: Material Processing Facility

Completion Date June 1, 2023

- State-of-the-art facility
- Increased processing speed
- Increased storage capacity
- Added safety measures



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Solid Waste: Brush & Bulk Program Updates

• Impacts of Approved FY 2022/23 Packages

- Pay adjustments to keep up with market for CDL drivers
- Six tractors and six trailers were approved, purchased, and deployed to improve collection efficiency
- Pipeline positions during Brush & Bulk busy season
 - Positions are currently all filled, and employees are transitioned into full-time, permanent roles as they become available



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Solid Waste: Loss Reduction Updates

Impact of FY 2022/23 Approved Package

On-board camera system with artificial intelligence rolled out in October 2021

Safety

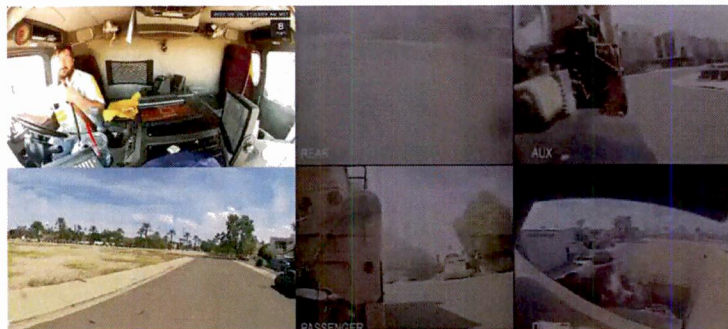
Training for load and truck fires

Coaching opportunities

Incident review

Monitors driver behavior

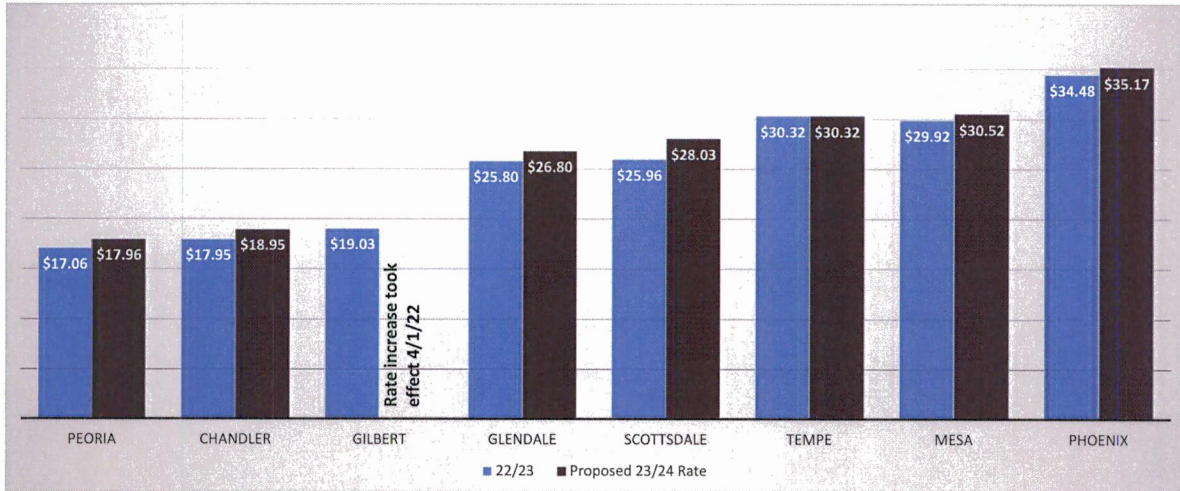
Provides evidence for possible claim situations



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Solid Waste: Valley Rate Comparison



*Chandler rate for alley customers is \$20.17
 **Peoria, Glendale, Mesa, and Phoenix's new rates took effect Jan. 1, 2023
 ***Glendale's total rate includes \$1.54 fuel surcharge for total of \$27.34

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Solid Waste: Revenue Estimates

Revenue	Estimated Revenue (Current)	% Change	Estimated Revenue (Increase)
Residential Rates	\$26,513,662	8.0%	\$2,117,323
Commercial Front Load Rates*	\$3,222,096	5.0%	\$161,124
Commercial Roll Off	\$298,642	5.0%	\$14,932
Commercial Recycling	\$170,259	5.0%	\$8,518
Miscellaneous Charges**	\$155,216	Varies	\$8,055
Total Rates	\$30,359,875		\$2,309,952

*Includes Holiday Park
 **Reflects Operator Licensing Fee, Roll-Off Additional Ton Fee

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Solid Waste: Proposed FY 2023/24 Rates

	Type	FY 2022/23 Rate	FY 2023/24 Rate	% Incr.
RESIDENTIAL	First Can	\$25.96*	\$28.03*	8.0%
	Additional Can	\$13.17	\$14.22	8.0%
COMMERCIAL				
Front Load	2 Cubic Yard	\$97.84	\$102.73	5.0%
	3 Cubic Yard	\$105.25	\$110.51	5.0%
	4 Cubic Yard	\$113.00	\$118.65	5.0%
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Roll-Off (incl. 3 tons)		\$542.00	\$569.10	5.0%
Holiday Park		\$99.76	\$104.75	5.0%
Recycling Carts	90 Gallon	\$10.58	\$11.11	5.0%
	300 Gallon	\$34.60	\$36.33	5.0%
Container Recycling	2 Cubic Yard	\$75.24	\$79.00	5.0%
	3 Cubic Yard	\$79.08	\$83.03	5.0%
	4 Cubic Yard	\$82.93	\$87.08	5.0%
	6 Cubic Yard	\$90.61	\$95.14	5.0%
	8 Cubic Yard	\$98.31	\$103.23	5.0%

* Total current rate of \$25.96 and proposed rate of \$28.03 include \$0.04 fee paid to the State of Arizona section 49.836

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FY 2023/24 Non-Enterprise

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NON-ENTERPRISE

C&ED – Planning & Development Services

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C&ED – Planning & Development

Proposed Adjustments: Services

- **Planning & Development Services Rates & Fees:** Increase by approximately 5% to allow higher cost recovery to properly and timely address customer needs.
- **Wireless Communications Facilities (WCF) in Right-of-Way (ROW) fees, excluding pre-July 2009 sites:** Increase by approximately 3% to allow higher cost recovery and to be consistent with lease payments in the wireless industry.
- **Drainage and Flood Control capital projects:** Increase the stormwater fee on city utility bills by \$1.00 per month. Dedicated entirely to city drainage and flood control CIP projects.

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C&ED – Planning & Development Services

NEW Planning & Development Fees:

- **Water Analysis Review Fee:** Propose an application fee for each large project using 100,000 gallons of water or more per day.
- **Green Building Compliance Fee:** Propose a plan review fee related to mandatory Green Building requirements assessed for each commercial project.

C&ED – Planning & Development Services

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
Planning & Development Services Rates & Fees	Per rate & fee	varies	varies	varies	\$904,310
Wireless Communications Facilities (WCF) in Right-of-Way (ROW) Fees (excluding pre-July 2009 sites)	Per charge	varies	varies	varies	\$26,415
Drainage and Flood Control capital projects	Per utility customer /per month	\$4.95	\$5.95	\$1.00	\$1,090,000
NEW: Water Analysis Review Fee	Per large project	\$0	\$500	\$500	\$1,500
NEW: Green Building Compliance Fee	Per large project	\$0	\$600	\$600	\$309,600

Additional General Fund revenue of **\$1,241,825** for FY 2023/24

Additional CIP Stormwater Fund revenue of **\$1,090,000** for FY 2023/24

NON-ENTERPRISE

Community Services

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Community Services

NEW Parks and Recreation Fees:

- **Community Services Patio Rental:** Adding patio rentals to offer additional facility reservation options for Scottsdale customers.
- **Court/Tennis Tournament - School Use:** Memorialize fee for non-Scottsdale Unified School District schools to reserve tennis courts at Scottsdale Ranch Park and Indian School Park.
- **Court/Tennis Tournament – Team Event:** Memorialize the per match fee that can be paid in full prior to the event taking place.
- **Tennis Tournament Deposit:** The deposit hold fee will be applied to the total event charges and will be fully-refundable up to 60 days prior to the event.
- **WestWorld Sports Complex - Entire Complex Fee:** The new sports complex consists of five fields and is set to open Fall 2023. Fee includes fields, parking lot(s), patio (minimum 2 days).

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Community Services

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
NEW: Community Services Small Patio Rental (less than 500 sf)	Per hour	\$0	\$20	\$20	\$400
NEW: Community Services Medium Patio Rental (501-1000sf)	Per hour	\$0	\$25	\$25	\$750
NEW: Court/Tennis Tournament - School Use	Per hour/Per court	\$0	\$7	\$7	\$3,500
NEW: Court/Tennis Tournament - Team Event	Per match	\$0	\$10	\$10	\$5,000
NEW: Tennis Tournament Deposit	Per event, per site	\$0	\$250	\$250	\$1,250
NEW: WestWorld Sports Complex - Entire Complex (minimum 2 days)	Daily	\$0	\$1,300	\$1,300	\$80,600

Additional General Fund revenue of **\$91,500** for FY 2023/24

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Community Services

Parks and Recreation:

- **Bell94 Sports Complex - Entire Complex Fee:** Increase daily rate to better align with the Valley average while still giving a discount off the normal hourly rate for groups that book the entire complex for a minimum of 2 days.
- **Scottsdale Sports Complex – Entire Complex Fee:** Increase daily rate to better align with the Valley average while still giving a discount off the normal hourly rate for groups that book the entire complex for a minimum of 2 days.
- **Court/Tennis - Tournament (Non-team Event):** Change fee structure from \$5/match to \$8/player. Under the current fee, matches have to be counted after the tournament and then billed to the tournament directors. With this fee change a tournament director will know how much they owe before the event which will make the event run smoother for Community Services staff and the customer.

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Community Services

Parks and Recreation (cont'd):

- **Court/Volleyball - Grass Reservation:** Adjust daily rate to move to a flat fee structure. A flat fee structure is easier to administer and to offer online reservations. Establishing a flat fee for grass volleyball rentals is in line with other approved Community Services fees and charges.
- **Sand Volleyball Court Tournament Rental:** Eliminate the seldom-used sand volleyball tournament rate (\$12 per hour) and default all reservations to the current \$16 per hour/per court rate for the rental of a sand volleyball court.
- **Park Commercial Use Area Permit:** Increase annual permit fee to reserve open space for commercial use to allow for higher business usage while maintaining proper control of reserved public park space.

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Community Services

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
Bell94 Sports Complex - Entire Complex Fee (minimum 2 days)	Daily	\$1,400	\$1,600	\$200	\$12,400
Scottsdale Sports Complex - Entire Complex Fee (minimum 2 days)	Daily	\$2,000	\$2,250	\$250	\$15,500
Court/Tennis - Tournament (Non-team Event)	Per player	\$5/match	\$8/player	changing structure from \$5/match to \$8/player	\$16,000
Court/Volleyball - Grass Reservation	Daily	\$5 for residents, \$10 for non-residents, \$20 for commercial rentals	\$5	\$0 for residents, (\$5) for non-residents, (\$15) for commercial rentals	\$0
Sand volleyball court tournament rental	Per hour	\$12	\$0	(\$12)	\$0
Park Commercial Use Area Permit	Per area/per year	\$400	\$500	\$100	\$2,500

Additional General Fund revenue of **\$46,400** for FY 2023/24

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Community Services

Aquatics:

- Cactus, Chaparral, and Eldorado Aquatic Centers:** Increase admission rates to cover growing operational costs. The cost of pool chemicals have increased by as much as 100% for some products, and the labor hourly cost has increased by 25%. Benchmarking shows that Scottsdale is on the lower end comparatively and the fees have not been adjusted in the last 6 years.
- McDowell Mountain Ranch Aquatic and Fitness Center:** Increase admission rates to cover growing operational costs, including chemicals and labor. Benchmarking shows that Scottsdale is on the lower end comparatively and the fees have not been adjusted up to the last 16 years.

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Community Services

Cactus, Chaparral, and Eldorado Aquatic Centers:

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
Lap Swimming and Fitness Center Daily Admission, Adult Resident	Per Person	\$3	\$4	\$1	\$19,602
Lap Swimming and Fitness Center Daily Admission, Adult Non-Resident	Per Person	\$5	\$6	\$1	\$5,668
Lap Swimming and Fitness Center Daily Admission, Youth Resident	Per Person	\$2	\$3	\$1	\$905
Lap Swimming and Fitness Center Daily Admission, Youth Non-Resident	Per Person	\$3	\$4	\$1	\$251
Public Swimming Daily Admission, Adult Resident	Per Person	\$3	\$4	\$1	\$1,176
Public Swimming Daily Admission, Adult Non-Resident	Per Person	\$5	\$6	\$1	\$359
Public Swimming Daily Admission, Youth Resident	Per Person	\$2	\$3	\$1	\$1,824
Public Swimming Daily Admission, Youth Non-Resident	Per Person	\$3	\$4	\$1	\$504

Additional General Fund revenue of **\$30,289** for FY 2023/24

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Community Services

McDowell Mountain Ranch Aquatic and Fitness Center:

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
Lap Swimming and Fitness Center Daily Admission, Adult Resident	Per Person	\$3	\$4	\$1	\$10,648
Lap Swimming and Fitness Center Daily Admission, Adult Non-Resident	Per Person	\$5	\$6	\$1	\$145
Lap Swimming and Fitness Center Daily Admission, Youth Resident	Per Person	\$2	\$3	\$1	\$735
Lap Swimming and Fitness Center Daily Admission, Youth Non-Resident	Per Person	\$3	\$4	\$1	\$5
Public Swimming Daily Admission, Adult Resident	Per Person	\$6	\$7	\$1	\$2,568
Public Swimming Daily Admission, Adult Non-Resident	Per Person	\$9	\$10	\$1	\$41
Public Swimming Daily Admission, Youth Resident	Per Person	\$4	\$5	\$1	\$4,377
Public Swimming Daily Admission, Youth Non-Resident	Per Person	\$6	\$7	\$1	\$77

Additional General Fund revenue of **\$18,596** for FY 2023/24

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Community Services

Library:

- **Library A/V Fee:**
administrative change to the fee schedule to correctly list the Library A/V fee as "per event." It is currently listed as "per hour."

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
Library A/V Fee	Per Event	\$75/hour	\$75/event	\$0	\$0

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Community Services

WestWorld:

- **North Hall: Concert Venue:** Establish a new rental rate for concert usage.
- **Labor Clean-up Rate:** Establish a cost recovery formula based on the fee for the labor clean-up rate.
- **Labor Equipment Rate:** Establish a cost recovery formula based on the fee for the Labor equipment rate.
- **RV Parking Fee:** Establish a cost recovery formula for the RV parking fee.
- **Outdoor Horse Stall Rental:** Establish a cost recovery formula for an outdoor Horse Stall rental fee.
- **Drag and Water Fee:** Increase fee to allow higher cost recovery.

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Community Services

WestWorld:

- **Increase the following rental fees to allow higher cost recovery:**
 - Arenas 3 & 5A (covered)
 - Arenas 4, 5, 6, 7, 8 (outdoor)
 - Arena 9 (outdoor)
 - Wendell Arena (outdoor)
 - Livestock Panels
 - Indoor Horse Stall Rental

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Community Services

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
NEW: North Hall: Concert Venue	Per day	\$0	\$7,500	\$7,500	\$5,000 *
Labor Clean-up Rate	Per Hour	\$30	Formula	\$0	\$0
Labor Equipment Rate	Per Hour	\$40	Formula	\$0	\$0
RV Parking Fee	Per Parking Space, per Night	\$35	Formula	\$15	\$233,355
Outdoor Horse Stall Rental	Per stall, per Night	\$18	Formula	\$2	\$57,194
Indoor Horse Stall Rental	Per stall, per Night	\$30	\$32	\$2	\$2,120
Drag (an arena)	Per Occurrence	\$25	\$30	\$5	\$3,790
Water (an arena)	Per Occurrence	\$25	\$30	\$5	\$1,920
Arenas 3 & 5A (covered) Rental	Per Day	\$600	\$750	\$150	\$10,950
Arenas 4, 5, 6, 7, 8 (outdoor) Rental	Per Day	\$315	\$450	\$135	\$14,580
Arena 9 (outdoor) Rental	Per Day	\$184	\$200	\$16	\$288
Wendell Arena (outdoor) Rental	Per Day	\$630	\$800	\$170	\$3,740
Livestock Panels Installed	Per Linear Foot	.65 per linear foot	.85 per linear foot	\$0.2	\$158

**Previously charged as commercial usage for \$6,500 per day and therefore results in an estimated additional revenue of \$5,000.*

Additional General Fund revenue of **\$333,095** for FY 2023/24

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Community Services

McCormick-Stillman Railroad Park:

- **Special Event - Fast Pass:** Remove Special Event Fast Pass from the fee schedule. In previous years, a Fast Pass ticket was sold during Holiday Lights at the McCormick Stillman Railroad Park (MSRP), which allowed customers to bypass long lines for the train ride. This fee is no longer used during the MSRP Special Events due to implementing revised structure of MSRP events with limited capacity.
- **Special Events Ticket (ages 2 and under free):** Memorialize the park's fee structure of events with limited capacity. The increased fee allows customers to ride multiple train and carousel rides for \$15 during the event at a reserved time and alleviates long lines and wait times.
- **Train/Carousel Ticket Pack:** Update fee name from "Book" to "Pack" and memorialize the fee that offers a \$4 savings per pack for eight \$3 train or carousel ride tickets.

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Community Services

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
Special Event - Fast Pass	Per Ticket	\$15	\$0	(\$15)	\$0
Special Events Ticket (ages 2 and under free)	Per Ticket	\$5	\$15	\$10	\$550,000
Train/Carousel Ticket Pack	Per Pack	\$20	\$20	\$0	\$0

Additional Special Program Fund revenue of **\$550,000** for FY 2023/24

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Community Services

Scottsdale Stadium:

- Increased and new fees to address economic variable changes, high demand, and rising annual facility maintenance and custodial costs. Last fee increase was in 2020.

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
Fieldhouse (formerly known as Event Center) - Weekday	Per Day	\$3,000	\$3,450	\$450	\$4,500
Fieldhouse (formerly known as Event Center) - Weekend, Friday-Sunday	Per Day	\$4,000	\$4,600	\$600	\$6,000
Banyan Room (formerly known as Clubhouse 3rd Floor) 1/2 day on Weekdays	Per Half Day (4 Hours)	\$700	\$805	\$105	\$525
Banyan Room (formerly known as Clubhouse 3rd Floor) Weekday (Full Day)	Per Day	\$1,500	\$1,725	\$225	\$2,250
Banyan Room (formerly known as Clubhouse 3rd Floor) Weekend, Friday-Sunday	Per Day	\$2,000	\$2,300	\$300	\$3,000

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Community Services

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
Press Level- Single Suites, Meetings - 1/2 day on Weekdays	Per Half Day (4 Hours)	\$200	\$230	\$30	\$60
Press Level- Single Suites, Meetings - Weekday (Full Day)	Per Day	\$350	\$402.50	\$52.50	\$262.50
Press Level- Single Suites, Meetings - Weekend, Friday-Sunday	Per Day	\$500	\$575	\$75	\$375
Press Level- All Suites/Rooms, Meetings - 1/2 day on Weekdays	Per Half Day (4 Hours)	\$800	\$920	\$120	\$360
Press Level- All Suites/Rooms, Meetings - Weekday (Full Day)	Per Day	\$1,000	\$1,150	\$150	\$750
Press Level-All Suites/Rooms, Meetings - Weekend, Friday-Sunday	Per Day	\$1,500	\$1,725	\$225	\$1,800
Charros Lodge - Weekday	Per Day	\$1,500	\$1,725	\$225	\$1,125
Charros Lodge - Weekend, Friday-Sunday	Per Day	\$1,500	\$1,725	\$225	\$1,125
Team Store - 1/2 day	Per Half Day (4 Hours)	\$350	\$402.50	\$52.50	\$52.50
Team Store - Weekday	Per Day	\$500	\$575	\$75	\$75
Team Store - Weekend	Per Day	\$800	\$920	\$120	\$120
Main Field Rental - Non Baseball - 1/2 Day on Weekdays	Per Half Day (4 Hours)	\$750	\$862.50	\$112.50	\$337.50
Main Field Rental - Non Baseball - Weekday (Full Day)	Per Day	\$1,500	\$1,725	\$225	\$1,125
Main Field Rental - Non Baseball - Weekend, Friday- Sunday	Per Day	\$1,500	\$1,725	\$225	\$1,125
Dugout & Home Plate Ceremonies (Weekdays and Weekends)	Per Day	\$750	\$862.50	\$112.50	\$225

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Community Services

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
Full Facility- Weekday	Per Day	\$8,000	\$9,200	\$1,200	\$1,200
Full Facility - Weekend, Friday-Sunday	Per Day	\$10,000	\$11,500	\$1,500	\$1,500
Main Field Rental-Sports - 1/2 Day on Weekdays	Per Half Day (4 Hours)	\$600	\$690	\$90	\$450
Main Field Rental Sports, Full Day	Per Day	\$1,200	\$1,380	\$180	\$900
Practice Field Rental - 1/2 Day on Weekdays	Per Half Day (4 Hours)	\$240	\$276	\$36	\$108
Practice Field Rental, Full Day	Per Day	\$480	\$552	\$72	\$360
Batting Cage Rental - 1/2 Day on Weekdays	Per Half Day (4 Hours)	\$100	\$115	\$15	\$75
Batting Cage Rental, Full Day	Per Day	\$200	\$230	\$30	\$150
Porter Fee	Per Hour, Per Staff Member	N/A	\$22	\$22	\$660
Field Lighting Fee	Per Use	N/A	\$100	\$100	\$2,000
Field Preparation Fee	Per Use	N/A	\$75	\$75	\$750

Additional Special Program Fund revenue of **\$33,346** for FY 2023/24

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NON-ENTERPRISE

Public Safety - Fire

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Public Safety - Fire

Proposed Adjustments :

- **After-Hours Fire Inspections:** Increase fee to assist the new construction industry to have inspections done in an emergency fashion.
- **Brycer Compliance Engine Upload Fee:** Increase fee to ensure collection fees with Brycer Compliance do not reduce when Brycer raises fees.
- **Commercial Records Request:** Increase fee to recover the cost of the requests for commercial building history.
- **Fire Plan Review not Associated with a Building Permit:** Increase fee to align with all other existing permit fees in the Fire Department.

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Public Safety - Fire

Proposed Adjustments :

- **Public Education Class-Desert First Aid:** Decrease fee due to change in class duration from 8 hours to 6 hours.
- **CPR Class:** Eliminate stand-alone CPR class due to no participation.
- **Public Education Class-CPR/First Aid:** Increase fee due to change in class duration from 5 hours to 6 hours.

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Public Safety - Fire

Program/Fee	Fee Assessed	Current Fee FY 2022/23	Proposed Fee FY 2023/24	Increase per user	Revenue Change
After-Hours Fire Inspections	Per Inspection	\$350	\$500	\$150	\$19,950
Brycer Compliance Engine Upload Fee	Per Address	\$30	\$35	\$5	\$33,335
Commercial Records Request	Per Address	\$10	\$25	\$15	\$8,400
Fire Plan Review not Associated with a Building Permit	Per Permit	\$115	\$250	\$135	\$20,250
Public Education Class-Desert First Aid	Per Student	\$100	\$65	(\$35)	\$0
CPR Class	Per Student	\$65	\$0	(\$65)	\$0
Public Education Class-CPR/First Aid	Per Student	\$55	\$65	\$10	\$500

Additional General Fund revenue of **\$82,435** for FY 2023/24

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Scottsdale Community Sustainability Plan

Work Study Session – March 7, 2023

Community Sustainability Plan: Background

2. SUSTAINABILITY & ENVIRONMENT



INTRODUCTION

Scottsdale embraces environmental conservation and ample access to our magnificent open spaces. The community's distinctive natural and environmental features contribute significantly to quality of life and economic vitality. As stewards of the natural environment, community members commit to preserving the Sonoran Desert ecosystem, protecting biodiversity, and managing natural resources and open spaces to ensure the city remains a beautiful and enjoyable place.

Much of Scottsdale's reputation is built on creative solutions to solve environmental challenges. The need for flood control in the southern part of the community became the world-renowned Hohm Bend Wash Greenbelt. The desire to preserve the natural beauty and land forms of the Sonoran Desert while protecting people and property from hazardous conditions resulted in the Environmentally Sensitive Lands and Native Plant Ordinances and the Scottsdale McDowell Sonoran Preserve. The Green Building Program was created to promote more sustainable design and reduce the environmental impacts of development.

Scottsdale also provides an exemplary open space system, which contributes to an exceptional quality of life and outdoor experiences. A large proportion of the city will remain an natural open space through privately-dedicated Natural Area Open Spaces (NAOS) within Environmentally Sensitive Lands District (ESL) areas and through citizen initiative. In established areas, a network of parks, boulevards and walkways, paths and trails provide access to nature, recreation opportunities, ecological benefits, and beauty. As the city reaches build-out, almost half of all land in Scottsdale will be dedicated as open space and connected to the regional system of over 4,700 square miles of open space.

Scottsdale's population has steadily increased while the opportunity to create open space and preserve environmental resources has diminished. The city will need to acquire and create

Experiences. Livability. Prosperity. Character.

2022 ORGANIZATION STRATEGIC PLAN

These objectives were prioritized by City Council March 22, 2022, and are grouped by strategic goal. Additional objectives will be identified and incorporated into the plan by the City Council as objectives are completed. Regular progress updates are provided on the online dashboard, go to scottsdaleaz.gov/search/priorities.

Support Character and Culture

- To create vibrant and attractive places that accommodate a variety of uses and locations, and support the arts and multicultural traditions, update and amend the public art ordinances, policies, and procedures by Dec. 31, 2022. *Karen Churchland, tourism and events director, 480-312-2910*
- To enhance and protect Scottsdale's neighborhood identity, character and livability through appropriate land uses and high standards for design, review existing and planned character areas and identify a timeline for developing new or revising existing plans by Dec. 31, 2022. *Eric Foreman, acting planning, zoning and tourism executive director, 480-312-7912*

Conserve and Preserve the Environment

- To lead the region in the stewardship and sustainable management of the Sonoran Desert environment, conduct public outreach, adopt a sustainability plan, and initiate a local mitigation plan based on the Center for Sustainable Solutions by Dec. 31, 2022. *Lee McWhally, sustainability director, 480-312-2913*
- To lead the region in the stewardship and sustainable management of the Sonoran Desert environment, update the integrated water resources master plan to ensure we have a long-term roadmap to manage Scottsdale's water resources by Dec. 31, 2022. *Brian Bloomer, Scottsdale water executive director, 480-312-2667*
- To lead the region in the stewardship and sustainable management of the Sonoran Desert environment, start work on a net-zero energy strategic plan by Dec. 31, 2022. *Don Wright, public works executive director, 480-312-2533*

Foster Well-being

- To promote a culture of community safety, resilience and well-being for residents, visitors, employees, and employees, review and plan revisions to the emergency management plan and program by Dec. 31, 2022. *Trip Larkins, emergency manager, 480-312-1886*
- To foster social connectivity and cultivate a welcoming environment respecting human dignity as well as ethnic and regional diversity, evaluate the effectiveness of housing and human services programs, update the 5-year Consolidated Plan by Dec. 31, 2022. *Greg Brangan, human resources director, 480-312-0164*

Regulate Responsibly

- To support and maximize the unique features and local identity that make Scottsdale special, evaluate and improve Scottsdale's neighborhood and conservation programs by Dec. 31, 2022. *Eric Foreman, acting planning, zoning and tourism executive director, 480-312-7912*

Advance Innovation and Prosperity

- To enhance a diverse and innovative economy to sustain our high quality of life, monitor implementation of Scottsdale's economic development strategic plan by Dec. 31, 2022. *Rob Niles, economic development director, 480-312-2533*

Note: The strategic goals in the community values from the voter-approved Scottsdale Charter Plan 2015. These strategic goals are the first goal completed to date based on the new objectives identified from the 2022 Organization Strategic Plan to the General Plan by City Council. Go to scottsdaleaz.gov/search/GeneralPlan.

ORGANIZATION STRATEGIC PLAN (2021-2022)

These objectives were prioritized by City Council on June 1, 2021 and are grouped by strategic goal. Additional objectives will be identified and incorporated into the plan by the City Council as objectives are completed. Regular progress updates are provided on the online dashboard, go to scottsdaleaz.gov/search/priorities.

Value Scottsdale's Unique Lifestyle and Character

- To reinforce public trust and accountability, strengthen the ethics ordinances, regulations and training covering elected and appointed officials, staff, and city contractors, vendors, and consultants for adoption by March 31, 2022.
- To ensure Bond 2019 construction projects are completed in a timely manner, monitor project design and construction through quarterly progress updates by Dec. 31, 2022.

Support Economic Vitality

- To improve quality and consistency of proposed development in Old Town Scottsdale, review and update the Old Town Character Area Plan with proposed changes to be adopted by the City Council by Dec. 31, 2021.

Enhance Neighborhoods

- To improve resident livability in Scottsdale neighborhoods, review working group recommendations to improve short-term rental permitting and enforcement and implement changes to reduce complaints by 50 percent by Dec. 31, 2021.

Preserve Meaningful Open Space

- To protect additional acres of Scottsdale's Sonoran Desert, prioritize potential additions to the Scottsdale McDowell Sonoran Preserve to determine acquisition options with available projected funds by Dec. 31, 2022.
- To fund future Scottsdale McDowell Sonoran Preserve maintenance needs, evaluate a perpetual maintenance fund, and explore funding options including the retention of the two-thirds of 1% sales tax currently dedicated to Preserve land acquisition which expires in 2023 by June 30, 2022.

Seek Sustainability

- To promote environmentally sustainable practices for Scottsdale, work with community, the Environmental Advisory Commission and Arizona State University to develop and track impact on a Sustainability Plan to be adopted by the City Council by Dec. 31, 2022.
- To ensure long-term financial viability and attract class public safety professionals, identify strategies to provide stable funding for public safety, including funding for public safety pension, salaries, staffing and other operational needs by June 30, 2022.

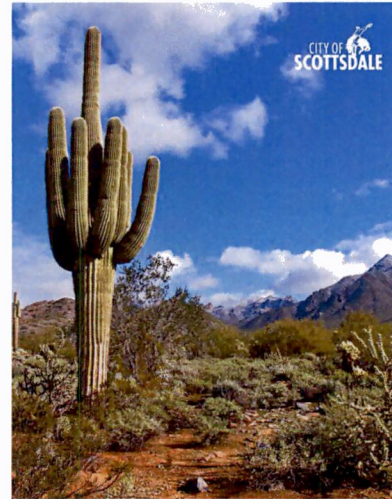
Advance Transportation

- To increase economic activity in Old Town for small business owners as well as walkability for visitors, develop a program to temporarily turn some streets into walk-only zones one weekend per month by June 30, 2022.

Note: The strategic goals in the Charter Amendments from the voter-approved 2005 Charter Plan and the pending proposition from the 2020 initiative, were identified by the Council. These amendments are the General Plan, go to scottsdaleaz.gov/search/GeneralPlan.

Community Sustainability Plan: Structure

- High-level policy document
- Community plan: implemented by residents, businesses, agencies, and organizations
- Existing plans contain additional actions and goals
- Upcoming action plans – energy and heat – will provide more detail
- Includes commitments for regular progress reports, data collection, and updates



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Community Sustainability Plan: Structure



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Framework

Pathway One: Low Emissions and Climate Action

- Air Quality • Climate Planning • Energy • Mobility

Pathway Two: Nature-Based

- Water Resources • Open Space & Land Management

Pathway Three: Equitable Community

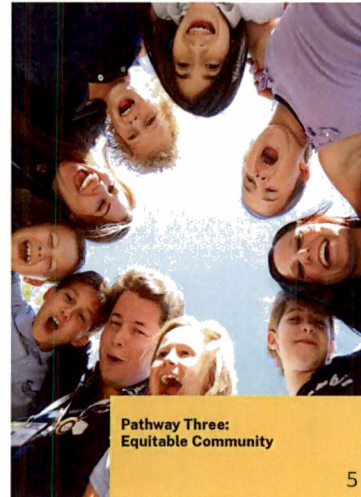
- Community Services • Character & Arts
- Economic Vitality • Education & Engagement

Pathway Four: Resiliency

- Extreme Heat & Hazard Preparedness
- Built Environment & Housing • Smart City

Pathway Five: Circular Systems

- Waste as a Resource • Food Systems



Community Sustainability Plan: Timeline

2021

- Work began in June 2021, with support of the Rob and Melani Walton Sustainability Solution Service (ASU)
- ASU researchers interviewed city personnel, surveyed best practices and frameworks, developing a 'Sustainability Scan Report' in November
- SEAC drafted a support letter in February and provided input on the ASU scope of work in May and September 2021

Community Sustainability Plan: Timeline

2022 (January – June)

- ASU proposed a draft framework and list of topics to be included in plan
- At May 2022 community meetings, over 50 attendees identified at least 450 possible actions
- Other outreach: water bill insert (+/- 48,000), Chamber of Commerce
- Input solicited from SEAC at their January, May, and June meetings on possible actions and other elements of plan
- ASU submitted an initial draft of the plan based on the community and SEAC input (June 2022)

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Community Sustainability Plan: Timeline

2022 (July – December)

- Draft text of the plan presented at SEAC's August & September meetings
- City Council feedback and public input collected on a second draft of the plan at a Work Study Session in September 2022
- A third draft of the plan was released in October for public comment
- More than 40 individuals attended a second set of community meetings and shared 260 comments
- At the same time, an online survey received almost 300 responses, with over 220 individual comments (sent to P&Z +/- 4,000 and other places)

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Community Sustainability Plan: Timeline

2022 (July – December, continued)

- Staff offered individual meetings to Councilmembers and SEAC members to gather more detailed input on the October draft
- Presentations to and/or input from other Boards and Commissions:
 - Transportation Commission
 - Mayor’s Youth Council
 - Neighborhood Advisory Commission
 - Human Relations Commission
 - Parks & Recreation Commission
- Key changes made to the plan in response to public comment presented at SEAC December meeting

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What We Heard: Community Priorities

- Ensure water system resiliency; Promote turf removal and improvements to irrigation equipment
- Support practices that preserve the Sonoran desert ecosystem
- Reduce urban heat impacts
- Develop a Net-Zero Energy Strategic Plan and reduce impacts of built environment
- Establish framework to reduce climate emissions and impacts
- Create services for preventing homelessness and stable housing
- Attract businesses that support sustainability
- Collaborate with SUSD and other schools to develop sustainability offerings
- Create a tree ordinance
- Develop a city-wide composting program
- More outreach, engagement, and education

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Community Sustainability Plan: Timeline (cont'd)

2023

- Updated draft presented to SEAC for recommendation on adoption (1/25)
- SEAC voted to recommend that Council continue the agenda item (from Council's 2/14 meeting) to allow an additional SEAC working session and input from McDowell Sonoran Preserve Commission
- Special SEAC meeting held to facilitate additional input and some Commissioners submitted new written comments (February 22)
- Presentation to McDowell Sonoran Preserve Commission (March 2)

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SEAC Input (February 22)

- Establish a Task Force/peer review process (differing input)
- Include significantly more information on implementation strategy; goals, indicators, and timelines for all actions
- Need additional baseline data and include how to measure success
- Strive for bold/aspirational goals; clearly identify goals for each section
- Needs a vision for the future; educate on 'why' action is needed
- Additional accountability; more frequent review of goals & implementation
- Timeline for plan adoption (differing input)
- Input on setting targets for individual actions in plan

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McDowell Sonoran Preserve Commission Input (March 2)

- Request to strengthen Open Space 2.1 action:
 - Increase awareness of best practices to reduce invasive species and wildfire concerns
- Add “acres treated for invasives” as a Sustainability Indicator
- Improve access to open space and connectivity of all open spaces
- Expressed interest in continuing to align work with the plan, especially update of Ecological Resource Plan
- Plan includes good list of actions, since meant to be a framework
- Invited to attend future meetings with updates

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Moving Forward

- Incorporate Council direction and plan adoption
- Launch plan, gather data, & start projects
- Net Zero Energy & Heat Mitigation
- Annual report: progress on actions, data for indicators, update on implementation
- Update plan every 5 years

Scottsdale Community Sustainability Plan



"Sustainability is a condition of living that enables the present generation to enjoy social well-being, a vibrant economy, and a healthy environment, without compromising the ability of future generations to enjoy the same."
©Scottsdale General Plan 2020, page 280

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1/31/2023



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Timeline	Staff Proposal	Feedback from Councilmember
Month 0	Community Sustainability Plan adoption	Community Sustainability Plan adoption
Month 6	Baseline data report	
Month 10		Baseline data and goals
Months 6-15	Outreach and focus groups; data analysis	
Month 18	Combined Sustainability and Net Zero Energy Plan adopted (includes new goals/targets)	<ul style="list-style-type: none"> ▪ Combined Sustainability and Net Zero Energy Plan completed ▪ Sustainability Plan formally updated
Month 30	Annual Progress Report (1 st) (includes update on implementation)	
Month 36		Community Sustainability Plan updated
	Remainder of timeline determined in new combined plan	Update Sustainability Plan at least every 5 years

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Council Direction:

- Move forward with adoption
- Level of plan detail
- Timeline
- Other Council feedback

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Questions/Direction to Staff

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