


Monthly Financial Report

Fiscal Year to Date as
of February 28, 2018



Scottsdale Airport Operations Center

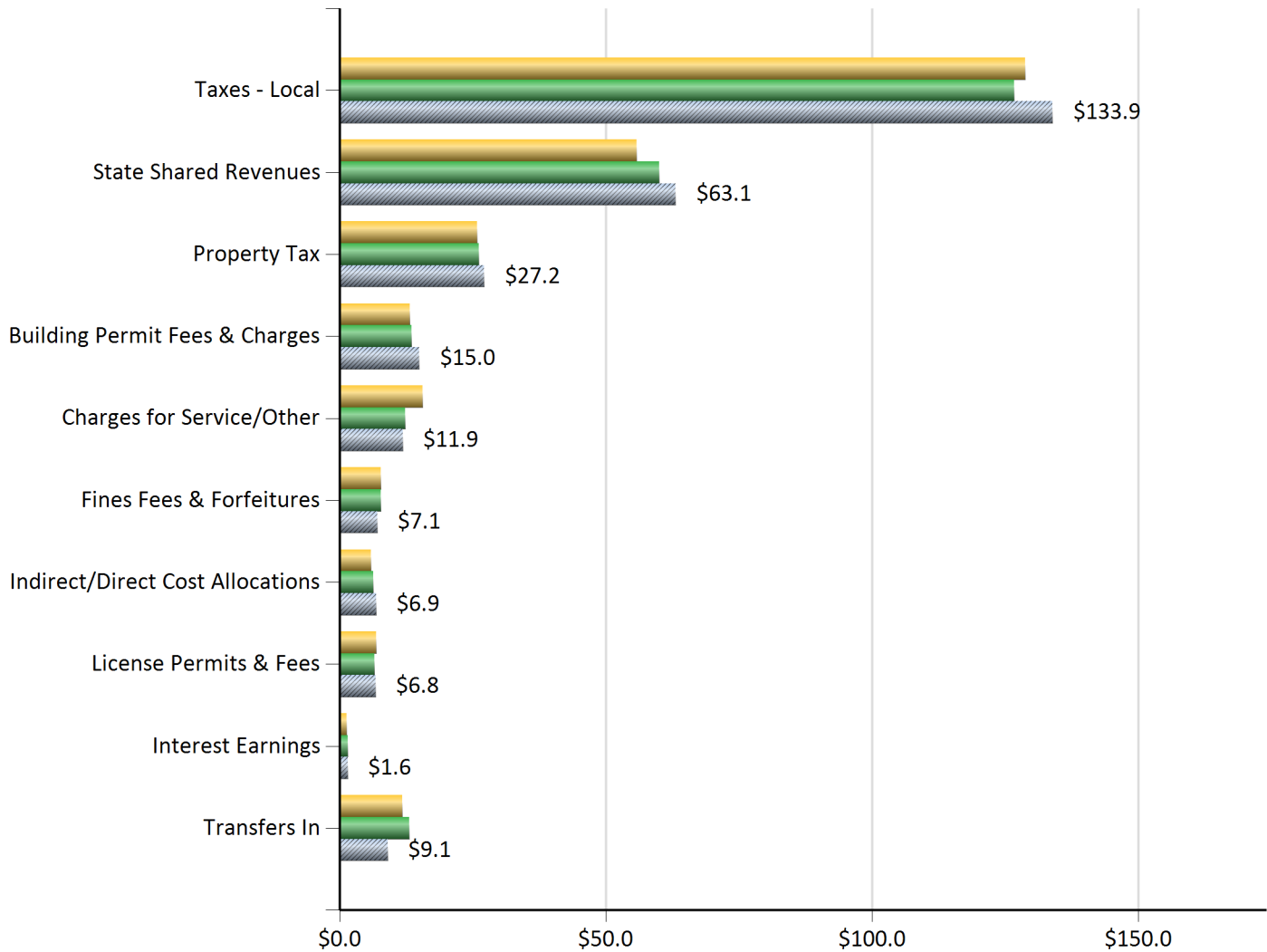
Report to the City Council
Prepared by the City Treasurer
April 24, 2018



Sources

General Fund

Twelve Months: Fiscal Year

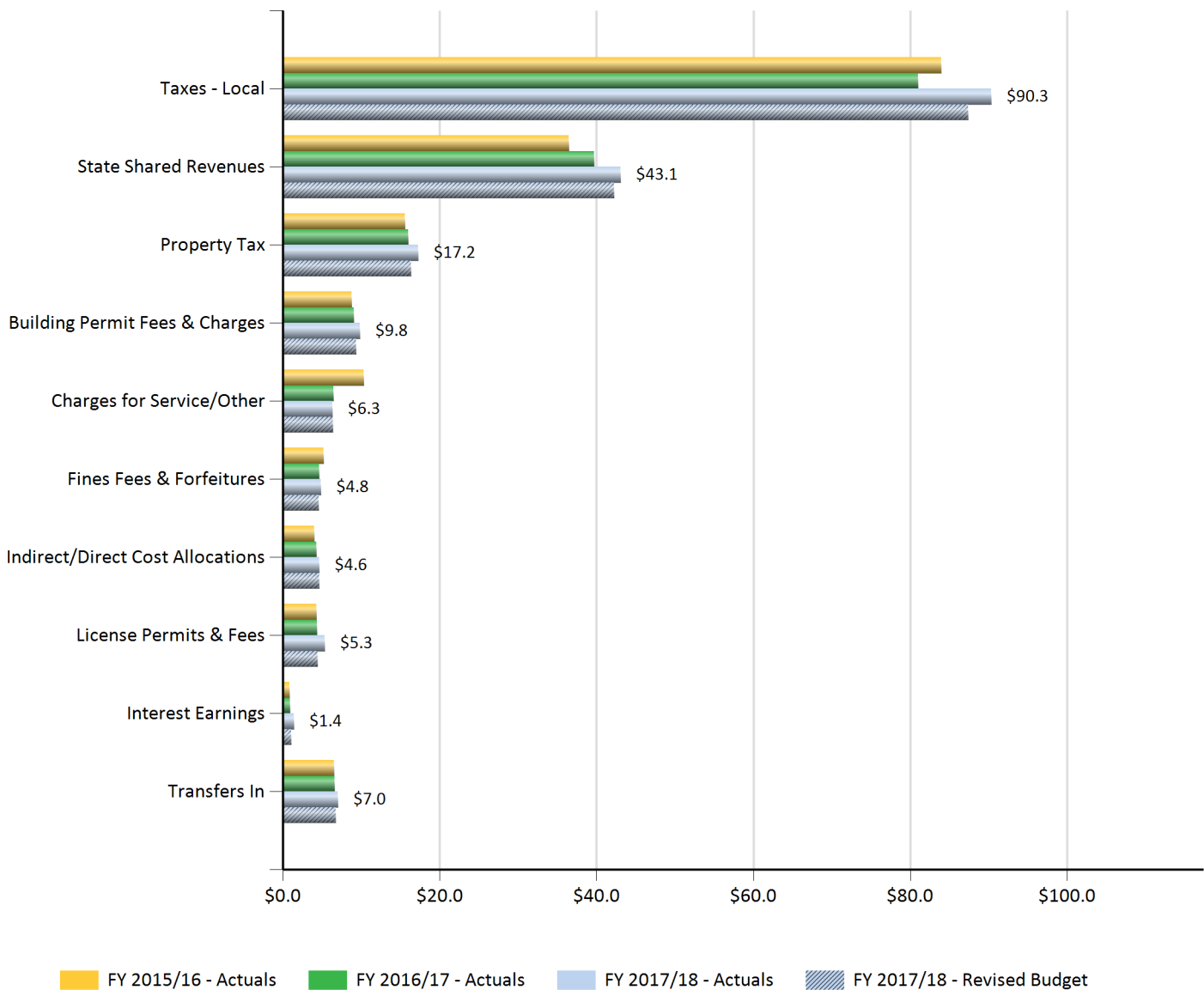


■ FY 2015/16 - Actuals
 ■ FY 2016/17 - Actuals
 FY 2017/18 - Revised Budget

	FY 2015/16 <u>Actuals</u>	FY 2016/17 <u>Actuals</u>	FY 2017/18 <u>Revised Budget</u>
Taxes - Local	\$128.8	\$126.7	\$133.9
State Shared Revenues	55.8	60.1	63.1
Property Tax	25.9	26.2	27.2
Building Permit Fees & Charges	13.2	13.5	15.0
Charges for Service/Other	15.6	12.3	11.9
Fines Fees & Forfeitures	7.8	7.7	7.1
Indirect/Direct Cost Allocations	6.0	6.4	6.9
License Permits & Fees	6.9	6.6	6.8
Interest Earnings	1.4	1.6	1.6
Transfers In	11.8	13.1	9.1
Total Sources	\$273.1	\$274.3	\$282.6



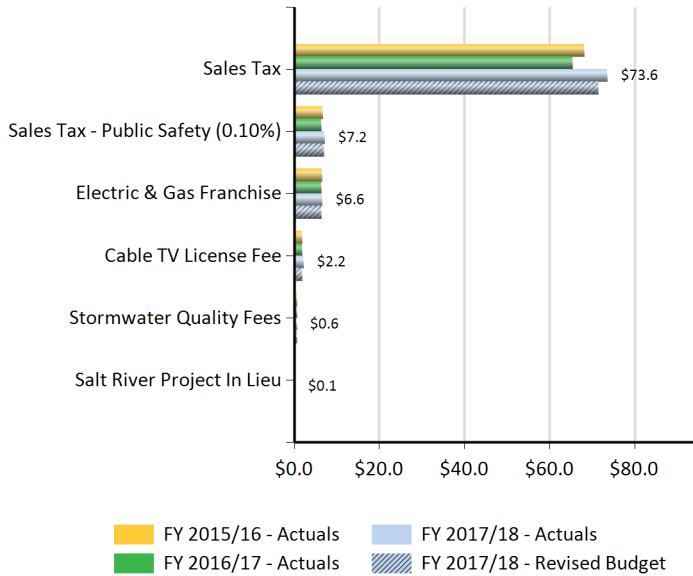
Sources (Fiscal Year to Date: February 2018)



	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Taxes - Local	\$84.0	\$81.0	\$90.3	\$87.4	\$2.9	3%
State Shared Revenues	36.5	39.7	43.1	42.2	0.9	2%
Property Tax	15.5	16.0	17.2	16.3	0.9	5%
Building Permit Fees & Charges	8.8	9.1	9.8	9.3	0.5	5%
Charges for Service/Other	10.3	6.5	6.3	6.4	(0.1)	(1%)
Fines Fees & Forfeitures	5.2	4.6	4.8	4.5	0.3	6%
Indirect/Direct Cost Allocations	4.0	4.3	4.6	4.6	-	-
License Permits & Fees	4.3	4.3	5.3	4.4	0.9	21%
Interest Earnings	0.9	0.9	1.4	1.1	0.3	30%
Transfers In	6.5	6.6	7.0	6.8	0.3	4%
Total Sources	\$175.9	\$173.1	\$189.9	\$183.0	\$6.9	4%



Taxes - Local (Fiscal Year to Date: February 2018)



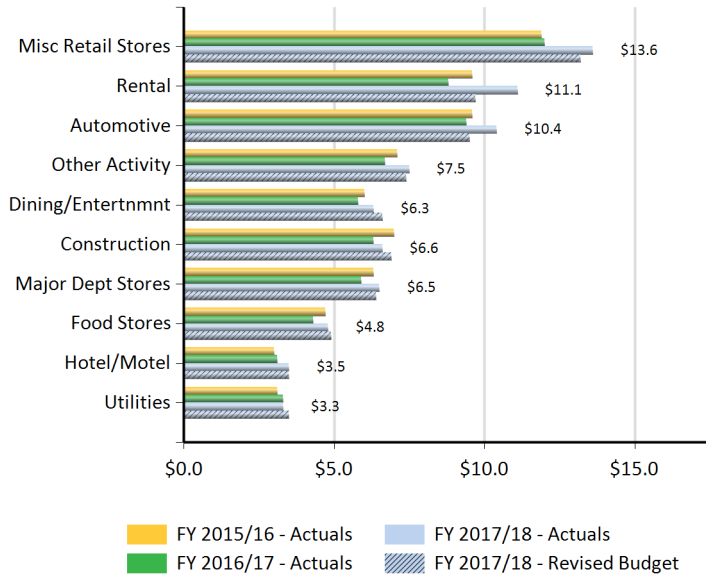
Actual to Revised Budget variance of \$2.9 million or 3%:

The favorable variance is primarily due to Sales Tax and the continued unpredictability of the timing in collection by the Arizona Department of Revenue. There is limited data to consider when spreading the budget. It will be some time before enough data is obtained to build any reliable spread for the "new normal." More detailed Sales Tax information can be found on page 5. Electric & Gas Franchise is favorable due to APS' quarterly franchise payment being higher than expected. The favorable variance in Cable TV License Fee is due to higher than anticipated revenues received from Cox Digital Cable's quarterly franchise fee payment as more customers are keeping their cable service than expected.

	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Sales Tax	\$68.2	\$65.5	\$73.6	\$71.5	\$2.1	3%
Sales Tax - Public Safety (0.10%)	6.7	6.4	7.2	7.0	0.2	3%
Electric & Gas Franchise	6.5	6.4	6.6	6.4	0.2	4%
Cable TV License Fee	1.9	1.9	2.2	1.8	0.4	22%
Stormwater Quality Fees	0.6	0.6	0.6	0.6	-	-
Salt River Project In Lieu	0.1	0.1	0.1	0.1	-	-
Taxes - Local Total	\$84.0	\$81.0	\$90.3	\$87.4	\$2.9	3%



Sales Tax (Fiscal Year to Date: February 2018)



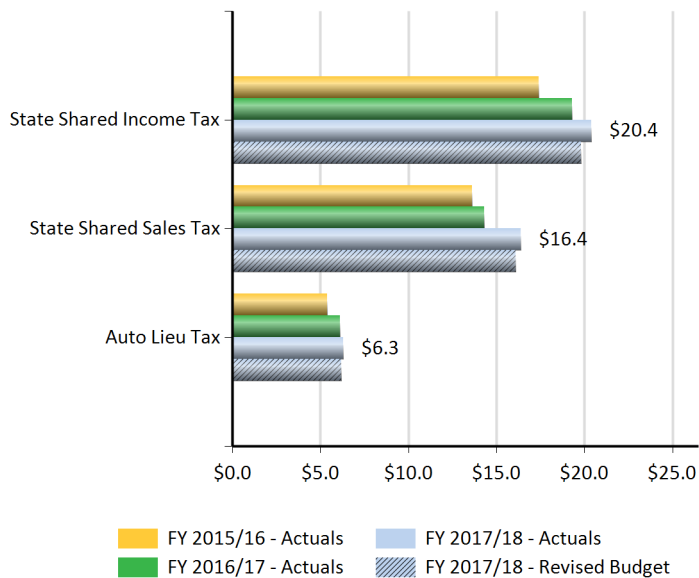
Actual to Revised Budget variance of \$2.1 million or 3%:

The favorable variance is primarily due to the continued unpredictability of the timing in collection by the Arizona Department of Revenue. There is limited data to consider when spreading the budget. It will be some time before enough data is obtained to build any reliable spread for the "new normal." Additionally, the favorable variance in Misc Retail Stores is due to higher than anticipated online shopping sales. Rental is favorable due to increases in residential real estate property rentals and personal property rentals. Automotive is favorable due to several car dealers remaining in the city longer than originally anticipated prior to their move to the Scottsdale Autoshop at Salt River. Dining/Entertnmnt is unfavorable due to normal business fluctuations. Construction is unfavorable due to delinquent reporting on construction projects. Major Department Stores is favorable due to better than expected holiday and after holiday sales. Finally, Food Stores and Utilities are unfavorable due to normal business fluctuations.

	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget	
					Favorable / (Unfavorable) Amount	Percent
Misc Retail Stores	\$11.9	\$12.0	\$13.6	\$13.2	\$0.4	3%
Rental	9.6	8.8	11.1	9.7	1.4	15%
Automotive	9.6	9.4	10.4	9.5	1.0	10%
Other Activity	7.1	6.7	7.5	7.4	-	-
Dining/Entertnmnt	6.0	5.8	6.3	6.6	(0.3)	(5%)
Construction	7.0	6.3	6.6	6.9	(0.3)	(5%)
Major Dept Stores	6.3	5.9	6.5	6.4	0.2	3%
Food Stores	4.7	4.3	4.8	4.9	(0.2)	(3%)
Hotel/Motel	3.0	3.1	3.5	3.5	-	-
Utilities	3.1	3.3	3.3	3.5	(0.2)	(5%)
Sales Tax Total	\$68.2	\$65.5	\$73.6	\$71.5	\$2.1	3%



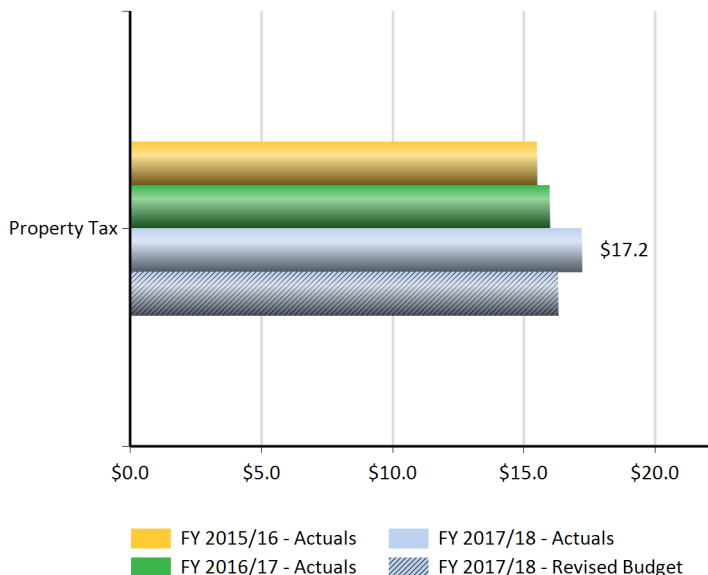
State Shared Revenues (Fiscal Year to Date: February 2018)



Actual to Revised Budget variance of \$0.9 million or 2%: Favorable variance primarily due to State Shared Income Tax and State Shared Sales Tax revenue coming in higher than the anticipated budget determined by the Arizona League of Cities and Towns.

	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
State Shared Income Tax	\$17.4	\$19.3	\$20.4	\$19.8	\$0.5	3%
State Shared Sales Tax	13.6	14.3	16.4	16.1	0.3	2%
Auto Lieu Tax	5.4	6.1	6.3	6.2	-	-
State Shared Revenues Total	\$36.5	\$39.7	\$43.1	\$42.2	\$0.9	2%

Property Tax (Fiscal Year to Date: February 2018)



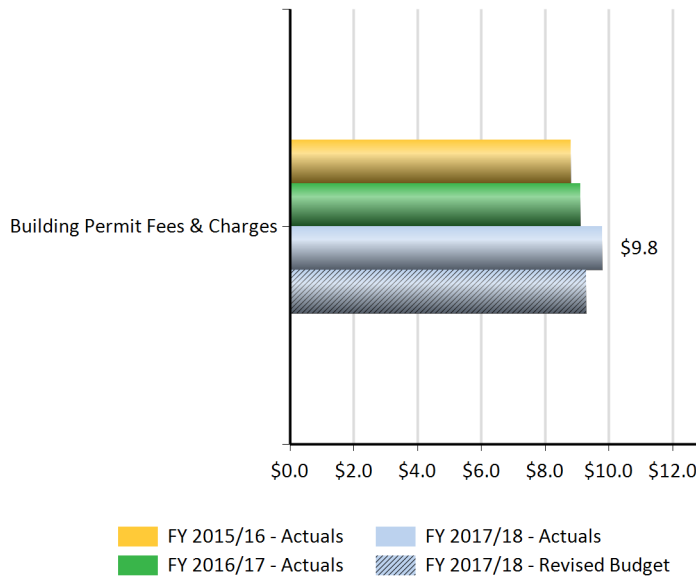
Actual to Revised Budget variance of \$0.9 million or 5%: Favorable variance is due to the budget spread, which is based on the way people paid last year and may vary year over year. Property owners have the option to pay in one or two installments (October or October & April/May).

	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Property Tax	\$15.5	\$16.0	\$17.2	\$16.3	\$0.9	5%
Property Tax Total	\$15.5	\$16.0	\$17.2	\$16.3	\$0.9	5%



Building Permit Fees & Charges (Fiscal Year to Date: February 2018)

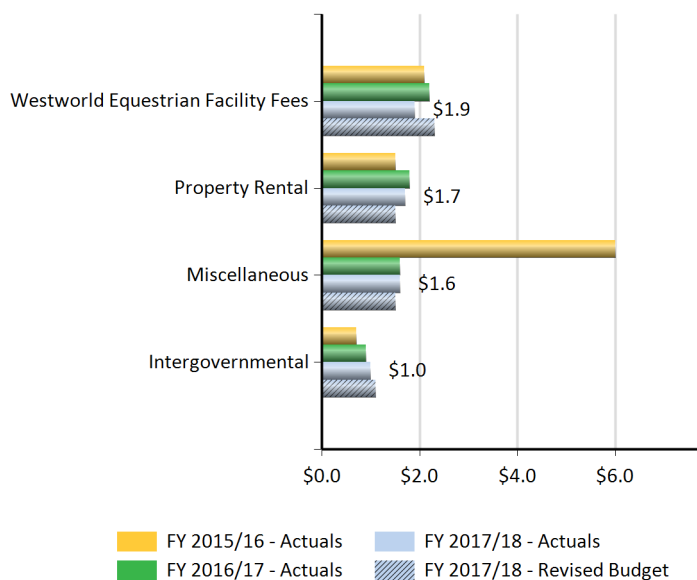
Actual to Revised Budget variance of \$0.5 million or 5%:
 Favorable variance is mostly due to single family residential Building Permits for new construction. The demand still outpaces the new and resale inventory.



	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Building Permit Fees & Charges	\$8.8	\$9.1	\$9.8	\$9.3	\$0.5	5%
Building Permit Fees & Charges Total	\$8.8	\$9.1	\$9.8	\$9.3	\$0.5	5%

Charges for Service/Other (Fiscal Year to Date: February 2018)

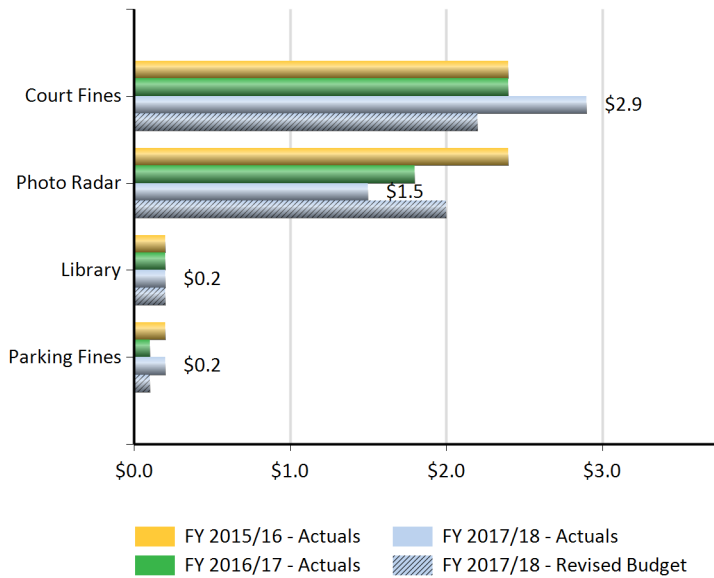
Actual to Revised Budget variance of (\$0.1) million or (1%):
 The unfavorable variance in Westworld Equestrian Facility Fees is mostly due to the timing of receipts related to FY 2017/18 WestWorld events and lower than expected revenue from WestWorld concession sales. The favorable variance in Property Rental is due to Cell Tower Lease payments being received sooner than anticipated. The favorable variance in Miscellaneous is due to reimbursements received for assisting with fires around the state and revenue from the Mobile Integrated Health Program which was unbudgeted in FY 2017/18. Intergovernmental is unfavorable due to the timing of a payment for the School Resource Officer Program. The FY 2015/16 actuals include one-time Miscellaneous revenue from the sale of the HR and graphics buildings.



	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Westworld Equestrian Facility Fees	\$2.1	\$2.2	\$1.9	\$2.3	(\$0.3)	(15%)
Property Rental	1.5	1.8	1.7	1.5	0.2	14%
Miscellaneous	6.0	1.6	1.6	1.5	0.1	9%
Intergovernmental	0.7	0.9	1.0	1.1	(0.1)	(6%)
Charges for Service/Other Total	\$10.3	\$6.5	\$6.3	\$6.4	(\$0.1)	(1%)



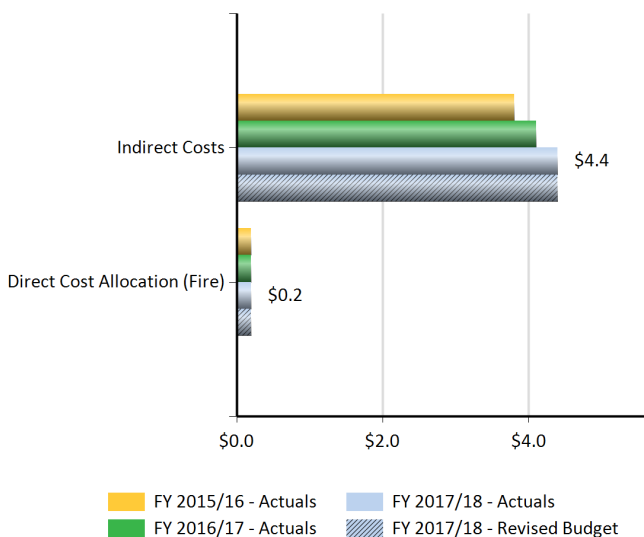
Fines Fees & Forfeitures (Fiscal Year to Date: February 2018)



Actual to Revised Budget variance of \$0.3 million or 6%: Favorable variance in Court Fines is primarily due to a higher than anticipated number of civil and criminal case filings. Additionally, the court is receiving more payments to satisfy defaults as a result of the Compliance Assistance Program. Photo Radar is unfavorable due to photo radar cameras being turned off while a new contract was negotiated, which resulted in a decline in revenue.

	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Court Fines	\$2.4	\$2.4	\$2.9	\$2.2	\$0.7	31%
Photo Radar	2.4	1.8	1.5	2.0	(0.5)	(23%)
Library	0.2	0.2	0.2	0.2	-	-
Parking Fines	0.2	0.1	0.2	0.1	-	-
Fines Fees & Forfeitures Total	\$5.2	\$4.6	\$4.8	\$4.5	\$0.3	6%

Indirect/Direct Cost Allocations (Fiscal Year to Date: February 2018)

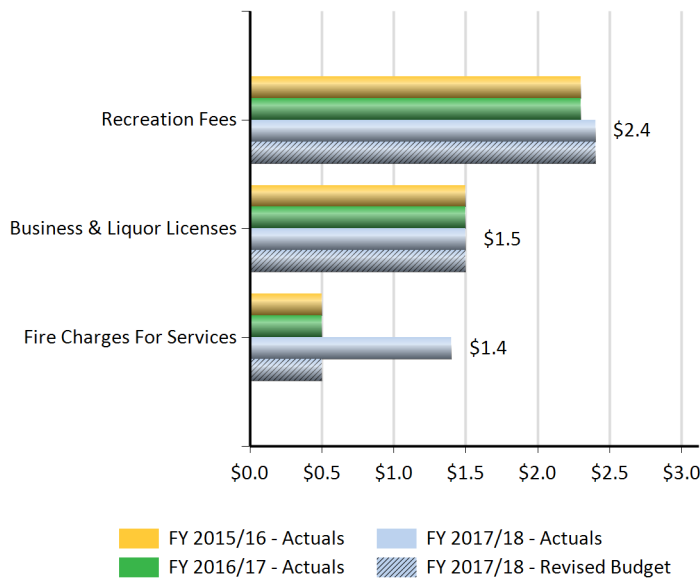


Actual to Revised Budget variance of \$0.0 million or 0%: No explanation necessary.

	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Indirect Costs	\$3.8	\$4.1	\$4.4	\$4.4	\$ -	-
Direct Cost Allocation (Fire)	0.2	0.2	0.2	0.2	-	-
Indirect/Direct Cost Allocations Total	\$4.0	\$4.3	\$4.6	\$4.6	\$ -	-



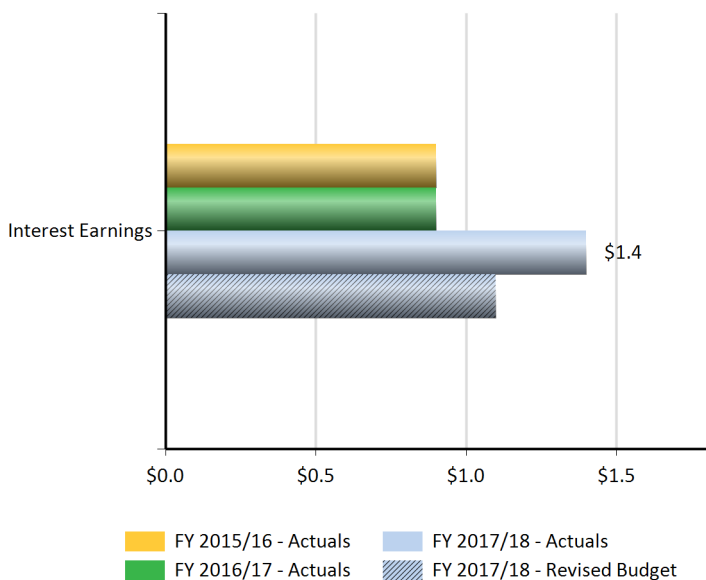
License Permits & Fees (Fiscal Year to Date: February 2018)



Actual to Revised Budget variance of \$0.9 million or 21%:
 Fire Charges For Services is favorable due to Public Safety - Fire's Paramedic in Training (PMT) contract extension with Advanced Life Support (ALS), which resulted in 100% recovery of revenue for ALS calls. It is unclear if this favorable variance will carry until year-end as charges are currently under dispute.

	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Recreation Fees	\$2.3	\$2.3	\$2.4	\$2.4	\$ -	-
Business & Liquor Licenses	1.5	1.5	1.5	1.5	-	-
Fire Charges For Services	0.5	0.5	1.4	0.5	0.9	nm
License Permits & Fees Total	\$4.3	\$4.3	\$5.3	\$4.4	\$0.9	21%

Interest Earnings (Fiscal Year to Date: February 2018)

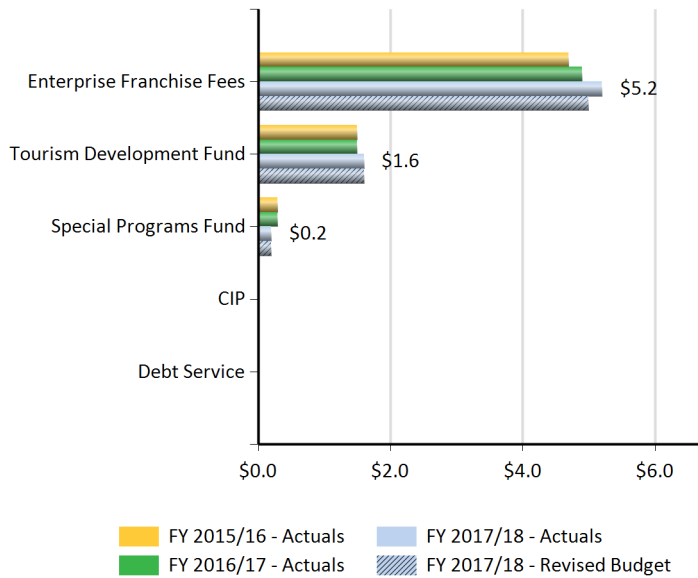


Actual to Revised Budget variance of \$0.3 million or 30%:
 Favorable variance is based on higher return on investment than expected due to strong market conditions.

	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Interest Earnings	\$0.9	\$0.9	\$1.4	\$1.1	\$0.3	30%
Interest Earnings Total	\$0.9	\$0.9	\$1.4	\$1.1	\$0.3	30%



Transfers In (Fiscal Year to Date: February 2018)



Actual to Revised Budget variance of \$0.3 million or 4%: Favorable variance is the result of higher Enterprise Franchise Fees due to more revenue collected in the Water & Water Reclamation Fund than anticipated, which consequently affects the transfers into the General Fund. The increase is a result of greater water deliveries compared to the three year running average.

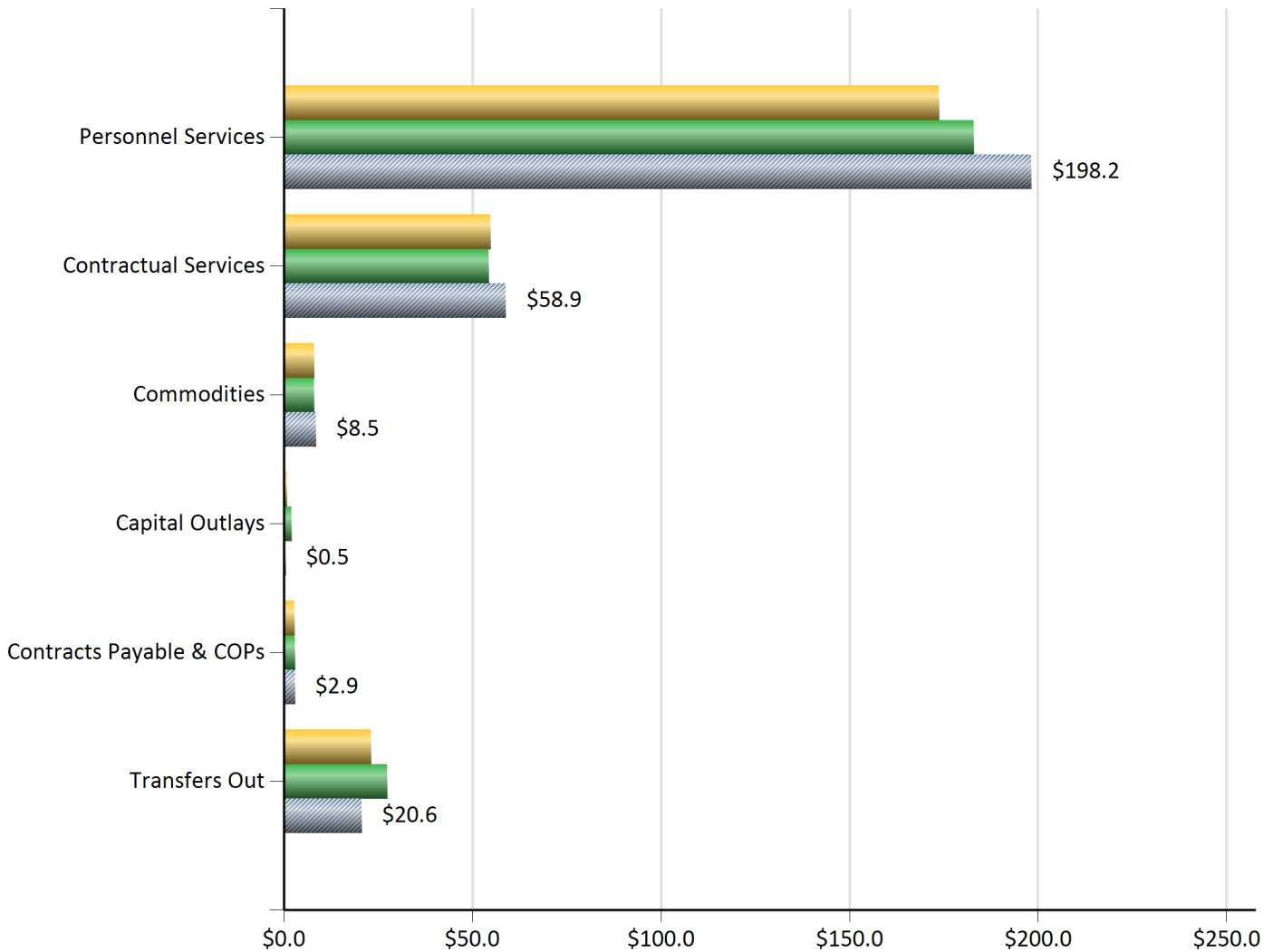
	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Enterprise Franchise Fees	\$4.7	\$4.9	\$5.2	\$5.0	\$0.3	5%
Tourism Development Fund	1.5	1.5	1.6	1.6	-	-
Special Programs Fund	0.3	0.3	0.2	0.2	-	-
CIP	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers In Total	\$6.5	\$6.6	\$7.0	\$6.8	\$0.3	4%



Uses

General Fund

Twelve Months: Fiscal Year



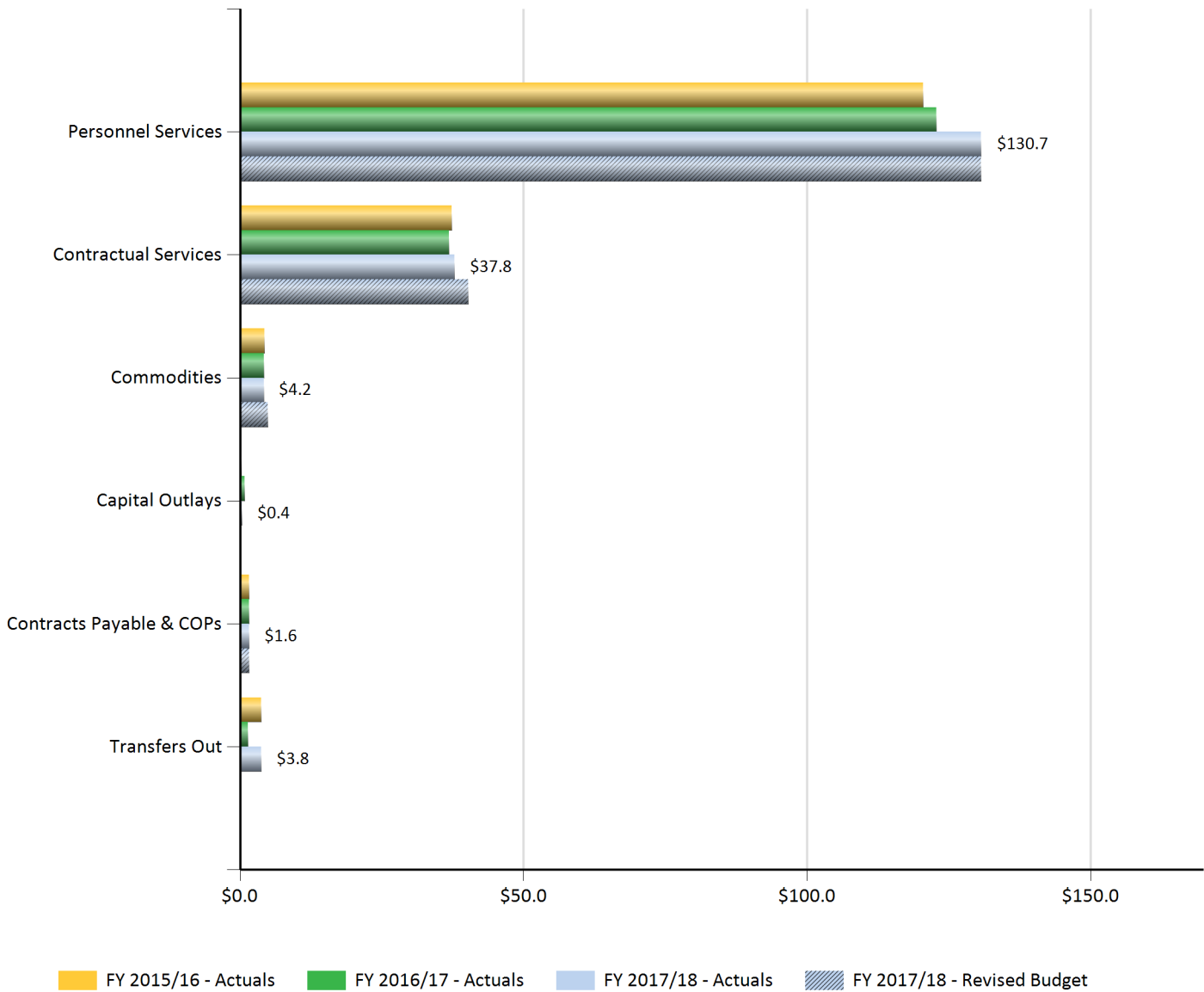
■ FY 2015/16 - Actuals
 ■ FY 2016/17 - Actuals
 ▨ *FY 2017/18 - Revised Budget

	FY 2015/16 <u>Actuals</u>	FY 2016/17 <u>Actuals</u>	FY 2017/18 <u>Revised Budget</u>
Personnel Services	\$173.7	\$183.1	\$198.2
Contractual Services	54.7	54.4	58.9
Commodities	8.0	8.1	8.5
Capital Outlays	0.8	2.1	0.5
Contracts Payable & COPs	2.8	2.9	2.9
Transfers Out	23.1	27.4	20.6
Total Uses	\$263.1	\$277.8	\$289.5

*Includes budgeted vacancy savings net of leave accrual payouts, up to 3% pay for performance, up to 5% pay for performance for those in the Step Program, compensation adjustments and utilities.



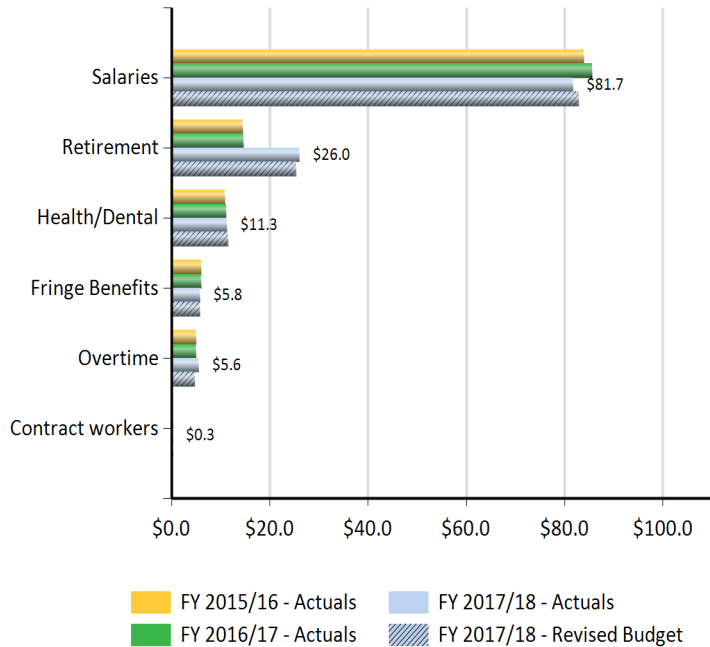
Uses (Fiscal Year to Date: February 2018)



	FY 2015/16	FY 2016/17	FY 2017/18	FY 2017/18	Actual vs. Budget	
	Actuals	Actuals	Actuals	Revised Budget	Favorable / (Unfavorable)	
					Amount	Percent
Personnel Services	\$120.4	\$122.8	\$130.7	\$130.7	(\$0.1)	0%
Contractual Services	37.3	36.9	37.8	40.2	2.4	6%
Commodities	4.3	4.2	4.2	4.9	0.7	14%
Capital Outlays	0.2	0.8	0.4	0.1	(0.3)	nm
Contracts Payable & COPs	1.6	1.6	1.6	1.6	-	-
Transfers Out	3.7	1.4	3.8	-	(3.8)	n/a
Total Uses	\$167.6	\$167.7	\$178.5	\$177.4	(\$1.1)	(1%)



Personnel Services (Fiscal Year to Date: February 2018)



Actual to Revised Budget variance of (\$0.1) million or 0%: Salaries has a favorable variance mostly due to Part-Time Wages for vacant positions, a change in shift pay policies, and to employees being promoted/retiring with new employees coming in at a lower salary. Additionally, when comparing to prior fiscal years' actuals, salaries are lower because there was an extra pay period through February in FY 2015/16 and FY 2016/17. Unfavorable variance in retirement due to an unbudgeted interest payment of \$1 million associated with the Parker case coming due in December. Overall, \$8.7 million of the difference in Retirement between FY 2016/17 and FY 2017/18, is due to the Parker case settlement and associated interest, which resulted in refunding prior year retirement contributions for public safety sworn staff hired before January 1, 2012 and elected officials. Health/Dental is favorable due to differences between how plans were budgeted and how they were actually chosen by employees through the fiscal year. Overtime has an unfavorable variance primarily due to a shortfall in Public Safety - Fire constant staffing where a total of nine firefighters are on leave, including five firefighters on worker's compensation for injuries, three on off-duty injuries and one on FMLA. In addition, there are four recruits currently filling vacancies. Finally, Public Safety – Police is contributing to the unfavorable variance due to major cases requiring extensive overtime during February.

	FY 2015/16	FY 2016/17	FY 2017/18	FY 2017/18	Actual vs. Budget	
	Actuals	Actuals	Actuals	Revised Budget	Favorable / (Unfavorable) Amount	Favorable / (Unfavorable) Percent
Salaries	\$83.9	\$85.6	\$81.7	\$82.9	\$1.2	1%
Retirement	14.6	14.7	26.0	25.3	(0.7)	(3%)
Health/Dental	10.9	11.2	11.3	11.5	0.2	2%
Fringe Benefits	6.0	6.0	5.8	5.8	-	-
Overtime	5.0	5.0	5.6	4.8	(0.7)	(15%)
Contract workers	0.1	0.3	0.3	0.3	-	-
Personnel Services Total	\$120.4	\$122.8	\$130.7	\$130.7	(\$0.1)	0%

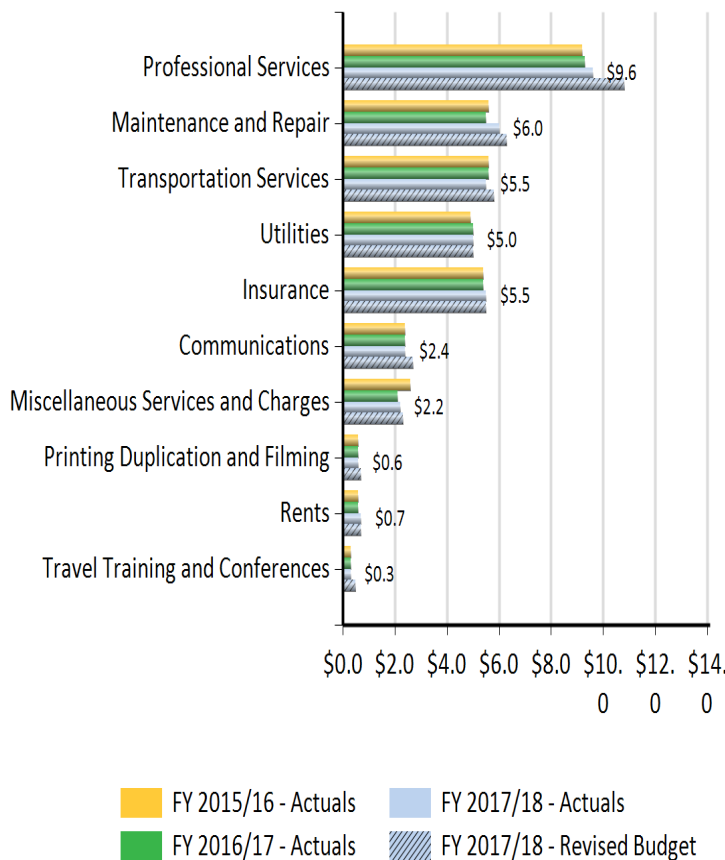
Macro Personnel Adjustments

	2015/16	2016/17	2017/18	2017/18	
	Actual	Actual	Adopted Budget	Year-To-Date Saved/(Used)	Remaining
3% Pay for Performance	\$3.0	\$2.6	\$2.2	(\$2.1)	\$ 0.1
5% Step - Fire	-	0.9	0.8	(0.8)	-
5% Step - Police Officer	1.6	1.3	1.3	(1.3)	-
5% Step - Police Sergeant	-	-	0.4	(0.4)	-
Retirement Savings	(0.8)	(0.5)	-	-	-
Compensation Adjustments	-	-	0.4	-	0.4
Vacancy Savings	(4.8)	(5.3)	(4.0)	3.3	(0.6)
Medical Leave Payouts	1.0	1.0	1.4	(0.4)	1.0
Vacation Leave Payouts	0.9	0.6	0.8	(0.4)	0.4
Parker Case Ruling	-	-	7.8	(7.7)	-
Total Vacancy Savings/Payouts	\$0.9	\$0.6	\$11.0	(\$9.7)	\$1.3

Total Saved/(Used) YTD of (\$9.7) million: The city has achieved \$3.3 million in vacancy savings year-to-date offset by (\$0.8) million in vacation and medical leave payouts. In July, the Citywide Pay for Performance Program was funded and implemented initiating the use of ongoing dollars for compensation increases. These increases include a 5 percent step program for Firefighters, Fire Engineers and Fire Captains; a 5 percent step program for Police Sergeants; a 5 percent step program for Police Officers and a 3 percent pay program based on performance for all other city employees. Additionally, the Parker Case has settled for a payout of \$7.7 million in retirement funds to sworn employees and elected officials.



Contractual Services (Fiscal Year to Date: February 2018)

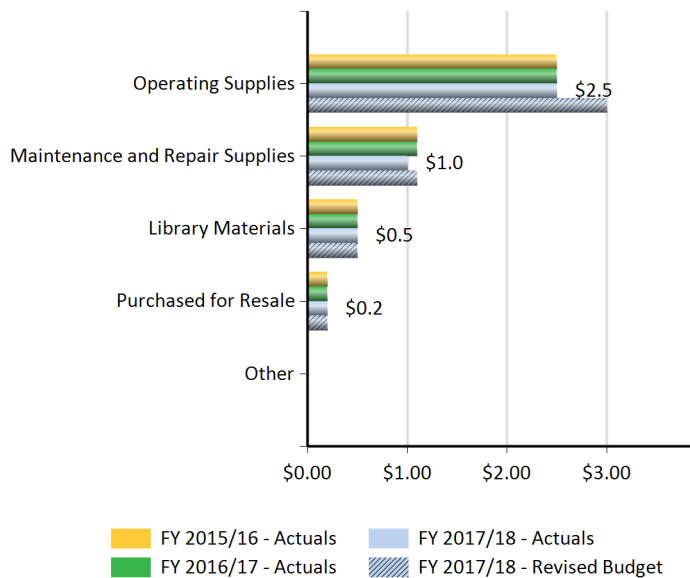


Actual to Revised Budget variance of \$2.4 million or 6%: Professional Services is favorable mainly due to the timing of invoices. In addition, invoices from the Photo Enforcement Contract have been coming in less than budgeted due to a number of photo enforcement cameras being turned off while a new contract was negotiated, resulting in fewer citations issued. Banking Services, contract and process server costs are also coming in lower than forecasted. Finally, Professional Services is favorable due to lower participation in Adult Sports and Leisure Ed programs and classes. As a result, fewer instructors were needed than expected. The favorable variance is partially offset by the inadvertent reduction of the advertising budget in Westworld. Maintenance and Repair is favorable mainly due to maintenance projects falling behind schedule. In addition, Software Maintenance and Licensing costs are lower than expected due to the delay in roll out of the MUNIS system. This is partially offset by Public Safety - Police paying Software costs for the entire year instead of quarterly. Transportation Services is favorable mainly due to lower fleet maintenance costs in Public Safety - Fire and Westworld than anticipated. Communications is favorable mainly due to the receipt of a refund in Public Safety - Police of specialty lines costs from the Regional Wireless Cooperative and the delay in the implementation of Century Link lines for the data resiliency program. Miscellaneous Services and Charges is favorable mainly due to lower than expected litigation expenses for the City Attorney's Office. Printing Duplication and Filming is favorable because of small favorable variances across many divisions. Finally, Travel Training and Conferences is favorable mainly due to fewer conferences and trainings being attended than expected up to this point in the fiscal year.

	FY 2015/16	FY 2016/17	FY 2017/18	FY 2017/18	Actual vs. Budget	
	Actuals	Actuals	Actuals	Revised Budget	Favorable / (Unfavorable) Amount	Percent
Professional Services	\$9.2	\$9.3	\$9.6	\$10.8	\$1.3	12%
Maintenance and Repair	5.6	5.5	6.0	6.3	0.2	4%
Transportation Services	5.6	5.6	5.5	5.8	0.3	5%
Utilities	4.9	5.0	5.0	5.0	-	-
Insurance	5.4	5.4	5.5	5.5	-	-
Communications	2.4	2.4	2.4	2.7	0.2	8%
Miscellaneous Services and Charges	2.6	2.1	2.2	2.3	0.1	5%
Printing Duplication and Filming	0.6	0.6	0.6	0.7	0.1	17%
Rents	0.6	0.6	0.7	0.7	-	-
Travel Training and Conferences	0.3	0.3	0.3	0.5	0.1	29%
Contractual Services Total	\$37.3	\$36.9	\$37.8	\$40.2	\$2.4	6%



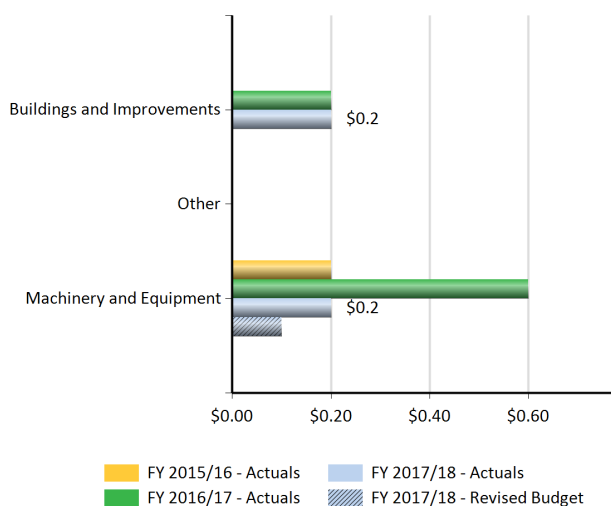
Commodities (Fiscal Year to Date: February 2018)



Actual to Revised Budget variance of \$0.7 million or 14%: Operating Supplies is favorable mainly due to a delay in purchasing recreation amenities in Community Services, lower than anticipated needs for personal protective equipment in Public Safety - Fire and Public Safety - Police and the lower than expected requirement to purchase furniture, operating supplies and other equipment in several divisions. Maintenance and Repair Supplies is favorable due to a lower need to purchase building and repair supplies than expected in Public Safety - Fire and Community Services. This is partially offset by the unexpected need in Public Works for materials related to plumbing and lighting repairs and a hot water tank replacement at Granite Reef Senior Center.

	FY 2015/16	FY 2016/17	FY 2017/18	FY 2017/18	Actual vs. Budget	
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Revised Budget</u>	<u>Favorable / (Unfavorable) Amount</u>	<u>Percent</u>
Operating Supplies	\$2.5	\$2.5	\$2.5	\$3.0	\$0.6	18%
Maintenance and Repair Supplies	1.1	1.1	1.0	1.1	0.1	8%
Library Materials	0.5	0.5	0.5	0.5	-	-
Purchased for Resale	0.2	0.2	0.2	0.2	-	-
Other	-	-	-	-	-	-
Commodities Total	\$4.3	\$4.2	\$4.2	\$4.9	\$0.7	14%

Capital Outlays (Fiscal Year to Date: February 2018)



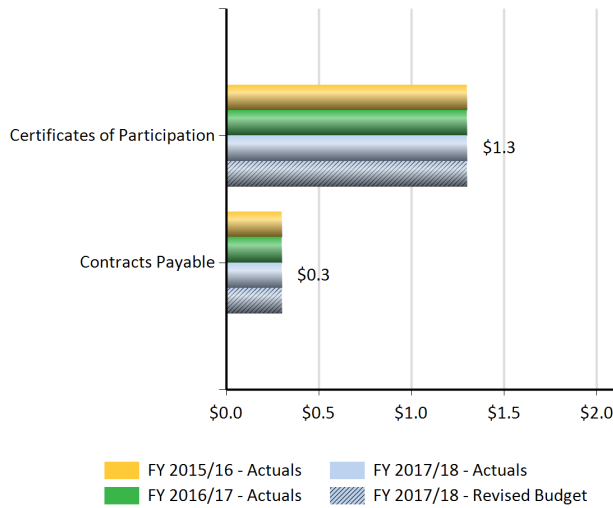
Actual to Revised Budget variance of (\$0.3) million or nm: Unfavorable variance in Buildings and Improvements is primarily due to the remodel and remediation cost associated with the purchase of a compressor that was budgeted in Commodities but was charged to Capital Outlays. Additionally, the purchase of Fire Alarm & Panel replacements for One Civic Center and Civic Center Library and unexpected costs related to Chaparral Dog Park also contributed to the unfavorable variance. The unfavorable variance in Machinery and Equipment is mostly due to the unplanned purchases of playground equipment in Community Services, computer equipment in Community & Economic Development and a thermal camera in Public Safety - Fire.

	FY 2015/16	FY 2016/17	FY 2017/18	FY 2017/18	Actual vs. Budget	
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Revised Budget</u>	<u>Favorable / (Unfavorable) Amount</u>	<u>Percent</u>
Buildings and Improvements	\$ -	\$0.2	\$0.2	\$ -	(\$0.2)	n/a
Other	-	-	-	-	-	-
Machinery and Equipment	0.2	0.6	0.2	0.1	(0.2)	nm
Capital Outlays Total	\$0.2	\$0.8	\$0.4	\$0.1	(\$0.3)	nm



Contracts Payable & COPs (Fiscal Year to Date: February 2018)

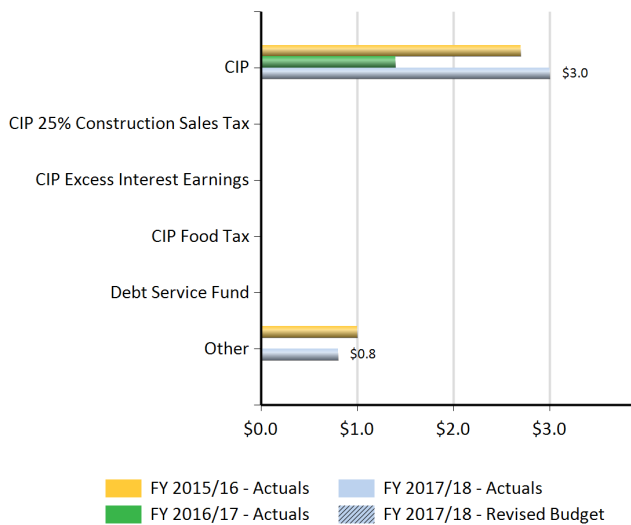
Actual to Revised Budget variance of \$0.0 million or 0%:
No explanation necessary.



	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Certificates of Participation	\$1.3	\$1.3	\$1.3	\$1.3	\$ -	-
Contracts Payable	0.3	0.3	0.3	0.3	-	-
Contracts Payable & COPs Total	\$1.6	\$1.6	\$1.6	\$1.6	\$ -	-

Transfers Out (Fiscal Year to Date: February 2018)

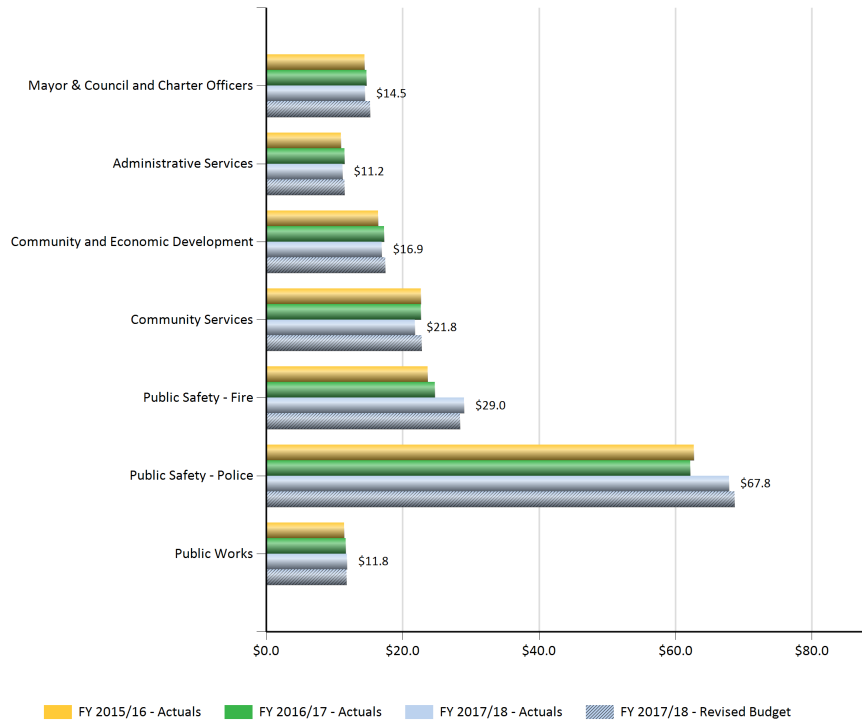
Actual to Revised Budget variance of (\$3.8) million or n/a %: Unfavorable variance is due to transfers from the General Fund undesignated, unreserved fund balance, per Council approval, to fund the newly created Rawhide Wash Flood Control COS Contribution and Reata Wash Flood Control capital projects and to the Downtown Cultural Trust for public art contributions associated with a large development project.



	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
CIP	\$2.7	\$1.4	\$3.0	\$ -	(\$3.0)	n/a
CIP 25% Construction Sales Tax	-	-	-	-	-	-
CIP Excess Interest Earnings	-	-	-	-	-	-
CIP Food Tax	-	-	-	-	-	-
Debt Service Fund	-	-	-	-	-	-
Other	1.0	-	0.8	-	(0.8)	n/a
Transfers Out Total	\$3.7	\$1.4	\$3.8	\$0.0	(\$3.8)	n/a



Division Expenditures (Fiscal Year to Date: February 2018)



	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Actuals	FY 2017/18 Revised Budget	Actual vs. Budget Favorable / (Unfavorable) Amount	Percent
Mayor & Council and Charter Officers	\$14.4	\$14.7	\$14.5	\$15.2	\$0.8	5%
Administrative Services	11.0	11.5	11.2	11.5	0.3	2%
Community and Economic Development	16.4	17.3	16.9	17.4	0.5	3%
Community Services	22.7	22.7	21.8	22.8	1.0	4%
Public Safety - Fire	23.7	24.7	29.0	28.4	(0.6)	(2%)
Public Safety - Police	62.7	62.2	67.8	68.6	0.8	1%
Public Works	11.4	11.6	11.8	11.8	-	-
Total	\$162.3	\$164.7	\$173.1	\$175.8	\$2.7	2%

Actual to Revised Budget variance of \$2.7 million or 2%: Mayor & Council and Charter Officers is favorable mainly due to City Treasurer banking services and software maintenance and licensing costs being less than anticipated, City Attorney vacant positions savings and lower than expected litigation expenses and the timing of invoices in City Manager. Administrative Services is favorable due to the timing of invoices, lower than expected postage & shipping and equipment maintenance costs and savings in the data center resiliency project. Community and Economic Development is favorable due to the timing of invoices and expenses. The favorable variance is partially offset by an inadvertent reduction of the advertising budget in Westworld. Community Services is favorable mainly due to part-time salary savings, lower than expected participation in sports and leisure classes, maintenance projects falling behind schedule, invoice timing and the delay in purchasing recreational amenities. Public Safety - Fire is unfavorable due to higher overtime costs related to a shortfall in constant staffing due to nine firefighters on leave and four recruits filling vacancies, the costs associated with payment of the Parker case interest, and the unbudgeted purchase of a thermal camera and building repair costs. The unfavorable variance is partially being offset by lower than expected fleet maintenance and repair costs, and a delay in the purchase of personal protective and other equipment. Public Safety - Police is favorable due to part-time salary savings, a change in shift pay policies and lower paid hires replacing experienced employees being promoted or retiring. It is also related to the timing of invoices, contract and process server costs being less than expected, a refund in specialty lines costs, lower than expected furniture and other equipment purchase needs and the Photo Enforcement Contract coming in less than budgeted due to a number of photo enforcement cameras being turned off while a new contract was negotiated resulting in fewer citations issued. The favorable variance is partially offset by software maintenance costs being paid for the entire year instead of quarterly and from costs associated with payment of the Parker case interest. While Public Works is not showing a variance, there is actually a large unfavorable variance being almost completely offset by a large favorable variance. The unfavorable variance is due to higher than expected custodial fees, unexpected remodel and replacement costs and higher than expected maintenance and repair costs and supply needs. The offsetting favorable variance is due to the timing of invoices and projects coming in under budget.