



Quarterly Financial Update

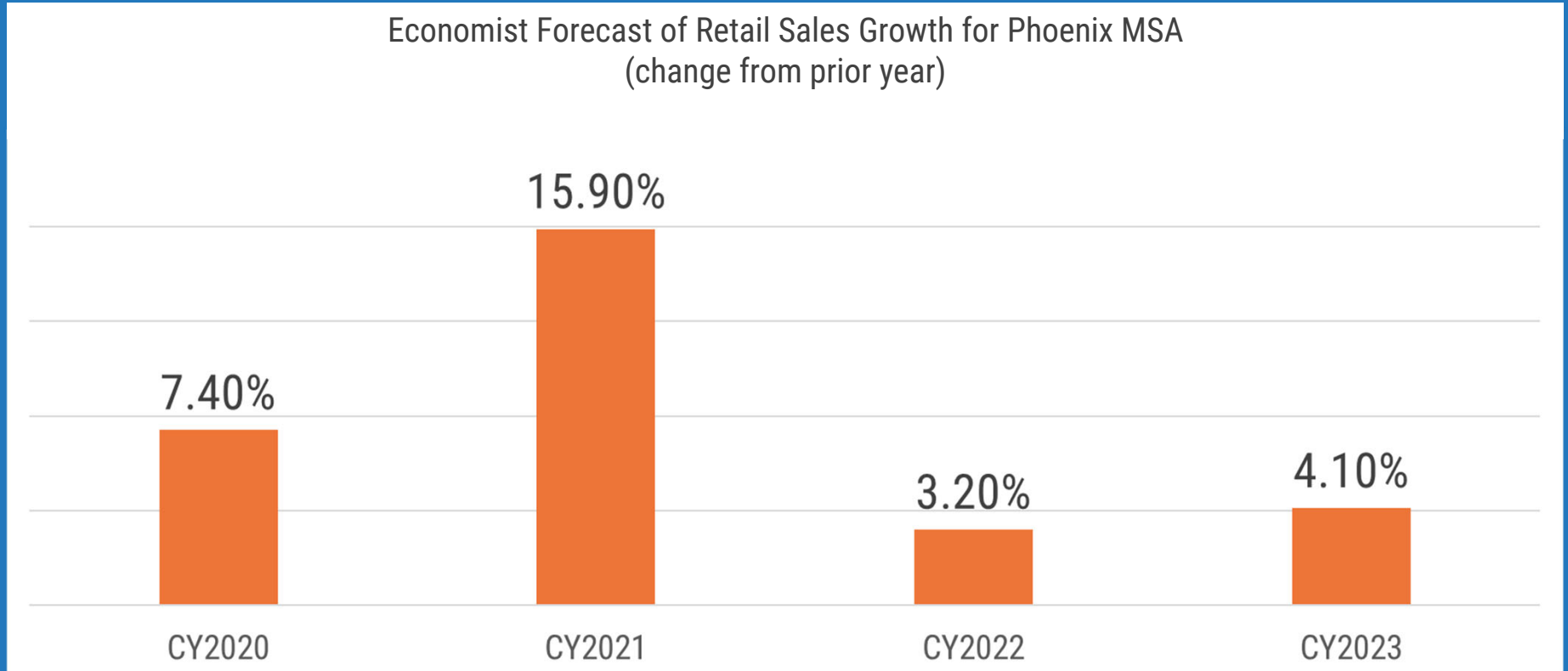
City Treasurer's Office

October 19, 2021

Key Points

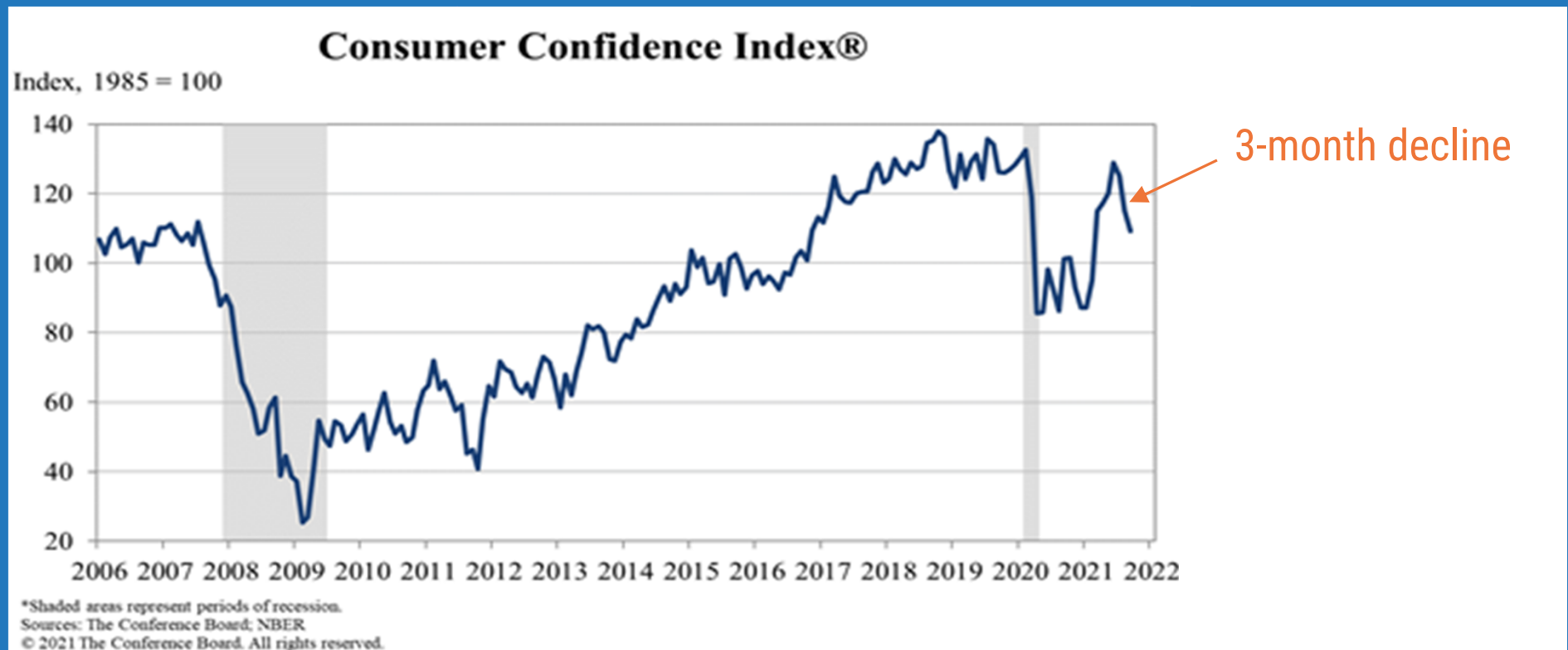
- Revenue growth remains strong
 - Federal stimulus
 - Consumer spending
- Negative impacts on revenue growth
 - Consumer confidence
 - State tax reductions
 - Census count

Expectations for Strong Retail Growth this Year



Source: Arizona Eller Economic and Business Research Center September 1, 2021 Forecast

Consumer Confidence Could Slow Growth



General Fund Local Sales Tax - YTD September 2021

Up 29% from prior year

(in millions)	FY21 Actuals	FY22 Actuals	FY22 Budget	Budget Variance	FY22 Forecast
Retail	\$8.6	\$11.5	\$9.1	\$2.3	\$40.9
Automotive	\$5.0	\$5.4	\$5.4	-	\$21.1
Rental	\$4.3	\$5.8	\$4.3	\$1.5	\$19.7
Construction	\$3.2	\$3.8	\$3.3	\$0.5	\$13.3
Dining/Entertainment	\$2.1	\$3.6	\$2.0	\$1.7	\$11.4
Food Stores	\$2.3	\$2.2	\$2.3	(\$0.2)	\$10.1
Hotel/Motel	\$0.7	\$1.5	\$0.9	\$0.6	\$6.8
Other	\$4.7	\$5.9	\$4.8	\$1.1	\$21.1
Total	\$30.7	\$39.7	\$32.2	\$7.5	\$144.2

Amounts represent the 1.1% of the City's 1.75% sales tax.

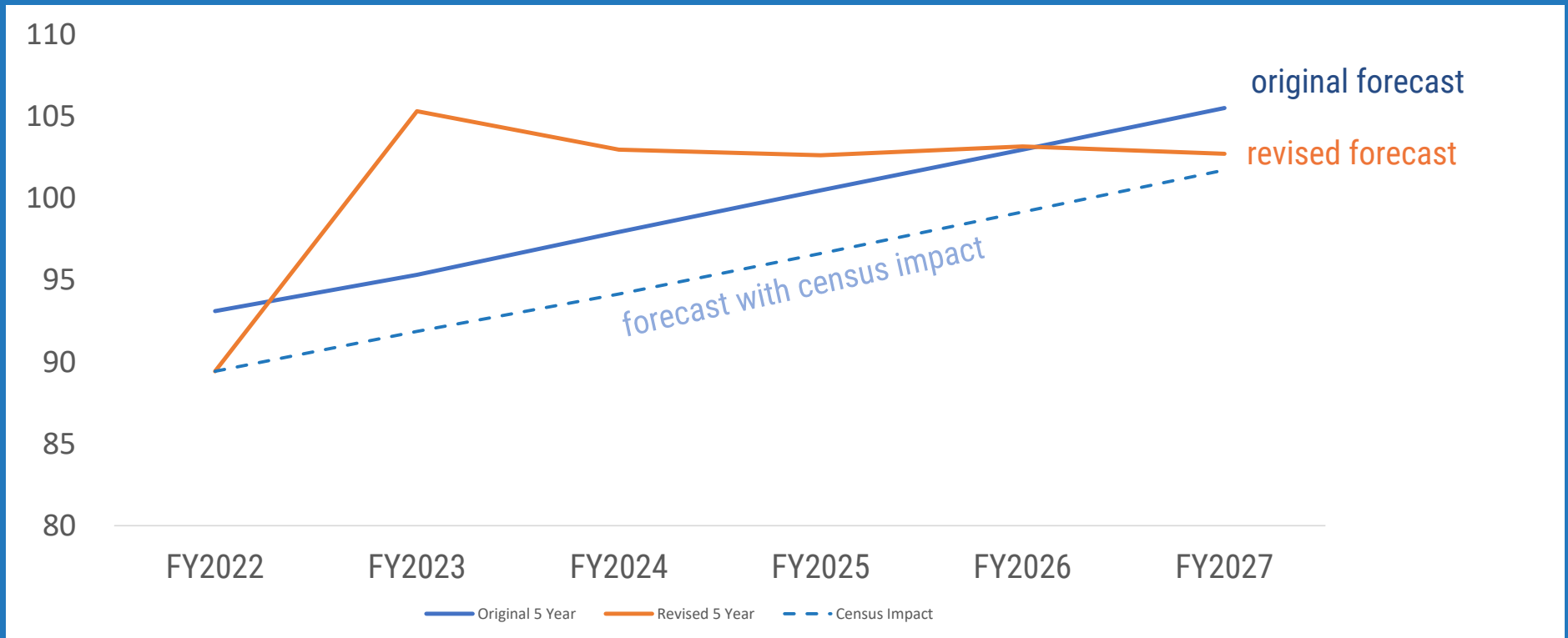
Total General Fund Revenues - Up 19% from prior year

(in millions)	FY21 Actuals	FY22 Actuals	FY22 Budget	Budget Variance	FY22 Forecast
Local Sales Tax	\$30.7	\$39.7	\$32.2	\$7.5	\$144.2
State Shared	\$19.6	\$19.6	\$18.7	\$0.9	\$75.9
Charges for Services	\$3.4	\$4.4	\$2.6	\$1.8	\$14.3
Other	\$12.8	\$15.3	\$13.8	\$1.6	\$89.7
Total	66.5	79.0	67.3	11.7	324.1

State Shared Revenue Reductions

- 2020 Census reduced Scottsdale's population estimate by 16,708
- State tax law changes will reduce state revenues by approx. \$2 Billion
 - Individual income tax rate reductions

State Shared Revenues – Preliminary 5 Yr Projections



Includes state shared sales tax, urban revenue share, vehicle license tax and highway user revenues

General Fund Uses

(in millions)	FY21 Actuals	FY22 Actuals	FY22 Budget	Budget Variance	FY22 Forecast
Personnel Costs	\$34.0	\$50.4	\$51.7	\$1.3	\$267.7
Commodities/Contracts	\$19.3	\$19.2	\$22.0	\$2.8	\$65.6
Transfers	\$ -	\$ -	\$ -	\$ -	\$31.0
Other	\$0.4	\$1.2	\$0.6	(\$0.6)	\$1.8
Total	\$53.6	\$70.8	\$74.3	\$3.5	\$366.1

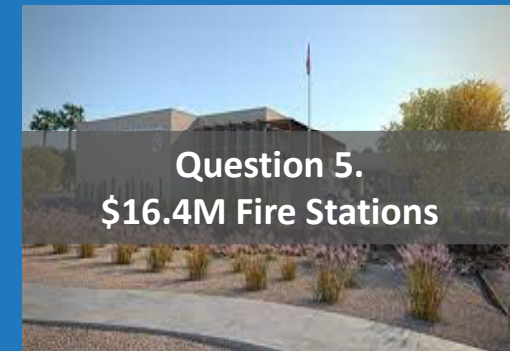
General Fund Divisions

(in millions)	FY21 Actuals	FY22 Actuals	FY22 Budget	Budget Variance	FY22 Forecast
Mayor/Council/Chartered Officers	\$7.1	\$6.6	\$7.8	\$1.2	\$31.5
Administrative Services	\$4.4	\$6.0	\$5.7	(\$0.3)	\$17.3
Comm & Ec Dev	\$5.6	\$6.0	\$6.1	\$0.1	\$21.8
Community Services	\$8.9	\$9.5	\$10.8	\$1.3	\$42.4
Public Safety - Police	\$16.9	\$25.9	\$26.6	\$0.8	\$148.0
Public Safety - Fire	\$6.0	\$12.6	\$12.9	\$0.3	\$56.4
Public Works	\$4.6	\$4.3	\$4.3	\$ -	\$17.4
Total	\$53.6	\$70.8	\$74.3	\$3.5	\$334.7

General Obligation (G.O.) Bond Programs

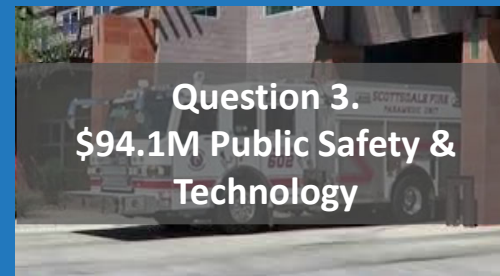
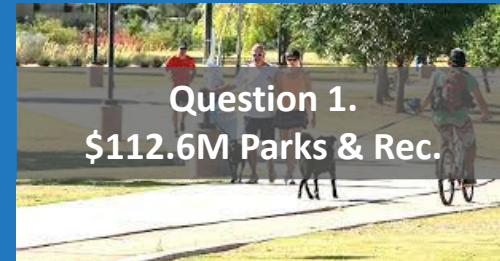
2015 G.O. Bond Program - Completed

(in millions)	Voter Authorized	Incurred to Date	Debt Issued
Bond 2015	\$28.9	\$28.9	\$25.5



2019 G.O. Bond Program – In Progress

(in millions)	Voter Authorized	Incurred to Date	Debt Issued
Bond 2019	\$319.0	\$25.2	\$51.2



Questions



FY 2021/22 CIP Quarterly Update Quarter 1

City Council Meeting – October 19, 2021

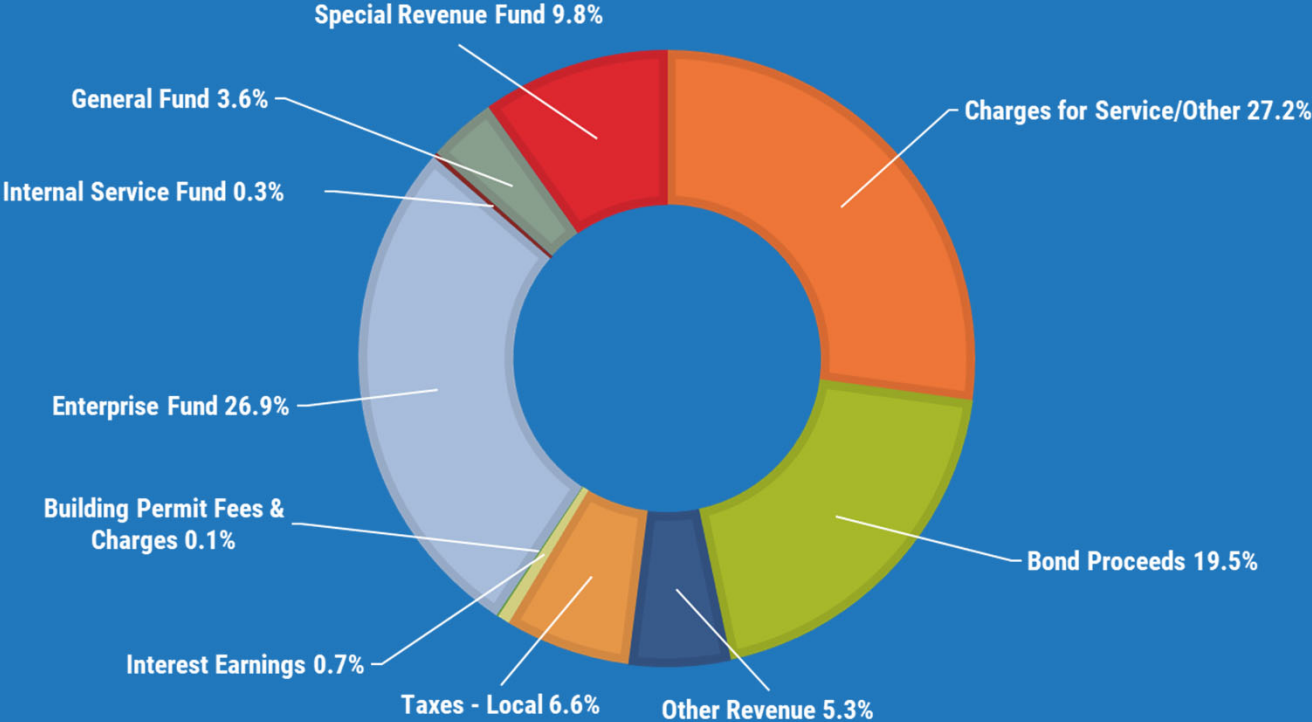
Agenda

- Bond 2019
- Other Projects in Design
- Other Projects Under Construction

CIP Funding Sources

FY22: \$244.7M
5YR: \$1,026.3 M

FY 2021/22 ADOPTED CAPITAL IMPROVEMENT PLAN
SOURCE OF FUNDS (FY 2021/22 - 2025/26)
PERCENT OF TOTAL



Bond 2019 Program

Bond 2019 – Question 1 - FY 2021/22 Projects

No.	Title	Status
2	Add Splash Pad and Improve Walkways at McCormick-Stillman Railroad Park	
24	Install High Efficiency Sports Lighting at 4 Facilities	3 locations complete; Scottsdale Sport Complex construction begins late November
30	Indian School Park Field 1 Lighting	Design starting this FY
41	Install Solar Heating System for Eldorado Pool	Design starting this FY
42	Add a Dog Park to Thompson Peak Park	Preparing solicitation for design consultant
53	Build Multi-Use Sports Fields in the area of Bell Road	Phase 1 in construction, phase 2 in design
55	Build a 17-Acre Park at Ashler Hills Drive & 74 th Way (Whisper Rock)	Public outreach ongoing
61	Purchase land, expand Pinnacle Peak Park parking lot, staff office and restrooms, renovate hiking trail and construct an interpretive trail	Waiting on ASLD for approval to submit application for auction

One question 1 project is completed

53-Build Multi-Use Sport Fields in the Area of Bell Road

Project description and status:

- Phase 1: Bell Road Sports Complex - 6 soccer fields, grass growing in; open for play Spring 2022
- Phase 2: WestWorld – 5 soccer fields; construction starts late 2021



FY 2021/22 ITD Budget	FY 2021/22 ITD Actual	Budget Balance
\$40.4 M	\$14.3	\$26.1

Bond 2019 – Question 2 - FY 2021/22 Projects

No.	Title	Status
1	Replace Aging Infrastructure and Improve Public Event Spaces on Civic Center Plaza	Under construction
15	Build 200 space Parking Lot off 75 th St to serve the City Court and Scottsdale Stadium	Will be built with Scottsdale Stadium Phase 2 project
18	Build Roadway & Pedestrian Improvements along 2 nd St from Drinkwater to Goldwater	In Design
23	Repair Lakes and Irrigation at Vista del Camino Park in the Indian Bend Wash	In Design
45	Renovate Horse Barns to Increase Rentable Space	Design complete, selecting barn manufacturer
46	Replace the Public Address System at WestWorld	Under construction, completion late December.
52	Expand Restrooms in WestWorld North Hall	Under construction, completion late October
57	Install Solar Systems at North Corp Campus	In design
63	Build Parking Structures in Old Town Scottsdale	Pending decisions on location, scope

Two question 2 projects are completed

47- Replace WestWorld Arena Lights to Reduce Operating Costs

Project Description:

- Replace lights at several arenas
- Install new LED fixtures to provide focused lighting and prevent spillage into surrounding neighborhoods

Status:

- Complete



FY 2021/22 ITD Budget	FY 2021/22 ITD Actual	Budget Balance
\$1.3 M	\$0.7	\$0.6

1 -Replace Aging Infrastructure and Improve Public Event Spaces on Civic Center Plaza

Project Description:

- Reconstruct the Civic Center to provide better pedestrian flow and permanent performance areas

Status:

- Under construction



FY 2021/22 ITD Budget	FY 2021/22 ITD Actual	Budget Balance
\$27.3M	\$1.9	\$25.4

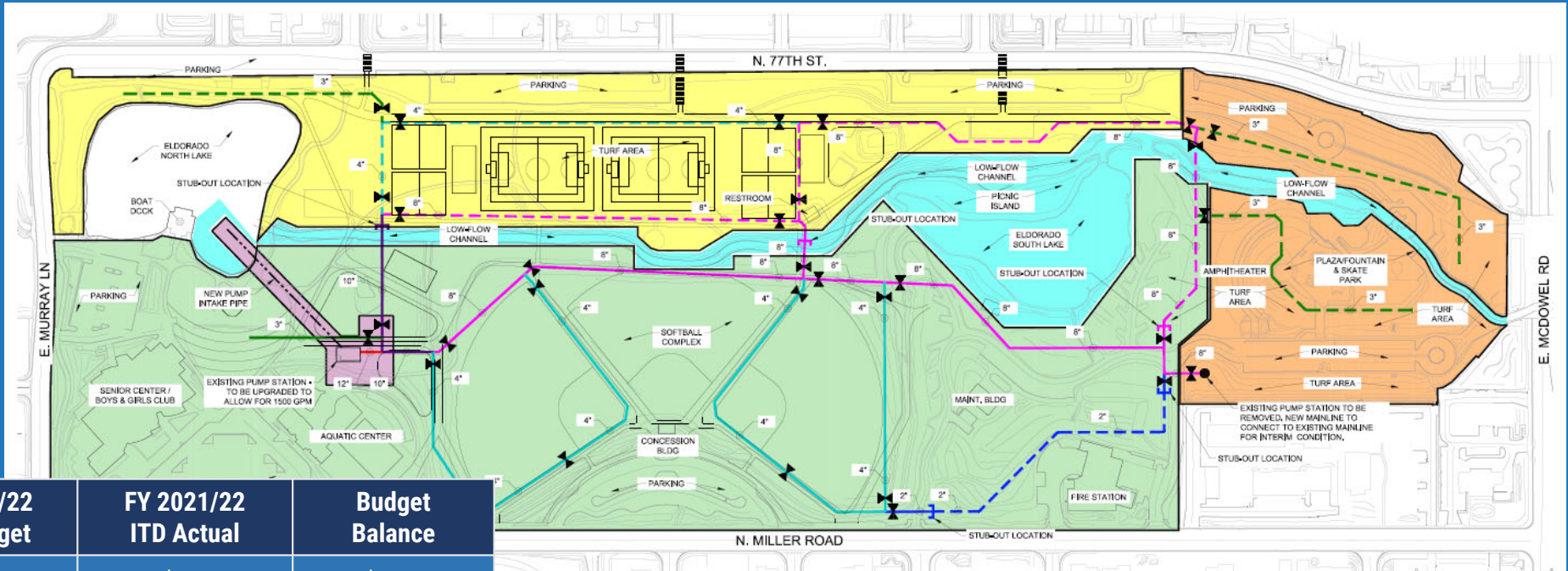
23- Repair Lakes and Irrigation at Vista del Camino Park in the Indian Bend Wash

Project Description:

- Repair failing lakes and irrigation from McKellips Road to Thomas Road

Status:

- In design



FY 2021/22 ITD Budget	FY 2021/22 ITD Actual	Budget Balance
\$11.0 M	\$0.1	\$10.9

Bond 2019 – Question 3 - FY 2021/22 Projects

No.	Title	Status
5	Modernize Computer Eq. Rooms to Protect City Servers	McKellips Room UPS replacement starting
6	Replace Emergency Power Source for Public Safety Radio Network	Year 2 of 3 complete
7	Replace Outdated 911 Computer Aided Dispatch and Records Management to Improve Efficiency	Purchase complete, bond funds expended; scheduled June 2022 go-live
8	Replace Website Management Software	Negotiating contract with selected vendor
9	Install Fiber Optic Infr. to Reduce Operating Costs	Multiple locations in design and construction
11	Replace Document Management System to Improve Public Access to Information	Currently working on go-live
12	Update Scottsdale's 15 Year-old Digital Terrain Model	Delayed until FY 22/23
14	Replace Obsolete Planning and Permitting Software	Developing RFP for vendor selection
17	Obtain a Citywide Data Management and Analytics Solution for Data-Based Decision Making	Delayed until FY 22/23
28	Build New Fire Station near Hayden and Loop 101 to Improve Response Times	In design
29	Replace Workstations at 911 Communications Dispatch Center to Accommodate New Technology	Need to complete building structural analysis

Bond 2019 – Question 3 (continued)

No.	Title	Status
26	Replace Deteriorating Vehicle Track at PD and Fire Training Facility	Design team finalizing 30% design plans
27	Modernize and Expand the PD and Fire Training Facility	
38	Build a New Fire Department Training Facility	
33	Renovate Via Linda Police Station to Increase Efficiency	Portion is in design in support of Bond project 29
35	Install Bullet Proof Glass in Reception Areas of Police Department Facilities	In construction
36	Provide Free Wi-Fi at the Civic Center Plaza	Being delivered with Civic Center Plaza
37	Implement an Inventory and Asset Control System for City Technology	
40	Renovate & Expand Civic Center Jail and Downtown Police Facility to Meet Demand	Pending completion of other CIP projects

Three question 3 projects are completed

26- Replace Deteriorating Vehicle Track at PD and Fire Training Facility

27- Modernize and Expand the PD and Fire Training Facility

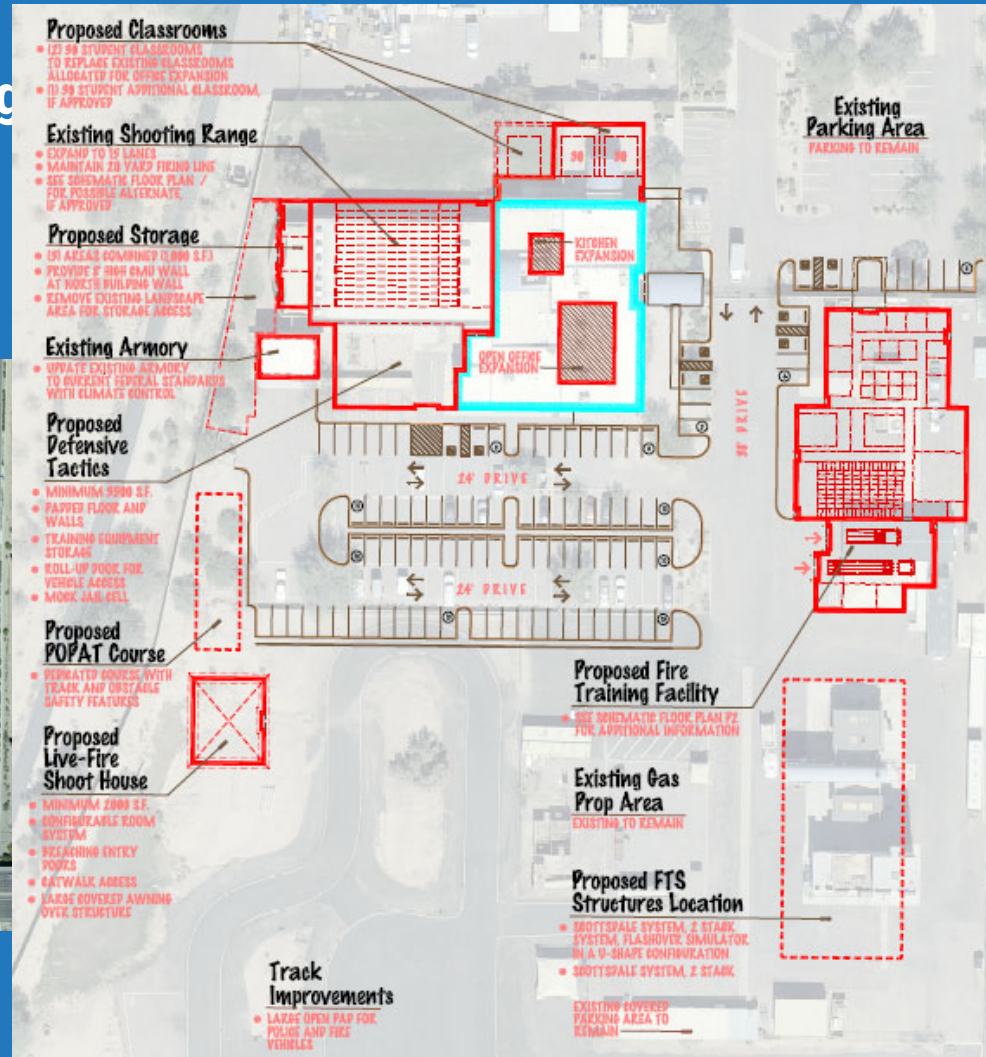
38- Build a New Fire Dept Training Facility

Project Description:

- Renovate existing PD facility
- Demo and construct a permanent fire training facility
- Replace existing driving training track

Status:

- In design, finalizing 30% plans



FY 2021/22 ITD Budget	FY 2021/22 ITD Actual	Budget Balance
\$4.9 M	\$0.3	\$4.6

Other Projects: Projects in Design

Happy Valley Road – Pima to Alma School

Pima Road: Pinnacle Peak to Happy Valley

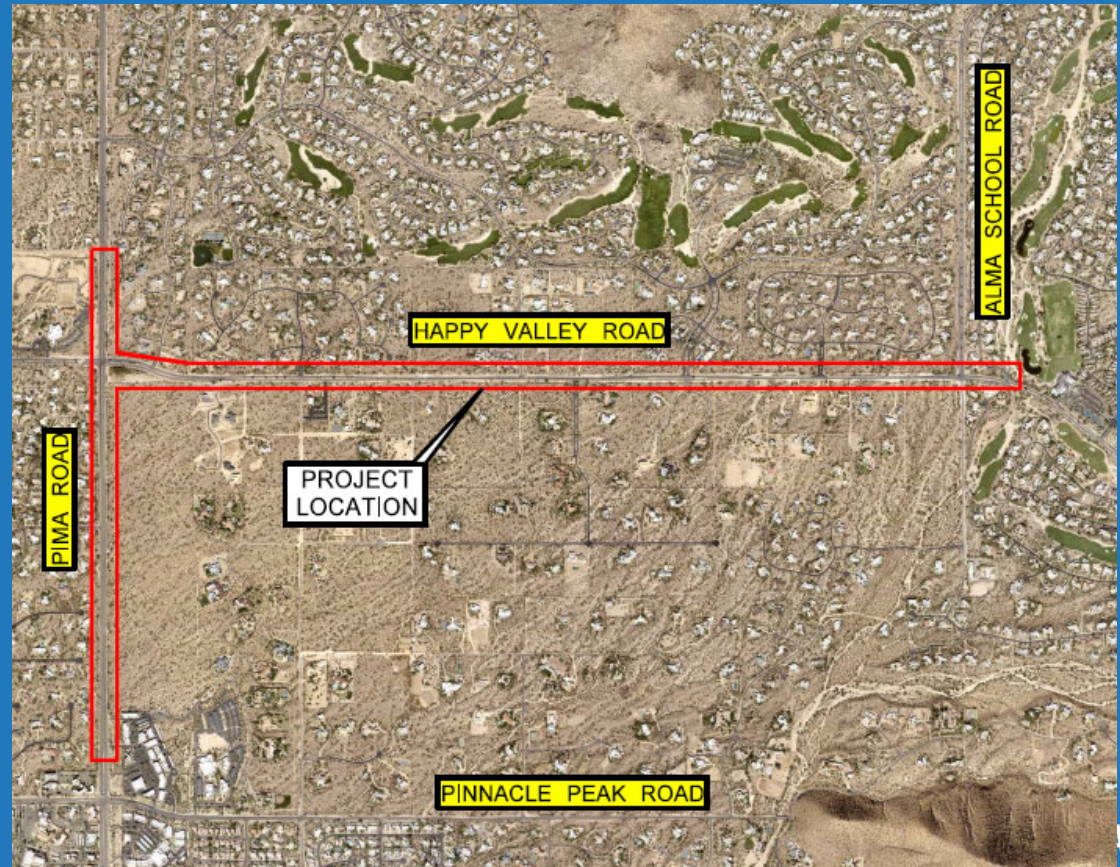
Project Description:

- Build Pima Road to 6-lane major arterial
- Build Happy Valley to 2 lanes each direction with raised median

Status:

- In design
- Acquiring ROW
- Construction begins summer 2022

FY 2021/22 ITD Budget	FY 2021/22 ITD Actual	Budget Balance
\$62.2 M	\$3.9	\$58.2



Miller Road: Pinnacle Peak to Happy Valley

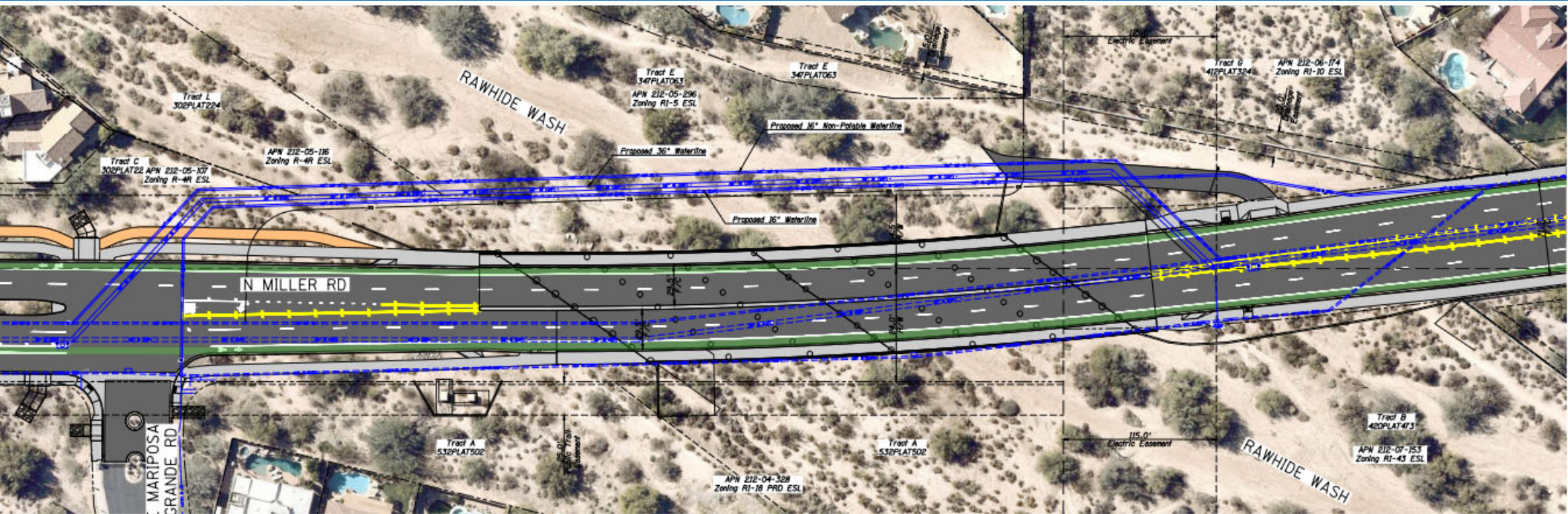
Project Description:

- Complete Miller Road as 4-lane major collector across Rawhide Wash

Status:

- In design, construction in winter 2021 for utility relocation

FY 2021/22 ITD Budget	FY 2021/22 ITD Actual	Budget Balance
\$6.0 M	\$0.6	\$5.4



North Corporation Yard Garage

Project Description:

- Design and construct a new deck of structured parking at the City's North Corporation Yard

Status:

- In design

FY 2021/22 ITD Budget	FY 2021/22 ITD Actual	Budget Balance
\$3.8 M	\$0.0	\$3.8



Other Projects: Projects in Construction

Raintree Drive: Scottsdale Road to Hayden Road

Project Description:

- Construction of Raintree Drive to create a continuous route from Scottsdale Road to Hayden Road.

Status:

- Utility companies finishing relocations
- Start of construction November 2021, 18 month duration



FY 2021/22 ITD Budget	FY 2021/22 ITD Actual	Budget Balance
\$41.0 M	\$11.2	\$29.8

McDowell Road Bike Lanes

Project Description:

- Design and construction of continuous bike lanes from Pima Road to 64th Street

Status:

- Under construction



FY 2021/22 ITD Budget	FY 2021/22 ITD Actual	Budget Balance
\$4.9 M	\$1.3	\$3.6

AZ CARES Funding: Community Facility Safety Upgrades and City Buildings Safety Retrofit

Project Description:

Provide safety upgrades designed to mitigate virus risk in 33 of the City's most heavily used buildings:

- Hands-free plumbing fixtures (\$900k)
- Touch free doors (\$1.5M)
- UV and ionization (\$7.1M)

Status:

- Plumbing: 28 of 33 buildings complete
- Doors: 12 buildings complete
- UV/Ionization: 6 complete or in close-out, 8 in design or going into design, 15 completed design and evaluating proposals or in construction



FY 2021/22 ITD Budget	FY 2021/22 ITD Actual	Budget Balance
\$9.2	\$2.9	\$6.3