

1 p.m., Thursday, August 18, 2016 Technology Center Conference Room 3629 N. Drinkwater Blvd., Scottsdale, AZ 85251



Attendees: Christy Alonzo, Hank Carmean, Will Davis, Cindi Eberhardt, Daniel Edwards, Vernon Goode, Brad Hubert, Jennifer Jensen, Cassie Johnson, Gina Kirklin, Kevin McKee; Lisa Nguyen; Angela Rose, Adam Samuels, Monica Staats, Brent Stockwell, Dan VandenHam, Mark Zimmerman

#### A. PLAN – DEFINING RESULTS – STRATEGIC PLANNING

- 1. Organization Strategic Plan Working with Brian on date for FY 2016/17 plan approval
- 2. Envisio Strategic Planning Software In pilot program, needs regular reporting

#### B. DO – ACHIEVING RESULTS – PERFORMANCE MEASURES

- 1. WWC Open Data Aug. 31 Council approval of policy, Inventories in Planning, Fleet
- 2. Aligning Mission and Measures Class Police class Aug. 25; ASU class Oct. 19
- 3. Quarterly Performance Report Sent out Aug. 11, Next one due Oct. 15

## C. REVIEW - ASSESSING RESULTS - SURVEYS, BENCHMARKING AND REPORTING

- 1. ICMA Analytics is cancelled. National Benchmarking/Peer Cities project on hold
- 2. Valley Benchmark Cities Annual Forum today, Meeting with City Managers Sept. 15
- 3. What Works Cities BIT Scottsdale Cares, Trolley, High-Performance, Code Enforcement, BIT Workshop set for Sept. 16 at SkySong, Mesa, other cities invited
- 4. Annual report and other documents Finalizing for budget book
- 5. Citizen / Employee Surveys Starting work on Citizen Survey after Labor Day
- 6. Citizen Request Management System Charter near complete, evaluating options

## D. REVISE - IMPROVING RESULTS - PROCESS IMPROVEMENT

- 1. Process Improvement Initiative Projects underway in Police, Water Resources
- 2. Annual employee goal-setting process Act.CM each direct report 1+ efficiency goal

Next Meeting. Thursday, Sept. 15, 2016, 1 p.m., Technology Center Conference Room



1 p.m., Thursday, Sept. 15, 2016 Technology Center Conference Room 3629 N. Drinkwater Blvd., Scottsdale, AZ 85251



Attendees: Christy Alonzo, Hank Carmean, Will Davis, Cindi Eberhardt, Daniel Edwards, Vernon Goode, Brad Hubert, Jennifer Jensen, Cassie Johnson, Gina Kirklin, Kevin McKee; Lisa Nguyen; Angela Rose, Adam Samuels, Monica Staats, Brent Stockwell, Dan VandenHam, Mark Zimmerman

## A. PLAN - DEFINING RESULTS - STRATEGIC PLANNING

- 1. Organization Strategic Plan Update added to Sept. 20 Council Meeting
- 2. Envisio Strategic Planning Software In pilot program

## B. DO – ACHIEVING RESULTS – PERFORMANCE MEASURES

- 1. WWC Open Data Policy approved, Meetings Sept. 8, OD Leadership Team started
- 2. Kari Johnson, Business Intelligence Manager, presentation about Open Data Inventories and the city's Business Intelligence Program
- 3. Aligning Mission and Measures Class Police class Aug. 25; ASU class Oct. 19; updated and will schedule a two ½ day class cycle a couple of times a year.
- 4. Quarterly Performance Report Next one due Oct. 15

## C. REVIEW – ASSESSING RESULTS – SURVEYS, BENCHMARKING AND REPORTING

- 1. ICMA Analytics is cancelled. National Benchmarking/Peer Cities project on hold
- 2. Valley Benchmark Cities Met with City Managers today
- 3. What Works Cities BIT –BIT Workshop tomorrow, BIT project meetings Sept. 18-19
- 4. Annual report and other documents Released Aug. 31, online and sent out
- 5. Citizen / Employee Surveys Starting work on Citizen/Employee Surveys next week
- 6. Citizen Request Management System Meeting with Goodyear Oct. 4 about system

# D. REVISE - IMPROVING RESULTS - PROCESS IMPROVEMENT

- 1. Process Improvement Initiative "Way Forwarded" drafted and being reviewed; projects underway in Police, Water Resources
- 2. Annual employee goal-setting process Act.CM each direct report 1+ efficiency goal

Next Meeting. Thursday, Oct. 20, 2016, 1 p.m., Fire Department Operations Conference Room, Witzeman Public Safety Building (Police/Fire HQ). Check in at front counter with security.



1 p.m., Thursday, Oct. 20, 2016 Fire Department Operations Conference Room 8400 E Indian School Rd, Scottsdale, AZ 85251



Attendees: Christy Alonzo, Hank Carmean, Will Davis, Cindi Eberhardt, Daniel Edwards, Vernon Goode, Brad Hubert, Jennifer Jensen, Cassie Johnson, Gina Kirklin, Kevin McKee; Lisa Nguyen; Angela Rose, Adam Samuels, Monica Staats, Brent Stockwell, Dan VandenHam, Mark Zimmerman

## A. PLAN - DEFINING RESULTS - STRATEGIC PLANNING

- 1. Organization Strategic Plan Update approved Sept. 20 Council Meeting
- 2. Envisio Strategic Planning Software In pilot program

## B. DO – ACHIEVING RESULTS – PERFORMANCE MEASURES

- 1. WWC Open Data Policy approved, OD Leadership Team started
- 2. Quarterly Performance Report For Review at Meeting

# C. REVIEW – ASSESSING RESULTS – SURVEYS, BENCHMARKING AND REPORTING

- 1. ICMA Analytics Reviewing KPIs. WWC and ICMA meeting Nov. 3
- 2. Valley Benchmark Cities Meeting today
- 3. What Works Cities BIT Several BIT Projects underway
- 4. Citizen / Employee Surveys Team met, work underway
- 5. Citizen Request Management System Pursuing in-house Virtual Call Center solution

#### D. REVISE — IMPROVING RESULTS — PROCESS IMPROVEMENT

1. Process Improvement Initiative – "Way Forwarded" drafted and being reviewed; projects underway in Police, Water Resources, Community Services

Next Meeting. Thursday, Nov. 17, 2016, 1 p.m., Technology Center Conference Room.



1 p.m., Thursday, Nov. 17, 2016 Technology Center Conference Room 3629 N Drinkwater Blvd, Scottsdale, AZ 85251



Attendees: Christy Alonzo, Hank Carmean, Will Davis, Cindi Eberhardt, Daniel Edwards, Vernon Goode, Brad Hubert, Jennifer Jensen, Cassie Johnson, Gina Kirklin, Kevin McKee; Lisa Nguyen; Angela Rose, Adam Samuels, Monica Staats, Brent Stockwell, Dan VandenHam, Mark Zimmerman

## A. PLAN - DEFINING RESULTS - STRATEGIC PLANNING

- 1. Organization Strategic Plan -
- 2. Envisio Strategic Planning Software In pilot program

## B. DO – ACHIEVING RESULTS – PERFORMANCE MEASURES

- 1. WWC Open Data AR Drafted
- 2. Quarterly Performance Report Review proposed upgrades to report for second quarter

# C. REVIEW - ASSESSING RESULTS - SURVEYS, BENCHMARKING AND REPORTING

- 1. ICMA Analytics Reviewing KPIs.
- 2. Valley Benchmark Cities Meeting today
- 3. What Works Cities BIT Several BIT Projects underway
- 4. Citizen / Employee Surveys Employee Survey started 11/16; Citizen Survey 11/22
- 5. Citizen Request Management System Pursuing in-house Virtual Call Center solution

  Presentation by Dean Schmidt on VCC upgrades

#### D. REVISE – IMPROVING RESULTS – PROCESS IMPROVEMENT

1. Process Improvement Initiative – "Way Forward" drafted and being reviewed; projects underway in Police, Water Resources, Community Services

Next Meeting. Thursday, Dec. 15, 2016, 1 p.m., Technology Center Conference Room.



1 p.m., Thursday, Jan. 19, 2017 Fire Department Operations Conference Room 8401 E. Indian School Rd, Scottsdale, AZ 85251



Attendees: Christy Alonzo, Hank Carmean, Will Davis, Cindi Eberhardt, Daniel Edwards, Vernon Goode, Brad Hubert, Jennifer Jensen, Cassie Johnson, Gina Kirklin, Kevin McKee; Lisa Nguyen; Angela Rose, Adam Samuels, Monica Staats, Brent Stockwell, Dan Vanden Ham, Mark Zimmerman

## A. PLAN - DEFINING RESULTS - STRATEGIC PLANNING

- 1. Organization Strategic Plan tentative plans for work study Feb. 28
- 2. Envisio Strategic Planning Software entering quarterly updates into system

## B. DO – ACHIEVING RESULTS – PERFORMANCE MEASURES

- 1. WWC Open Data AR approved, working on portal for launch on open data day
- Quarterly Performance Report Review second quarter report

# C. REVIEW – ASSESSING RESULTS – SURVEYS, BENCHMARKING AND REPORTING

- 1. ICMA Analytics Reviewing KPIs 81 measures proposed for national standards
- 2. Valley Benchmark Cities Working on data definitions for trend report, collecting library data, then sustainability data, then human service data
- 3. What Works Cities BIT Scottsdale Cares, Retirement projects complete, Water billing and collections, solid waste, police recruitment projects in planning stage
- 4. Citizen / Employee Surveys Employee/Citizen surveys closed, waiting for reports; Online citizen survey open the rest of the month. Reports available by mid-February
- 5. Citizen Request Management System <u>Presentation</u> to Executive Team today with handouts.

# D. REVISE - IMPROVING RESULTS - PROCESS IMPROVEMENT

 Process Improvement Initiative – "Way Forward" drafted; projects underway in Police, Water Resources, Community Services; Training budgeted for FY 2017/18

Next Meeting. Thursday, Feb. 16, 2017, 1 p.m., Technology Center Conference Room.



1 p.m., Thursday, Feb. 16, 2017 Technology Center Conference Room 3629 N. Drinkwater Blvd., Scottsdale, AZ 85251



Attendees: Christy Alonzo, Hank Carmean, Will Davis, Cindi Eberhardt, Daniel Edwards, Vernon Goode, Brad Hubert, Jennifer Jensen, Cassie Johnson, Gina Kirklin, Kevin McKee; Lisa Nguyen; Angela Rose, Adam Samuels, Monica Staats, Brent Stockwell, Dan VandenHam, Mark Zimmerman

## A. PLAN - DEFINING RESULTS - STRATEGIC PLANNING

- 1. Organization Strategic Plan Work study Feb. 28
- 2. Envisio Strategic Planning Software entering quarterly updates into system

# B. DO – ACHIEVING RESULTS – PERFORMANCE MEASURES

- 1. WWC Open Data Working on portal for launch on open data day (#Scottsdale28)
- 2. Quarterly Performance Report Going out today. Review revised report format

# C. REVIEW – ASSESSING RESULTS – SURVEYS, BENCHMARKING AND REPORTING

- 1. ICMA Analytics Enter KPIs by March 15 80 measures for national standards
- 2. Valley Benchmark Cities 15/16 data request soon, collecting library data, then sustainability data, then human service data
- 3. What Works Cities BIT Scottsdale Cares, Retirement projects complete, Water billing and collections, solid waste, police recruitment projects in planning stage
- 4. Citizen / Employee Surveys Reports received, reviewing and releasing soon
- 5. Citizen Request Management System Working toward launch, Comm. Serv. done

## D. REVISE - IMPROVING RESULTS - PROCESS IMPROVEMENT

- 1. Process Improvement Initiative "Way Forward" drafted; projects underway in Police, Water Resources, Community Services; Training budgeted for FY 2017/18
- 2. Performance Analytics Class, March 10, What Works Cities in Tour, May 23 at SkySong

Next Meeting. Thursday, March 16, 2017, 1 p.m., Fire Department Operations Room.



1 p.m., Thursday, April 20, 2017 Technology Center Conference Room 3629 N. Drinkwater Blvd., Scottsdale, AZ 85251



Attendees: Christy Alonzo, Hank Carmean, Will Davis, Cindi Eberhardt, Daniel Edwards, Vernon Goode, Brad Hubert, Jennifer Jensen, Cassie Johnson, Gina Kirklin, Kevin McKee; Lisa Nguyen; Angela Rose, Adam Samuels, Monica Staats, Brent Stockwell, Dan VandenHam, Mark Zimmerman

### A. PLAN - DEFINING RESULTS - STRATEGIC PLANNING

 Organization Strategic Plan – Update on Work Study Session and Council Retreat. Executive Team Retreat scheduled for May 5, 2017

## B. DO – ACHIEVING RESULTS – PERFORMANCE MEASURES

- 1. WWC Open Data Working on portal for launch on open data day
- 2. Quarterly Performance Report Review Third Quarter Report during meeting

## C. REVIEW – ASSESSING RESULTS – SURVEYS, BENCHMARKING AND REPORTING

- 1. ICMA Analytics Thanks for entering KPIs. Update on April 19 Committee meeting
- 2. govBenchmark system Preview tool which could be used for VBC and ICMA data
- 3. Valley Benchmark Cities 15/16 report in May, 16/17 request in July
- 4. What Works Cities BIT Paperless billing and police recruitment projects underway
- 5. ScottsdaleEZ, Citizen Service System working toward July 1 public release

## D. REVISE – IMPROVING RESULTS – PROCESS IMPROVEMENT

- 1. Process Improvement Initiative update on projects underway
- 2. Training –Possibility to review Peak Academy program in Gilbert May 26
- 3. What Works Cities in Tour, May 23 at SkySong

Next Meeting. Thursday, May 18, 2017, 1 p.m., Fire Department Operations Room.



1:30 p.m., Monday, May 1, 2017 Technology Center Conference Room 3629 N. Drinkwater Blvd., Scottsdale, AZ 85251



Attendees: Christy Alonzo, Hank Carmean, Will Davis, Leslie DeReche, Cindi Eberhardt, Daniel Edwards, Vernon Goode, Brad Hubert, Jennifer Jensen, Cassie Johnson, Gina Kirklin, Kevin McKee; Lisa Nguyen; Angela Rose, Adam Samuels, Monica Staats, Brent Stockwell, Dan VandenHam, Mark Zimmerman

### A. PLAN - DEFINING RESULTS - STRATEGIC PLANNING

 Organization Strategic Plan – Update on Work Study Session and Council Retreat. Executive Team Retreat scheduled for May 5, 2017

## B. DO – ACHIEVING RESULTS – PERFORMANCE MEASURES

- 1. WWC Open Data Working on portal for launch on open data day
- 2. Quarterly Performance Report Review Third Quarter Report during meeting

## C. REVIEW – ASSESSING RESULTS – SURVEYS, BENCHMARKING AND REPORTING

- 1. ICMA Analytics Thanks for entering KPIs. Update on April 19 Committee meeting
- 2. govBenchmark system Preview tool which could be used for VBC and ICMA data
- 3. Valley Benchmark Cities 15/16 report in May, 16/17 request in July
- 4. What Works Cities BIT Paperless billing and police recruitment projects underway
- 5. ScottsdaleEZ, Citizen Service System working toward July 1 public release

#### D. REVISE — IMPROVING RESULTS — PROCESS IMPROVEMENT

- 1. Process Improvement Initiative update on projects underway
- 2. Training -Possibility to review Peak Academy program in Gilbert May 26
- 3. What Works Cities in Tour, May 23 at SkySong

Next Meeting. Thursday, May 18, 2017, 1 p.m., Fire Department Operations Room.



10:30 a.m., Tuesday, June 6, 2017 Technology Center Conference Room 3629 N. Drinkwater Blvd., Scottsdale, AZ 85251



Attendees: Christy Alonzo, Hank Carmean, Will Davis, Leslie DeReche, Cindi Eberhardt, Vernon Goode, Brad Hubert, Jennifer Jensen, Cassie Johnson, Gina Kirklin, Kevin McKee; Lisa Nguyen; Angela Rose, Adam Samuels, Monica Staats, Brent Stockwell, Dan VandenHam, Mark Zimmerman

### A. PLAN - DEFINING RESULTS - STRATEGIC PLANNING

Review Draft Action Plan for FY 2017/18

## B. DO – ACHIEVING RESULTS – PERFORMANCE MEASURES

1. Review revised Quarterly Performance Report

# C. REVIEW – ASSESSING RESULTS – SURVEYS, BENCHMARKING AND REPORTING

- 1. govBenchmark system Preview latest version which could be used for VBC/ICMA data
- 2. What Works Cities Draft Report Transitioning from active engagement

#### D. REVISE — IMPROVING RESULTS — PROCESS IMPROVEMENT

- 1. Process Improvement Initiative need to schedule training session in new year
- 2. Behavioral Insights Team Scottsdale forming group to keep this effort moving

Next Meeting. Thursday, August 17, 2017, 1 p.m., Technology Center Conference Room.