

Monthly Financial Report

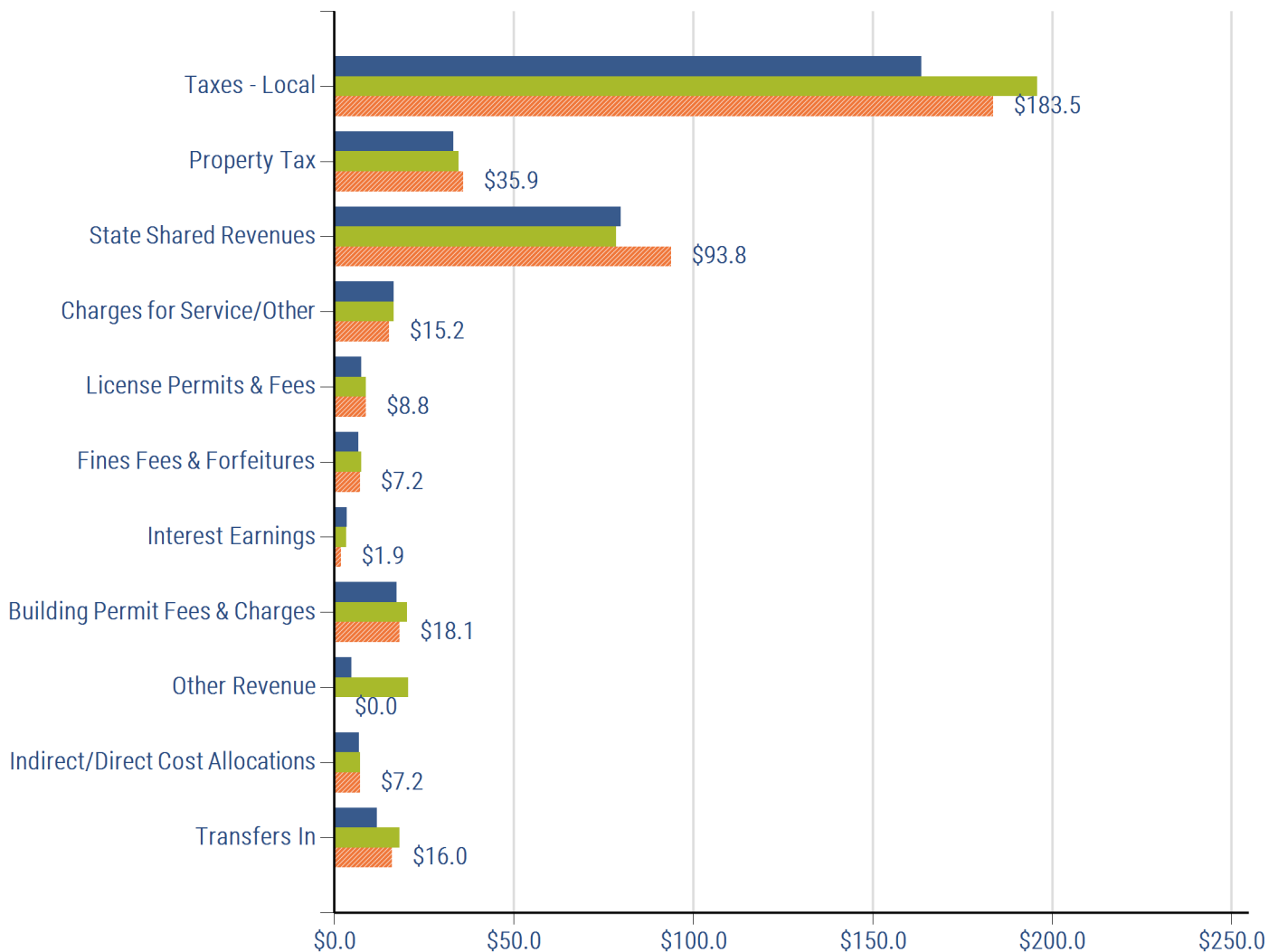
**Fiscal Year to Date as of
January 31, 2023**

Report to the City Council
Prepared by the City Treasurer
March 21, 2023

Sources

General Fund

Twelve Months: Fiscal Year



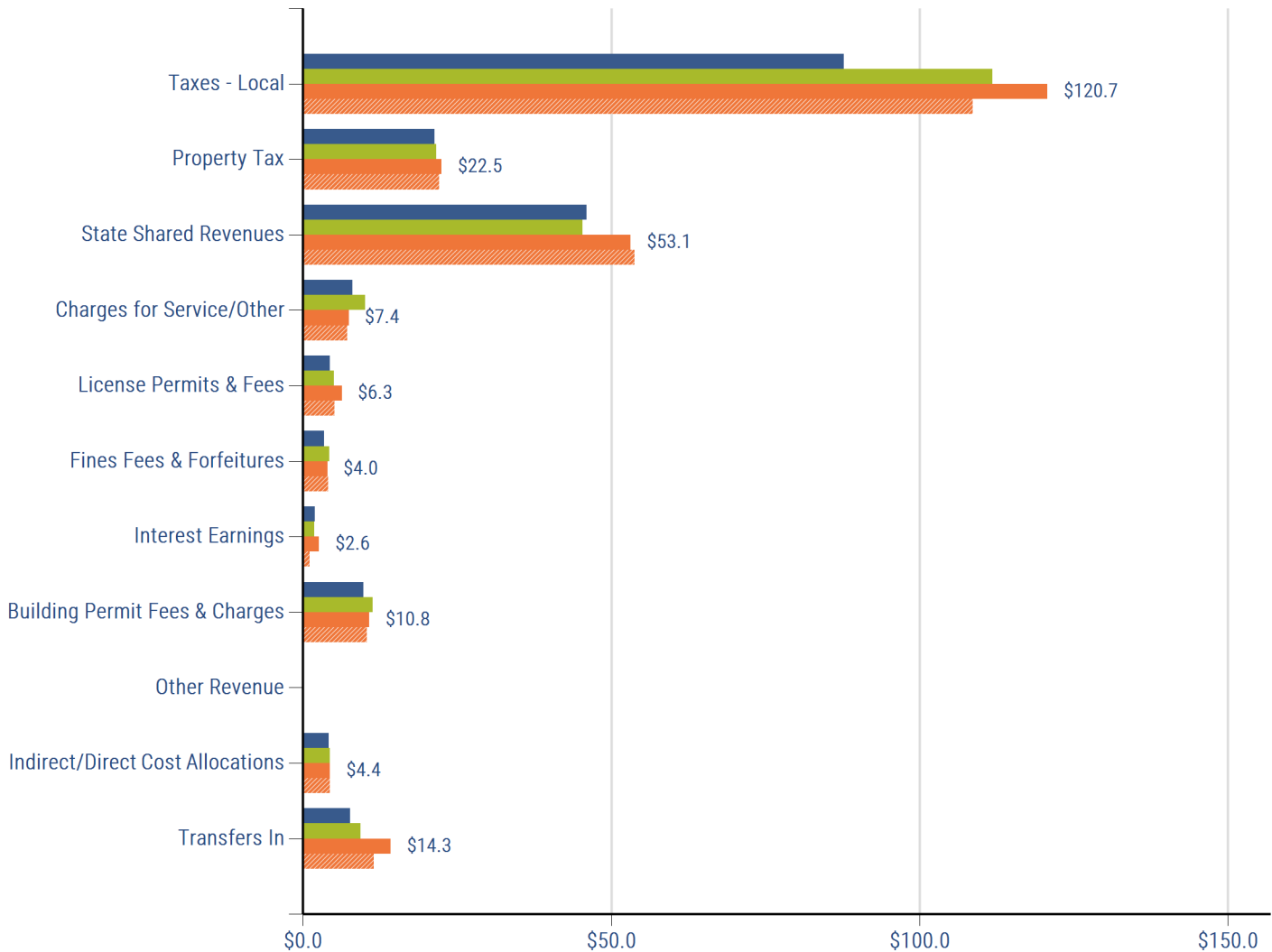
■ FY 2020/21 - Actuals
 ■ FY 2021/22 - Actuals
 ■ FY 2022/23 - Revised Budget

	FY 2020/21 <u>Actuals</u>	FY 2021/22 <u>Actuals</u>	FY 2022/23 <u>Revised Budget</u>
Taxes - Local	\$163.5	\$195.9	\$183.5
Property Tax	33.1	34.6	35.9
State Shared Revenues	79.7	78.5	93.8
Charges for Service/Other	16.5	16.6	15.2
License Permits & Fees	7.6	8.8	8.8
Fines Fees & Forfeitures	6.6	7.5	7.2
Interest Earnings	3.4	3.3	1.9
Building Permit Fees & Charges	17.4	20.3	18.1
Other Revenue	4.7	20.5	-
Indirect/Direct Cost Allocations	6.9	7.2	7.2
Transfers In	11.9	18.2	16.0
Total Sources	\$351.5	\$411.3 *	\$387.7

*Does not include \$0.3 million General Accepted Accounting Principles (GAAP) adjustment. The GAAP adjustment was made due to a change in methodology related to inventory.

\$ in millions / rounding differences may occur

Sources (Fiscal Year to Date: January 2023)

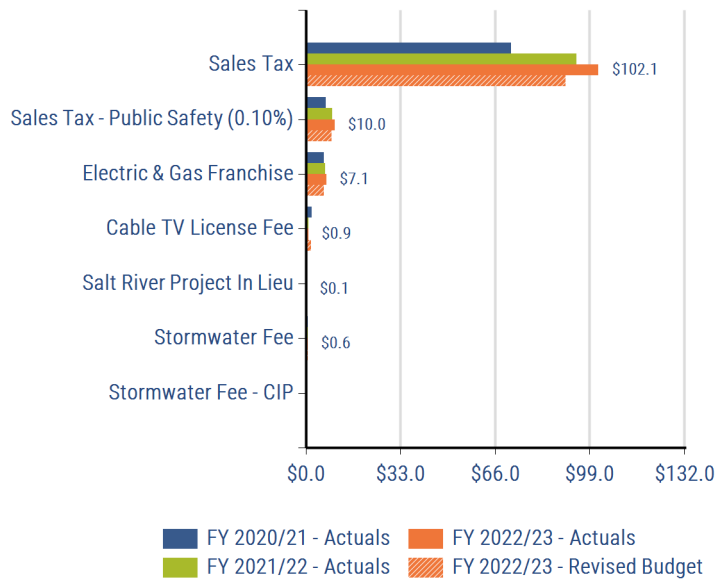


■ FY 2020/21 - Actuals
 ■ FY 2021/22 - Actuals
 ■ FY 2022/23 - Actuals
 ■ FY 2022/23 - Revised Budget

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable)	
					Amount	Percent
Taxes - Local	\$87.8	\$111.8	\$120.7	\$108.6	\$12.1	11%
Property Tax	21.4	21.6	22.5	22.1	0.4	2%
State Shared Revenues	46.0	45.4	53.1	53.8	(0.7)	(1%)
Charges for Service/Other	8.1	10.1	7.4	7.2	0.2	3%
License Permits & Fees	4.4	5.1	6.3	5.1	1.2	24%
Fines Fees & Forfeitures	3.5	4.3	4.0	4.1	(0.1)	(3%)
Interest Earnings	2.0	1.9	2.6	1.1	1.5	nm
Building Permit Fees & Charges	9.8	11.4	10.8	10.4	0.4	4%
Other Revenue	-	-	-	-	-	n/a
Indirect/Direct Cost Allocations	4.2	4.4	4.4	4.4	-	-
Transfers In	7.7	9.4	14.3	11.5	2.7	24%
Total Sources	\$194.9	\$225.3	\$246.2	\$228.4	\$17.8	8%

\$ in millions / rounding differences may occur

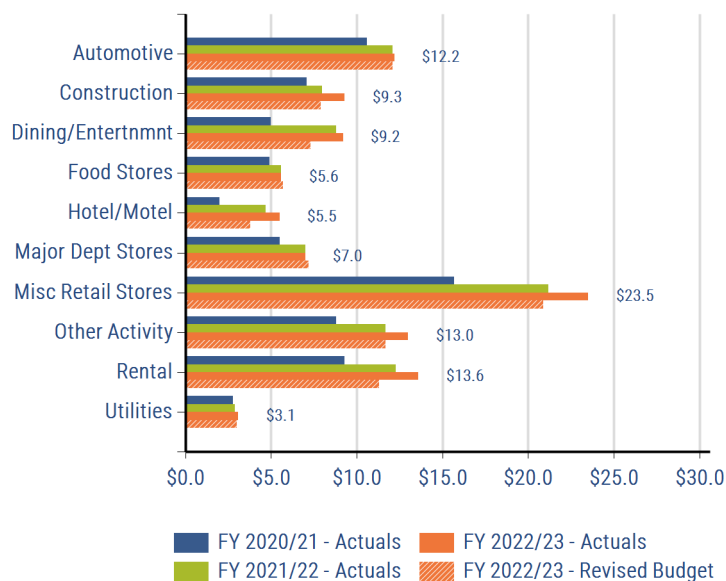
Taxes - Local (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of \$12.1 million or 11%:
 The favorable variance is primarily due to Sales Tax. See detailed Sales Tax information on page 5. The favorable variance in Electric & Gas Franchise is due to higher than expected revenue generated from the Power & Light Franchise Tax. The unfavorable variance in Cable TV License Fee is due to invoice timing.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Sales Tax	\$71.7	\$94.4	\$102.1	\$90.7	\$11.3	13%
Sales Tax - Public Safety (0.10%)	7.0	9.3	10.0	8.9	1.1	13%
Electric & Gas Franchise	6.3	6.7	7.1	6.4	0.7	10%
Cable TV License Fee	2.1	0.9	0.9	1.9	(1.0)	(54%)
Salt River Project In Lieu	0.1	0.1	0.1	0.1	-	-
Stormwater Fee	0.6	0.6	0.6	0.6	-	-
Stormwater Fee - CIP	-	-	-	-	-	-
Taxes - Local Total	\$87.8	\$111.8	\$120.7	\$108.6	\$12.1	11%

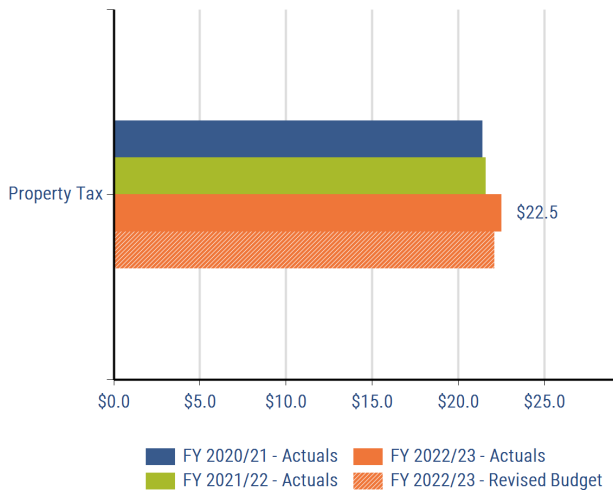
Sales Tax (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of \$11.3 million or 13%:
 The favorable variance is due to: 1) Construction - price increases from specialty contractors due to inflation, supply chain issues, and received some one-time audit payments; 2) Dining/Entertainment - restaurants are doing better than anticipated, the variance is also largely related to inflation; 3) Hotel/Motel - a one-time audit payment and hotels doing better than anticipated as a result of continued increases on room rates and high occupancy; 4) Misc Retail Store - new retailers, an infrequent large taxable transaction reported by a single retailer; a one-time audit payment, and inflation; 5) Other Activity - increases from manufacturers and wholesalers and software developers; and 6) Rental - a few one-time taxable speculative sales of apartment complexes and also increases in rental rates.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable)	
					Amount	Percent
Automotive	\$10.6	\$12.1	\$12.2	\$12.1	\$0.1	1%
Construction	7.1	8.0	9.3	7.9	1.4	18%
Dining/Entertainment	5.0	8.8	9.2	7.3	1.9	27%
Food Stores	4.9	5.6	5.6	5.7	(0.1)	(2%)
Hotel/Motel	2.0	4.7	5.5	3.8	1.8	47%
Major Dept Stores	5.5	7.0	7.0	7.2	(0.2)	(3%)
Misc Retail Stores	15.7	21.2	23.5	20.9	2.6	13%
Other Activity	8.8	11.7	13.0	11.7	1.4	12%
Rental	9.3	12.3	13.6	11.3	2.4	21%
Utilities	2.8	2.9	3.1	3.0	0.1	2%
Sales Tax Total	\$71.7	\$94.4	\$102.1	\$90.7	\$11.3	13%

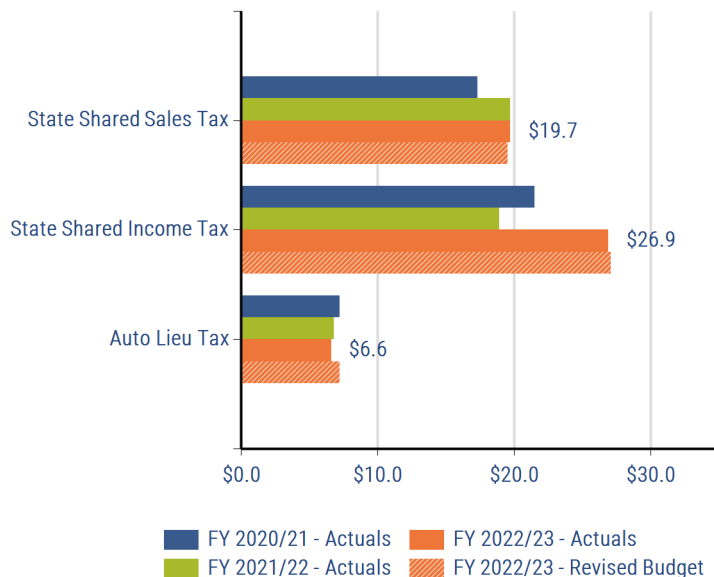
Property Tax (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of \$0.4 million or 2%:
No explanation necessary.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Property Tax	\$21.4	\$21.6	\$22.5	\$22.1	\$0.4	2%
Property Tax Total	\$21.4	\$21.6	\$22.5	\$22.1	\$0.4	2%

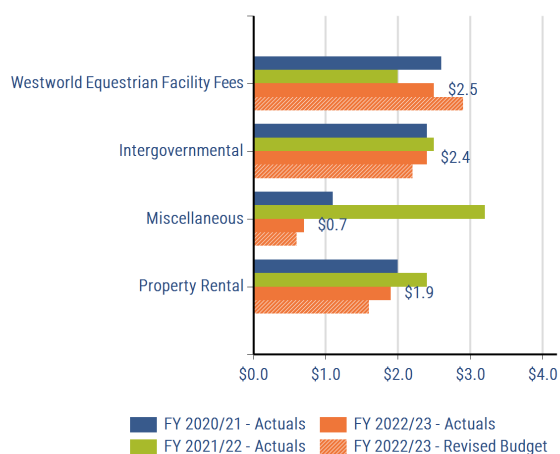
State Shared Revenues (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of (\$0.7) million or (1%):
State Shared Sales Tax is favorable due to strong consumer demand and inflation causing higher prices. The unfavorable variance in Auto Lieu Tax may be due to timing or revised population counts and less vehicle license tax taken in by the State due to the global chip shortage. We are continuing to monitor throughout the fiscal year.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
State Shared Sales Tax	\$17.3	\$19.7	\$19.7	\$19.5	\$0.2	1%
State Shared Income Tax	21.5	18.9	26.9	27.1	(0.2)	(1%)
Auto Lieu Tax	7.2	6.8	6.6	7.2	(0.7)	(9%)
State Shared Revenues Total	\$46.0	\$45.4	\$53.1	\$53.8	(\$0.7)	(1%)

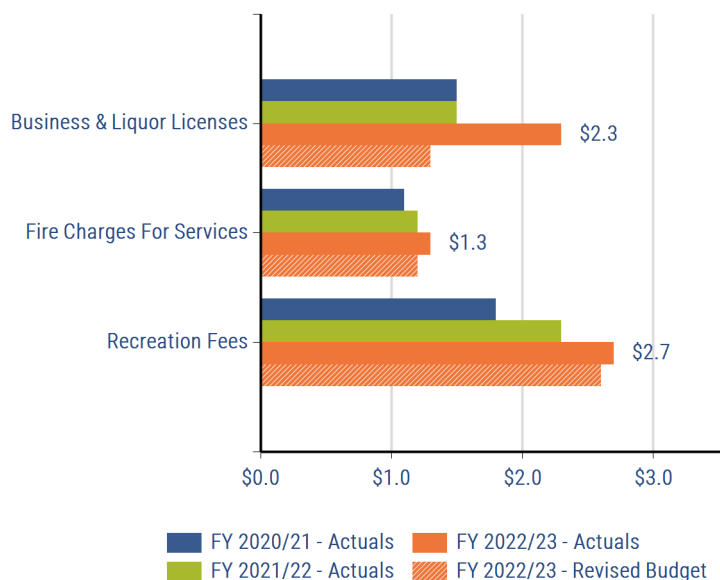
Charges for Service/Other (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of \$0.2 million or 3%: WestWorld Equestrian Facility Fees is unfavorable due to invoice and billing timing. Intergovernmental is favorable primarily due to an increase in the Fire Insurance Premium Tax. Miscellaneous is favorable due to unbudgeted late fee revenue from cell towers leases. Property Rental is favorable due to the timing of billing for cell towers and additional activity for outdoor dining leases.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Westworld Equestrian Facility Fees	\$2.6	\$2.0	\$2.5	\$2.9	(\$0.4)	(13%)
Intergovernmental	2.4	2.5	2.4	2.2	0.2	10%
Miscellaneous	1.1	3.2	0.7	0.6	0.1	20%
Property Rental	2.0	2.4	1.9	1.6	0.3	16%
Charges for Service/Other Total	\$8.1	\$10.1	\$7.4	\$7.2	\$0.2	3%

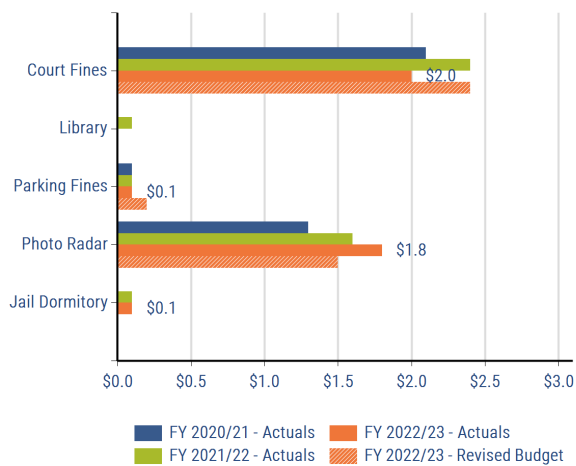
License Permits & Fees (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of \$1.2 million or 24%: Business & Liquor Licenses is favorable due to an accounting methodology change related to business licenses. We now recognize the revenue when it is billed versus when it is paid in the later months of the fiscal year. The variance is also due to the implementation of a Short Term Rental program requiring property operators to maintain a specific local license and background check on guests, along with carrying liability insurance due to an update in the city's vacation rental ordinance. Fire Charges for Services is favorable primarily due to increased revenue from added fees for extended call for service wait times from the city's ambulance vendor being greater than the contracted time allotted. Recreation fees is favorable due to higher than expected facility reservations.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Business & Liquor Licenses	\$1.5	\$1.5	\$2.3	\$1.3	\$0.9	70%
Fire Charges For Services	1.1	1.2	1.3	1.2	0.1	10%
Recreation Fees	1.8	2.3	2.7	2.6	0.2	7%
License Permits & Fees Total	\$4.4	\$5.1	\$6.3	\$5.1	\$1.2	24%

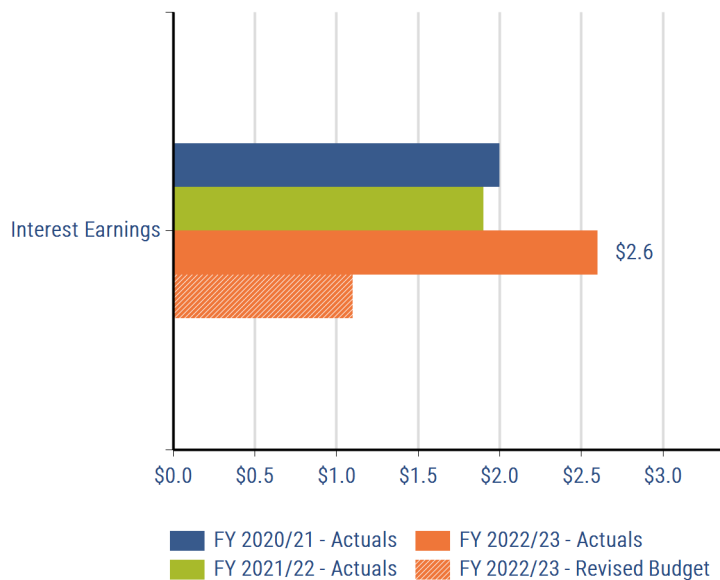
Fines Fees & Forfeitures (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of (\$0.1) million or (3%): Court Fines is unfavorable due to civil traffic (non-photo enforcement) filings and adjudications being less than anticipated. Photo Radar is favorable due to increased filings.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Court Fines	\$2.1	\$2.4	\$2.0	\$2.4	(\$0.4)	(17%)
Library	-	0.1	-	-	-	-
Parking Fines	0.1	0.1	0.1	0.2	(0.1)	(37%)
Photo Radar	1.3	1.6	1.8	1.5	0.3	18%
Jail Dormitory	-	0.1	0.1	-	0.1	nm
Fines Fees & Forfeitures Total	\$3.5	\$4.3	\$4.0	\$4.1	(\$0.1)	(3%)

Interest Earnings (Fiscal Year to Date: January 2023)

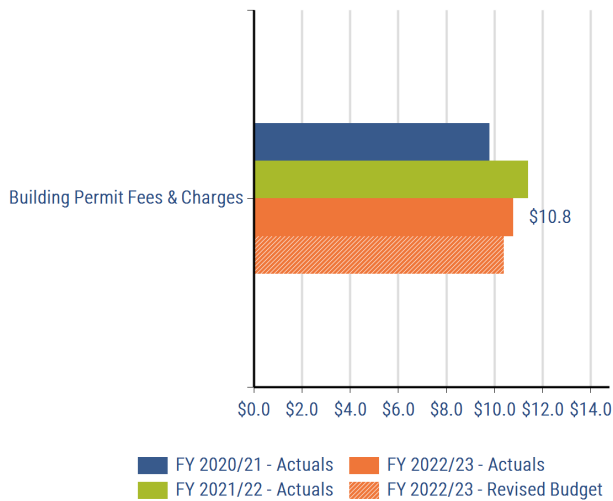


Actual to Revised Budget variance of \$1.5 million or 0%: Interest Earnings is favorable due to the approximate rate of return being higher than expected.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Interest Earnings	\$2.0	\$1.9	\$2.6	\$1.1	\$1.5	nm
Interest Earnings Total	\$2.0	\$1.9	\$2.6	\$1.1	\$1.5	nm

Building Permit Fees & Charges (Fiscal Year to Date: January 2023)

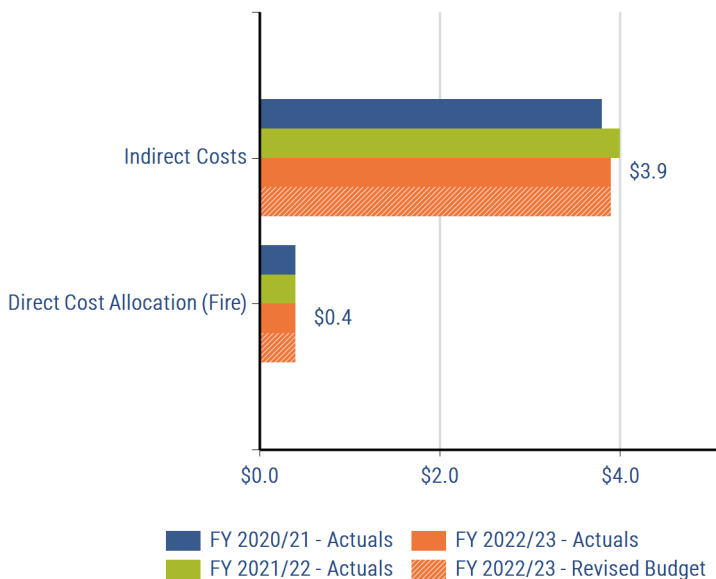
Actual to Revised Budget variance of \$0.4 million or 4%: Building Permit Fees & Charges is favorable due to higher than anticipated activity for building and encroachment permits and plan review fees.



	<u>FY 2020/21 Actuals</u>	<u>FY 2021/22 Actuals</u>	<u>FY 2022/23 Actuals</u>	<u>FY 2022/23 Revised Budget</u>	<u>Actual vs. Budget Favorable / (Unfavorable) Amount</u>	<u>Percent</u>
Building Permit Fees & Charges	\$9.8	\$11.4	\$10.8	\$10.4	\$0.4	4%
Building Permit Fees & Charges Total	\$9.8	\$11.4	\$10.8	\$10.4	\$0.4	4%

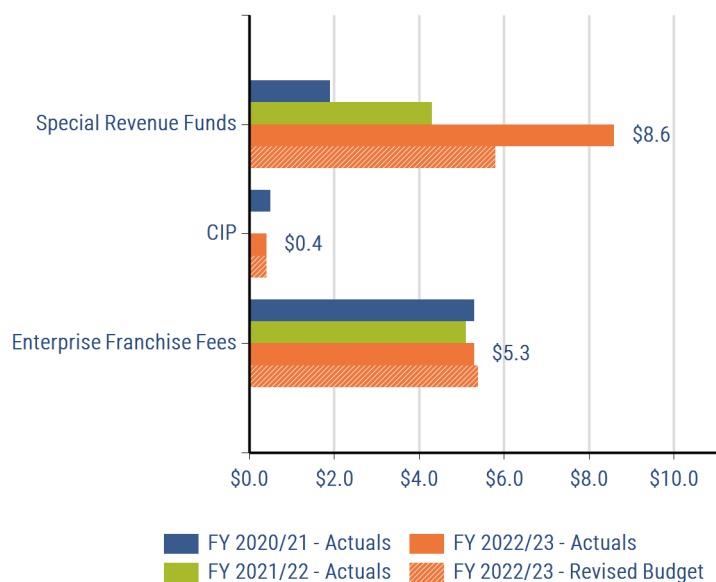
Indirect/Direct Cost Allocations (Fiscal Year to Date: January 2023)

Actual to Revised Budget variance of \$0.0 million or 0%: No explanation necessary.



	<u>FY 2020/21 Actuals</u>	<u>FY 2021/22 Actuals</u>	<u>FY 2022/23 Actuals</u>	<u>FY 2022/23 Revised Budget</u>	<u>Actual vs. Budget Favorable / (Unfavorable) Amount</u>	<u>Percent</u>
Indirect Costs	\$3.8	\$4.0	\$3.9	\$3.9	\$ -	-
Direct Cost Allocation (Fire)	0.4	0.4	0.4	0.4	-	-
Indirect/Direct Cost Allocations Total	\$4.2	\$4.4	\$4.4	\$4.4	\$ -	-

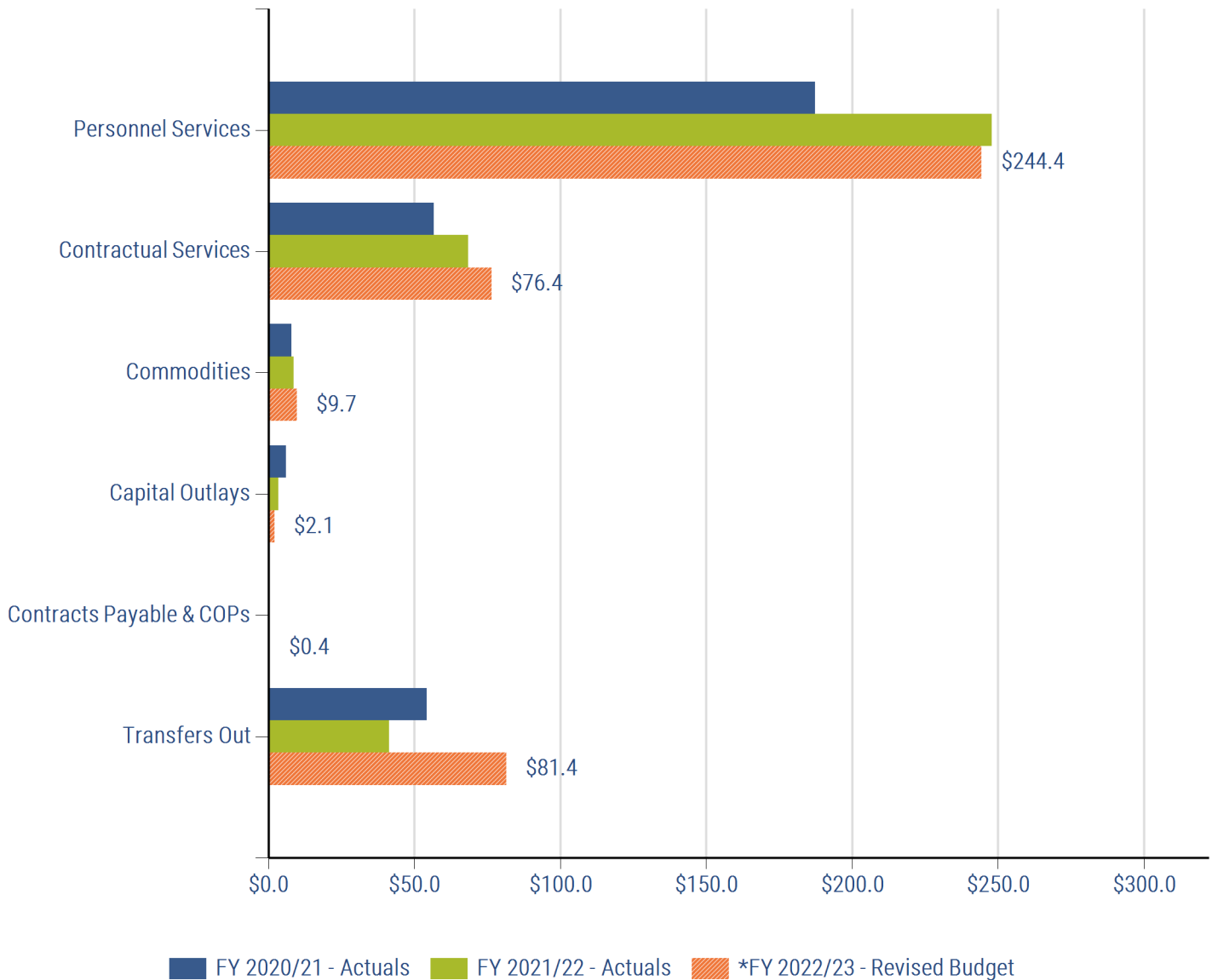
Transfers In (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of \$2.7 million or 24%: Transfers In Special Revenue Funds is favorable due to a transfer for the remaining Scottsdale AZ Cares funding that moved into the General Fund where Scottsdale AZ Cares projects are being completed.

	<u>FY 2020/21</u> <u>Actuals</u>	<u>FY 2021/22</u> <u>Actuals</u>	<u>FY 2022/23</u> <u>Actuals</u>	<u>FY 2022/23</u> <u>Revised</u> <u>Budget</u>	<u>Actual vs. Budget</u> <u>Favorable / (Unfavorable)</u>	
					<u>Amount</u>	<u>Percent</u>
Special Revenue Funds	\$1.9	\$4.3	\$8.6	\$5.8	\$2.8	48%
CIP	0.5	-	0.4	0.4	-	-
Enterprise Franchise Fees	5.3	5.1	5.3	5.4	-	-
Transfers In Total	\$7.7	\$9.4	\$14.3	\$11.5	\$2.7	24%

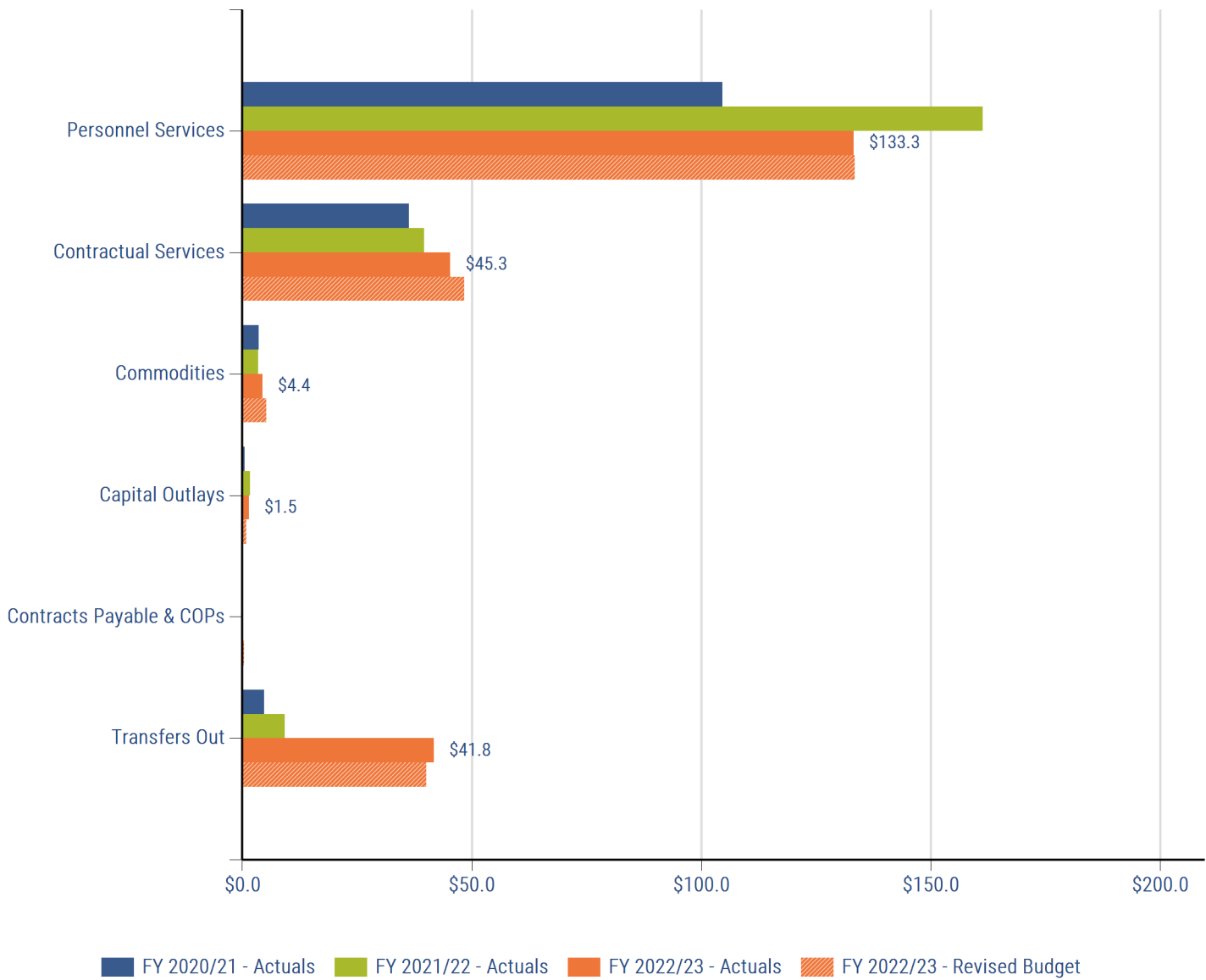
Twelve Months: Fiscal Year



	FY 2020/21 <u>Actuals</u>	FY 2021/22 <u>Actuals</u>	FY 2022/23 <u>Revised Budget</u>
Personnel Services	\$187.3	\$247.9	\$244.4
Contractual Services	56.6	68.4	76.4
Commodities	7.8	8.7	9.7
Capital Outlays	6.0	3.4	2.1
Contracts Payable & COPs	0.4	0.4	0.4
Transfers Out	54.3	41.4	81.4
Total Uses	\$312.5	\$370.2	\$414.5

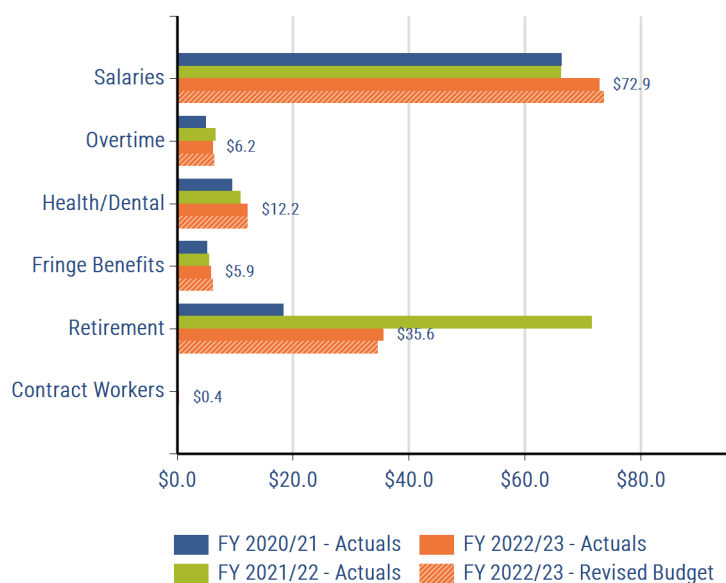
*Includes budgeted vacancy savings net of Leave Accrual Payouts, Utilities, Fleet Maintenance and Fuel costs.

Uses (Fiscal Year to Date: January 2023)



	FY 2020/21	FY 2021/22	FY 2022/23	FY 2022/23	Actual vs. Budget	
	Actuals	Actuals	Actuals	Revised Budget	Favorable / (Unfavorable) Amount	Percent
Personnel Services	\$104.6	\$161.3	\$133.3	\$133.4	\$0.1	0%
Contractual Services	36.4	39.6	45.3	48.3	3.1	6%
Commodities	3.6	3.5	4.4	5.3	0.9	17%
Capital Outlays	0.5	1.7	1.5	0.8	(0.6)	(73%)
Contracts Payable & COPs	-	0.2	-	0.4	0.4	100%
Transfers Out	4.8	9.3	41.8	40.1	(1.6)	(4%)
Total Uses	\$149.8	\$215.5	\$226.2	\$228.5	\$2.3	1%

Personnel Services (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of \$0.1 million or 0%: Salaries is favorable primarily due to newer employees having a lower salary than the employees they replaced and also from savings in part-time wages from the vacancies caused by the difficult job market. Overtime is favorable due to budget timing. Retirement is unfavorable due to PSPRS refunds made on behalf of PSPRS members due to a change in contribution rate. Contract workers is unfavorable due to recent retirees coming back to work with the city as a contract employee. This cost is being offset by the savings achieved in their previous position.

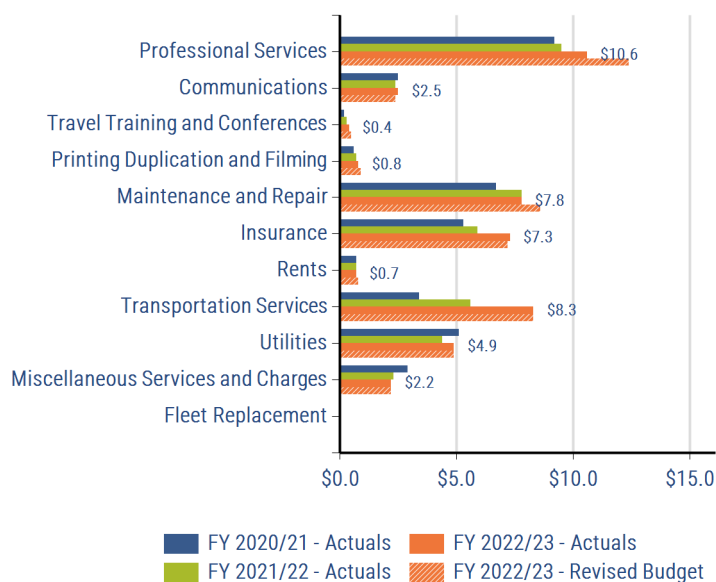
	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Salaries	\$66.4	\$66.3	\$72.9	\$73.7	\$0.7	1%
Overtime	5.0	6.7	6.2	6.5	0.3	4%
Health/Dental	9.5	11.0	12.2	12.2	-	-
Fringe Benefits	5.2	5.6	5.9	6.2	0.3	4%
Retirement	18.4	71.6	35.6	34.7	(0.9)	(3%)
Contract Workers	0.1	0.1	0.4	0.2	(0.2)	nm
Personnel Services Total	\$104.6	\$161.3	\$133.3	\$133.4	\$0.1	0%

Personnel Services Citywide Adjustments

	FY 2022/23 Adopted Budget	FY 2022/23 Year-To-Date Saved/(Used)	FY 2022/23 Remaining
Citywide Pay Program	\$5.4	(\$3.1)	\$2.3
Vacancy Savings	(7.4)	7.7	-
Medical Leave Payouts	1.3	(0.8)	0.5
Vacation Leave Payouts	1.0	(0.9)	-
Vacation Trade Payouts	1.3	(1.1)	0.2
Compensation Other	10.4	(10.4)	-
Personnel Services Citywide Adjustments Total	\$11.9	(\$8.5)	

Total Saved/(Used) YTD of (\$8.5) million: Expenses in Citywide Pay Program and Compensation Other were used to support employees salaries when evaluated against inflation impacts and to provide merit based pay increases to employees meeting or exceeding performance expectations. In addition, the city has achieved \$7.7 million in vacancy savings. This is partially offset by (\$2.8 million) in vacation and medical leave payouts and vacation trade payouts.

Contractual Services (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of \$3.1 million or 6%: Professional Services is favorable primarily due to timing for large city projects. Maintenance and Repair is favorable due to supply chain issues causing delays in the delivery of items to complete projects and also a delay in the ERP implementation process.

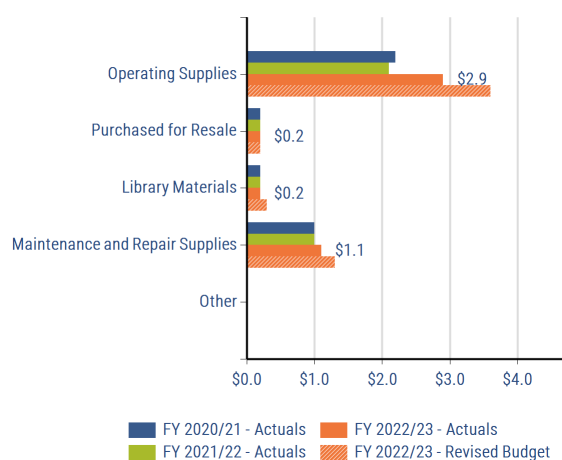
	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable)	
					Amount	Percent
Professional Services	\$9.2	\$9.5	\$10.6	\$12.4	\$1.8	15%
Communications	2.5	2.4	2.5	2.4	(0.1)	(4%)
Travel Training and Conferences	0.2	0.3	0.4	0.5	0.1	26%
Printing Duplication and Filming	0.6	0.7	0.8	0.9	0.1	14%
Maintenance and Repair	6.7	7.8	7.8	8.6	0.9	10%
Insurance	5.3	5.9	7.3	7.2	-	-
Rents	0.7	0.7	0.7	0.8	0.1	17%
Transportation Services	3.4	5.6	8.3	8.3	-	-
Utilities	5.1	4.4	4.9	4.9	-	-
Miscellaneous Services and Charges	2.9	2.3	2.2	2.2	0.1	3%
Fleet Replacement	-	-	-	-	-	-
Contractual Services Total	\$36.4	\$39.6	\$45.3	\$48.3	\$3.1	6%

Contractual Services Citywide Adjustments

	FY 2022/23 Adopted Budget	FY 2022/23 Year-To-Date	
		Used	Remaining
Fleet Replacement	\$8.1	(\$8.1)	\$ -
Fuel and Maint and Repair	6.0	(3.6)	2.4
Utilities	8.4	(4.9)	3.5
Contractual Services Citywide Adjustments Total	\$22.5	(\$16.6)	\$5.9

Total Saved/(Used) YTD of (\$16.6) million: Through January, utilities are trending higher due to increased water usage and higher than anticipated market rates for electric caused by inflation.

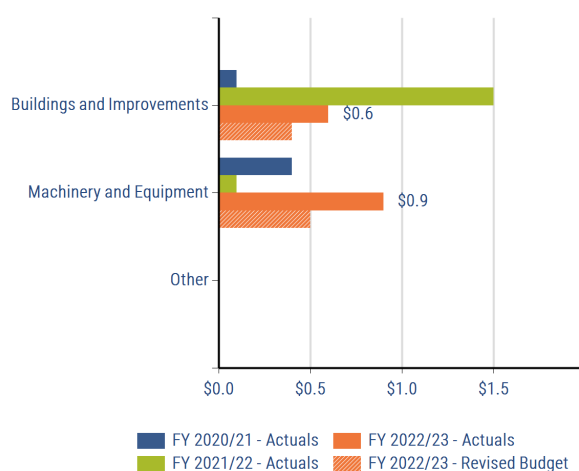
Commodities (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of \$0.9 million or 17%: Operating Supplies is favorable due to timing caused by supply chain and shipping delays. Purchased for Resale is unfavorable due to timing of purchases needed earlier than expected for events at WestWorld. Library Materials is favorable due to budget timing.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Operating Supplies	\$2.2	\$2.1	\$2.9	\$3.6	\$0.7	19%
Purchased for Resale	0.2	0.2	0.2	0.2	(0.1)	(44%)
Library Materials	0.2	0.2	0.2	0.3	0.1	38%
Maintenance and Repair Supplies	1.0	1.0	1.1	1.3	0.2	12%
Other	-	-	-	-	-	-
Commodities Total	\$3.6	\$3.5	\$4.4	\$5.3	\$0.9	17%

Capital Outlays (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of (\$0.6) million or (73%): Buildings and Improvements is unfavorable due to an unbudgeted Audio Visual (AV) Stadium project expense. Machinery and Equipment is unfavorable due to AV equipment purchases for the Stadium project and also due to items ordered and budgeted in FY 2021/22 arriving in FY 2022/23.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Buildings and Improvements	\$0.1	\$1.5	\$0.6	\$0.4	(\$0.2)	(63%)
Machinery and Equipment	0.4	0.1	0.9	0.5	(0.4)	(81%)
Other	-	-	-	-	-	n/a
Capital Outlays Total	\$0.5	\$1.7	\$1.5	\$0.8	(\$0.6)	(73%)

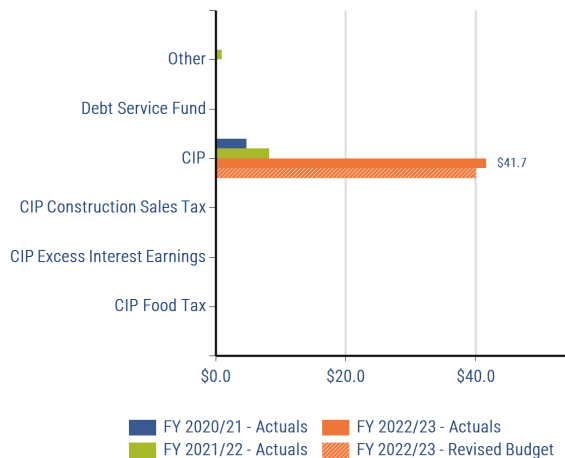
Contracts Payable & COPs (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of \$0.4 million or 100%: Contracts Payable is favorable due to timing, the variance will clear in future months.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Contracts Payable	\$ -	\$0.2	\$ -	\$0.4	\$0.4	100%
Contracts Payable & COPs Total	\$0.0	\$0.2	\$0.0	\$0.4	\$0.4	100%

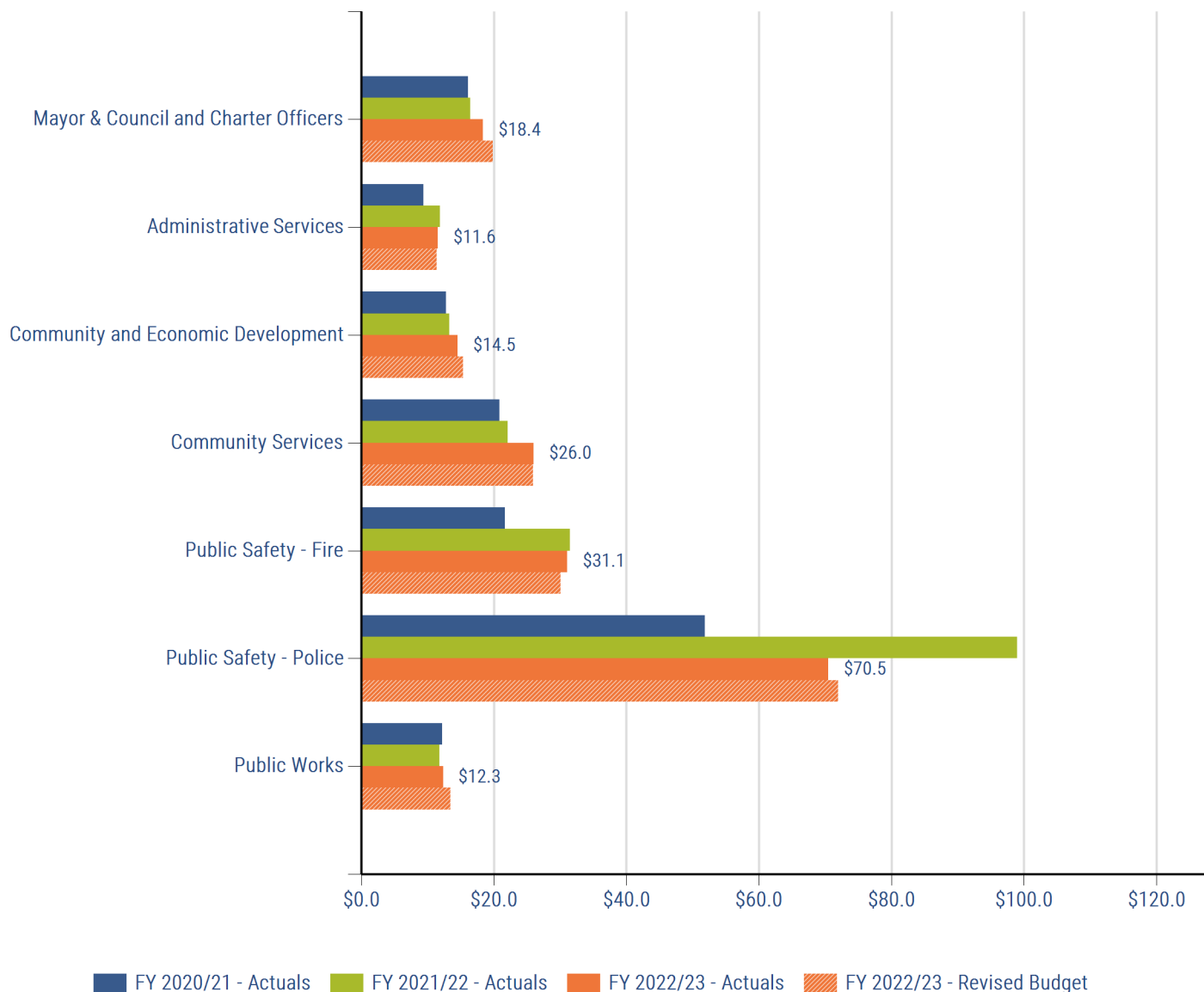
Transfers Out (Fiscal Year to Date: January 2023)



Actual to Revised Budget variance of (\$1.6) million or (4%): Transfers Out - CIP is unfavorable due to an unbudgeted transfer that was approved by City Council at the November 21st City Council Meeting to authorize the purchase of four ambulances for Phase 1 of the Certificate of Necessity (CON), (Resolution No. 12660). Budget and Actuals for Transfers Out - CIP are significantly higher in FY 2022/23 than previous years due to planned budget transfers from the General Fund to CIP to be allocated towards various CIP and Bond 2019 projects that were recognized to have shortfalls during the construction process.

	FY 2020/21 Actuals	FY 2021/22 Actuals	FY 2022/23 Actuals	FY 2022/23 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Other	\$ -	\$1.0	\$ -	\$ -	\$ -	n/a
Debt Service Fund	-	-	-	-	-	-
CIP	4.8	8.3	41.7	40.1	(1.6)	(4%)
CIP Construction Sales Tax	-	-	-	-	-	-
CIP Excess Interest Earnings	-	-	-	-	-	-
CIP Food Tax	-	-	-	-	-	-
Transfers Out Total	\$4.8	\$9.3	\$41.8	\$40.1	(\$1.6)	(4%)

Division Expenditures (Fiscal Year to Date: January 2023)



	FY 2020/21	FY 2021/22	FY 2022/23	FY 2022/23	Actual vs. Budget	
	Actuals	Actuals	Actuals	Revised Budget	Favorable / (Unfavorable) Amount	Percent
Mayor & Council and Charter Officers	\$16.2	\$16.5	\$18.4	\$19.8	\$1.5	7%
Administrative Services	9.4	11.9	11.6	11.4	(0.2)	(2%)
Community and Economic Development	12.8	13.3	14.5	15.4	0.8	5%
Community Services	20.9	22.1	26.0	25.9	(0.1)	0%
Public Safety - Fire	21.7	31.5	31.1	30.0	(1.0)	(3%)
Public Safety - Police	51.8	99.0	70.5	71.9	1.4	2%
Public Works	12.2	11.8	12.3	13.4	1.1	8%
Total	\$145.0	\$206.0	\$184.5	\$187.9	\$3.5	2%

Actual to Revised Budget variance of \$3.5 million or 2%:

Mayor & Council and Charter Officers is favorable due to: 1) a delay in replacing the outdated Enterprise Resource Planning (ERP) system; 2) timing on citizen focused projects; and 3) vacancy savings and lower salary rates for newer employees than those replaced.

Community and Economic Development is favorable due to: 1) delays in developing a storm water master plan; and 2) invoice timing.

Public Safety - Fire is unfavorable due to: 1) PSPRS refunds made on behalf of PSPRS to members due to a change in the member contribution rate; and 2) increased overtime costs caused by short staffing levels. Overtime is needed when personnel is out of work for a variety of reasons, or required to attend trainings and/or paramedic school, to maintain minimum staffing levels for emergency response.

Public Safety - Police is favorable due to budget timing and supply chain challenges.

Public Work is favorable due to: 1) Supply chain challenges causing a delay in the delivery of items needed to finish projects; and 2) fewer deep cleanings and custodial services needed than anticipated.